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Board of Supervisors
San Luis Obispo County, California

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County Of
San Luis Obispo
Final Budget

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County of San Luis Obispo
2001 - 2002 Final Budget

BOARD OF SUPERVISORS

Honorable Harry Ovitt	Supervisor, District 1
Honorable Shirley Bianchi (Vice-Chair)	Supervisor, District 2
Honorable Peg Pinard	Supervisor, District 3
Honorable K.H. "Katcho" Achadjian (Chairperson)	Supervisor, District 4
Honorable Michael P. Ryan	Supervisor, District 5

Compiled by:

David Edge	County Administrator
Gere Sibbach	Auditor-Controller's Office

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Mission Statement

The County's elected representatives and employees are committed to serve the community with pride to enhance the economic, environmental and social quality of life in San Luis Obispo County.

Guiding Principles

Sense of Pride

Aim for Excellence

Respect for Others

Response to Change

Fiscal Responsibility

Community Service

County of San Luis Obispo
Communitywide Results & Indicators

In October of 2000, the Board of Supervisors adopted a set of Communitywide Results (shown below) that simply and succinctly describe our vision for the County – a place that is safe, healthy, livable, prosperous and well governed. Each of these "results" will be tracked via a set of key indicators and published in an annual report, the first of which was released in May 2001. For more information on the Communitywide Results, contact the County Administrative Office at 781-5011.

A Safe Community

The County will strive to create a community where all people -- adults and children alike -- have a sense of security and well being, crime is controlled, fire and rescue response is timely, and roads are safe.

A Healthy Community

The County will strive to ensure all people in our community enjoy healthy, successful and productive lives, and have access to the basic necessities.

A Livable Community

The County will strive to keep our community a good place to live by carefully managing growth, protecting our natural resources, promoting life long learning, and creating an environment that encourages respect for all people.

A Prosperous Community

The County will strive to keep our economy strong and viable and assure that all share in this economic prosperity.

A Well Governed Community

The County will provide high quality "results oriented" services that are responsive to community desires.

BUDGET OVERVIEW

2001-2002 Proposed Budget - All Funds

Requirements	Final 2000-2001	Final 2001-2002	$ Difference	% Difference
Appropriations	$277,059,408	$352,906,029	$75,846,621	27%
Contingencies	$14,642,590	$15,715,117	$1,072,527	7%
New Reserves	$10,950,543	$21,513,933	$10,563,390	96%
Total	**$302,652,541**	**$390,135,079**	**$87,482,538**	**29%**
Means of Financing				
Revenue	$282,362,691	$347,473,275	$65,110,584	23%
Fund Balance	$17,607,836	$35,895,144	$18,287,308	104%
Canceled Reserves	$2,682,014	$6,766,660	$4,084,646	152%
Total	**$302,652,541**	**$390,135,079**	**$87,482,538**	**29%**

2001-2002 Final Budget - General Fund

Requirements	Final 2000-2001	Final 2001-2002	$ Difference	% Difference
Appropriations	$223,431,887	$244,990,287	$21,558,400	10%
Contingencies	$14,377,590	$15,265,106	$887,516	6%
New Reserves	$1,750,000	$3,030,000	$1,280,000	73%
Total	**$239,559,477**	**$263,285,393**	**$23,725,916**	10%
Means of Financing				
Revenue	$223,017,890	$243,198,551	$20,180,661	9%
Fund Balance	$16,186,587	$18,377,159	$2,190,572	14%
Canceled Reserves	$355,000	$1,709,683	$1,354,683	382%
Total	**$239,559,477**	**$263,285,393**	**$23,725,916**	10%

Summary of Proposed Budget By Accounts - All Funds

Account	Final 2000-2001	Proposed 2001-2002	$ Difference	% Difference
Salaries and Benefits	$130,498,343	$143,751,325	$13,252,982	10%
Services and Supplies	$80,653,517	$97,124,157	$16,470,640	20%
Other Charges	$63,061,541	$78,555,378	$15,493,837	25%
Fixed Assets	$2,460,580	$2,613,408	$152,828	6%
Capital Projects	$12,515,986	$47,730,178	$35,214,192	281%
Gross Total	$289,189,967	$369,774,446	$80,584,479	28%
Less Intrafund Transfei	($12,130,559)	($16,868,417)	($4,737,858)	39%
Net Total	$277,059,408	$352,906,029	$75,846,621	27%
Contingencies	$14,642,590	$15,715,117	$1,072,527	7%
New Reserves	$10,950,543	$21,513,933	$10,563,390	96%
GRAND TOTAL	**$302,652,541**	**$390,135,079**	**$87,482,538**	**29%**

RESOLUTION NO. 2001-264

RESOLUTION ADOPTING THE COUNTY BUDGET AND BUDGETS FOR BOARD GOVERNED DISTRICTS FOR FISCAL YEAR 2001 - 2002

The following resolution is now offered and read:

WHEREAS, the Board so finds, a Proposed Budget was compiled, approved, advertised and published, pursuant to the County Budget Act; and

WHEREAS, the Board hereby finds, that it has properly noticed and conducted a public hearing at which it made revisions to, deductions from, and additions to said Proposed Budget as it has deemed advisable; and

WHEREAS, the Board so finds, the Proposed Budget, the supplemental budget documents and all revisions developed in the hearing on the final budget as reflected in the Clerk's minutes and documents filed with the Clerk during said hearing, properly constitute each of the objects of expenditure to satisfy the budget requirements as determined by the Board, and are hereby found to be in accordance with Government Code Section 29089, and summarized for the entire budget as follows:

1.	Salaries and Employee Benefit	$ 143,751,325
2.	Services and Supples	97,124,157
3.	Other charges	80,055,378
4.	Fixed Assets	2,613,408
5.	Capital Projects	47,730,178
6.	Intrafund Transfers	(16,868,417)
7.	Provisions for Contingencies:	
	General Fund	11,734,824
	All Other Funds	339,323
8.	Provisions for New Reserve/Designations:	
	General Fund	1,630,000
	Capital Projects Fund	0
	All Other Funds:	15,768,122
	TOTAL COUNTY BUDGET	$383,878,298

WHEREAS, the balance in the General Reserve of the General Fund is estimated to be $7,600,000; and

WHEREAS, the County's appropriation limit established by Article XIII-B of the State Constitution and amended by Proposition 111 is $217,774,869 and the total annual appropriations subject to limitation is $96,683,434; and

WHEREAS, the Board so finds, that authorizations shown for employee contracts in said Proposed Budget (as revised) are to be for specified periods of time, not to exceed one year, special projects, or projects for which funding is uncertain.

NOW, THEREFORE BE IT RESOLVED AND ORDERED, by the Board of Supervisors, County of San Luis Obispo, State of California that:

1. Adoption by Reference - the Proposed Budget for fiscal year 2001-2002 on file with the clerk, as revised and finally determined by the Board, is adopted by reference pursuant to Government Code Section 29091 as the Final Budget.

2. Appropriation of Funds - the various amounts of appropriations for Salaries and Employee Benefits, Services and Supplies, Other Charges, Fixed Assets, and Intrafund Transfers are hereby appropriated to the various departments, offices, boards, commissions, committees, other agencies, and special districts as they are shown in the aforesaid Proposed Budget for fiscal year 2001-2002, as revised and finally determined by the Board, and hereby adopted by reference as the Final Budget. The amounts appropriated therein are the total amounts of obligations and expenditures authorized for the period July 1, 2001 through June 30, 2002.

3. Allocated Positions - Employees shall be appointed at class levels shown for allocated permanent positions as indicated by said Final Budget.

4. Contingencies - Contingencies for All Funds are appropriated in an amount of $12,074,147. If final adjusted revenue and fund balances estimates prove higher than the current estimated amounts, then the difference shall either be placed in contingencies up to the allowable limit, used for continued financing of the Teeter obligation or placed in new reserves and/or designations. If final revenue and fund balance estimates are lower than current estimated revenue and fund balance amounts, then the Auditor-Controller shall immediately advise the Board of Supervisors and County Administrator of amount of such shortage so that the Board may decrease appropriations or reserves before fixing the tax rate.

5. Adjustments for Capital and Maintenance Projects - The Auditor-Controller shall determine actual fund balances in the capital projects budget unit and the maintenance projects budget unit as of June 30, 2001. The Auditor-Controller is hereby authorized to make transfers and revisions between projects within the capital projects unit, and between projects within the maintenance projects budget unit, in order to revise each appropriation to account for actual fund balances, so that each project is funded at no more than the amount appropriated by the Board of Supervisors. The Auditor-Controller shall report any excess appropriations for each of the budget units, and make recommendations on or before August 28, 2001 concerning the disposition of said excess(es).

6. Publication of Final Budget - The Auditor-Controller shall cause the publication of the Final Budget after the Board approves any adjustments made pursuant to Government Code Sections 29101 - 29107 and shall file said publication with the Clerk and State Controller on or before November 1, 2001.

Upon motion of Supervisor Ryan, seconded by Supervisor Bianchi, and on the following roll call vote, to wit:

AYES: Supervisors Ryan, Bianchi, Chairperson Achadjian

NOES: Supervisor Pinard

ABSENT: Supervisor Ovitt

ABSTAINING: None

The foregoing resolution is hereby adopted.

K.H. Achadjian
Chairman of the Board of Supervisors

ATTEST:
Julie L. Rodewald
Clerk of the Board of Supervisors
By: Cherie Aispuro Deputy Clerk

APPROVED AS TO FORM AND LEGAL EFFECT:
JAMES B. LINDHOLM, JR.
COUNTY COUNSEL
BY: Jac Crawford
Assistant County Counsel

Dated: June 15, 2001

Budget Message

County of San Luis Obispo

COUNTY GOVERNMENT CENTER, RM. 370 • SAN LUIS OBISPO, CALIFORNIA 93408 • (805) 781-5011

DAVID EDGE
COUNTY ADMINISTRATOR

October 1, 2001

Honorable Board of Supervisors
County Government Center
San Luis Obispo, CA 93408

Subject: **2001-2002 Final Budget**

Honorable Board:

The 2001-2002 Final Budget includes:

- Budgets for all of the County's operating programs[1]
- The annual capital improvement plan

On June 11 through June 13, 2001 the Board held budget hearings for all of the County's operating programs. On August 28, 2001, as the culminating action in the annual budget process, the Board adopted and adjusted reserves and contingencies based upon final fund balances. These final changes, as well as those made during the budget hearings are described below.

SUMMARY OF FINAL BUDGET

The Final Budget, all funds combined (General Fund and Special Funds) stand at about $390 million. This represents an increase of $87 million, or 29% over the 2000-2001 adopted amount.

General Fund

With the changes noted below, the General Fund Budget is at $263 million, which represents an increase of $23 million, or just under 10% compared to the 2000-2001 level.

Special Funds

There are eighteen special funds outside of the General Fund, such as the Road Fund, Capital Projects, Libraries and Parks. These "other funds" combined are at $127 million. This represents an increase of about $64 million, or 100 % more than the amounts adopted for these funds in the

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[1] Board governed Special Districts' budgets are included in a companion document prepared by the Public Works Department.

2000-01 budget. Most of this increase is related to: 1) the inclusion of funding for the new County government center, and 2) mandated accounting changes which require us to reflect development fees in the budget before specific uses for those fees have been determined by the Board. More information concerning these changes can be found in the individual budget unit narratives.

CHANGES MADE TO THE PROPOSED BUDGET DURING BUDGET HEARINGS

1) Increased the capital projects budget by $25,000 to partially offset the cost of relocating the Creston Library. (Funding source: Library reserves)

2) Increased the County's contribution to Parks programs by $200,000. (Funding source: General Fund contingencies)

3) Increased the County's contribution to the Local Agency Formation Commission (LAFCO) by $25,000 as a one-time offset to the Special Districts' contribution. (Funding source: General Fund contingencies)

4) Reclassified a Chief Accountant position in the Auditor's Office to a Deputy Auditor-Controller. The increased expense - about $9,000 - will not be incurred until fiscal year 2002-03 due to the anticipated delay in filling the position.

5) Allocated $26,930 to pay for a veteran's memorial museum located at the San Luis Obispo Veteran's Building. (Funding source: General Fund contingencies)

6) Increased the County's contribution to the San Luis Obispo County Visitors and Conference Bureau by $190,000. (Funding source: General Fund contingencies)

7) Allocated $25,000 each to the Shandon and South County Boys and Girls Clubs. (Funding source: General Fund contingencies).

8) Allocated $64,837 to the San Luis Obispo Child Development Center to reimburse that organization for improvements made to County owned land. (Funding source: General Fund contingencies).

9) Allocated $60,000 to the South County Performing Arts Center. (Funding source: General Fund contingencies)

10) Allocated $30,000 to the Food Bank of San Luis Obispo County. (Funding source: General Fund contingencies)

CHANGES MADE AFTER THE BUDGET HEARINGS

On August 28, 2001, following closure of the County's financial books for the 2000-2001 fiscal year and determination of final fund balances, the Board finalized the means of financing the 2001-2002 budget. Actual fund balances for all funds were $6.2 million higher than estimated in the Proposed Budget. As is normally the case, the majority of this increase, $3.4 million, was contained in the General Fund. The majority of the increase was placed in contingencies, bringing this category up to approximately 7% of General Fund expenditure appropriations. Increased fund balances for the other funds were placed into their respective designations and contingencies. The details of these actions for each fund can be found in the blue section of this document, under the heading "Detail of Provisions for Reserves/Designations.

ACKNOWLEDGMENTS

The development and completion of the 2001-2002 budget was a team effort start to finish, involving the time, talents and efforts of employees in all County departments working cooperatively with my office, the Auditor-Controller and the Board of Supervisors. My sincerest appreciation goes out to all those who participated in the development and will be key to the implementation of our 2001-2002 financial and service plan.

Sincerely,

David Edge

DAVID EDGE,
COUNTY ADMINISTRATOR

Attachment: Proposed Budget Message

May 7, 2001

Honorable Board of Supervisors
County Government Center
San Luis Obispo, CA 93408

Honorable Board:

The Fiscal Year 2001-2002 Proposed Budget is submitted for your review and consideration. It includes:

- Recommended budgets for all of the County's operating programs
- The annual capital improvement plan

The Proposed Budget adjusts departmental expenditures and revenues for the coming fiscal year, meeting and/or exceeding all state legal requirements and Board adopted policies. Your Board will consider the plan in detail at public budget hearings, during which time you may add, delete or modify the proposed budget as you deem appropriate.

RECOMMENDATION

It is recommended that your Board receive and adopt this document as the 2001-2002 Proposed Budget, order publication of the required legal notices and set June 11, 2001, at 9:00 A.M., as the time to begin public hearings on the 2001-2002 budget.

KEY FEATURES OF THE 2001-2002 PROPOSED BUDGET

- ***$382 million total appropriation - an increase of about $79 million or 26% over the fiscal year 2000-01 adopted budget***
  - *General Fund, at $258 million, is up $19 million or 8%*
  - *All Other Funds, at $124 million, are up $60 million or 96%*
  - *Costs for existing staff and service levels increase about $19 million, including the annualized cost of the salary/benefit increases granted in 2000-01 (about $7.5 million) and a full years funding for the 70 staff added mid-year (about $3.7 million)*
  - *Cost of 26.5 new positions recommended for 2001-02 add about $1.2 million to budget*
  - *New, non-personnel related expenses add about $2 million*
  - *Capital project costs increase about $32 million as budget appropriates balance of funding for new government center, additional courtrooms and sheriff's substation in north county*

  - *Governmental accounting requirements result in the creation of two new budgets for public facility and traffic impact fees ($25 million)*

- ***Planning for the future***
  - *Budget maintains prudent levels of reserves*
  - *Retires $4 million of debt incurred to purchase various health and general government facilities in 1991*
  - *Adds $1 million to a reserve created in 1998 to offset potential reductions in property and utility taxes*
  - *Recommends 5% of operating costs be put in Contingencies*
  - *Funds, at the behest of the Civil Service Commission, a comprehensive review of the County's employee classification system*

- ***Results Based Decision Making Initiative***
  - *Reflects continued progress in our effort to incorporate a "results" culture into the budget preparation process*
  - *Includes communitywide results and indicators as well as departmental goals and performance measures that will help us gauge how well we are meeting the needs of the community*
  - *Establishes an Organizational Effectiveness program to continuously improve the quality and effectiveness of County services*

- ***Maintains and Enhances County Services***
  - *Fully funds the cost of 63 staff and new services added mid year to enhance health and human services in the community.*
  - *Proposition 10 funds allocated by the Children and Families First Commission will pay for 16 new positions (10 already added and 6 recommended in the budget) and new programs designed to address the unmet needs of very young (ages 0-5) children and their families*
  - *Recommends continued funding ($1 million) of the grant program established in 2000-01 to provide money for preventative health programs throughout the county*
  - *Recommends a $7.5 million General Fund contribution to General Hospital and Family Care Centers*
  - *Increases funding for In Home Support and Adult Protective Services*

- *Tobacco Settlement funds allow County to increase local support and financing for a variety of health services*
- *Maintains current levels of General Fund support for Parks, Libraries and Roads*
- *Recommended funding for the four public safety departments receiving Proposition 172 monies (Sheriff, District Attorney, Probation and County Fire) will exceed the maintenance of effort requirement by over $12 million*
- *Funds the third phase of a program to enhance fire safety and response services*
- *Provides funding to prevent crop damage inflicted by the Glassy Winged Sharpshooter*

BUDGET OVERVIEW

For the past four years, the County has been immersed in a process to create a high performance organization that can show the public, in meaningful terms, that we provide high quality services in an efficient manner....and that we produce great results. We call this initiative Results Based Decision Making (RBDM) and are working to fully integrate it into all aspects of the County's activities. Over the past year, we have continued our efforts to build a strong foundation for the RBDM initiative. Specifically:

- The Board adopted a set of Communitywide results that simply and succinctly describe our vision for the County - - a place that is safe, healthy, livable, prosperous and well governed. These "results" will be tracked via a set of key indicators and published in an annual report, the first of which will be released in May 2001. The communitywide results and indicators allow us to clearly communicate our vision to the public, keep the organization focused on agreed upon community priorities and regularly report our progress relative to achieving our vision.
- We have begun to integrate strategic planning concepts into the fabric of the budget process. For 2001-02, the majority of departments engaged in some type of strategic planning process to prepare the budget. Preparing budget requests in the context of a formal planning process helped departments better see the relationship between their budget request and goals and performance measures, as well as how their efforts contribute to the larger results the County is striving to achieve. Again, simple stuff, but critical to getting all County departments focused on the same set of big picture results.
- Departments made important progress in producing clearer goals and more meaningful "quality" and "outcome" oriented performance measures.

We now have more of the "nuts and bolts" of the RBDM Initiative under control. But, like all major initiatives aimed at producing wholesale change, we still face enormous challenges. On a mechanical level, we lack efficiency data, which is a key component of the results effort. In many cases, getting the type of data we need is time consuming and expensive as we currently have very few efficiency oriented data collection systems in place. Also, relatively few of our counterparts in other counties have this information readily available to share with us. We also continue to struggle with linking funding augmentations to meaningful results. Finally, and most importantly, we have yet to see a real change in the County's organizational culture. Too many of us interpret the effort to demonstrate results as a "trust issue" instead of seeing it as an opportunity to tell our story to the public we serve. While most departments comply with the "rules" of the RBDM Initiative (e.g. developing goals and performance measures), few appear to embrace the spirit.

So while it is appropriate to recognize the effort and progress made over the past four years, our mantra of continuous improvement requires us to focus on the journey still ahead. For this year's budget, we concentrated our efforts on shaping budget augmentation requests within RBDM guidelines. Full implementation of the program requires us to apply these parameters to current service levels, not just requests for additional staff or resources. Whether or not we move to this next stage is really a decision your Board will make in the way you review budget requests and recommendations at your hearings in June.

I believe that, until we make a fundamental transition in the way the organization views the budget process, our RBDM efforts will be little more than useful window dressing. This is not, in my view, a productive result given the time and effort we expend on the process. And, it does not serve the public well.

To make the change successfully we need to weave the concepts of RBDM into the operational fabric of the organization. We will be critiquing the current year process in some detail after the budget hearings and discussing whether our work efforts should be focused on operations analysis rather than targeting the budget process. This would allow us to work with departments on that "operational fabric" from which the financial plan emerges rather than trying to pull it all together at the financial planning level.

Our goal remains steadfast - to achieve excellence in our intent to have a well-govern community.

Financial Outlook:

A year ago, most financial experts predicted that the substantial economic growth enjoyed for at least half a decade throughout most of the country would "moderate"in the coming year or so. However, the economic slowdown has been more drastic than initially predicted and, in California, that decline has been exacerbated by the energy crisis. We now face the greatest period of financial uncertainty since the statewide recession of the early 1990's. In January 2001, the state began buying massive quantities of electricity because the three largest utilities in the state could no longer afford to do so. About a third of the state's electricity needs are now being purchased by the State of California at a cost of about $50 million per day. This action has all but emptied the state's reserves and, although a plan has been developed for utility ratepayers to repay that money, there is still much debate about how much will be repaid and over what period of time.

The impact of an economic slowdown could impact the County in a variety of ways, including a leveling off or reduction in most of our major sources of discretionary money such as property and sales tax, interest earnings and transient occupancy taxes. Additionally, history has shown that the state's financial problems can be easily "shared" with local governments via changes in the way various funds are allocated to counties and cities. Our most immediate concern, however, is how any agreed upon solutions to the utilities' financial problems will impact us. The County gets about $26 million per year from utility taxes paid by PG&E. About $7 million of that is retained by the County and $19 million is distributed to the seven cities, special districts and the schools. A number of potential changes to the way utilities and/or transmission lines are valued have been discussed - including the state's purchase of some of these assets - and all could adversely impact our tax receipts. County staff have been working closely with our legislative representatives and lobbyists to make sure that our county's interests are well represented as this issue is resolved.

While the budget we present to you conservatively estimates revenues, it does not attempt to build in any "worst case scenarios" relative to the economic slowdown or the energy crisis. The County's prudent actions to establish and maintain healthy reserve levels will allow us to plan for and manage any programmatic or service level changes required to live within available financing. If we do experience a significant revenue decline in coming years, we will work closely with the departments to ensure the least amount of disruption to the critical services we provide the citizens of this county.

SUMMARY OF RECOMMENDED BUDGET

Recommended appropriations for all funds combined in 2001-2002 are about $382 million, representing a $79 million, or 26%, increase over the 2000-2001 adopted budget. A substantial portion of the increase - about $57 million - is driven by two items. First, funding for the capital projects budget has increased about $32 million compared to the current year budget, primarily due to the cost of the new government center. The new building is currently in the design stage and we expect to "break ground" in 2002. The estimated cost of the facility is $40 million, half of which will be paid for with money that has been set aside specifically for this purpose. The other half will be financed and the debt service will be included in future years budgets. Most, if not all, of the annual principal and interest payments on the facility will be paid for with public facility fees and money that is currently spent on renting office space in the downtown area.

The second factor driving the unusually large increase is the creation of two new budgets for money generated from public facility and traffic impact fees. In the past, these revenues were brought into the budget on a project-by-project basis when specific expenses were incurred. Accounting changes mandated by the federal government now require that these revenues be reflected in the budget when they are received, regardless of whether a specific expense or project has been established for their use. The two budgets combined add about $25 million to the budget.

Numerous other expense and revenue changes are recommended in the budget. The detailed narrative explanation for each budget unit addresses these changes. However, key factors influencing the overall increase in expenses include:

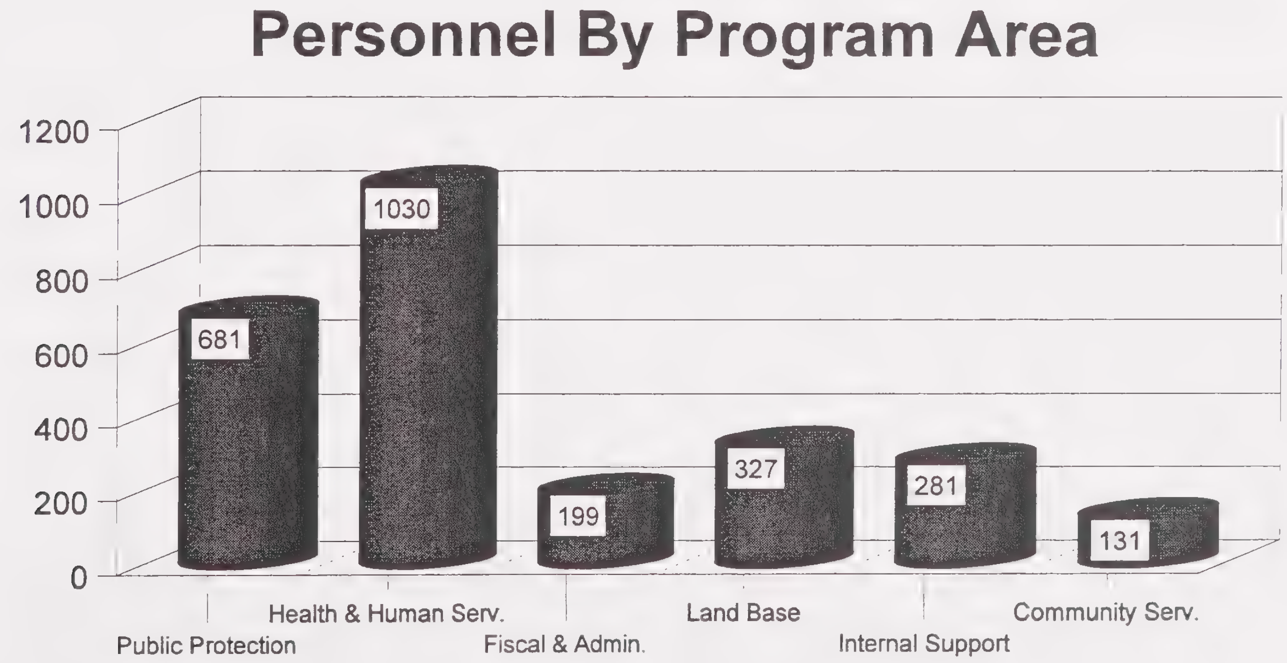
- **Salary and benefit costs will increase by about $12.5 million compared to the 2000-01 adopted budget.** New positions recommended in the budget account for just over $1 million of the increase. The rest is driven primarily by the annualized cost of salary and benefit increases approved during 2000-01 (about $7.5 million) and a full year's funding for the 65 positions added during last year's budget process and the 70 staff added mid-way through the current year. Merit or "step" increases, reclassifications and other Board approved changes (e.g. 12 hour shifts for deputy sheriffs) account for the balance of the increase.

- **Services and supply costs will increase by about $15 million.** About $4 million of that is related to the new budget for traffic impact fees. Substantial increases in the amount of money spent by the health and human services departments to purchase various treatment, counseling and rehabilitative services for their clients drive a large portion of the remaining $11 million increase. The cost of "buying" fire protection services from the state will also increase significantly next year. This is primarily related to a decision made by the Board a couple of years ago to increase the number of permanent staff positions for fire response services. Increased costs for rented office space, computer equipment, utilities, office expenses, countywide overhead, medical supplies and maintenance projects are factors in the rest of the increase.

- **The "other charges" accounts will increase by about $17 million, more than half of which is related to the new public facilities fees budget.** Early payoff of a long-term debt incurred when we purchased various health and general government facilities accounts for about $4 million of the increase. The balance is related to other types of services purchased by the health and human services departments on behalf of their clients.

SUMMARY OF STAFFING

The Proposed Budget recommends 2,650.25 full time equivalent (FTE) permanent, limited term and contract positions. This represents a net increase of 96.75 FTE positions from the 2000-01 adopted budget. Shown below are both summaries and detail of these changes.



2000-01 Summary

2000-01 Adopted Budget	2,553.50
Added During Year	+70.25
Current Allocation	2,623.75

Decreases:
Ag Commissioner- 1

Increases:
Mental Health - 14
Public Health - 14.75
Drug/Alcohol - 13
Medical Services - 9.5
Social Services - 12
Information Services - 5
Family Support - 1
Victim Witness - 1
Sheriff - 1

2001-2002 Summary

Current Allocation	2,623.75
2001-2002 Recommendations	+26.50
2001-2002 Total Positions	2,650.25

Decreases:
Auditor - .50
Animal Services - .50

Increases:
General Services - 4
Public Health - 8
Inform. Svcs. - 3.25
Social Services - 3
Ag Commissioner - 1.5
Assessor - 1.5
Admin/LAFCO - .50
Emergency Services - .75
District Attorney - 1
Sheriff - 1
Planning - 1
Retirement Plans - 1
Probation - .5
Library - .5

Additional graphs and more detailed charts which summarize the position allocations by departments can be found in the General Information section of this budget.

MAJOR CHANGES IN FUNDING BY PROGRAM AREA

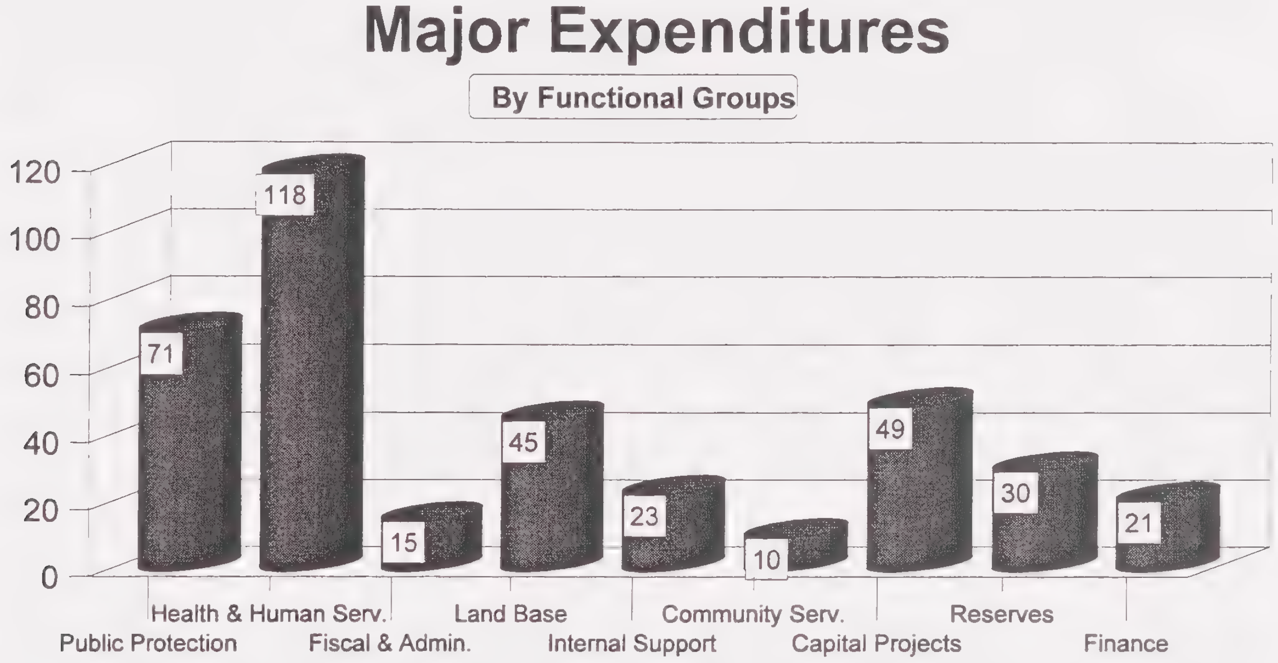
The County provides a wide variety of services to the community. A graph showing a cost distribution of the major functional activities for 2001-2002 is shown below, followed by a brief explanation of some of the key issues within each area.

Health and Human Services

The health and human services functional group includes all of the Social Services and Health Agency budgets as well as Veterans Services, Community Projects and the County's contribution to General Hospital and the Family Care Centers.

These programs continue to grow much faster, in terms of both staffing and spending, than any other group of County departments. Effective July 1, 2000, 22.5 positions were added; another 63.25 were added midyear and 11 more are recommended for next year. Almost all of the increased expense associated with the new staff and services is offset by state/federal revenues, tobacco settlement money, Proposition 10 funds and various grants.

Underlying all this growth, however, are some potential problems. State mandated changes to the In Home Support Services (IHSS) administered by Social Services will have a tremendous financial impact on counties in the next year or so. The increased financing requirements for this program may result in a loss of funding for other programs and staff that have been added in recent years. Additionally, the Health Agency is increasingly finding that some external financing sources are not completely covering the cost of staff and services as they originally anticipated. Our internal focus on results and "whose better off" will be extremely helpful if and when financing sources diminish and we need to evaluate which services produce the best results for individuals and the community.



The budget includes $1 million to continue funding the prevention grant program established in 2000-01. In order to ensure continued availability of money for these important programs if/when tobacco settlement funds expire, staff is recommending that the Board direct 25% of each year's total appropriation into an endowment to fund health prevention programs in future years.

Finally, the budget includes a $7.5 million contribution for General Hospital and the Family Care Centers. The Hospital CEO is developing the details of the budget and is expected to submit that information to the Board prior to the budget hearings.

Public Protection

The Public Protection category includes the Sheriff, District Attorney, Probation, County Fire, Emergency Services, Waste Management, Grand Jury and the County's contribution to court operations. While staffing increases for these budgets are minimal (2.75 FTE), the County's financial contribution for these programs will grow by more than $3.5 million next year. Negotiated salary and benefit increases are a primary factor in this growth. Other contributing factors include the costs associated with enhanced fire protection and response services, increased staffing approved for the Sheriff's Department in the current year and a projected flattening of Proposition 172 revenues. If the economy improves and Prop 172 revenues are higher than projected, the additional money will be used to cover any salary and benefit increases approved in 2001-02.

Land Based Programs

This area includes Planning, Public Works and the Agricultural Commissioner. The remnants of an expanding economy are still driving a lot of activity in the first two of these. Revenues from development fees continue to increase but are likely to level off in the near future. One position will be added to Planning to help with environmental reviews and preparation of permit applications for complex Public Works projects. And, the Agricultural Commissioner will add staff to his office to augment existing efforts to keep the Glassy Winged sharpshooter from damaging the county's wine grapes and to implement an integrated pest management program in all employee occupied County facilities.

Community Services

Community Services includes the Library, Parks, Golf Courses, Airports and Farm Advisor. Most of these budgets can be described as "status quo" in terms of service levels. However, both the library and parks systems are expected to face some significant financing challenges in the near future as a result of continued growth in the demand for these services. The Library Director will be presenting an overview of this issue to the Board this spring and, at that time, will seek direction regarding the future of the library system. The Parks Department will present their concerns as part of the June budget hearings.

Fiscal and Administrative Services

The Board of Supervisors, Administrative Office, Auditor-Controller, Assessor, Clerk-Recorder and Treasurer-Tax Collector are all represented in this group. The new Organizational Effectiveness (OE) budget is also included. The OE program is designed to foster continuous improvement in the quality and effectiveness of County services.

Minor staffing adjustments are recommended for the Auditor's Office as well as the Administrative Office. The latter is a result of the Local Agency Formation Commission's (LAFCO) decision to retain it's own staff instead of contracting with the County. The Assessor will add 1.5 positions to maintain and improve tax assessment systems. And, $250,000 has been set aside in the equipment replacement reserve in anticipation of the County's Information Services Advisory Committee consideration of a new tax collection system.

Internal Support Departments

Departments in this area include Information Services (iSd), General Services, County Counsel, Risk Management, Personnel and Retirement Programs. Information Services will add 3.25 staff to the 5 added mid-year in an effort to meet the ever expanding automation and communication needs of County departments. The new Information Services Advisory Committee has just begun working with iSd to review current service levels and make recommendations for changes that may further enhance the County's automation services.

General Services will add 4 more staff to the 4 added in the current year. A utilities coordinator will monitor the County's energy consumption and develop a conservation plan to help reduce the financial impact of the current energy crisis. Two additional custodians and another position for the department's property management program will improve the current level of service provided to County departments.

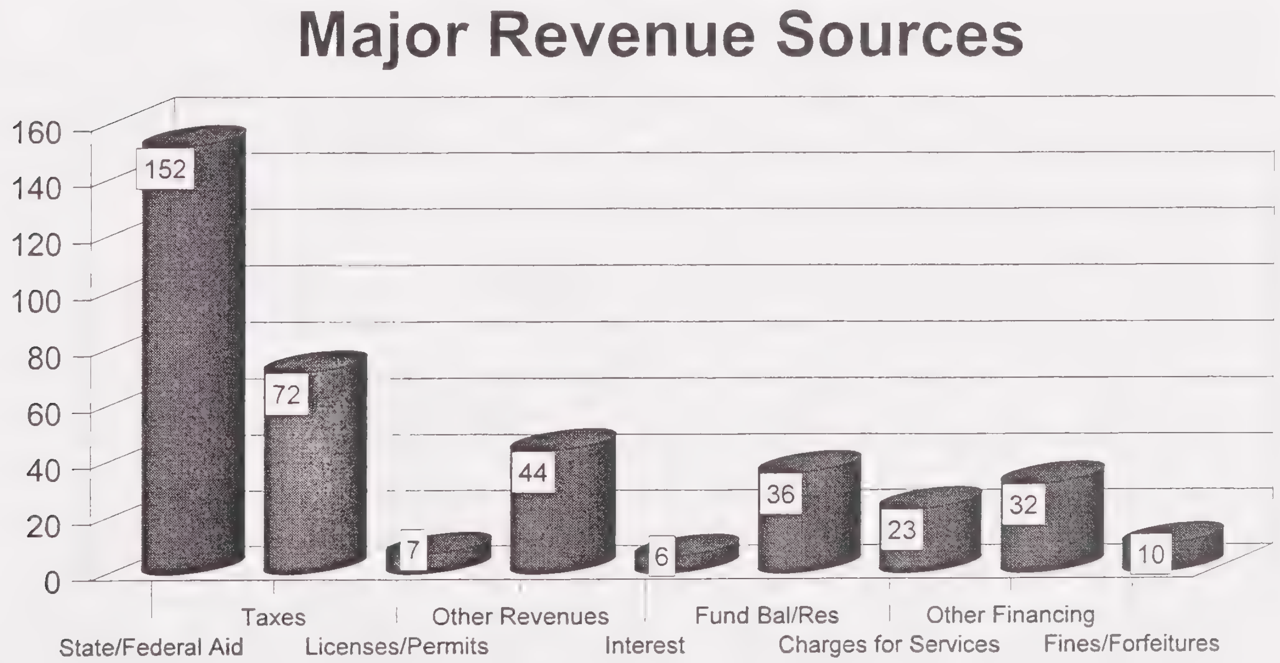
The Pension Trust board has approved the addition of an accounting position to address increased workload related to retirement plans. All staffing costs for this program are paid for by the pension trust fund.

Capital Projects

The green section of the budget document contains a detailed listing of the capital and maintenance projects proposed for next year. Besides the new County government center, other significant projects on the horizon include a new Sheriff's substation in north county, new courtrooms at the juvenile services center, numerous projects for parks and libraries, and major painting/maintenance projects for various County facilities.

FINANCING

Total revenues (all funds) match expenses at $382 million. Prior year's fund balance and reserves make up about $36 million of that. The balance is characterized as new financing and, at about $346 million, represents a $63 million or 22% increase over the 2000-01 adopted level. The following are highlights of 2001-2002 financing:



State and Federal Revenue

State and Federal revenue, at $152 million, represents about 40% of the County's financing. The recommended level represents a $8 million or 6 % increase over the 2000-01 adopted amount. This is the single largest revenue source. The majority of these revenues are used to support statutory programs, such as health and welfare services and some criminal justice programs. For the most part, these funds are restricted as to use and are not available for discretionary purposes.

Taxes

Property taxes, sales tax, transient occupancy and other taxes, at about $72 million, represent a slight increase (about $500,000) over the 2000-01 adopted level. Proceeds from local "non-unitary" property taxes are expected to increase about 7% next year. However, other tax revenues, including unitary and sales taxes, are projected to level off or decline next year. Again, the budget does not reflect any additional decreases in taxes derived from utility operations that may occur as a result of the current energy crisis.

Charges for Services and License/Permit Fees

Charges for services represent about $23 million, which is a $5 million increase over the 2000-01 level. Most of the increase is attributable to the accounting change which requires that we reflect public facility and traffic impact fee charges as they are received, instead of when they are spent. Revenues generated from licenses and permits will increase by about $300,000 next year, for a new total of about $7 million.

Other Revenues and Financing

About $76 million falls into the category of other revenues or other financing. These categories reflect billings from various County departments that charge other departments (and outside entities) for their services. This includes the General Fund contributions to non-General Fund departments such as Parks, Libraries and Roads. It also includes Countywide overhead charges.

Overall, other revenues/financing is recommended to increase by about $45 million compared to the current year adopted amount. The vast majority of that increase is related to the aforementioned new budgets for public facility and traffic impact fees as well as the transfer of reserves to the capital projects budget to offset the cost of the new government center. Also contributing to the increase is the recommendation that we pay off $3.9 million of long-term debt related to the 1991 acquisition of health and general government facilities.

Fines, Forfeitures and Penalties

At about $10 million, these revenues will increase by almost $4 million next year. Most of the increase is related to the transfer of courthouse construction funds in anticipation of building courtrooms at the juvenile hall.

Interest Earnings

Interest earnings, at about $6 million, will increase by about $1 million compared to the current year budget. However, the $6 million is a slight decrease compared to what we expect to actually earn in 2000-01.

RESERVES

The County has two types of reserves: general reserves and designations. The general reserve is not designated for a specific use. It serves to stabilize the County's cash position prior to receipt of property tax revenues. In addition, it provides protection against downturns in the economy and may provide financial protection if a major catastrophic disaster were to occur within the County. Designations are reserves which are set aside for specific purposes. These reserves ensure the County's financial capability to provide long range service needs. The majority of existing designations are for long-term capital projects and equipment replacements.

General Reserves:

No new general reserves are recommended.

General Fund - Designated Reserves:

General Fund designated reserves are recommended to decrease, overall, by about $80,000. Specific changes include:

- The Fire Equipment Replacement Fund is recommended to increase by $700,000 to help offset future purchases of replacement fire trucks and other equipment. Because the budget recommends a similar amount of reserves ($626,000) be cancelled to pay for two new engines and other equipment, the overall effect is that the fire equipment reserve will stay at about the current year level.

- The Contingent Liability Fund will increase $680,000 to reflect prior year liability reserves previously held in trust but transferred into this fund to comply with governmental accounting changes.

- The General Equipment Replacement Fund will increase $250,000 to pay for a new tax collection system for the Treasurer-Tax Collector's Office.

- The Countywide Training Fund will be eliminated and the $515,000 balance will be transferred to the Organizational Effectiveness budget to pay for future training expenses.

- The Financial Incentive Fund ($569,000) will be eliminated next year. As previously discussed with the Board, it was determined that this program should be discontinued at the end of the current fiscal year.

Other Reserves:

Capital Project Reserves: It is recommended that $3.5 million be cancelled from the Capital Projects reserves to partially offset the cost of the new County Government Center.

Tax Reduction Reserve: It is recommended that $1 million be set aside to offset potential impacts of property tax revenue loss associated with utility restructuring.

Library Reserves: $58,000 will be added to the Library's general reserve for future library projects.

Roads/Traffic Impact Reserves: The Public Works Director has requested cancellation of $80,000 from reserves to pay for various roads maintenance projects. Additionally, as previously discussed, a new fund has been established to reflect traffic impact fees collected by the County. About $6 million of funds not expected to be spent next year will be held in the new budget's reserve.

Automation Depreciation Fund: Based on the depreciation schedule included in the County's Cost Allocation Plan it is recommended that $518,000 be reserved for future automation replacement needs.

Building Depreciation Fund: Based on the depreciation schedule included in the County's Cost Allocation Plan it is recommended that $808,000 be reserved for building replacement as guided by the County's Facilitates Master Plan.

Organizational Effectiveness Reserves: It is recommended that $1.2 million be held in reserve for this new program. The $1.2 million is made up of the $515,000 transferred from the Countywide Training fund, $535,000 of unanticipated SB 90 revenue and the balance represents General Fund money recommended to augment staff training programs.

Public Facilities Fee Reserves: About $5.3 million of the public facilities fee money now reflected in the budget will be held in reserve pending approval of specific projects.

INFORMATION CONTAINED IN THE PROPOSED BUDGET DOCUMENT

The budget document is divided into several sections, each with emphasis on different areas of the overall budget and color coded for reference. Included in the first white section (Graphics and General Information) is budget information presented in a graphic format and a countywide organizational chart. The largest section of the budget is the second white section which contains the detailed narrative explanation for each budget unit, beginning with the Land Based departments. The green section contains the capital and maintenance projects discussion and detail of capital and maintenance projects by funding source. The blue section (Summary Schedules) contains state required schedules which show revenue sources, expenditure requirements, means of financing the budget and other summary information by fund, and totals for all funds for the 2001-2002 Proposed Budget. The tan section (Personnel Information) includes salary ranges for elected and appointed officials and employees and an explanation of major County-paid benefits. The gray section contains the glossary and index to the budget document.

ACKNOWLEDGMENTS

Preparing the Proposed Budget requires a countywide effort involving the cooperation, time and talents of employees in every department. I want to recognize the assistance of all department heads and their staffs for the contributions they made to this document. In particular, I'd like to thank staff from the Auditor-Controller's Office, iSd and Reprographics. The mechanics of the budget process necessitate these three offices working very closely with my staff; their dedication, flexibility and professionalism were always in evidence and much appreciated.

Most of all I want to acknowledge the commitment and efforts of my staff in the Administrative Office. They are a talented group of people who are committed to the difficult, challenging and very important work of public service. My personal thanks to each of them for the long hours they committed to this project and their continued willingness to endure and embrace the ambiguity of the changing environment in which we exist.

To all who participated in the development of the Proposed Budget, I express my sincere appreciation for your effort on behalf of our organization and the citizens we serve.

Sincerely,

David Edge

DAVID EDGE
County Administrator

Attachments: 2001-2002 Budget Goal and Policies

2001-2002 BUDGET GOALS

The goals of San Luis Obispo County, in the development and implementation of its annual budget, are to:

- Establish, a comprehensive financial plan which demonstrates, in measurable terms, that County government runs efficiently, provides high quality services, complies with all legal requirements and produces results that are responsive to community priorities and desires; and

- Further the County's mission to serve the community with pride while enhancing the economic, environmental and social quality of life in San Luis Obispo County.

2001-2002 BUDGET POLICIES

A. All Funds

1. **Budget Process**: County departments shall participate and cooperate during the budget development process to facilitate the creation of a budget based upon a collaborative effort between the Board of Supervisors, the Administrative Office, Department Heads and the community.

2. **Results Based Decision Making and Budgeting**: The County is committed to providing efficient, high quality services that produce clear results for the public we serve. Budget requests and recommendations must be linked to measurable results that are responsive to community desires.

3. **Communitywide Results and Indicators:** The Board adopted communitywide results which shall be used by all departments to strategically guide the budget preparation process. Departments will link all goals and funding requests to communitywide results.

4. **Departmental Goals and Performance Measures:** Individual departments will establish goals that will facilitate achievement of the desired communitywide results. Departments will also develop meaningful performance measures which will be used to gauge the success of individual programs within a department. All recommendations to allocate additional resources to a program or department must clearly demonstrate expected results in measurable terms.

5. **Mission Statements:** County departments shall have a Department Mission Statement consistent with San Luis Obispo County's overall Mission Statement.

6. **Pursuit of New Revenues**: County departments are directed to pursue revenue sources, when reasonable, in support of the communitywide results sought by the County.

7. **"In-Kind" Contribution**: Where matching funds are required for grant purposes, provide as much "in-kind" contribution (resources already allocated by the County that will be expended in any case) as allowed, instead of hard dollar matches.

8. **Budget Hearings in June**: Conduct final budget hearings before the end of June; adopt budget by July 1, unless extenuating circumstances arise and the Board adopts a revised budget schedule for that particular year; adjust final numbers - no later than October 3.

9. **Cost Allocation**: Allocate Countywide overhead costs to all County departments based on the cost allocation and implementation plan developed annually by the Auditor-Controller.

10. **Consolidation of Programs**: County departments are encouraged to consolidate programs and organizations to reduce county costs while maintaining or increasing existing levels of service.

11. **Privatization of Services:** County departments are encouraged to identify and recommend opportunities for costs saving whenever possible, including the privatization of services, that are beneficial to the county and legally possible. Analysis will include review of existing services, including the possibility of "contracting in" with existing personnel and the development of a transition process for those services approved for privatization. In implementing significant new services, a thorough cost and program analysis should be conducted to ascertain if privatizing will result in reduced costs, increased services and accountability.

12. **Reductions**: Reductions shall be evaluated on a case-by-case basis, in a fashion consistent with Board approved budget policies, to reach the appropriations level required within the available means of financing. When budget reductions are necessary, consider the potential effects on interrelated programs and desired communitywide results.

13 **Investing in Automation**: The Board recognizes that cost reduction, cost avoidance and process efficiency can be enhanced by utilizing automation. Proposals for investments in automation, particularly computer automation, must measurably demonstrate how cost savings will be achieved and/or how services will be improved. It will be important that countywide benefits, compatibility with existing systems, and potential liabilities are fully addressed.

14. **Cost Recovery Through Fees**: Utilize fees to recover costs where reasonable and after all cost saving options have been explored. Exceptions will be reviewed on a case-by-case basis.

B. General Fund

1. **Prioritized Programs:** County departments shall prioritize their service delivery programs where any expenditure of general fund and local discretion exists. Where budget reductions are necessary, such reductions may include program adjustments. When adjustments are necessary, the department manager will further prioritize elements of the service delivery programs consistent with other sections of this policy.

2. **Discretionary Programs**: Review all discretionary programs to determine if they are a high priority program with communitywide benefits. Preferences for funding of new discretionary programs are for those which will facilitate the achievement of Board adopted communitywide results utilizing non-General Fund revenue first, offsetting fee revenue (if appropriate) second, and General Fund last. All requests for discretionary funding must be accompanied by a performance plan that clearly describes expected results in measurable terms.

3. **Maintain or Enhance Revenue Generating Ability**: Appropriate sufficient funds to maintain the capabilities of budgets which generate revenues in excess of their costs. Enhancements to such budgets will be dependent upon resulting revenues being in excess of the associated costs.

4. **Funding of Contingencies and Reserves**: Place a minimum of 5% of available funds into contingencies. Additionally, place up to 15% of available funds into contingencies and any additional unrestricted funds into reserves, after departments' operational needs are funded.

5. **Matching Funds - County Share**: No increased county share for budgets funded primarily from non-general fund sources if state funding is reduced, unless increased county share is mandated. The Board of Supervisors, at its discretion, may provide county "overmatches" to under-funded programs to ensure or enhance specified levels of service. Proposed "overmatches" shall include the specific, measurable, goals and results expected to be attained at both the "required" and the "overmatch" funding levels.

C. Capital Projects

1. Review and evaluate projects based upon their cost, scope and countywide significance.

   A. The following criteria shall be used in evaluating projects:

   1. Additional funds required to make committed projects operational.
   2. Required to meet a legal or policy mandate.
   3. Required to improve unacceptable health and safety conditions.
   4. Is at least 80% revenue offset or there is a "payback" in three years or less.
   5. Required to maintain existing assets or facilities.
   6. Required to maintain existing service levels.
   7. Reduces or avoids other county costs.

   Proposed projects shall include the project's anticipated impact on current and future operating costs.

   Projects will be recommended for approval that are 100% revenue offset or have their own funding source (such as golf courses and Lake Lopez), which meet one or more of the above criteria and would be reasonable in terms of scope or cost.

2. **Library Projects**: Consider funding new library buildings or major improvements to existing libraries only if at least 50% of the cost of the project is provided by the community in which the facility is located. The funding required from the community may be comprised from a variety of sources, including grants, school districts, cities, community group funding, ~~or~~ private donations, or fees generated for specific use in libraries. The county's portion of this funding formula will be financed from the library budget (Fund 26), grants, gifts, the General Fund or fee revenues generated for specific use in libraries.

3. **Parklands and Beach Accessway**: Consider cost of ongoing maintenance, before acquisition of additional parklands or approval of beach accessway projects.

4. **Master Plans**: Consider approving projects included in master plans if they have their own funding sources or if they are requested from other sources which identify an operational need for the facility.

5. **Grant Funded Capital Projects**: For grant funded projects, when a county match is required, budget only the county share if receipt of grant money is not expected in the budget year. If there is a reasonable expectation that the grant revenue can be received during the budget year, budget the entire project amount including revenues.

6. **Encumbrances**: The Auditor-Controller is authorized to encumber capital project money appropriated for a specific capital project at the end of each fiscal year, if work has been undertaken on that project during the fiscal year. Evidence that work has been undertaken would be in the form of an awarded contract or other item upon which the Board of Supervisors has taken formal action.

7. **Grant Funded Road Projects**: For grant funded road projects within incorporated cities, consider funding up to 50% of the local share, if the project is consistent with identified communitywide results sought by the County.

8. **Phasing of Large Projects**: For capital projects which will be undertaken over several fiscal years, develop full project scope and costs in the initial year.

D. Other

1. **Non-Emergency Mid-Year Requests**: Mid-year budget or capital project requests of a non-immediate nature requiring a transfer from contingencies are recommended to be referred to the next year's budget deliberations. Mid-year requests with other funding sources or which can be absorbed within a department's budget, are considered as needed.

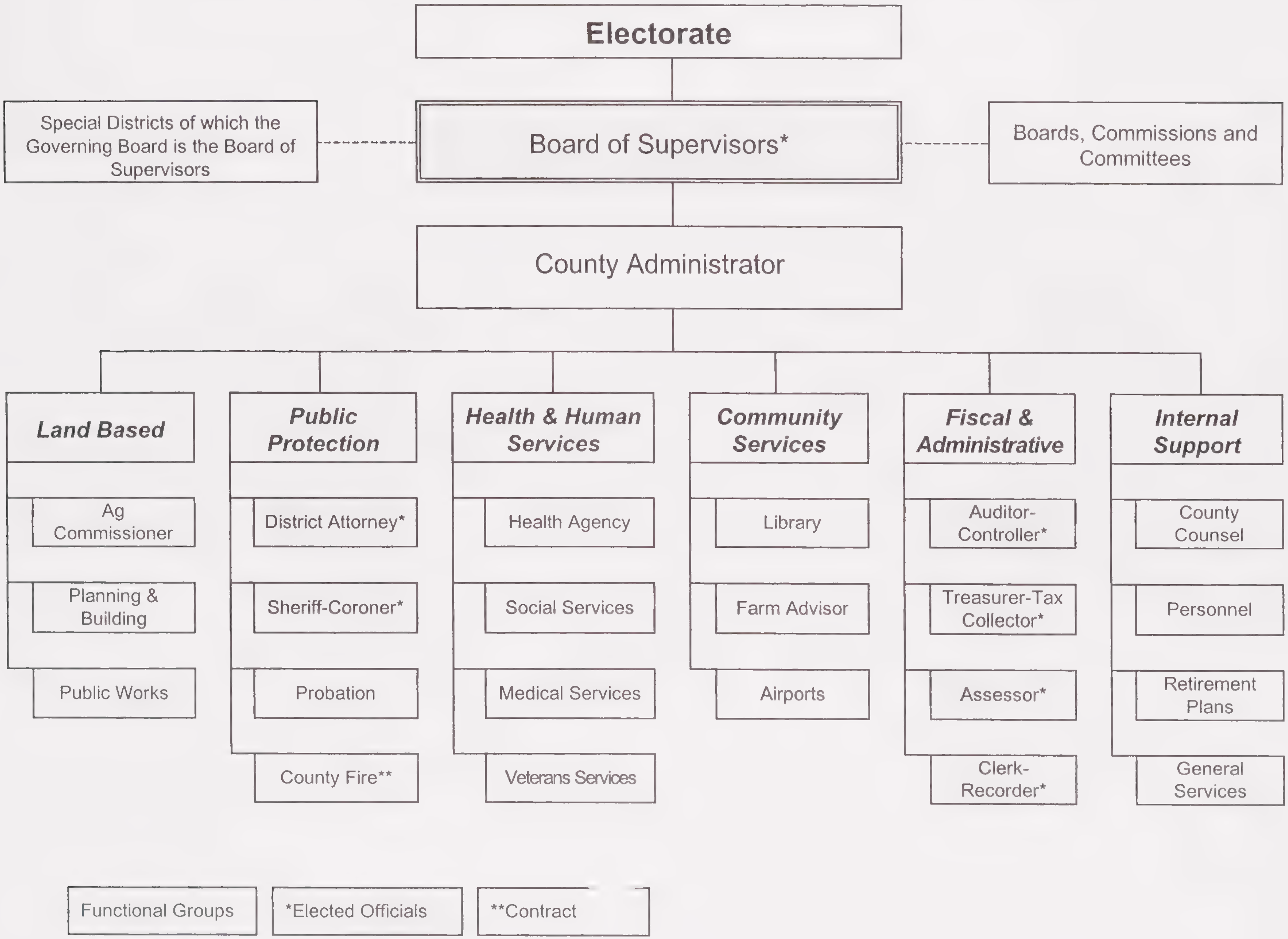
2. **Appropriations from Unanticipated Revenues**: Appropriations from departmental unanticipated revenues will not be recommended unless the department is either reaching or exceeding its total departmental revenue estimates on a monthly or quarterly basis, or its revenues are in line with historical revenue trends for that department. Grant program revenues and appropriations would be handled separately.

3. **General Fund Support**: General Fund Support is the amount of General Fund money to a given budget after revenues and other funding sources are subtracted from expenditures. These net costs would be used in developing budget recommendations and when reviewing budgets during the quarterly reporting process. Significant departures from the General Fund Support amounts during the fiscal year may result in a recommendation that appropriations be reduced to allow/ensure that the budgeted net cost would be achieved by the end of the fiscal year.

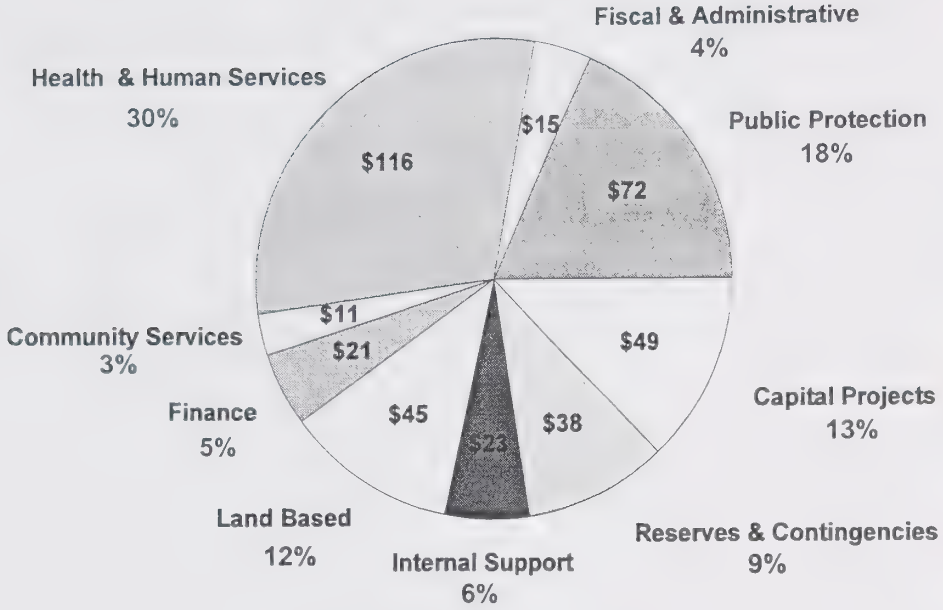
4. **Debt Financing**: Recommendations for debt financing of major projects will include cost benefit analysis of available options and funding alternatives. Every attempt will be made to provide for debt service through dedicated revenues that can be maintained over the life of any debt, before the general fund is accessed for such a purpose.

Graphics & General Information

County of San Luis Obispo Organizational Chart

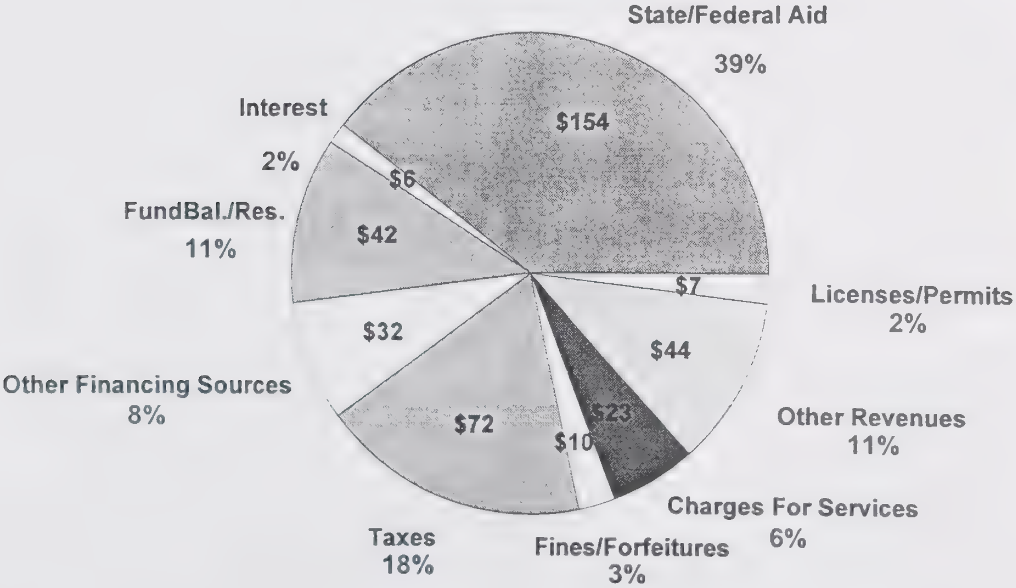


Expenditures By Function
2001-2002 Final Budget
All Funds



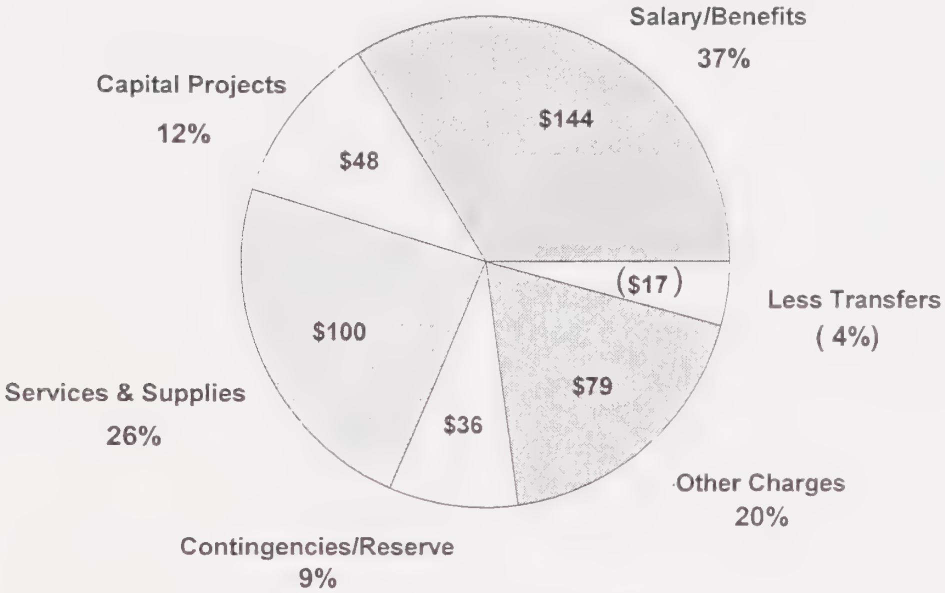
Dollars in Millions
$390 Total Appropriation

Total Financing By Source
2001-2002 Final Budget
All Funds



Dollars in Millions
$390 Total Appropriation

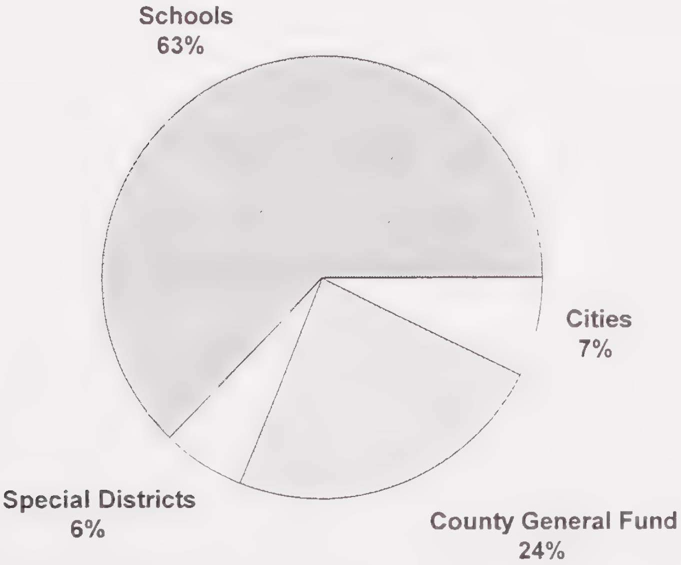
Budget By Category
2001-2002 Final Budget
All Funds



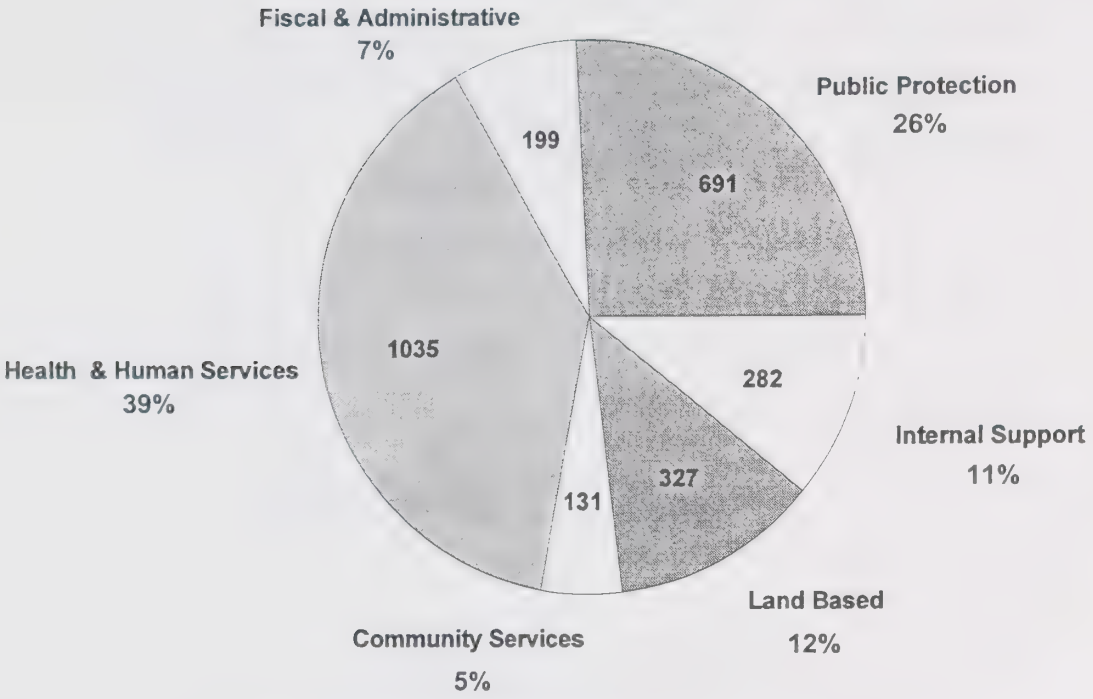
Dollars in Millions
$390 Total Appropriation

Property Tax Dollar Distribution By Government Agency

2001-2002 Final Budget

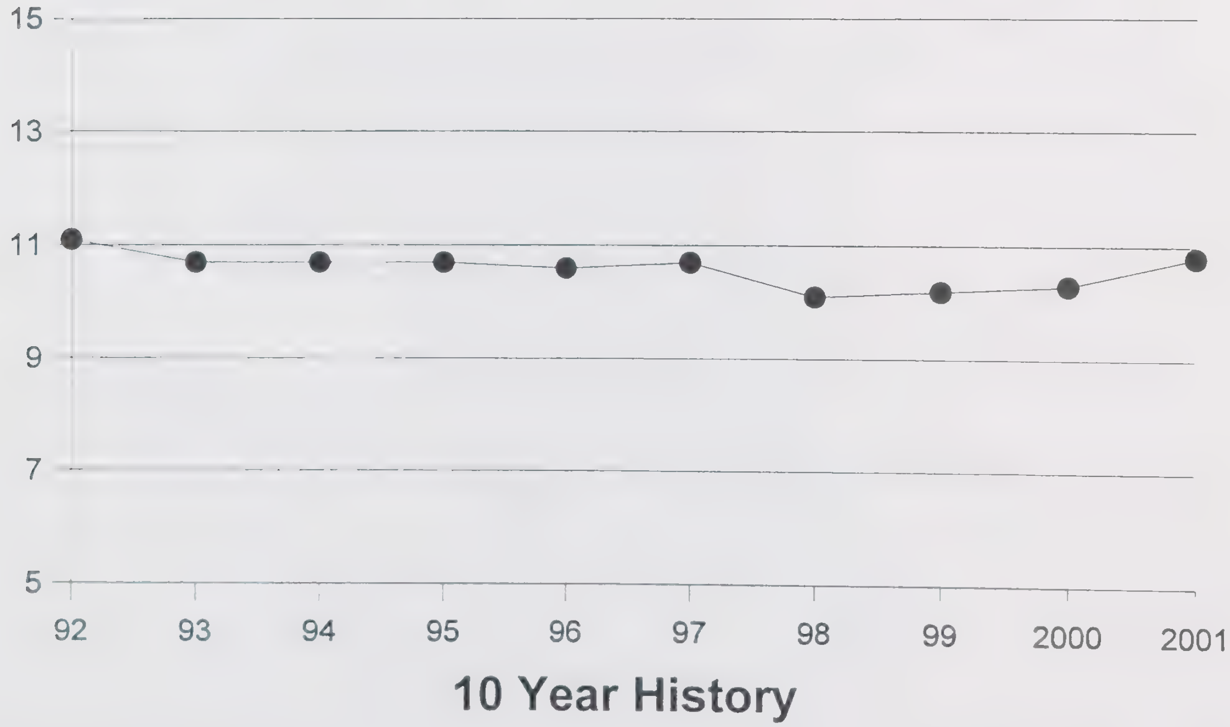


County of San Luis Obispo
Positions (Full Time Equivalent)
2001-2002 Final Budget



Total Recommended Positions: 2,665

County of San Luis Obispo
Employees per 1,000 County Residents



Personnel Information

SLO County Budget Preparation System
Position Allocation by Functional Area

Functional Area	2000-01 Current Allocation	2001-02 Department Request	2001-02 C.A.O. Recommended	2001-02 Board Adopted
Community Services	130.75	132.50	131.25	131.25
Fiscal & Administrative	182.25	183.75	183.75	183.75
	8.00 *	15.00 *	15.00 *	15.00 *
	6.00 **	0.00 **	0.00 **	0.00 **
Health/Human Services	966.00	998.25	979.75	977.00
	56.25 *	52.00 *	53.25 *	57.25 *
	1.00 **	1.00 **	1.00 **	1.00 **
Land Based	315.00	337.00	324.50	324.50
	9.00 *	2.00 *	2.00 *	2.00 *
	0.50 **	0.50 **	0.50 **	0.50 **
Public Protection	668.50	690.75	673.00	673.00
	10.50 *	8.75 *	15.75 *	18.25 *
	1.50 **	0.00 **	0.00 **	0.00 **
Support to County Depts	271.25	294.50	279.50	279.50
	2.00 *	2.00 *	2.00 *	2.00 *
Total Permanent FTE's	2,533.75	2,636.75	2,571.75	2,569.00
Total Limited Terms	85.75	79.75	88.00	94.50
Total Contract FTE's	9.00	1.50	1.50	1.50
Total FTE's	2,628.50	2,718.00	2,661.25	2,665.00
Permanent Positions				
Full Time	2,413	2,518	2,453	2,449
3/4 Time	39	38	38	37
1/2 Time	179	177	177	181
1/4 Time	8	7	7	7
Total Permanent	2,639	2,740	2,675	2,674
Limited Term Positions				
Full Time	82	76	84	90
3/4 Time	1	3	2	2
1/2 Time	6	3	5	6
1/4 Time	0	0	0	0
Total Limited Term	89	82	91	98
Contract Positions				
Full Time	8	1	1	1
3/4 Time	0	0	0	0
1/2 Time	2	1	1	1
1/4 Time	0	0	0	0
Total Contract	10	2	2	2

* Indicates Limited Term positions

** Indicates contract positions

SLO County Budget Preparation System

Position Allocation Summary

Full Time Equivalents

Dept	Title	2000-01 Current Allocation	2001-02 Department Request	2001-02 C.A.O. Recommended	2001-02 Board Adopted	Increase (Decrease)
ADMINISTRATIVE OFFICE						
2040	ADMINISTRATIVE OFFICE	12.50	14.00	14.00	14.00	1.50
2250	INFORMATION SERVICES	112.25	126.00	115.50	115.50	3.25
		2.00 *	2.00 *	2.00 *	2.00 *	0.00 *
2340	RISK MANAGEMENT	5.00	6.50	5.00	5.00	0.00
2790	EMERGENCY SERVICES	4.00	4.50	4.50	4.50	0.50
		0.00 *	0.75 *	0.75 *	0.75 *	0.75 *
		0.50 **	0.00 **	0.00 **	0.00 **	-0.50 **
	Total	136.25	153.75	141.75	141.75	5.50
AGRICULTURAL COMMISSIONER						
2730	AGRICULTURAL COMMISSIONER	40.50	42.50	42.00	42.00	1.50
ASSESSOR						
2070	ASSESSOR	71.50	72.00	72.00	72.00	0.50
		8.00 *	15.00 *	15.00 *	15.00 *	7.00 *
		6.00 **	0.00 **	0.00 **	0.00 **	-6.00 **
	Total	85.50	87.00	87.00	87.00	1.50
AUDITOR-CONTROLLER						
2050	AUDITOR-CONTROLLER	39.50	39.00	39.00	39.00	-0.50
BOARD OF SUPERVISORS						
2000	BOARD OF SUPERVISORS	12.50	12.50	12.50	12.50	0.00
CLERK/RECORDER						
2509	CLERK/RECORDER	20.25	20.25	20.25	20.25	0.00
COUNTY COUNSEL						
2100	COUNTY COUNSEL	23.00	23.00	23.00	23.00	0.00
DISTRICT ATTORNEY						
2560	DISTRICT ATTORNEY	74.25	75.75	75.25	75.25	1.00
		2.00 *	2.00 *	2.00 *	2.00 *	0.00 *
2561	FAMILY SUPPORT	55.00	55.00	56.00	56.00	1.00
2562	VICTIM/WITNESS ASSISTANCE	14.00	14.00	14.00	14.00	0.00
		1.00 *	1.00 *	1.00 *	1.00 *	0.00 *
	Total	146.25	147.75	148.25	148.25	2.00
FARM ADVISOR						
4030	FARM ADVISOR	4.00	4.00	4.00	4.00	0.00

* Indicates Limited Term positions

** Indicates contract positions

SLO County Budget Preparation System
Position Allocation Summary
Full Time Equivalents

Dept	Title	2000-01 Current Allocation	2001-02 Department Request	2001-02 C.A.O. Recommended	2001-02 Board Adopted	Increase (Decrease)
GENERAL SERVICES						
2180	GENERAL SERVICES	95.00	100.50	99.00	99.00	4.00
2270	REPROGRAPHICS ISF	4.00	4.00	4.00	4.00	0.00
2300	GARAGE ISF	9.00	9.00	9.00	9.00	0.00
2950	AIRPORTS ENTERPRISE	9.75	9.75	9.75	9.75	0.00
4125	PARKS	35.00	35.00	35.00	35.00	0.00
	Total	152.75	158.25	156.75	156.75	4.00
GOLF COURSES						
4161	GOLF COURSES	19.00	19.00	19.00	19.00	0.00
HEALTH DEPARTMENT						
3000	HEALTH DEPARTMENT	130.75	139.75	136.25	136.25	5.50
		20.25 *	27.00 *	26.25 *	26.25 *	6.00 *
		1.00 **	1.00 **	1.00 **	1.00 **	0.00 **
3052	PUBLIC GUARDIAN	5.00	0.00	0.00	0.00	-5.00
3070	MENTAL HEALTH	163.50	163.50	163.50	163.50	0.00
3075	DRUG & ALCOHOL SERVICES	41.00	51.00	48.00	48.00	7.00
		13.00 *	2.00 *	5.00 *	9.00 *	-4.00 *
3285	LAW ENFORCEMENT MED CARE	10.00	10.00	10.00	10.00	0.00
3286	CO MEDICAL SERVICES PROG	12.50	13.50	12.50	12.50	0.00
4040	DRINKING DRIVER PROGRAMS	21.00	21.00	21.00	21.00	0.00
6000	MEDICAL SERVICES	166.75	171.00	169.00	166.25	-0.50
	Total	584.75	599.75	592.50	593.75	9.00
LIBRARY						
4000	LIBRARY	63.00	64.75	63.50	63.50	0.50
PERSONNEL						
2110	PERSONNEL	17.00	18.50	17.00	17.00	0.00
PLANNING & BUILDING DEPARTMENT						
2800	PLANNING & BUILDING DEPARTMENT	92.00	110.00	100.00	100.00	8.00
		9.00 *	2.00 *	2.00 *	2.00 *	-7.00 *
		0.50 **	0.50 **	0.50 **	0.50 **	0.00 **
	Total	101.50	112.50	102.50	102.50	1.00
PROBATION DEPARTMENT						
2660	PROBATION DEPARTMENT	132.75	149.50	133.25	133.25	0.50
		7.50 *	5.00 *	7.00 *	9.50 *	2.00 *
	Total	140.25	154.50	140.25	142.75	2.50

* Indicates Limited Term positions
** Indicates contract positions

SLO County Budget Preparation System
Position Allocation Summary
Full Time Equivalents

Dept	Title	2000-01 Current Allocation	2001-02 Department Request	2001-02 C.A.O. Recommended	2001-02 Board Adopted	Increase (Decrease)
PUBLIC WORKS - ISF						
2900	PUBLIC WORKS - ISF	182.50	184.50	182.50	182.50	0.00
SHERIFF-CORONER						
2590	SHERIFF-CORONER	369.00	372.00	370.00	370.00	1.00
		0.00 *	0.00 *	5.00 *	5.00 *	5.00 *
2840	ANIMAL SERVICES	19.50	20.00	20.00	20.00	0.50
		1.00 **	0.00 **	0.00 **	0.00 **	-1.00 **
	Total	389.50	392.00	395.00	395.00	5.50
SOCIAL SERVICES ADMINISTRATION						
3200	SOCIAL SERVICES ADMINISTRATION	411.50	424.50	415.50	415.50	4.00
		23.00 *	23.00 *	22.00 *	22.00 *	-1.00 *
	Total	434.50	447.50	437.50	437.50	3.00
TREAS-TAX COLL-PUBLIC ADM						
2060	TREAS-TAX COLL-PUBLIC ADM	26.00	26.00	26.00	26.00	0.00
2120	RETIREMENT PLANS	6.00	7.00	7.00	7.00	1.00
	Total	32.00	33.00	33.00	33.00	1.00
VETERANS SERVICES						
3330	VETERANS SERVICES	4.00	4.00	4.00	4.00	0.00
	Total Permanent Employees	2,533.75	2,636.75	2,571.75	2,569.00	35.25
	Total Limited Term Employees	85.75	79.75	88.00	94.50	8.75
	Total Contract Employees	9.00	1.50	1.50	1.50	-7.50
	GRAND TOTAL	2,628.50	2,718.00	2,661.25	2,665.00	36.50

* Indicates Limited Term positions

** Indicates contract positions

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2000	**BOARD OF SUPERVISORS**					
08799	Legislative Assistant		5.00	5.00	5.00	5.00
00930	Senior Typist Clerk - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential	1/2	0.50	0.50	0.50	0.50
00939	Supervising Admin Clerk II - Confidential		1.00	1.00	1.00	1.00
00103	Supervisor		5.00	5.00	5.00	5.00
	Department Totals		12.50	12.50	12.50	12.50
2040	**ADMINISTRATIVE OFFICE**					
00913	Accounting Technician - Confidential		1.00	1.00	1.00	1.00
08887	Administrative Analyst Aide - Confidential		1.00	3.00	3.00	3.00
08884	Administrative Analyst I					
08883	or Administrative Analyst II					
08882	or Administrative Analyst III					
08886	or Principal Administrative Analyst		4.00	5.00	5.00	5.00
08798	or Assistant Administrative Officer		2.00	2.00	2.00	2.00
00205	County Administrative Officer		1.00	1.00	1.00	1.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential	1/2	0.50	0.00	0.00	0.00
00939	Supervising Admin Clerk II - Confidential		1.00	0.00	0.00	0.00
00950	Intermediate Typist Clerk - Confidential		1.00	1.00	1.00	1.00
	Department Totals		12.50	14.00	14.00	14.00
2050	**AUDITOR-CONTROLLER**					
00713	Accountant-Auditor I					
00714	or Accountant-Auditor II					
00715	or Accountant-Auditor III		9.00	8.00	8.00	8.00
00713	Accountant-Auditor I	1/2				
00714	or Accountant-Auditor II	1/2				
00715	or Accountant-Auditor III	1/2	0.50	0.50	0.50	0.50
00916	Accounting Systems Analyst I					
00915	or Accounting Systems Analyst II		2.00	2.00	2.00	2.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential		2.00	2.00	2.00	2.00
00913	Accounting Technician - Confidential	3/4	0.75	0.75	0.75	0.75
08891	Administrative Services Officer I		1.00	1.00	1.00	1.00
08892	Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00900	Assistant Auditor-Controller		1.00	1.00	1.00	1.00
00102	Auditor-Controller		1.00	1.00	1.00	1.00
00891	Chief Accountant		1.00	0.00	1.00	0.00
00903	Chief Internal Auditor		1.00	1.00	1.00	1.00
00989	Data Entry Operator Trainee - Confidential					
00991	or Data Entry Operator I - Confidential					
00981	or Data Entry Operator II - Confidential					
00982	or Data Entry Operator III - Confidential		2.00	4.00	4.00	4.00
00982	Data Entry Operator III - Confidential	3/4	0.75	0.00	0.00	0.00
00982	Data Entry Operator III - Confidential	1/2				
00901	Deputy Auditor-Controller		1.00	2.00	1.00	2.00
00716	Principal Accountant-Auditor		2.00	3.00	3.00	3.00
00902	Principal Accounting Systems Analyst		1.00	1.00	1.00	1.00
00911	Account Clerk					
00909	or Senior Account Clerk		5.00	4.00	4.00	4.00
00929	Senior Account Clerk - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		2.00	2.00	2.00	2.00
00930	Senior Typist Clerk - Confidential	3/4	0.75	0.75	0.75	0.75
00898	Supervising Accounting Tech - Confidential		1.00	1.00	1.00	1.00
00939	Supervising Admin Clerk II - Confidential		1.00	1.00	1.00	1.00
00952	Intermediate Typist Clerk	3/4	0.75	0.00	0.00	0.00
	Department Totals		39.50	39.00	39.00	39.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2060	**TREAS-TAX COLL-PUBLIC ADM**					
00914	Accounting Technician		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		2.00	2.00	2.00	2.00
00892	Chief Financial Manager		1.00	1.00	1.00	1.00
00920	Collections Officer					
00855	Deputy Treasurer-Tax Collector		1.00	1.00	1.00	1.00
00780	Financial Analyst I					
00781	or Financial Analyst II					
00782	or Financial Analyst III		2.00	2.00	2.00	2.00
00911	Account Clerk		4.00	0.00	0.00	0.00
00909	or Senior Account Clerk		8.00	12.00	12.00	12.00
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
00938	Supervising Admin Clerk I - Confidential		1.00	1.00	1.00	1.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
00893	Supervising Financial Technician		3.00	3.00	3.00	3.00
00110	Treasurer-Tax Collector-Public Administrator		1.00	1.00	1.00	1.00
	Department Totals		26.00	26.00	26.00	26.00
2070	**ASSESSOR**					
00911	Account Clerk		1.00	1.00	1.00	1.00
00718	Appraiser Trainee					
00711	or Appraiser I					
00709	or Appraiser II					
00707	or Appraiser III		21.00	21.00	21.00	21.00
08894	Assessment Analyst Trainee					
00941	or Assessment Analyst I					
00942	or Assessment Analyst II					
00943	or Assessment Analyst III		6.00	6.00	6.00	6.00
00894	Assessment Technician I					
00895	or Assessment Technician II					
00896	or Assessment Technician III		13.00	13.00	13.00	13.00
00897	or Assessment Technician IV		2.00	2.00	2.00	2.00
00658	Assessment Technician Supervisor		2.00	2.00	2.00	2.00
00101	Assessor		1.00	1.00	1.00	1.00
00723	Auditor-Appraiser Trainee					
00712	or Auditor-Appraiser I					
00710	or Auditor-Appraiser II					
00708	or Auditor-Appraiser III		4.00	4.00	4.00	4.00
00671	Cadastral Mapping Systems Specialist I					
00672	or Cadastral Mapping Systems Specialis II					
00673	or Cadastral Mapping Systems Specialist III		2.00	2.00	2.00	2.00
00675	Cadastral Mapping Systems Supervisor		1.00	1.00	1.00	1.00
00637	Cadastral Technician Trainee					
00638	or Cadastral Technician I					
00639	or Cadastral Technician II					
00704	Chief Appraiser		1.00	1.00	1.00	1.00
00645	Chief Cadastral Technician					
00578	Chief of Assessment Standards		1.00	1.00	1.00	1.00
00586	Property Transfer Tech Trainee					
00587	or Property Transfer Tech I					
00588	or Property Transfer Tech II		8.00	8.00	8.00	8.00
00589	or Property Transfer Tech III		1.00	1.00	1.00	1.00
00586	Property Transfer Tech Trainee	1/2				
00587	or Property Transfer Tech I	1/2				
00588	or Property Transfer Tech II	1/2	0.50	1.00	1.00	1.00
00589	or Property Transfer Tech III	1/2				
00925	Secretary - Confidential		0.00	1.00	0.00	0.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00938	Supervising Admin Clerk I - Confidential		1.00	0.00	1.00	1.00
00724	Supervising Appraiser		3.00	3.00	3.00	3.00
00725	Supervising Auditor-Appraiser		1.00	1.00	1.00	1.00
	Subtotal		71.50	72.00	72.00	72.00
	Limited Permanent					
00718	Appraiser Trainee					
00711	or Appraiser I					
00709	or Appraiser II					
00707	or Appraiser III		2.00	5.00	5.00	5.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2070	**ASSESSOR CONTINUED**					
08894	Assessment Analyst Trainee					
00941	or Assessment Analyst I					
00942	or Assessment Analyst II					
00943	or Assessment Analyst III		1.00	2.00	2.00	2.00
00894	Assessment Technician I					
00895	or Assessment Technician II					
00896	or Assessment Technician III		0.00	3.00	3.00	3.00
00897	or Assessment Technician IV					
00723	Auditor-Appraiser Trainee					
00712	or Auditor-Appraiser I					
00710	or Auditor-Appraiser II					
00708	or Auditor-Appraiser III		2.00	2.00	2.00	2.00
00671	Cadastral Mapping Systems Specialist I					
00672	or Cadastral Mapping Systems Specialis II					
00673	or Cadastral Mapping Systems Specialist III		2.00	2.00	2.00	2.00
00637	Cadastral Technician Trainee					
00638	or Cadastral Technician I					
00639	or Cadastral Technician II					
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		1.00	1.00	1.00	1.00
	Contract Positions					
	Appraiser Trainee		3.00	0.00	0.00	0.00
	Assessment Technician I		3.00	0.00	0.00	0.00
	Department Totals		85.50	87.00	87.00	87.00
2100	**COUNTY COUNSEL**					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08893	or Administrative Services Officer III					
00303	Assistant County Counsel		1.00	1.00	1.00	1.00
00310	Chief Deputy County Counsel		1.00	1.00	1.00	1.00
00302	County Counsel		1.00	1.00	1.00	1.00
00313	Deputy County Counsel I					
00317	or Deputy County Counsel II					
00318	or Deputy County Counsel III					
00312	or Deputy County Counsel IV		12.00	12.00	12.00	12.00
09605	Legal Clerk Trainee - Confidential					
09606	or Legal Clerk I - Confidential					
09607	or Legal Clerk II - Confidential		5.00	5.00	5.00	5.00
09608	Legal Clerk III - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		1.00	1.00	1.00	1.00
	Department Totals		23.00	23.00	23.00	23.00
2110	**PERSONNEL**					
00912	Account Clerk - Confidential		1.00	1.00	1.00	1.00
00912	Account Clerk - Confidential	1/2				
00874	Personnel Analyst I					
00873	or Personnel Analyst II					
00864	or Personnel Analyst III		5.00	5.00	5.00	5.00
00856	Personnel Director		1.00	1.00	1.00	1.00
00875	Principal Personnel Analyst		2.00	2.00	2.00	2.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00886	Secretary I - Confidential					
00887	or Secretary II - Confidential					
00929	Senior Account Clerk - Confidential					
00857	Personnel Technician - Confidential		4.00	4.00	3.00	3.00
00865	or Senior Personnel Tech - Confidential					
00857	Personnel Technician - Confidential	1/2	0.00	0.50	1.00	1.00
00865	or Senior Personnel Tech - Confidential	1/2				
00930	Senior Typist Clerk - Confidential		1.00	3.00	1.00	1.00
00930	Senior Typist Clerk - Confidential	1/2				
00938	Supervising Admin Clerk I - Confidential		1.00	1.00	1.00	1.00
00939	Supervising Admin Clerk II - Confidential					
00950	Intermediate Typist Clerk - Confidential		1.00	0.00	1.00	1.00
	Department Totals		17.00	18.50	17.00	17.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2120	**RETIREMENT PLANS**					
00912	Account Clerk - Confidential		1.00	1.00	1.00	1.00
00905	Accountant I		1.00	0.00	1.00	1.00
00906	or Accountant II		0.00	1.00	0.00	0.00
00907	or Accountant III					
00914	Accounting Technician					
00913	or Accounting Technician - Confidential		0.00	1.00	1.00	1.00
08891	Administrative Services Officer I		1.00	1.00	1.00	1.00
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00871	Retirement Trust Executive Secretary		1.00	1.00	1.00	1.00
00929	Senior Account Clerk - Confidential		1.00	1.00	1.00	1.00
	Department Totals		6.00	7.00	7.00	7.00
2180	**GENERAL SERVICES**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		2.00	2.00	2.00	2.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00620	Architectural Supervisor		1.00	1.00	1.00	1.00
00624	Architectural Technician		1.00	1.00	1.00	1.00
00609	Property Management Aide					
00622	or Assistant Real Property Agent		0.00	2.00	2.00	2.00
00623	or Associate Real Property Agent		2.00	1.00	1.00	1.00
01304	Buildings Facilities Manager		1.00	1.00	1.00	1.00
01303	Buildings Maintenance Supervisor		1.00	1.00	1.00	1.00
00922	Buyer		4.00	4.00	4.00	4.00
00635	Capital Projects Inspector		1.00	1.00	1.00	1.00
00240	Central Services Manager		1.00	1.00	1.00	1.00
01330	Custodial Supervisor		1.00	1.00	1.00	1.00
01335	Custodian		21.00	23.00	23.00	23.00
00854	Deputy Director of General Services		1.00	1.00	1.00	1.00
01314	Facilities Maintenance Mechanic I					
01316	or Facilities Maintenance Mechanic II					
01315	or Facilities Maintenance Mechanic III		16.00	17.00	16.00	16.00
00247	General Services Administrator		1.00	1.00	1.00	1.00
00248	General Services Director		1.00	1.00	1.00	1.00
01319	Groundskeeper		2.00	3.00	2.00	2.00
01334	Lead Custodian		2.00	2.00	2.00	2.00
01317	Locksmith-Maintenance Worker		2.00	2.00	2.00	2.00
00957	Mail Clerk		2.00	3.00	2.00	2.00
00957	Mail Clerk	1/2	0.50	0.00	0.50	0.50
01307	Maintenance Painter I					
01308	or Maintenance Painter II		3.00	3.00	3.00	3.00
01223	Park Ranger Aide					
01222	or Park Ranger I					
01221	or Park Ranger II					
01220	or Park Ranger III					
01210	Park Ranger Specialist		1.00	1.00	1.00	1.00
00614	Property Manager		1.00	1.00	1.00	1.00
01125	Purchasing Technician	1/2	0.50	1.00	0.50	0.50
00909	Senior Account Clerk		3.00	3.00	3.00	3.00
00613	Assistant Capital Projects Coordinator					
00615	or Associate Capital Projects Coordinator		6.00	6.00	7.00	7.00
00619	or Senior Capital Projects Coordinator		4.00	4.00	4.00	4.00
00951	Senior Typist Clerk/Senior Clerk		1.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk	1/2	0.50	0.50	0.50	0.50
01338	Stock Clerk		1.00	1.00	1.00	1.00
01331	Storekeeper II		1.00	1.00	1.00	1.00
00927	Supervising Admin Clerk I		1.00	0.00	0.00	0.00
00939	Supervising Admin Clerk II - Confidential		1.00	1.00	1.00	1.00
01323	Supervising Custodial Leadworker		2.00	2.00	2.00	2.00
01318	Supervising Facility Maintenance Mechanic		3.00	3.00	3.00	3.00
00952	Intermediate Typist Clerk	1/2	0.50	0.00	0.50	0.50
02180	Utility Coordinator					
	Department Totals		95.00	100.50	99.00	99.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2250	**INFORMATION SERVICES**					
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	Accounting Technician - Confidential		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	2.00	1.00	1.00
09679	Communications Aide		1.00	1.00	1.00	1.00
09677	Communications Manager		1.00	1.00	1.00	1.00
00959	Communications Technician I		1.00	1.00	1.00	1.00
00958	or Communications Technician II		3.00	3.00	3.00	3.00
01715	Computer Oper Supervisor - Confidential		1.00	1.00	1.00	1.00
00970	Computer Systems Tech Aide - Confidential					
00987	or Computer Systems Tech I - Confidential					
00988	or Computer Systems Tech II - Confidential					
01989	or Computer Systems Tech III - Confidential		8.00	8.00	8.00	8.00
08896	Data Center Manager		1.00	1.00	1.00	1.00
08895	Data Processing Project Supervisor		4.00	4.00	4.00	4.00
08905	Departmental Automation Program Supervisor		1.00	1.00	1.00	1.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		28.00	33.00	30.00	30.00
08903	Departmental Automation Specialist I	3/4				
08904	or Departmental Automation Specialist II	3/4				
08906	or Departmental Automation Specialist III	3/4	0.75	0.00	0.00	0.00
08903	Departmental Automation Specialist I	1/2				
08904	or Departmental Automation Specialist II	1/2				
08906	or Departmental Automation Specialist III	1/2	0.50	1.00	0.50	0.50
00859	Director of Information Services		1.00	1.00	1.00	1.00
00979	Microcomputer Technician I					
00980	or Microcomputer Technician II		2.00	2.00	2.00	2.00
01711	Network Hardware Specialist I					
01712	or Network Hardware Specialist II		2.00	2.00	2.00	2.00
08900	Office Automation Manager		1.00	1.00	1.00	1.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00911	Account Clerk	1/2	0.50	0.50	0.50	0.50
00909	or Senior Account Clerk	1/2				
00969	Senior Communications Technician		1.00	1.00	1.00	1.00
01714	Senior Computer Sys Tech - Confidential		2.00	2.00	2.00	2.00
00972	Senior Microcomputer Technician		1.00	1.00	1.00	1.00
00975	Programmer - Confidential					
00974	or Programmer Analyst I					
00973	or Programmer Analyst II		23.00	25.00	24.00	24.00
00995	or Senior Programmer Analyst		4.00	8.00	4.00	4.00
00975	Programmer - Confidential	1/2				
00974	or Programmer Analyst I	1/2				
00973	or Programmer Analyst II	1/2	0.50	0.50	0.50	0.50
00995	or Senior Programmer Analyst	1/2				
00966	Senior Systems Analyst		0.00	1.00	1.00	1.00
00978	Senior Systems Software Specialist		2.00	2.00	2.00	2.00
00898	Supervising Accounting Tech - Confidential		1.00	1.00	1.00	1.00
00963	Systems Analyst					
00964	or Systems Analyst I					
00965	or Systems Analyst II		7.00	6.00	6.00	6.00
00997	Systems Software Specialist					
00998	or Systems Software Specialist I		0.00	2.00	0.00	0.00
00999	or Systems Software Specialist II		7.00	7.00	8.00	8.00
08897	Systems and Programming Manager		1.00	1.00	1.00	1.00
00961	Telephone Systems Coordinator		2.00	2.00	2.00	2.00
	Subtotal		112.25	126.00	115.50	115.50
	Limited Permanent					
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		1.00	1.00	1.00	1.00
00975	Programmer - Confidential					
00974	or Programmer Analyst I					
00973	or Programmer Analyst II					
00995	or Senior Programmer Analyst		1.00	1.00	1.00	1.00
	Department Totals		114.25	128.00	117.50	117.50

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2270	**REPROGRAPHICS ISF**					
01000	Reprographics Leadworker		1.00	1.00	1.00	1.00
00996	Reprographics Technician I					
00992	or Reprographics Technician II					
00994	or Reprographics Technician III		3.00	3.00	3.00	3.00
	Department Totals		4.00	4.00	4.00	4.00
2300	**GARAGE ISF**					
01326	Automotive Garage Manager		1.00	1.00	1.00	1.00
09653	Automotive Mechanic I					
09654	or Automotive Mechanic II		5.00	5.00	5.00	5.00
01328	Automotive Service Worker		2.00	2.00	2.00	2.00
01302	Senior Automotive Mechanic					
01336	Storekeeper I					
01325	Supervising Automotive Mechanic		1.00	1.00	1.00	1.00
	Department Totals		9.00	9.00	9.00	9.00
2340	**RISK MANAGEMENT**					
09657	Risk Management Analyst I		0.00	1.00	0.00	0.00
09658	or Risk Management Analyst II					
09663	or Risk Management Analyst III		3.00	3.00	3.00	3.00
09674	Risk Manager		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential		1.00	1.00	1.00	1.00
00930	Senior Typist Clerk - Confidential	1/2	0.00	0.50	0.00	0.00
	Department Totals		5.00	6.50	5.00	5.00
2509	**CLERK/RECORDER**					
08891	Administrative Services Officer I		1.00	1.00	1.00	1.00
02555	Chief Deputy Clk of Bd/Co Clk Div		1.00	1.00	1.00	1.00
02556	Chief Deputy Recording Division		1.00	1.00	1.00	1.00
02552	Clerk-Recorder Assistant II	1/4	0.25	0.25	0.25	0.25
02550	Clerk-Recorder Asst Trainee					
02551	or Clerk-Recorder Assistant I					
02552	or Clerk-Recorder Assistant II		9.00	9.00	9.00	9.00
02553	or Clerk-Recorder Assistant III		3.00	3.00	3.00	3.00
02554	Clerk-Recorder Assistant IV		3.00	3.00	3.00	3.00
00108	County Clerk-Recorder		1.00	1.00	1.00	1.00
00719	Deputy Registrar of Voters		1.00	1.00	1.00	1.00
	Department Totals		20.25	20.25	20.25	20.25
2560	**DISTRICT ATTORNEY**					
00911	Account Clerk		1.00	3.00	3.00	3.00
08891	Administrative Services Officer I	3/4				
08892	or Administrative Services Officer II	3/4				
08893	or Administrative Services Officer III	3/4	0.75	0.75	0.75	0.75
08891	Administrative Services Officer I	1/2				
08892	or Administrative Services Officer II	1/2				
08893	or Administrative Services Officer III	1/2	0.50	0.50	0.50	0.50
09648	Chief District Attorney Investigator		1.00	1.00	1.00	1.00
00214	Chief Prosecutor		1.00	1.00	1.00	1.00
00308	Deputy District Attorney I					
00309	or Deputy District Attorney II					
00311	or Deputy District Attorney III					
00314	or Deputy District Attorney IV		29.00	29.00	29.00	29.00
00105	District Attorney		1.00	1.00	1.00	1.00
09645	District Attorney Investigator I					
09646	or District Attorney Investigator II					
09647	or District Attorney Investigator III		9.00	9.00	9.00	9.00
00380	Economic Crime Officer I					
00381	or Economic Crime Officer II					
00382	or Economic Crime Officer III		2.00	2.00	2.00	2.00
00383	Economic Crime Technician I					
00384	or Economic Crime Technician II		3.00	0.00	0.00	0.00
00356	Economic Crime Unit Coordinator		1.00	1.00	1.00	1.00
00860	Legal Assistant		2.00	2.00	2.00	2.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		11.00	12.00	12.00	12.00
09603	or Legal Clerk III		3.00	3.00	3.00	3.00
00299	Principal Deputy District Attorney		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		1.00	2.00	2.00	2.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2560	**DISTRICT ATTORNEY CONTINUED**					
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2				
00951	Senior Typist Clerk/Senior Clerk		2.00	2.00	2.00	2.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		2.00	2.00	2.00	2.00
09675	Supervising District Attorney Investigator		2.00	2.00	2.00	2.00
09609	Supervising Legal Clerk - Confidential		1.00	1.00	1.00	1.00
09614	Victim/Witness Assistance Coordinator Aide	1/2				
09634	or Victim/Witness Assistance Coordinator I	1/2				
09637	or Victim/Witness Assistance Coordinator II	1/2	0.00	0.50	0.00	0.00
	Subtotal		74.25	75.75	75.25	75.25
	Limited Permanent					
09647	District Attorney Investigator III		1.00	1.00	1.00	1.00
00860	Legal Assistant		1.00	1.00	1.00	1.00
	Department Totals		76.25	77.75	77.25	77.25
2561	**FAMILY SUPPORT**					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08893	or Administrative Services Officer III					
00389	Child Support Ombudsperson		1.00	1.00	1.00	1.00
00388	Child Support Program Manager		1.00	1.00	1.00	1.00
00314	Deputy District Attorney IV		2.00	2.00	2.00	2.00
09645	District Attorney Investigator I					
09646	or District Attorney Investigator II					
09647	or District Attorney Investigator III		3.00	3.00	3.00	3.00
09621	Family Support Officer I					
09622	or Family Support Officer II					
09682	or Family Support Officer III		16.00	16.00	17.00	17.00
09621	Family Support Officer I	1/2				
09622	or Family Support Officer II	1/2				
09682	or Family Support Officer III	1/2	1.00	1.00	1.00	1.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		20.00	20.00	20.00	20.00
09603	or Legal Clerk III		2.00	2.00	2.00	2.00
09600	Legal Clerk Trainee	1/2				
09601	or Legal Clerk I	1/2				
09602	or Legal Clerk II	1/2	2.00	2.00	2.00	2.00
09603	or Legal Clerk III	1/2				
09683	Supervising Family Support Officer		2.00	2.00	2.00	2.00
09604	Supervising Legal Clerk		2.00	2.00	2.00	2.00
00952	Intermediate Typist Clerk		2.00	2.00	2.00	2.00
	Department Totals		55.00	55.00	56.00	56.00
2562	**VICTIM/WITNESS ASSISTANCE**					
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk	1/2	1.00	1.00	1.00	1.00
09620	Senior Victim/Witness Coordinator		2.00	2.00	2.00	2.00
09614	Victim/Witness Assistance Coordinator Aide					
09634	or Victim/Witness Assistance Coordinator I		2.00	2.00	2.00	2.00
09637	or Victim/Witness Assistance Coordinator II		6.00	6.00	6.00	6.00
09614	Victim/Witness Assistance Coordinator Aide	1/2				
09634	or Victim/Witness Assistance Coordinator I	1/2				
09637	or Victim/Witness Assistance Coordinator II	1/2	1.00	1.00	1.00	1.00
09636	Victim/Witness Assistance Supervisor		1.00	1.00	1.00	1.00
	Subtotal		14.00	14.00	14.00	14.00
	Limited Permanent					
09614	Victim/Witness Assistance Coordinator Aide					
09634	or Victim/Witness Assistance Coordinator I		1.00	1.00	1.00	1.00
09637	or Victim/Witness Assistance Coordinator II					
	Department Totals		15.00	15.00	15.00	15.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2590	**SHERIFF-CORONER**					
00911	Account Clerk		1.00	1.00	1.00	1.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I		0.00	1.00	0.00	0.00
08892	or Administrative Services Officer II		3.00	3.00	3.00	3.00
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00341	CAL-ID Program Coordinator		1.00	1.00	1.00	1.00
00332	Captain		2.00	2.00	2.00	2.00
01341	Cook I					
01340	or Cook II					
01350	or Cook III		6.00	6.00	6.00	6.00
00346	Correctional Technician		29.00	29.00	29.00	29.00
00350	Crime Prevention Specialist		2.00	2.00	2.00	2.00
00339	Sheriff's Cadet					
00338	or Deputy Sheriff		88.00	89.00	88.00	88.00
00354	Food Service Supervisor - Corrections		1.00	1.00	1.00	1.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		25.00	25.00	25.00	25.00
09603	or Legal Clerk III		2.00	2.00	2.00	2.00
09600	Legal Clerk Trainee	1/2				
09601	or Legal Clerk I	1/2				
09602	or Legal Clerk II	1/2	1.00	1.00	1.00	1.00
09603	or Legal Clerk III	1/2				
00334	Lieutenant		7.00	7.00	7.00	7.00
00979	Microcomputer Technician I		1.00	1.00	1.00	1.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		3.00	3.00	3.00	3.00
00343	Senior Dispatcher		3.00	3.00	3.00	3.00
00336	Sergeant		17.00	17.00	17.00	17.00
00351	Sheriff's Automation Analyst		1.00	1.00	1.00	1.00
00352	Sheriff's Automation Supervisor		1.00	1.00	1.00	1.00
00331	Sheriff's Chief Deputy		2.00	2.00	2.00	2.00
00357	Sheriff's Correctional Lieutenant		3.00	3.00	3.00	3.00
00347	Sheriff's Correctional Officer		91.00	91.00	91.00	91.00
00335	Sheriff's Correctional Sergeant		12.00	12.00	12.00	12.00
00342	Sheriff's Dispatcher		13.00	13.00	13.00	13.00
00348	Sheriff's Property Officer		2.00	2.00	2.00	2.00
00345	Sheriff's Senior Correctional Officer		15.00	15.00	15.00	15.00
00340	Sheriff's Senior Deputy		32.00	32.00	32.00	32.00
02590	Sheriff's Systems Administrator		0.00	1.00	1.00	1.00
02591	Sheriff's Systems Coordinator					
00107	Sheriff-Coroner		1.00	1.00	1.00	1.00
01331	Storekeeper II		1.00	1.00	1.00	1.00
09604	Supervising Legal Clerk					
	Subtotal		369.00	372.00	370.00	370.00
	Limited Permanent					
00338	Deputy Sheriff		0.00	0.00	4.00	4.00
00336	Sergeant		0.00	0.00	1.00	1.00
	Department Totals		369.00	372.00	375.00	375.00
2660	**PROBATION DEPARTMENT**					
00911	Account Clerk		5.00	6.00	5.00	5.00
00905	Accountant I					
00906	or Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
08891	Administrative Services Officer I		1.00	0.00	1.00	1.00
08892	or Administrative Services Officer II		0.00	1.00	0.00	0.00
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00213	Chief Probation Officer		1.00	1.00	1.00	1.00
00920	Collections Officer					
03501	Collections Officer I		0.00	2.00	0.00	0.00
03502	or Collections Officer II		3.00	3.00	3.00	3.00
01341	Cook I					
01340	or Cook II					
01350	or Cook III		2.00	3.00	3.00	3.00
01341	Cook I	1/2				
01340	or Cook II	1/2				
01350	or Cook III	1/2	0.50	0.00	0.00	0.00
00346	Correctional Technician		4.00	4.00	4.00	4.00
00346	Correctional Technician	3/4	0.75	0.75	0.75	0.75

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2660	**PROBATION DEPARTMENT CONTINUED**					
00986	Data Entry Operator Trainee					
00985	or Data Entry Operator I		0.00	1.00	0.00	0.00
00984	or Data Entry Operator II					
00983	or Data Entry Operator III					
00319	Deputy Chief Probation Officer		1.00	1.00	1.00	1.00
00324	Deputy Probation Officer I		0.00	6.00	0.00	0.00
00323	or Deputy Probation Officer II		44.00	44.00	44.00	44.00
00324	Deputy Probation Officer I	1/2				
00323	or Deputy Probation Officer II	1/2	0.50	0.50	0.50	0.50
00321	Deputy Probation Officer III					
00370	Juvenile Services Officer I					
00371	or Juvenile Services Officer II		22.00	22.00	22.00	22.00
00372	Juvenile Services Officer III		5.00	5.00	5.00	5.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		10.00	12.00	10.00	10.00
09603	or Legal Clerk III		2.00	2.00	2.00	2.00
09600	Legal Clerk Trainee	3/4				
09601	or Legal Clerk I	3/4				
09602	or Legal Clerk II	3/4	0.00	0.75	0.00	0.00
09603	or Legal Clerk III	3/4				
09600	Legal Clerk Trainee	1/2				
09601	or Legal Clerk I	1/2				
09602	or Legal Clerk II	1/2	1.00	0.50	1.00	1.00
09603	or Legal Clerk III	1/2				
00326	Probation Assistant		6.00	7.00	6.00	6.00
00320	Probation Division Manager		5.00	5.00	5.00	5.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00939	Supervising Admin Clerk II - Confidential		1.00	1.00	1.00	1.00
00373	Supervising Deputy Probation Officer		11.00	11.00	11.00	11.00
94830	Supervising Juvenile Services Officer		0.00	3.00	0.00	0.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		4.00	4.00	4.00	4.00
	Subtotal		132.75	149.50	133.25	133.25
	Limited Permanent					
00911	Account Clerk		1.00	1.00	1.00	1.00
00324	Deputy Probation Officer I					
00323	or Deputy Probation Officer II		3.00	2.00	3.00	4.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		1.00	1.00	1.00	1.00
09603	or Legal Clerk III					
00326	Probation Assistant		1.00	1.00	1.00	1.00
00373	Supervising Deputy Probation Officer		1.00	0.00	1.00	2.00
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	0.50	0.00	0.00	0.50
	Department Totals		140.25	154.50	140.25	142.75
2730	**AGRICULTURAL COMMISSIONER**					
00803	Agricultural Measurement Standards Technician		0.00	9.00	8.00	0.00
00201	Ag Commissioner/Sealer of Weights & Measures		1.00	1.00	1.00	1.00
00803	Agricultural Measurement Standards Technician	1/2	0.00	0.00	0.50	0.00
00791	Agricultural/Measurement Standards Tech I					
00792	or Agricultural Measurement/Standards Tech II		8.00	0.00	0.00	8.00
00791	Agricultural/Measurement Standards Tech I	1/2				
00792	or Agricultural Measurement/Standards Tech II	1/2	0.00	0.00	0.00	0.50
00801	Assistant Agricultural Commissioner		1.00	1.00	1.00	1.00
00823	Chief Deputy Sealer of Weights & Measures		1.00	1.00	1.00	1.00
00986	Data Entry Operator Trainee	1/2				
00985	or Data Entry Operator I	1/2				
00984	or Data Entry Operator II	1/2	0.50	0.50	0.50	0.50
00983	or Data Entry Operator III	1/2				
00816	Agricultural Inspector/Biologist Trainee					
00817	or Agricultural Inspector/Biologist I					
00818	or Agricultural Inspector/Biologist II					
00819	or Agricultural Inspector/Biologist III		14.00	16.00	16.00	15.00
00804	or Deputy Agricultural Commissioner		4.00	4.00	4.00	4.00
00816	Agricultural Inspector/Biologist Trainee	1/2				
00817	or Agricultural Inspector/Biologist I	1/2				
00818	or Agricultural Inspector/Biologist II	1/2				
00819	or Agricultural Inspector/Biologist III	1/2	2.00	1.00	1.00	2.00
00804	or Deputy Agricultural Commissioner	1/2				

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2730	**AGRICULTURAL COMMISSIONER CONTINUED**					
00881	Environmental Specialist I					
00882	or Environmental Specialist II		1.00	1.00	1.00	1.00
02800	or Planner I					
02801	or Planner II					
02802	or Planner III					
02803	or Environmental Resource Specialist					
02804	or Principal Environmental Specialist					
00951	Senior Typist Clerk/Senior Clerk		4.00	4.00	4.00	4.00
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
00826	Weights & Measures Inspector Trainee					
00824	or Weights & Measures Inspector I					
00821	or Weights & Measures Inspector II					
00825	or Weights & Measures Inspector III		3.00	3.00	3.00	3.00
	Department Totals		40.50	42.50	42.00	42.00
2790	**EMERGENCY SERVICES**					
00844	Emergency Services Coordinator I					
00845	or Emergency Services Coordinator II		1.00	1.00	1.00	1.00
00846	or Emergency Services Coordinator III		3.00	3.00	3.00	3.00
00930	Senior Typist Clerk - Confidential	1/2	0.00	0.50	0.50	0.50
	Subtotal		4.00	4.50	4.50	4.50
	Limited Permanent					
00844	Emergency Services Coordinator I	3/4				
00845	or Emergency Services Coordinator II	3/4	0.00	0.75	0.75	0.75
00846	or Emergency Services Coordinator III	3/4				
	Contract Positions					
	Contract Employee	1/2	0.50	0.00	0.00	0.00
	Department Totals		4.50	5.25	5.25	5.25
2800	**PLANNING & BUILDING DEPARTMENT**					
00606	Planning Technician					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		2.00	2.00	2.00	2.00
00913	or Accounting Technician - Confidential					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		1.00	1.00	1.00	1.00
00654	Assistant Planning Director		1.00	1.00	1.00	1.00
01601	Building Inspector I					
01602	or Building Inspector II		0.00	1.00	1.00	1.00
01603	or Building Inspector III		7.00	8.00	7.00	7.00
01701	Building Plans Examiner I		2.00	2.00	2.00	2.00
01702	or Building Plans Examiner II					
01703	or Building Plans Examiner III		4.00	4.00	4.00	4.00
00629	Chief Building Official		1.00	1.00	1.00	1.00
01704	Construction Permit Technician		0.00	4.00	0.00	0.00
00237	Director of Planning/Building		1.00	1.00	1.00	1.00
00877	Environmental Quality Coord		1.00	1.00	1.00	1.00
01620	Mapping/Graphics Systems Specialist I		0.00	1.00	0.00	0.00
01621	or Mapping/Graphics Systems Specialist II		0.00	1.00	1.00	1.00
01622	or Mapping/Graphics Systems Specialist III		1.00	1.00	1.00	1.00
02805	Permit Technician		3.00	0.00	3.00	3.00
01705	Principal Building Inspector		1.00	1.00	1.00	1.00
01706	Principal Building Plans Examiner		1.00	1.00	1.00	1.00
00881	Environmental Specialist I					
00882	or Environmental Specialist II					
02800	or Planner I					
02801	or Planner II					
02802	or Planner III		13.00	19.00	16.00	16.00
02803	or Environmental Resource Specialist		10.00	11.00	10.00	10.00
02804	or Principal Environmental Specialist		1.00	1.00	1.00	1.00
00602	Principal Planner		3.00	3.00	3.00	3.00
01708	Resource Protection Specialist I					
01709	or Resource Protection Specialist II		4.00	5.00	5.00	5.00
01710	or Resource Protection Specialist III		1.00	1.00	1.00	1.00
00883	Secretary I		1.00	1.00	1.00	1.00
00603	Senior Planner		8.00	9.00	8.00	8.00
00946	Senior Steno Clerk		2.00	2.00	2.00	2.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2800	**PLANNING & BUILDING DEPARTMENT CONINTUED**					
00951	Senior Typist Clerk/Senior Clerk		11.00	12.00	12.00	12.00
00899	Supervising Accounting Technician		1.00	1.00	1.00	1.00
00939	Supervising Admin Clerk II - Confidential		1.00	1.00	1.00	1.00
01600	Supervising Building Inspector		2.00	2.00	2.00	2.00
01700	Supervising Building Plans Examiner		1.00	1.00	1.00	1.00
01707	Supervising Planner		5.00	7.00	6.00	6.00
01623	Supv Mapping/Graphics Systems Specialist		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		0.00	1.00	0.00	0.00
	Subtotal		92.00	110.00	100.00	100.00
	Limited Permanent					
01601	Building Inspector I					
01602	or Building Inspector II		2.00	1.00	1.00	1.00
01603	or Building Inspector III					
01704	Construction Permit Technician		0.00	1.00	0.00	0.00
01620	Mapping/Graphics Systems Specialist I					
01621	or Mapping/Graphics Systems Specialist II		1.00	0.00	0.00	0.00
01622	or Mapping/Graphics Systems Specialist III					
02805	Permit Technician		1.00	0.00	1.00	1.00
00881	Environmental Specialist I					
00882	or Environmental Specialist II					
02800	or Planner I		1.00	0.00	0.00	0.00
02801	or Planner II					
02802	or Planner III		1.00	0.00	0.00	0.00
02803	or Environmental Resource Specialist					
02804	or Principal Environmental Specialist					
01708	Resource Protection Specialist I		1.00	0.00	0.00	0.00
01709	or Resource Protection Specialist II					
01710	or Resource Protection Specialist III					
00951	Senior Typist Clerk/Senior Clerk		1.00	0.00	0.00	0.00
01707	Supervising Planner		1.00	0.00	0.00	0.00
	Contract Positions					
	Environmental Specialist II	1/2	0.50	0.50	0.50	0.50
	Department Totals		101.50	112.50	102.50	102.50
2840	ANIMAL SERVICES					
08891	Administrative Services Officer I					
08892	Administrative Services Officer II		1.00	1.00	1.00	1.00
08893	or Administrative Services Officer III					
01422	Animal Control Lead Officer		2.00	2.00	2.00	2.00
01417	Animal Control Officer		7.00	7.00	7.00	7.00
00219	Animal Services Humane Educator	1/2				
01410	Animal Services Manager (Non-Vet)		0.00	1.00	1.00	1.00
01411	or Animal Services Manager (Vet)		1.00	0.00	0.00	0.00
01408	Director of Animal Regulation (Non-Vet)					
01409	or Director of Animal Regulation (Vet)					
00220	Humane Educator	1/2	0.00	0.50	0.50	0.50
01420	Kennel Worker		2.00	2.00	2.00	2.00
01420	Kennel Worker	1/2	0.50	0.50	0.50	0.50
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		5.00	5.00	5.00	5.00
	Subtotal		19.50	20.00	20.00	20.00
	Contract Positions					
	Humane Educator		1.00	0.00	0.00	0.00
	Department Totals		20.50	20.00	20.00	20.00
2900	**PUBLIC WORKS - ISF**					
00911	Account Clerk		3.00	3.00	3.00	3.00
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		3.00	3.00	3.00	3.00
00914	Accounting Technician		2.00	2.00	2.00	2.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III		2.00	2.00	2.00	2.00
08891	Administrative Services Officer I	1/2				
08892	or Administrative Services Officer II	1/2				
08893	or Administrative Services Officer III	1/2	1.00	1.00	1.00	1.00
09624	Assistant Water Systems Superintendent		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2900	**PUBLIC WORKS - ISF CONTINUED**					
01327	Bus Driver		1.00	1.00	1.00	1.00
01327	Bus Driver	1/2	3.50	3.50	3.50	3.50
02901	Chief Water Treatment Plant Operator-Grade 3		1.00	0.00	1.00	1.00
02902	Chief Water Treatment Plant Operator-Grade 4		1.00	0.00	1.00	1.00
00648	Civil Engineer Technician I					
00650	or Civil Engineer Technician II					
00652	or Civil Engineer Technician III		12.00	12.00	12.00	12.00
00243	County Engineer		0.00	1.00	0.00	0.00
00649	Deputy County Engineer - Administration		0.00	1.00	0.00	0.00
00647	Deputy County Engineer - Engineering Services		0.00	1.00	0.00	0.00
00662	Deputy Director-Admin-Dept of Public Wrks/T		1.00	0.00	1.00	1.00
00663	Deputy Director-Eng Svcs-Dept of Public Wks/T		1.00	0.00	1.00	1.00
00245	Director of Public Works and Transportation		1.00	0.00	1.00	1.00
00641	Engineer I					
00640	or Engineer II					
00634	or Engineer III		14.00	14.00	14.00	14.00
00633	Engineer IV		8.00	7.00	8.00	8.00
00651	Engineering Administrator		1.00	1.00	1.00	1.00
01124	Engineering Equipment Manager		1.00	1.00	1.00	1.00
01121	Equipment Mechanic I					
01120	or Equipment Mechanic II		3.00	3.00	3.00	3.00
01123	Equipment Service Worker		2.00	2.00	2.00	2.00
00655	Franchise Administrator I					
00656	or Franchise Administrator II					
00657	or Franchise Administrator III		1.00	1.00	1.00	1.00
00659	Franchise Program Tech I					
00660	or Franchise Program Tech II		1.00	1.00	1.00	1.00
09611	Hydraulic Operations Administrator I					
09612	or Hydraulic Operations Administrator II					
09680	Hydraulic Operations Administrator III		1.00	1.00	1.00	1.00
01115	Public Works Leadworker		9.00	9.00	9.00	9.00
01112	Public Works Section Supervisor		7.00	7.00	7.00	7.00
01105	Public Works Worker I					
01117	or Public Works Worker II					
01119	or Public Works Worker III		39.00	41.00	39.00	39.00
01103	Public Works Worker IV		15.00	15.00	15.00	15.00
00642	Right-of-Way Agent		1.00	1.00	1.00	1.00
00632	Engineer V		4.00	5.00	4.00	4.00
00661	or Road Maintenance Superintendent		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		4.00	4.00	4.00	4.00
00646	Engineering Aide					
00644	or Senior Engineering Aide		2.00	2.00	2.00	2.00
01321	Senior Storekeeper		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
09613	Senior Water Systems Chemist		1.00	1.00	1.00	1.00
00610	Solid Waste Coordinator I					
00611	or Solid Waste Coordinator II					
00612	or Solid Waste Coordinator III		1.00	1.00	1.00	1.00
01336	Storekeeper I		1.00	1.00	1.00	1.00
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
00939	Supervising Admin Clerk II - Confidential		1.00	1.00	1.00	1.00
09678	Transit Systems Supervisor		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		2.00	2.00	2.00	2.00
00665	Utilities Division Manager		1.00	1.00	1.00	1.00
09619	Water Quality Manager		1.00	1.00	1.00	1.00
09617	Water Systems Chemist I					
09618	or Water Systems Chemist II		4.00	4.00	4.00	4.00
09615	Water Systems Lab Tech I					
09616	or Water Systems Lab Tech II		3.00	3.00	3.00	3.00
09623	Water Systems Superintendent		2.00	2.00	2.00	2.00
09629	Water Systems Worker Trainee					
09628	or Water Systems Worker I					
09627	or Water Systems Worker II					
09626	or Water Systems Worker III		13.00	14.00	13.00	13.00
09625	Water Systems Worker IV		1.00	2.00	1.00	1.00
	Department Totals		182.50	184.50	182.50	182.50

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
2950	**AIRPORTS ENTERPRISE**					
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential					
01406	Airport Maintenance Worker		2.00	2.00	2.00	2.00
01402	Airport Operation Specialist		1.00	1.00	1.00	1.00
01403	Airport Operations Supervisor		1.00	1.00	1.00	1.00
00852	Airports Manager		1.00	1.00	1.00	1.00
01401	Assistant Airports Manager		1.00	1.00	1.00	1.00
01335	Custodian		2.00	2.00	2.00	2.00
00909	Senior Account Clerk					
00953	Typist Clerk	3/4				
00952	or Intermediate Typist Clerk	3/4	0.75	0.75	0.75	0.75
	Department Totals		9.75	9.75	9.75	9.75
3000	**HEALTH DEPARTMENT**					
00914	Accounting Technician	1/2				
08891	Administrative Services Officer I		4.00	4.00	4.00	4.00
08892	or Administrative Services Officer II		0.00	1.00	1.00	1.00
08893	or Administrative Services Officer III					
09632	Communicable Disease Investigator		2.00	2.00	2.00	2.00
09632	Communicable Disease Investigator	1/2	0.50	1.00	0.50	0.50
00410	Cross Connection Inspector		1.00	1.00	1.00	1.00
00985	Data Entry Operator I	1/2	0.00	0.50	0.50	0.50
08401	Director of Environmental Health		1.00	1.00	1.00	1.00
00509	Director of Health Promotion Services		1.00	1.00	1.00	1.00
00412	Director of Public Health Nursing		1.00	1.00	1.00	1.00
03000	Director of Public Health/Health Officer					
08406	Environmental Health Aide	1/2	0.00	0.50	0.00	0.00
08413	Environmental Health Specialist I					
08414	or Environmental Health Specialist II					
08415	or Environmental Health Specialist III		12.00	13.00	13.00	13.00
08413	Environmental Health Specialist I	1/2				
08414	or Environmental Health Specialist II	1/2	0.50	0.50	0.50	0.50
08415	or Environmental Health Specialist III	1/2				
00437	Epidemiologist		1.00	1.00	1.00	1.00
00536	Head Nurse		1.00	1.00	1.00	1.00
00226	Health Agency Administrator I		1.00	1.00	1.00	1.00
00227	or Health Agency Administrator II					
00228	or Health Agency Administrator III		2.00	2.00	2.00	2.00
00229	or Health Agency Administrator IV					
00217	Health Agency Deputy Director - Admin		1.00	1.00	0.00	0.00
00221	Health Education Specialist		1.00	2.00	2.00	2.00
00447	Laboratory Assistant I					
00446	or Laboratory Assistant II		2.00	2.00	2.00	2.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I		0.00	1.00	0.00	0.00
09602	or Legal Clerk II					
09603	or Legal Clerk III					
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Senior Community Health Nurse					
00421	or Senior Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant		20.00	21.00	21.00	21.00
00420	Community Health Nurse	1/2				
00417	or Public Health Nurse	1/2				
00415	or Senior Community Health Nurse	1/2				
00421	or Senior Public Health Nurse	1/2				
00457	or Nurse Practitioner/Physician's Assistant	1/2	2.50	3.00	2.50	2.50
08538	Patient Services Representative		2.00	2.00	2.00	2.00
08538	Patient Services Representative	1/2	0.50	0.50	0.50	0.50
00575	Physical or Occupational Therapist Aide		3.00	3.00	3.00	3.00
00571	Physical or Occupational Therapist I					
00572	or Physical or Occupational Therapist II		1.00	1.00	1.00	1.00
00571	Physical or Occupational Therapist I	3/4				
00572	or Physical or Occupational Therapist II	3/4	1.50	1.50	1.50	1.50
00571	Physical or Occupational Therapist I	1/2				
00572	or Physical or Occupational Therapist II	1/2	2.50	2.50	2.50	2.50
00422	Public Health Aide I					
00423	or Public Health Aide II		11.00	12.00	11.00	11.00
00422	Public Health Aide I	1/2				
00423	or Public Health Aide II	1/2	1.50	1.00	1.50	1.50
00424	Public Health Aide III		1.00	1.00	1.00	1.00
00442	Public Health Microbiologist I					
00441	or Public Health Microbiologist II		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
3000	**HEALTH DEPARTMENT CONTINUED**					
00442	Public Health Microbiologist I	3/4				
00441	or Public Health Microbiologist II	3/4	0.75	0.75	0.75	0.75
00442	Public Health Microbiologist I	1/2				
00441	or Public Health Microbiologist II	1/2	1.00	1.00	1.00	1.00
00443	Public Health Microbiologist III		0.00	1.00	0.00	0.00
01347	Public Health Nutritionist I		2.00	3.00	2.00	2.00
01347	Public Health Nutritionist I	1/2	1.50	0.50	1.50	1.50
01348	Public Health Nutritionist II		1.00	1.00	1.00	1.00
00886	Secretary I - Confidential		0.00	0.00	1.00	1.00
00887	Secretary II - Confidential		1.00	1.00	0.00	0.00
00909	Senior Account Clerk		5.00	5.00	5.00	5.00
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	0.00	0.50	0.00	0.00
00951	Senior Typist Clerk/Senior Clerk		13.00	13.00	14.00	14.00
00951	Senior Typist Clerk/Senior Clerk	1/2	2.00	2.00	2.00	2.00
01536	Social Worker I					
01532	or Social Worker II		1.00	1.00	1.00	1.00
01524	or Social Worker III					
01519	or Social Worker IV		1.00	1.00	2.00	2.00
01536	Social Worker I	1/2				
01532	or Social Worker II	1/2				
01524	or Social Worker III	1/2				
01519	or Social Worker IV	1/2	1.00	2.00	2.00	2.00
01516	Social Worker Supervisor II		0.00	1.00	0.00	0.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
08416	Supervising Environmental Health Specialist		3.00	3.00	3.00	3.00
00573	Supervising Physical or Occupational Ther	3/4	0.75	0.75	0.75	0.75
00573	Supervising Physical or Occupational Ther	1/2	0.50	0.50	0.50	0.50
00444	Supervising Public Health Microbiologist		1.00	0.00	1.00	1.00
00414	Supervising Public Health Nurse		7.00	7.00	7.00	7.00
00414	Supervising Public Health Nurse	3/4	0.75	0.75	0.75	0.75
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		5.00	5.00	5.00	5.00
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	1.00	1.00	1.00	1.00
	Subtotal		129.75	139.75	136.25	136.25
	Limited Permanent					
08891	Administrative Services Officer I		2.00	2.00	2.00	2.00
08892	or Administrative Services Officer II					
08893	or Administrative Services Officer III					
09632	Communicable Disease Investigator	1/2	0.50	0.00	0.50	0.50
00439	Epidemiological Specialist					
90008	Epidemiological Specialist					
00872	Health Care Analyst		1.00	1.00	1.00	1.00
00221	Health Education Specialist		1.00	1.00	1.00	1.00
00221	Health Education Specialist	1/2				
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Senior Community Health Nurse					
00421	or Senior Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant		9.00	15.00	14.00	14.00
00420	Community Health Nurse	1/2				
00417	or Public Health Nurse	1/2				
00415	or Senior Community Health Nurse	1/2				
00421	or Senior Public Health Nurse	1/2				
00457	or Nurse Practitioner/Physician's Assistant	1/2	1.00	0.50	1.00	1.00
00422	Public Health Aide I	3/4				
00423	or Public Health Aide II	3/4	0.00	0.75	0.00	0.00
01347	Public Health Nutritionist I	3/4	0.75	0.75	0.75	0.75
00883	Secretary I	1/2	0.50	0.50	0.50	0.50
00951	Senior Typist Clerk/Senior Clerk		3.00	4.00	4.00	4.00
00951	Senior Typist Clerk/Senior Clerk	1/2	0.50	0.50	0.50	0.50
01536	Social Worker I					
01532	or Social Worker II		1.00	1.00	1.00	1.00
01524	or Social Worker III					
01519	or Social Worker IV					
00414	Supervising Public Health Nurse					
	Contract Positions					
	Contract Health Agency Director		1.00	1.00	1.00	1.00
	Contract Health Officer	3/4				
	Department Totals		151.00	167.75	163.50	163.50

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
3052	**PUBLIC GUARDIAN**					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	0.00	0.00	0.00
08893	or Administrative Services Officer III					
00226	Health Agency Administrator I					
00227	or Health Agency Administrator II					
00228	or Health Agency Administrator III					
00229	or Health Agency Administrator IV					
00909	Senior Account Clerk		1.00	0.00	0.00	0.00
00951	Senior Typist Clerk/Senior Clerk		1.00	0.00	0.00	0.00
00951	Senior Typist Clerk/Senior Clerk	1/2	0.50	0.00	0.00	0.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		1.00	0.00	0.00	0.00
01536	Social Worker I	1/2				
01532	or Social Worker II	1/2				
01524	or Social Worker III	1/2	0.50	0.00	0.00	0.00
01519	or Social Worker IV	1/2				
	Department Totals		5.00	0.00	0.00	0.00
3070	**MENTAL HEALTH**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		3.00	3.00	3.00	3.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08893	or Administrative Services Officer III		2.00	2.00	2.00	2.00
08534	Assistant Mental Health Administrator		2.00	2.00	2.00	2.00
01335	Custodian	3/4	1.50	1.50	1.50	1.50
03070	Director of Behavioral Health Services					
00502	Director of Mental Health Services					
00503	or Director of Mental Health Srvs - Non Medic		1.00	1.00	1.00	1.00
00872	Health Care Analyst		1.00	1.00	1.00	1.00
08532	Mental Health Administrator		1.00	1.00	1.00	1.00
91960	Mental Health Advocate					
08533	Mental Health Clinical Program Manager		3.00	3.00	3.00	3.00
00519	Mental Health Medical Director		1.00	1.00	1.00	1.00
08535	Mental Health Medical Records Supervisor		1.00	1.00	1.00	1.00
08568	Mental Health Pre-Licensed Nurse					
08570	or Mental Health Nurse Trainee					
08573	or Mental Health Nurse I					
08572	or Mental Health Nurse II		4.00	4.00	4.00	4.00
08571	or Mental Health Nurse III		2.00	2.00	2.00	2.00
08525	Mental Health Program Supervisor		8.00	8.00	8.00	8.00
08569	Mental Health Supervising Nurse		1.00	1.00	1.00	1.00
08529	Mental Health Therapist I					
08528	or Mental Health Therapist II					
08527	or Mental Health Therapist III					
08526	or Mental Health Therapist IV		74.00	74.00	74.00	74.00
08529	Mental Health Therapist I	3/4				
08528	or Mental Health Therapist II	3/4				
08527	or Mental Health Therapist III	3/4				
08526	or Mental Health Therapist IV	3/4	2.25	2.25	2.25	2.25
08529	Mental Health Therapist I	1/2				
08528	or Mental Health Therapist II	1/2				
08527	or Mental Health Therapist III	1/2				
08526	or Mental Health Therapist IV	1/2	5.00	5.00	5.00	5.00
08576	Mental Health Worker Aide		1.00	1.00	1.00	1.00
08575	or Mental Health Worker I					
08574	or Mental Health Worker II		1.00	1.00	1.00	1.00
00525	Psychologist		4.00	5.00	4.00	4.00
00525	Psychologist	1/2	1.00	0.00	1.00	1.00
00525	Psychologist	1/4	0.25	0.25	0.25	0.25
00883	Secretary I		2.00	2.00	2.00	2.00
00911	Account Clerk					
00909	or Senior Account Clerk		2.00	2.00	2.00	2.00
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	1.50	1.50	1.50	1.50
00582	Medical Records Technician		8.00	8.00	8.00	8.00
00593	or Senior Medical Records Technician		3.00	3.00	3.00	3.00
00951	Senior Typist Clerk/Senior Clerk		12.00	12.00	12.00	12.00
00951	Senior Typist Clerk/Senior Clerk	1/2	2.50	2.50	2.50	2.50

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
3070	**MENTAL HEALTH CONTINUED**					
00522	Staff Psychiatrist		3.00	4.00	3.00	3.00
00522	Staff Psychiatrist	1/2	2.50	1.50	2.50	2.50
00899	Supervising Accounting Technician		2.00	2.00	2.00	2.00
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
00927	Supervising Admin Clerk I	1/2	1.00	1.00	1.00	1.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
00952	Intermediate Typist Clerk	1/2				
	Department Totals		163.50	163.50	163.50	163.50
3075	**DRUG & ALCOHOL SERVICES**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
02010	Department Personnel Technician		1.00	0.00	1.00	1.00
08596	Director of Drug & Alcohol Services		1.00	1.00	1.00	1.00
08610	Drug & Alcohol Program Supervisor		2.00	2.00	2.00	2.00
08620	Drug & Alcohol Services Specialist I					
08621	or Drug & Alcohol Services Specialist II					
08622	or Drug & Alcohol Services Specialist III					
08623	or Drug & Alcohol Services Specialist IV		23.00	31.00	29.00	29.00
08615	Drug & Alcohol Svcs Clinical Programs Mgr		1.00	1.00	1.00	1.00
08606	Drug & Alcohol Worker Aide		3.00	4.00	4.00	4.00
00872	Health Care Analyst		3.00	3.00	3.00	3.00
00883	Secretary I		0.00	1.00	0.00	0.00
00911	Account Clerk		1.00	1.00	1.00	1.00
00909	or Senior Account Clerk		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk		0.00	1.00	0.00	0.00
00927	Supervising Admin Clerk I		0.00	1.00	0.00	0.00
00928	Supervising Admin Clerk II		1.00	0.00	1.00	1.00
00952	Intermediate Typist Clerk		2.00	2.00	2.00	2.00
	Subtotal		41.00	51.00	48.00	48.00
	Limited Permanent					
08620	Drug & Alcohol Services Specialist I					
08621	or Drug & Alcohol Services Specialist II					
08622	or Drug & Alcohol Services Specialist III					
08623	or Drug & Alcohol Services Specialist IV		10.00	1.00	4.00	7.00
08606	Drug & Alcohol Worker Aide		1.00	0.00	0.00	0.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		1.00	0.00	0.00	1.00
	Department Totals		54.00	53.00	53.00	57.00
3200	**SOCIAL SERVICES ADMINISTRATION**					
00911	Account Clerk		3.00	3.00	3.00	3.00
00914	Accounting Technician		2.00	4.00	2.00	2.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		2.00	2.00	2.00	2.00
08893	or Administrative Services Officer III		3.00	3.00	3.00	3.00
00427	Community Service Aide		17.00	17.00	17.00	17.00
01501	County Social Services Director		1.00	1.00	1.00	1.00
02010	Department Personnel Technician		2.00	2.00	2.00	2.00
02011	Department Personnel Technician - Conf.		1.00	1.00	1.00	1.00
09514	Deputy Director of Social Services		1.00	1.00	1.00	1.00
01544	Employment/Resource Specialist I					
01545	or Employment/Resource Specialist II					
01546	or Employment/Resource Specialist III		117.00	117.00	117.00	117.00
01544	Employment/Resource Specialist I	1/2				
01545	or Employment/Resource Specialist II	1/2				
01546	or Employment/Resource Specialist III	1/2	2.50	2.50	2.50	2.50
01547	Employment/Resource Specialist IV		18.00	18.00	18.00	18.00
01550	Employment/Services Supervisor		23.00	23.00	23.00	23.00
09600	Legal Clerk Trainee					
09601	or Legal Clerk I					
09602	or Legal Clerk II		7.00	7.00	7.00	7.00
09603	or Legal Clerk III		1.00	1.00	1.00	1.00
00957	Mail Clerk		3.00	3.00	3.00	3.00
01560	Personal Care Aide	1/2				
09508	Principal Social Services Division Manager		2.00	2.00	2.00	2.00
00883	Secretary I	1/2	0.50	0.50	0.50	0.50
00909	Senior Account Clerk		11.00	11.00	11.00	11.00
01533	Senior Social Services Investigator		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
3200	**SOCIAL SERVICES ADMINISTRATION CONTINUED**					
00930	Senior Typist Clerk - Confidential					
00951	Senior Typist Clerk/Senior Clerk		55.00	57.00	55.00	55.00
09510	Social Services Division Manager		8.00	9.00	8.00	8.00
01531	Social Services Investigator		3.00	3.00	3.00	3.00
09507	Social Services Principal Fiscal Manager		1.00	1.00	1.00	1.00
01529	Social Services Program Review Tech					
01522	Social Services Program Specialist I		0.00	1.00	0.00	0.00
01521	or Social Services Program Specialist II		8.00	7.00	8.00	8.00
01555	Social Svcs Program Review Specialist		23.00	26.00	23.00	23.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		63.00	64.00	64.00	64.00
01536	Social Worker I	1/2				
01532	or Social Worker II	1/2				
01524	or Social Worker III	1/2				
01519	or Social Worker IV	1/2	6.50	6.50	6.50	6.50
01512	Social Worker Supervisor I					
01516	Social Worker Supervisor II		12.00	13.00	13.00	13.00
00899	Supervising Accounting Technician		3.00	3.00	3.00	3.00
00927	Supervising Admin Clerk I		8.00	11.00	10.00	10.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
09604	Supervising Legal Clerk		1.00	1.00	1.00	1.00
01537	Supervising Social Services Investigator		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk					
	Subtotal		411.50	424.50	415.50	415.50
	Limited Permanent					
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential					
00427	Community Service Aide		4.00	4.00	4.00	4.00
01550	Employment/Services Supervisor		1.00	1.00	0.00	0.00
00951	Senior Typist Clerk/Senior Clerk		4.00	4.00	4.00	4.00
01529	Social Services Program Review Tech					
01522	Social Services Program Specialist I					
01521	or Social Services Program Specialist II		2.00	2.00	2.00	2.00
01555	Social Svcs Program Review Specialist		2.00	2.00	2.00	2.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		7.00	7.00	7.00	7.00
01516	Social Worker Supervisor II		2.00	2.00	2.00	2.00
	Department Totals		434.50	447.50	437.50	437.50
3285	**LAW ENFORCEMENT MED CARE**					
00500	Pre-Licensed Correctional Nurse					
00527	or Correctional Nurse I					
00528	or Correctional Nurse II		3.00	3.00	3.00	3.00
00500	Pre-Licensed Correctional Nurse	3/4				
00527	or Correctional Nurse I	3/4				
00528	or Correctional Nurse II	3/4	1.50	1.50	1.50	1.50
00500	Pre-Licensed Correctional Nurse	1/2				
00527	or Correctional Nurse I	1/2				
00528	or Correctional Nurse II	1/2	1.50	1.50	1.50	1.50
00524	Correctional Nurse Supervisor	3/4	0.75	0.75	0.75	0.75
00543	Licensed Vocational Nurse	3/4	0.75	0.75	0.75	0.75
00543	Licensed Vocational Nurse	1/2	1.00	1.00	1.00	1.00
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Senior Community Health Nurse					
00421	or Senior Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk					
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	0.50	0.50	0.50	0.50
	Department Totals		10.00	10.00	10.00	10.00

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
3286	**CO MEDICAL SERVICES PROG**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00518	Acute Care Supervising Nurse		1.00	1.00	1.00	1.00
01539	Eligibility Technician I					
01540	or Eligibility Technician II					
01541	or Eligibility Technician III		3.00	3.00	3.00	3.00
01539	Eligibility Technician I	1/2				
01540	or Eligibility Technician II	1/2				
01541	or Eligibility Technician III	1/2	0.00	0.50	0.00	0.00
00226	Health Agency Administrator I					
00227	or Health Agency Administrator II					
00228	or Health Agency Administrator III		1.00	1.00	1.00	1.00
00229	or Health Agency Administrator IV					
00540	Registered Nurse I					
00537	or Registered Nurse II		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		4.00	4.00	4.00	4.00
00909	Senior Account Clerk	1/2	0.50	1.00	0.50	0.50
	Department Totals		12.50	13.50	12.50	12.50
3330	**VETERANS SERVICES**					
00868	Assistant Veterans Service Officer I					
00866	or Assistant Veterans Service Officer II		2.00	2.00	2.00	2.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00252	Veterans Service Officer		1.00	1.00	1.00	1.00
	Department Totals		4.00	4.00	4.00	4.00
4000	**LIBRARY**					
00905	Accountant I					
00906	or Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
01001	Assistant Library Director		1.00	1.00	1.00	1.00
01017	Chief Librarian		1.00	1.00	1.00	1.00
01003	Librarian I					
01004	or Librarian II		9.00	9.00	9.00	9.00
01003	Librarian I	1/2				
01004	or Librarian II	1/2	0.50	0.50	0.50	0.50
01011	Librarian III		5.00	5.00	5.00	5.00
01013	Library Assistant	3/4	1.50	1.50	1.50	1.50
01013	Library Assistant	1/2	1.50	2.00	1.50	1.50
01013	Library Assistant	1/4	0.50	0.25	0.50	0.50
00210	Library Director		1.00	1.00	1.00	1.00
01009	Library Driver Clerk I					
01010	or Library Driver Clerk II		2.00	2.00	2.00	2.00
01014	Library Technician I		6.00	7.00	6.00	6.00
01015	or Library Technician II		9.00	10.00	10.00	10.00
01016	or Library Technician III		6.00	5.00	5.00	5.00
01014	Library Technician I	3/4				
01015	or Library Technician II	3/4	2.25	2.25	3.00	3.00
01016	or Library Technician III	3/4	1.50	1.50	1.50	1.50
01014	Library Technician I	1/2	1.00	1.00	1.00	1.00
01015	or Library Technician II	1/2	3.50	3.50	3.00	3.00
01016	or Library Technician III	1/2	0.50	1.00	1.00	1.00
01014	Library Technician I	1/4	0.25	0.25	0.00	0.00
01015	or Library Technician II	1/4				
01016	or Library Technician III	1/4				
00911	Account Clerk					
00909	or Senior Account Clerk		1.00	1.00	1.00	1.00
00938	Supervising Admin Clerk I - Confidential		1.00	1.00	1.00	1.00
01002	Supervising Librarian		1.00	1.00	1.00	1.00
01007	Supervising Library Assistant		6.00	6.00	6.00	6.00
	Department Totals		63.00	64.75	63.50	63.50

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
4030	**FARM ADVISOR**					
00813	4-H Program Assistant		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		1.00	1.00	1.00	1.00
	Department Totals		4.00	4.00	4.00	4.00
4040	**DRINKING DRIVER PROGRAMS**					
00911	Account Clerk		3.00	3.00	3.00	3.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential					
08610	Drug & Alcohol Program Supervisor		1.00	1.00	1.00	1.00
08620	Drug & Alcohol Services Specialist I		11.00	0.00	11.00	11.00
08621	or Drug & Alcohol Services Specialist II		2.00	0.00	2.00	2.00
08622	or Drug & Alcohol Services Specialist III					
08623	or Drug & Alcohol Services Specialist IV		0.00	13.00	0.00	0.00
00909	Senior Account Clerk		2.00	2.00	2.00	2.00
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		1.00	1.00	1.00	1.00
	Department Totals		21.00	21.00	21.00	21.00
4125	**PARKS**					
01203	Park Operations Coordinator		1.00	1.00	1.00	1.00
01200	Park Planner I					
01201	or Park Planner II					
01202	or Park Planner III		1.00	1.00	1.00	1.00
01223	Park Ranger Aide					
01222	or Park Ranger I					
01221	or Park Ranger II		14.00	14.00	14.00	14.00
01220	or Park Ranger III		7.00	7.00	7.00	7.00
01210	Park Ranger Specialist		3.00	3.00	3.00	3.00
01207	Parks Facilities Manager		1.00	1.00	1.00	1.00
01208	Parks Superintendent - Maintenance		1.00	1.00	1.00	1.00
01209	Parks Superintendent - Operations		1.00	1.00	1.00	1.00
09515	Senior Park Gate Attendant		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk		1.00	1.00	1.00	1.00
01204	Supervising Park Ranger		4.00	4.00	4.00	4.00
	Department Totals		35.00	35.00	35.00	35.00
4161	**GOLF COURSES**					
01121	Equipment Mechanic I					
01120	or Equipment Mechanic II		2.00	2.00	2.00	2.00
01123	Equipment Service Worker		1.00	1.00	1.00	1.00
01212	Golf Course Superintendent		1.00	1.00	1.00	1.00
01217	Golf Course Supervisor		2.00	2.00	2.00	2.00
01234	Greenskeeper		10.00	10.00	10.00	10.00
01233	Lead Greenskeeper		2.00	2.00	2.00	2.00
01210	Park Ranger Specialist		1.00	1.00	1.00	1.00
	Department Totals		19.00	19.00	19.00	19.00
6000	**MEDICAL SERVICES**					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		2.00	2.00	2.00	2.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	Accounting Technician - Confidential					
00517	Acute Care Head Nurse	3/4				
00514	Acute Care Pre-Licensed Nurse					
00515	or Acute Care Nurse I					
00516	or Acute Care Nurse II		30.00	30.00	30.00	30.00
00514	Acute Care Pre-Licensed Nurse	3/4				
00515	or Acute Care Nurse I	3/4				
00516	or Acute Care Nurse II	3/4	0.75	0.75	0.75	0.75
00514	Acute Care Pre-Licensed Nurse	1/2				
00515	or Acute Care Nurse I	1/2				
00516	or Acute Care Nurse II	1/2	0.50	0.50	0.50	0.50
00518	Acute Care Supervising Nurse		4.00	4.00	4.00	4.00
00518	Acute Care Supervising Nurse	1/2	0.50	0.50	0.50	0.50
01329	Central Supply Supervisor					
01329	Central Supply Supervisor	1/2	0.50	0.50	0.50	0.50

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
6000	**MEDICAL SERVICES CONTINUED**					
00576	Clinical Laboratory Assistant I					
00577	or Clinical Laboratory Assistant II		8.00	8.00	8.00	8.00
00576	Clinical Laboratory Assistant I	1/2				
00577	or Clinical Laboratory Assistant II	1/2	0.50	0.50	0.50	0.50
00550	Clinical Laboratory Manager		0.00	1.00	1.00	0.00
00533	Clinical Nurse Specialist	3/4	0.75	0.75	0.75	0.75
00420	Community Health Nurse		1.00	1.00	1.00	1.00
01341	Cook I					
01340	or Cook II		1.00	1.00	1.00	1.00
01350	or Cook III					
01341	Cook I	3/4				
01340	or Cook II	3/4	0.75	0.75	0.75	0.75
01350	or Cook III	3/4				
01341	Cook I	1/2				
01340	or Cook II	1/2	1.00	1.00	1.00	1.00
01350	or Cook III	1/2				
01335	Custodian		7.00	7.00	7.00	7.00
01335	Custodian	1/2	0.50	0.50	0.50	0.50
00986	Data Entry Operator Trainee					
00985	or Data Entry Operator I					
00984	or Data Entry Operator II					
00983	or Data Entry Operator III		1.00	1.00	1.00	1.00
00986	Data Entry Operator Trainee	3/4				
00985	or Data Entry Operator I	3/4				
00984	or Data Entry Operator II	3/4				
00983	or Data Entry Operator III	3/4	1.50	1.50	1.50	1.50
02011	Department Personnel Technician - Conf.		1.00	0.00	0.00	1.00
00554	Diagnostic Medical Sonographer	1/2	0.50	0.00	0.00	0.00
01343	Diet Assistant		1.00	1.00	1.00	1.00
01343	Diet Assistant	1/2	1.00	1.00	1.00	1.00
01349	Dietetic Technician	1/2				
00530	Director of Nursing Services		1.00	1.00	1.00	1.00
00499	Director of Patient Financial Services		0.00	1.00	1.00	0.00
00600	Director of Pharmacy Services		1.00	1.00	1.00	1.00
01332	Executive Housekeeper					
01314	Facilities Maintenance Mechanic I					
01316	or Facilities Maintenance Mechanic II					
01315	or Facilities Maintenance Mechanic III		2.00	2.00	2.00	2.00
00354	Food Service Supervisor - Corrections					
01351	Food Service Supervisor - Healthcare		1.00	1.00	1.00	1.00
01344	Food Service Worker					
01344	Food Service Worker	1/2	0.50	0.50	0.50	0.50
00872	Health Care Analyst		0.00	1.00	1.00	0.00
00234	Hospital Administrator I		0.00	1.00	1.00	0.00
00235	Hospital Administrator II		0.00	2.00	2.00	0.00
00595	Hospital Attendant		1.00	3.00	1.00	1.00
00595	Hospital Attendant	1/2	0.50	0.50	0.50	0.50
01320	Hospital Plant Engineer		1.00	1.00	1.00	1.00
00508	Hospital Unit Clerk		6.00	6.00	6.00	6.00
00508	Hospital Unit Clerk	1/2	1.00	1.00	1.00	1.00
01334	Lead Custodian		0.00	1.00	1.00	0.00
00543	Licensed Vocational Nurse		5.00	5.00	5.00	5.00
00543	Licensed Vocational Nurse	1/4	0.25	0.25	0.25	0.25
01324	Linen Services Coordinator		1.00	1.00	1.00	1.00
06003	Med Svcs-Dir of Admitting Services		1.00	0.00	0.00	1.00
06000	Med Svcs-Dir of Ancillary Services		1.00	0.00	0.00	1.00
06002	Med Svcs-Dir of Business Services		1.00	0.00	0.00	1.00
06001	Med Svcs-Dir of Clinical Programs		1.00	0.00	0.00	1.00
00594	Medical Assistant		6.00	6.00	6.00	6.00
00594	Medical Assistant	3/4	1.50	1.50	1.50	1.50
00594	Medical Assistant	1/2	0.50	0.50	0.50	0.50
00580	Medical Records Administrator		0.00	1.00	1.00	0.00
00582	Medical Records Technician		2.00	3.00	3.00	2.00
00582	Medical Records Technician	3/4	0.00	0.75	0.75	0.00
00582	Medical Records Technician	1/2	0.50	0.00	0.00	0.50
00584	Medical Staff Secretary					
00457	Nurse Practitioner/Physician's Assistant		3.00	3.00	3.00	3.00
00457	Nurse Practitioner/Physician's Assistant	1/2	0.50	0.50	0.50	0.50
08538	Patient Services Representative		6.00	7.00	7.00	6.00
08538	Patient Services Representative	1/2	0.50	0.00	0.00	0.50
00598	Pharmacist I					
00599	or Pharmacist II		3.00	3.00	3.00	3.00
00598	Pharmacist I	1/4				
00599	or Pharmacist II	1/4	0.25	0.25	0.25	0.25

Position Allocation by Department

Class	Title	PT	Current	2001-02 Request	2001-02 Recommended	2001-02 Adopted
6000	**MEDICAL SERVICES CONTINUED**					
00568	Pharmacy Technician					
00568	Pharmacy Technician	1/2				
00569	Pharmacy Technician Trainee					
03570	or Pharmacy Technician I					
03571	or Pharmacy Technician II		2.00	2.00	2.00	2.00
00569	Pharmacy Technician Trainee	1/2				
03570	or Pharmacy Technician I	1/2				
03571	or Pharmacy Technician II	1/2	0.50	0.50	0.50	0.50
00422	Public Health Aide I					
00423	or Public Health Aide II		1.00	1.00	1.00	1.00
01348	Public Health Nutritionist II	1/2	0.50	0.50	0.50	0.50
00558	Radiological Technologist II					
00557	or Radiological Technologist III		1.00	1.00	1.00	1.00
00558	Radiological Technologist II	1/2				
00557	or Radiological Technologist III	1/2	0.50	0.50	0.50	0.50
00540	Registered Nurse I					
00537	or Registered Nurse II					
00537	Registered Nurse II	3/4	0.75	0.75	0.75	0.75
00545	Respiratory Care Practitioner		2.00	2.00	2.00	2.00
00545	Respiratory Care Practitioner	3/4	0.75	0.75	0.75	0.75
00884	Secretary II		1.00	1.00	1.00	1.00
00911	Account Clerk		1.00	1.00	1.00	1.00
00909	or Senior Account Clerk		6.00	6.00	6.00	6.00
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	1.00	1.00	1.00	1.00
00596	Clinical Lab Technologist - Temp Licensed					
00552	or Clinical Laboratory Technologist					
00551	or Senior Clinical Laboratory Technologist		4.00	4.00	4.00	4.00
00551	Senior Clinical Laboratory Technologist	1/4	0.25	0.25	0.25	0.25
00593	Senior Medical Records Technician		1.00	0.00	0.00	1.00
00949	Medical Transcriber					
00945	or Senior Medical Transcriber		1.00	1.00	1.00	1.00
00949	Medical Transcriber	1/2				
00945	or Senior Medical Transcriber	1/2	2.00	2.00	2.00	2.00
00555	Senior Pharmacist		1.00	1.00	1.00	1.00
06010	Senior Radiological Technologist		1.00	0.00	0.00	0.00
00585	Senior Respiratory Care Practitioner		1.00	1.00	1.00	1.00
00951	Senior Typist Clerk/Senior Clerk	1/2	1.00	1.00	1.00	1.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		1.00	1.00	1.00	1.00
01536	Social Worker I	1/4				
01532	or Social Worker II	1/4				
01524	or Social Worker III	1/4				
01519	or Social Worker IV	1/4				
01336	Storekeeper I					
01331	or Storekeeper II		1.00	1.00	1.00	1.00
00927	Supervising Admin Clerk I		1.00	0.00	0.00	1.00
00597	Supervising Clinical Lab Technologist		5.00	5.00	5.00	5.00
00534	Supervising Nurse		2.00	2.00	2.00	2.00
00556	Supervising Radiological Technologist		0.00	1.00	1.00	1.00
00548	Surgery Technician		2.00	2.00	2.00	2.00
00962	Switchboard Operator		1.00	1.00	1.00	1.00
00962	Switchboard Operator	1/2	0.50	0.50	0.50	0.50
00544	Technical Director Respiratory Care					
00953	Typist Clerk					
00952	or Intermediate Typist Clerk		5.00	5.00	5.00	5.00
00953	Typist Clerk	3/4				
00952	or Intermediate Typist Clerk	3/4	0.75	0.75	0.75	0.75
00953	Typist Clerk	1/2				
00952	or Intermediate Typist Clerk	1/2	2.50	2.50	2.50	2.50
	Department Totals		166.75	171.00	169.00	166.25

COUNTY OFFICERS AND DEPARTMENT HEADS
2001-2002 SALARY SCHEDULE*

Elected Officials	Annual Salary
Supervisor	$ 60,070
Assessor	109,346
Auditor-Controller	109,346
County Clerk-Recorder	95,056
Treasurer-Tax Collector-Pub. Administrator	109,346
District Attorney	130,832
Sheriff-Coroner	124,571

Appointed Department Heads	Annual Salary Minimum - Maximum
Agric. Comm./Sealer Weights & Measures	$ 75,839 - 92,165
Chief Probation Officer	83,658 - 101,691
County Administrator	120,411 - 146,349
County Counsel	107,619 - 130,832
Public Works Director	96,949 - 117,853
Social Services Director	92,664 - 112,653
General Services Director	87,422 - 106,267
Health Agency Director	109,949 - 133,640
Library Director	71,635 - 87,069
Personnel Director	110,011
Planning Director	87,963 - 106,912
Veterans Service Officer	48,610 - 59,093

*These salaries, as well as the salary schedule on the pages that follow, reflect the 2001-2002 rates known as of the date of preparation of this document, May 2001. For the most current salary information, contact the County Personnel Department.

MAJOR COUNTY PAID EMPLOYEE BENEFITS FOR FISCAL YEAR 2001-2002

1. Retirement. The County operates its own independent retirement plan. Participation in the plan is mandatory for all employees except elected officials. In 2001-2002, the County's share of the retirement contribution is:

   Management: 10.87% of salaries
   Public Services, Clerical and Supervisory: 10.38% of salaries
   Trades, Crafts and Services: 10.38% of salaries
   Probation Officers: 9.55% of salaries
   Law Enforcement: 14.74% of salaries

   Additionally, the County pays a portion of the employee's retirement contribution:

	2000/01	2001/02
Elected Officials	7.10	11.52
Management, Confidential	4.80	7.22
Attorneys	4.80	7.22
Law Enforcement, except management	7.00	7.00
Non-safety Law Enforcement	4.20	4.20
District Attorney Investigators	7.20	7.20
Public Services, Clerical and Supervisory	4.30	5.51
Trades, Crafts and Services	5.93	7.14
Dispatchers	4.20	4.20

2. Workers' Compensation. The County's Workers' Compensation program is self-insured. Workers' Compensation is charged to departments based upon job classification and departmental experience.

3. Social Security. The County matches the employees' contribution to Social Security. The 2001 calendar year rate is 6.20% on maximum wages of $80,400. The County also matches the employee's contribution to Medicare. The 2001 calendar year rate is 1.45% of total Medicare wages (no maximum).

4. Disability Insurance. The County provides a long-term disability insurance for all attorneys, management, District Attorney Investigators and confidential employees. The premium rates for 2001-2001 will be .49% of gross salary to a maximum monthly gross of $9,000.

5. Unemployment. The County's unemployment insurance program is self-insured. Unemployment is charged to departments based upon a Board-adopted rate. The rate for 2001-2002 is .1% of gross salary.

6. Life Insurance. The County provides $30,000 term life insurance coverage to all District Attorney (DA) Investigators, attorneys, management and confidential employees at a cost of $8.10 per month. General managers and department heads receive $50,000 coverage at a cost of $13.50 per month.

7. Health, Vision and Dental Insurance. The County offers health insurance coverage through the Public Employees' Retirement System (PERS). Additionally, we offer two dental plans and a vision plan.

   County contributions to the health, dental and vision plans are shown below:

	Monthly Contribution per employee
Attorneys, Management, Confidential	$462.00
Public Services, Clerical and Supervisory	415.00
Trades, Crafts, and Services	381.76
DA Investigators	290.00
Deputy Sheriffs Association (DSA)	325.00
Management Law Enforcement	350.00
Dispatchers	359.50

MAJOR COUNTY PAID EMPLOYEE BENEFITS FOR FISCAL YEAR 2001-2002

8. Vacation. Permanent employees who have passed their probationary period accrue vacation as follows:

Years of Service	Vacation Days/Year
Beginning of service to end of fourth year	10
Beginning of fifth year to end of ninth year	15
Over ten years of service	20

Employees must complete their first probationary period before taking any vacation time off. Vacation payoffs at the time of termination are limited to thirty (30) or forty (40) days, depending on the bargaining unit.

9. Sick Leave. Permanent employees accrue twelve (12) days sick leave for each year of service. The bargaining units and unrepresented groups can accrue sick leave up to specified maximums. Employees with more than five years of service (10 years for law enforcement) are paid for one half of their accrued sick leave, to a maximum of 90 days, upon termination.

10. Holidays. Legal holidays are designated by the Board of Supervisors with county ordinance and agreements with the unions. The majority of permanent employees are entitled to twelve (12) paid holidays and one (1) paid personal leave day per fiscal year. The remainder of the permanent employees are entitled to thirteen (13) holidays per fiscal year.

11. Compensatory Time Off. Employees may earn one and one-half hours of compensatory time off (CTO) for each hour worked in lieu of being paid overtime according the Fair Labor Standards Act (FLSA) and Memorandum of Understanding (MOU). Public services, clerical and supervisory employees, confidential employees, DA investigators and dispatchers may accrue up to 120 hours of CTO. Trades, Crafts and Services, law enforcement and fire employees may accrue up to 90 hours. Employees are paid for their accrued CTO upon termination.

12. Administrative Leave. General management employees are allowed six days of administrative leave each fiscal year. Attorneys, operations and staff management are allowed four days each fiscal year. Confidential employees are allowed three days each fiscal year. There is no carry-over of unused administrative leave into subsequent fiscal years. Employees are not paid for unused administrative leave upon termination.

13. Annual Leave. Employees who work in designated 24-hour facilities may elect to participate in the annual leave program, which allows the employees to accrue holidays and utilize them as paid time off. Annual leave must be used prior to vacation. Employees are paid for their accrued annual leave upon termination to a maximum of twelve (12) days.

14. Voluntary Time Off Program. Employees represented by the County Employees Association, Trades, Crafts and Services unit, DSA, management law enforcement, attorney units, management and confidential units may take leave without pay, but will continue to accrue leave, retirement and service credits as if they were in a paid work status. VTO use is limited to 120 hours per fiscal year. Employees in a leave without pay status are not eligible for the VTO program.

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary Step 1	Monthly Salary Step 5
00813	4-H Program Assistant	1237	13	2,144	2,607
00222	AIDS Program Coordinator	1986	07	3,442	4,183
03090	APCD Computer Systems Analst I	1918	07	3,325	4,042
03091	APCD Computer Systems Analyst II	2301	07	3,988	4,848
03092	APCD Computer Systems Analyst III	2556	07	4,430	5,385
00911	Account Clerk	1015	13	1,759	2,139
00912	Account Clerk - Confidential	1044	11	1,810	2,200
00905	Accountant I	1656	07	2,870	3,489
00906	Accountant II	1986	07	3,442	4,183
00907	Accountant III	2391	07	4,144	5,039
00713	Accountant-Auditor I	1656	07	2,870	3,489
00714	Accountant-Auditor II	1986	07	3,442	4,183
00715	Accountant-Auditor III	2640	07	4,576	5,564
00916	Accounting Systems Analyst I	2395	07	4,151	5,047
00915	Accounting Systems Analyst II	2660	07	4,611	5,606
00914	Accounting Technician	1296	13	2,246	2,730
00913	Accounting Technician - Confidential	1335	11	2,314	2,813
00517	Acute Care Head Nurse	2163	01	3,749	4,557
00523	Acute Care Licensed Vocational Nurse	1311	01	2,272	2,763
00515	Acute Care Nurse I	1807	01	3,132	3,808
00516	Acute Care Nurse II	1960	01	3,397	4,129
00514	Acute Care Pre-Licensed Nurse	1523	01	2,640	3,208
00518	Acute Care Supervising Nurse	2400	05	4,160	5,056
08885	Administrative Analyst Aide	1205	01	2,089	2,538
08887	Administrative Analyst Aide - Confidential	1544	11	2,676	3,252
08884	Administrative Analyst I	1948	07	3,377	4,103
08883	Administrative Analyst II	2257	07	3,912	4,756
08882	Administrative Analyst III	2640	07	4,576	5,564
08891	Administrative Services Officer I	1656	07	2,870	3,489
08892	Administrative Services Officer II	1986	07	3,442	4,183
08893	Administrative Services Officer III	2640	07	4,576	5,564
00201	Ag Commissioner/Sealer of Weights & Measures	3646	09	6,320	7,680
00817	Agricultural Inspector/Biologist I	1487	01	2,577	3,132
00818	Agricultural Inspector/Biologist II	1642	01	2,846	3,460
00819	Agricultural Inspector/Biologist III	1859	01	3,222	3,919
00816	Agricultural Inspector/Biologist Trainee	1301	01	2,255	2,740
00803	Agricultural Measurement Standards Technician	1301	01	2,255	2,740
00792	Agricultural Measurement/Standards Tech II	1487	01	2,577	3,132
00791	Agricultural/Measurement Standards Tech I	1301	01	2,255	2,740
00832	Air Pollution Control Engineer I	2076	01	3,598	4,373
00829	Air Pollution Control Engineer II	2327	01	4,033	4,902
00841	Air Pollution Control Engineer III	2527	01	4,380	5,323
00835	Air Quality Specialist I	1655	01	2,869	3,487
00836	Air Quality Specialist II	1867	01	3,236	3,933
00839	Air Quality Specialist III	2150	01	3,727	4,533
00834	Air Quality Specialist Trainee	1513	01	2,623	3,188
01406	Airport Maintenance Worker	1333	02	2,311	2,810
01402	Airport Operation Specialist	1574	01	2,728	3,318
01403	Airport Operations Supervisor	1860	05	3,224	3,921
00852	Airports Manager	2905	07	5,035	6,120
01422	Animal Control Lead Officer	1401	05	2,428	2,952
01417	Animal Control Officer	1194	01	2,070	2,517
00219	Animal Services Humane Educator	1194	01	2,070	2,517
01410	Animal Services Manager (Non-Vet)	2417	07	4,189	5,093
01411	Animal Services Manager (Vet)	2905	07	5,035	6,120
00711	Appraiser I	1506	01	2,610	3,172
00709	Appraiser II	1743	01	3,021	3,673
00707	Appraiser III	1902	01	3,297	4,007
00718	Appraiser Trainee	1309	01	2,269	2,758
01238	Aquatics Coordinator	1115	02	1,933	2,352
00620	Architectural Supervisor	2462	05	4,267	5,188
00624	Architectural Technician	1353	01	2,345	2,851
00941	Assessment Analyst I	1948	07	3,377	4,103
00942	Assessment Analyst II	2257	07	3,912	4,756
00943	Assessment Analyst III	2640	07	4,576	5,564
08894	Assessment Analyst Trainee	1248	01	2,163	2,629
00894	Assessment Technician I	1015	01	1,759	2,139
00895	Assessment Technician II	1187	01	2,057	2,499
00896	Assessment Technician III	1296	01	2,246	2,730
00897	Assessment Technician IV	1463	01	2,536	3,084
00658	Assessment Technician Supervisor	1694	05	2,936	3,569
00101	Assessor	4326	10	9,112	9,112
08798	Assistant Administrative Officer	3547	08	6,148	7,472
00801	Assistant Agricultural Commissioner	2989	07	5,181	6,297
01401	Assistant Airports Manager	2640	07	4,576	5,564

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00701	Assistant Assessor	3398	08	5,890	7,159
00900	Assistant Auditor-Controller	3568	08	6,185	7,517
00613	Assistant Capital Projects Coordinator	1717	01	2,976	3,617
00303	Assistant County Counsel	4351	08	7,542	9,168
00295	Assistant Court Executive Officer - Civil	2862	25	4,961	6,030
00362	Assistant Fire Chief	2319	00	4,020	4,886
00361	Assistant Fire Chief - Shift	1656	00	4,019	4,885
01001	Assistant Library Director	2572	07	4,458	5,420
08534	Assistant Mental Health Administrator	2640	07	4,576	5,564
00654	Assistant Planning Director	3250	08	5,633	6,848
00622	Assistant Real Property Agent	1783	01	3,091	3,756
00868	Assistant Veterans Service Officer I	1339	01	2,321	2,822
00866	Assistant Veterans Service Officer II	1534	01	2,659	3,234
09624	Assistant Water Systems Superintendent	2045	05	3,545	4,307
00615	Associate Capital Projects Coordinator	2066	01	3,581	4,352
00623	Associate Real Property Agent	2067	01	3,583	4,356
00712	Auditor-Appraiser I	1656	07	2,870	3,489
00710	Auditor-Appraiser II	1986	07	3,442	4,183
00708	Auditor-Appraiser III	2640	07	4,576	5,564
00723	Auditor-Appraiser Trainee	1298	01	2,250	2,735
00102	Auditor-Controller	4326	10	9,112	9,112
01326	Automotive Garage Manager	2377	07	4,120	5,009
09653	Automotive Mechanic I	1488	02	2,579	3,134
09654	Automotive Mechanic II	1564	02	2,711	3,295
01328	Automotive Service Worker	1101	02	1,908	2,321
00265	Board of Construction Appeals	0515	00	893	1,085
00933	Board of Supervisors Clerk	1328	13	2,302	2,798
00956	Board of Supvrs Admin Sec'y - Confidential	1588	11	2,753	3,345
01601	Building Inspector I	1556	01	2,697	3,279
01602	Building Inspector II	1784	01	3,092	3,758
01603	Building Inspector III	1972	01	3,418	4,157
01701	Building Plans Examiner I	1884	01	3,266	3,969
01702	Building Plans Examiner II	2066	01	3,581	4,352
01703	Building Plans Examiner III	2233	01	3,871	4,704
01304	Buildings Facilities Manager	2915	07	5,053	6,143
01303	Buildings Maintenance Supervisor	2215	07	3,839	4,666
01327	Bus Driver	1074	02	1,862	2,262
00922	Buyer	1640	01	2,843	3,455
00341	CAL-ID Program Coordinator	2683	07	4,651	5,652
00672	Cadastral Mapping Systems Specialist II	1597	01	2,768	3,364
00671	Cadastral Mapping Systems Specialist I	1351	01	2,342	2,848
00673	Cadastral Mapping Systems Specialist III	1916	01	3,321	4,039
00675	Cadastral Mapping Systems Supervisor	2322	05	4,025	4,891
00638	Cadastral Technician I	1351	01	2,342	2,848
00639	Cadastral Technician II	1601	01	2,775	3,373
00637	Cadastral Technician Trainee	1124	01	1,948	2,368
00131	Calendar Coordinator	1533	20	2,657	3,233
00635	Capital Projects Inspector	2066	01	3,581	4,352
00332	Captain	3718	15	6,445	7,833
00240	Central Services Manager	2915	07	5,053	6,143
01329	Central Supply Supervisor	1268	05	2,198	2,671
00891	Chief Accountant	3083	07	5,344	6,495
00704	Chief Appraiser	3083	07	5,344	6,495
00629	Chief Building Official	2983	08	5,171	6,285
00645	Chief Cadastral Technician	1833	05	3,177	3,862
02555	Chief Deputy Clk of Bd/Co Clk Div	1860	05	3,224	3,921
00310	Chief Deputy County Counsel	4081	07	7,074	8,597
02556	Chief Deputy Recording Division	1860	05	3,224	3,921
00823	Chief Deputy Sealer of Weights & Measures	2838	07	4,919	5,978
09648	Chief District Attorney Investigator	3995	07	6,925	8,417
00892	Chief Financial Manager	2885	07	5,001	6,077
00903	Chief Internal Auditor	2885	07	5,001	6,077
01017	Chief Librarian	2429	07	4,210	5,119
00213	Chief Probation Officer	4022	09	6,971	8,474
00214	Chief Prosecutor	4351	08	7,542	9,168
00531	Chief Supervising Nurse	2867	07	4,969	6,041
00960	Chief Switchboard Operator	1077	05	1,867	2,269
02901	Chief Water Treatment Plant Operator-Grade 3	1856	05	3,217	3,909
02902	Chief Water Treatment Plant Operator-Grade 4	2005	05	3,475	4,224
00578	Chief of Assessment Standards	3083	07	5,344	6,495
00389	Child Support Ombudsperson	2257	07	3,912	4,756
00388	Child Support Program Manager	2640	07	4,576	5,564
00648	Civil Engineer Technician I	1755	01	3,042	3,699
00650	Civil Engineer Technician II	2010	01	3,484	4,236
00652	Civil Engineer Technician III	2306	01	3,997	4,857
09668	Clerical Trainee	0675	13	1,170	1,421

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
02551	Clerk-Recorder Assistant I	1164	13	2,018	2,451
02552	Clerk-Recorder Assistant II	1274	13	2,208	2,685
02553	Clerk-Recorder Assistant III	1348	13	2,337	2,839
02554	Clerk-Recorder Assistant IV	1498	05	2,597	3,158
02550	Clerk-Recorder Asst Trainee	0971	13	1,683	2,047
00596	Clinical Lab Technologist - Temp Licensed	1422	01	2,465	2,995
00576	Clinical Laboratory Assistant I	0975	01	1,690	2,054
00577	Clinical Laboratory Assistant II	1113	01	1,929	2,343
00550	Clinical Laboratory Manager	2660	07	4,611	5,606
00552	Clinical Laboratory Technologist	1762	01	3,054	3,713
00533	Clinical Nurse Specialist	2367	01	4,103	4,985
00920	Collections Officer	1331	05	2,307	2,805
00955	Collections Officer - Confidential	1413	11	2,449	2,978
03501	Collections Officer I	1307	01	2,265	2,754
03502	Collections Officer II	1372	01	2,378	2,891
00260	Commissioner - Civil Service	0515	00	893	1,085
00255	Commissioner - Planning	0515	00	893	1,085
09632	Communicable Disease Investigator	1486	01	2,576	3,130
09679	Communications Aide	1210	01	2,097	2,551
09677	Communications Manager	2811	07	4,872	5,925
00959	Communications Technician I	1736	01	3,009	3,659
00958	Communications Technician II	1950	01	3,380	4,110
00420	Community Health Nurse	1962	01	3,401	4,134
00452	Community Homemaker	0752	01	1,303	1,588
00427	Community Service Aide	0894	01	1,550	1,884
01715	Computer Oper Supervisor - Confidential	2252	11	3,903	4,744
00970	Computer Systems Tech Aide - Confidential	1060	11	1,837	2,233
00987	Computer Systems Tech I - Confidential	1268	11	2,198	2,671
00988	Computer Systems Tech II - Confidential	1411	11	2,446	2,974
01989	Computer Systems Tech III - Confidential	1622	11	2,811	3,416
01704	Construction Permit Technician	1353	01	2,345	2,851
00505	Contract Acute Care Nurse I	1807	01	3,132	3,808
00506	Contract Acute Care Nurse II	1960	01	3,397	4,129
00115	Contract Court Reporter	2204	18	3,820	4,645
09997	Contract District Attorney Investigator	1795	06	3,111	3,782
09999	Contract Employee	0515	00	893	1,085
00218	Contract Health Agency Director	5286	08	9,162	11,137
00216	Contract Health Educator	1924	01	3,335	4,053
00215	Contract Health Officer	5286	08	9,162	11,137
00510	Contract Nurse Midwife	2269	01	3,933	4,779
01239	Contract Park Planner	0515	00	893	1,085
09681	Contract Patient's Rights Advocate	1507	00	2,612	3,174
09998	Contract Programmer/Analyst	1509	00	2,616	3,177
00539	Contract Registered Nurse I	1807	01	3,132	3,808
00538	Contract Registered Nurse II	1960	01	3,397	4,129
01341	Cook I	1055	01	1,829	2,222
01340	Cook II	1233	01	2,137	2,598
01350	Cook III	1325	01	2,297	2,792
00527	Correctional Nurse I	1693	01	2,935	3,567
00528	Correctional Nurse II	1960	01	3,397	4,129
00524	Correctional Nurse Supervisor	2400	05	4,160	5,056
00346	Correctional Technician	1274	13	2,208	2,685
00205	County Administrative Officer	5789	09	10,034	12,196
00108	County Clerk-Recorder	3760	10	7,921	7,921
00302	County Counsel	5174	09	8,968	10,903
00243	County Engineer	4661	09	8,079	9,821
00512	County Physician	2893	00	5,015	6,098
01501	County Social Services Director	4455	09	7,722	9,388
02516	Court Account Clerk	1015	20	1,759	2,139
02541	Court Accountant I	1656	18	2,870	3,489
02542	Court Accountant II	1986	18	3,442	4,183
02543	Court Accountant III	2391	18	4,144	5,039
02514	Court Accounting Technician	1296	20	2,246	2,730
02520	Court Administrative Services Officer I	1643	24	2,848	3,461
02521	Court Administrative Services Officer II	1970	24	3,415	4,151
02522	Court Administrative Services Officer III	2602	24	4,510	5,483
02508	Court Assistant Division Manager	1740	19	3,016	3,666
02504	Court Assistant Executive Officer	3360	25	5,824	7,077
00306	Court Attorney	3734	25	6,472	7,868
00144	Court Automation Analyst I	2466	18	4,274	5,195
02523	Court Automation Analyst II	2714	18	4,704	5,720
00145	Court Automation Specialist	1597	20	2,768	3,364
02535	Court Automation Specialist II	1756	20	3,044	3,701
02536	Court Automation Specialist III	1999	20	3,465	4,212
02509	Court Branch Manager	1740	19	3,016	3,666
02517	Court Clerk I	1274	20	2,208	2,685

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary Step 1	Monthly Salary Step 5
02548	Court Clerk I-Contract	1200	20	2,080	2,527
02518	Court Clerk II	1368	20	2,371	2,881
02549	Court Clerk II-Contract	1368	20	2,371	2,881
02519	Court Clerk III	1458	20	2,527	3,071
01525	Court Conservatorship Investigator	1806	01	3,130	3,806
02505	Court Data Systems Manager	2947	24	5,108	6,209
02507	Court Division Manager	1927	24	3,340	4,059
00315	Court Executive Officer - Municipal	3734	25	6,472	7,868
02547	Court Executive Secretary	1610	20	2,791	3,394
02524	Court Facilities Manager	2107	24	3,652	4,439
02525	Court Family Services Mediator I	2013	20	3,489	4,243
02526	Court Family Services Mediator II	2190	20	3,796	4,616
02527	Court Family Services Supervisor	2387	19	4,137	5,028
02506	Court Fiscal Manager	2647	24	4,588	5,576
02533	Court Intermediate Typist Clerk	0971	20	1,683	2,047
02534	Court Interpreter Coordinator	1860	19	3,224	3,921
02512	Court Jury Services Supervisor	1729	19	2,997	3,642
02528	Court Legal Clerk I	1164	20	2,018	2,451
02529	Court Legal Clerk II	1274	20	2,208	2,685
02502	Court Legal Process Clerk I	1164	20	2,018	2,451
02503	Court Legal Process Clerk II	1274	20	2,208	2,685
02530	Court Legal Process Clerk III	1348	20	2,337	2,839
02501	Court Legal Process Clerk Trainee	0971	20	1,683	2,047
02531	Court Legal Process Supervisor	1498	19	2,597	3,158
02539	Court Librarian II	1570	19	2,721	3,309
02540	Court Library Assistant	1110	20	1,924	2,338
02560	Court Operations Supervisor	1620	19	2,808	3,413
02510	Court Personnel/Payroll Coordinator I	1643	24	2,848	3,461
02511	Court Personnel/Payroll Coordinator II	1970	24	3,415	4,151
02532	Court Probate Investigator	1998	20	3,463	4,210
00129	Court Reporter	2204	18	3,820	4,645
02537	Court Reporter Supervisor	2401	18	4,162	5,058
02500	Court Room Clerk Coordinator	1656	20	2,870	3,489
02544	Court Secretary I	1274	20	2,208	2,685
02545	Court Secretary II	1368	20	2,371	2,881
02546	Court Secretary III	1533	20	2,657	3,233
02515	Court Senior Account Clerk	1187	20	2,057	2,499
02538	Court Senior Typist Clerk	1164	20	2,018	2,451
02513	Court Supervising Accounting Technician	1451	19	2,515	3,058
00350	Crime Prevention Specialist	1830	21	3,172	3,857
00410	Cross Connection Inspector	1684	01	2,919	3,546
01330	Custodial Supervisor	1514	05	2,624	3,193
01335	Custodian	1065	02	1,846	2,245
08896	Data Center Manager	3220	07	5,581	6,784
00985	Data Entry Operator I	1053	13	1,825	2,219
00991	Data Entry Operator I - Confidential	1085	11	1,881	2,286
00984	Data Entry Operator II	1139	13	1,974	2,401
00981	Data Entry Operator II - Confidential	1173	11	2,033	2,473
00983	Data Entry Operator III	1240	13	2,149	2,612
00982	Data Entry Operator III - Confidential	1278	11	2,215	2,692
00986	Data Entry Operator Trainee	0950	13	1,647	2,002
00989	Data Entry Operator Trainee - Confidential	0979	11	1,697	2,063
08895	Data Processing Project Supervisor	2952	07	5,117	6,221
02010	Department Personnel Technician	1274	13	2,208	2,685
02011	Department Personnel Technician - Conf.	1312	11	2,274	2,765
08898	Departmental Automation Analyst	1918	07	3,325	4,042
08899	Departmental Automation Coordinator	1193	01	2,068	2,515
08901	Departmental Automation Coordinator I	1224	01	2,122	2,577
08902	Departmental Automation Coordinator II	1360	01	2,357	2,865
08905	Departmental Automation Program Supervisor	2572	07	4,458	5,420
08903	Departmental Automation Specialist I	1597	01	2,768	3,364
08904	Departmental Automation Specialist II	1916	01	3,321	4,039
08906	Departmental Automation Specialist III	2220	01	3,848	4,678
00804	Deputy Agricultural Commissioner	2193	05	3,801	4,621
00901	Deputy Auditor-Controller	3398	08	5,890	7,159
00319	Deputy Chief Probation Officer	3202	08	5,550	6,746
08881	Deputy County Administrator	3979	08	6,897	8,382
00111	Deputy County Clerk	3083	07	5,344	6,495
00313	Deputy County Counsel I	2264	12	3,924	4,770
00317	Deputy County Counsel II	2621	12	4,543	5,524
00318	Deputy County Counsel III	3032	12	5,255	6,389
00312	Deputy County Counsel IV	3794	12	6,576	7,994
00649	Deputy County Engineer - Administration	3796	08	6,580	7,998
00647	Deputy County Engineer - Engineering Services	3796	08	6,580	7,998
00854	Deputy Director of General Services	3434	08	5,952	7,235
09514	Deputy Director of Social Services	3506	08	6,077	7,386

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00662	Deputy Director-Admin-Dept of Public Wrks/T	3774	08	6,542	7,951
00663	Deputy Director-Eng Svcs-Dept of Public Wks/T	3774	08	6,542	7,951
00308	Deputy District Attorney I	2264	04	3,924	4,770
00309	Deputy District Attorney II	2621	04	4,543	5,524
00311	Deputy District Attorney III	3032	04	5,255	6,389
00314	Deputy District Attorney IV	3794	04	6,576	7,994
00324	Deputy Probation Officer I	1438	01	2,493	3,030
00323	Deputy Probation Officer II	1729	01	2,997	3,642
00321	Deputy Probation Officer III	1921	05	3,330	4,047
00721	Deputy Recorder	2144	07	3,716	4,517
00719	Deputy Registrar of Voters	2640	07	4,576	5,564
00822	Deputy Sealer Weights & Measures	1749	05	3,032	3,683
00338	Deputy Sheriff	2082	03	3,609	4,387
00855	Deputy Treasurer-Tax Collector	3398	08	5,890	7,159
00554	Diagnostic Medical Sonographer	1821	01	3,156	3,836
00546	Dialysis Care Technician I	1281	01	2,220	2,699
00547	Dialysis Care Technician II	1348	01	2,337	2,839
00591	Dialysis Equipment Technician I	1601	02	2,775	3,373
00592	Dialysis Equipment Technician II	1766	02	3,061	3,720
01343	Diet Assistant	1000	01	1,733	2,108
01349	Dietetic Technician	1314	01	2,278	2,768
00507	Director of Admitting Services	1656	07	2,870	3,489
00827	Director of Air Pollution Control	3944	07	6,836	8,308
00236	Director of Ambulatory Care Services	3513	07	6,089	7,401
01408	Director of Animal Regulation (Non-Vet)	2452	08	4,250	5,167
01409	Director of Animal Regulation (Vet)	2947	08	5,108	6,209
03070	Director of Behavioral Health Services	4455	09	7,722	9,388
08596	Director of Drug & Alcohol Services	3545	07	6,145	7,467
08401	Director of Environmental Health	3545	07	6,145	7,467
00509	Director of Health Promotion Services	2257	07	3,912	4,756
00859	Director of Information Services	4117	08	7,136	8,674
00570	Director of Medical Social Services	1644	05	2,850	3,463
00502	Director of Mental Health Services	5809	07	10,069	12,237
00503	Director of Mental Health Srvs - Non Medical	4240	08	7,349	8,934
00530	Director of Nursing Services	3545	07	6,145	7,467
00499	Director of Patient Financial Services	2257	07	3,912	4,756
00600	Director of Pharmacy Services	3745	07	6,491	7,890
00237	Director of Planning/Building	4229	09	7,330	8,909
00412	Director of Public Health Nursing	2897	07	5,021	6,105
03000	Director of Public Health/Health Officer	5286	08	9,162	11,137
00245	Director of Public Works and Transportation	4479	09	7,764	9,436
00105	District Attorney	5174	10	10,903	10,903
09645	District Attorney Investigator I	2285	06	3,961	4,813
09646	District Attorney Investigator II	2615	06	4,533	5,509
09647	District Attorney Investigator III	2858	06	4,954	6,022
01214	District Ranger	1698	05	2,943	3,578
08598	Drug & Alcohol Advisor	1681	01	2,914	3,541
08597	Drug & Alcohol Health Educator	1761	01	3,052	3,709
08610	Drug & Alcohol Program Supervisor	2142	05	3,713	4,512
08605	Drug & Alcohol Services Division Manager	2511	07	4,352	5,290
08620	Drug & Alcohol Services Specialist I	1381	01	2,394	2,910
08621	Drug & Alcohol Services Specialist II	1600	01	2,773	3,371
08622	Drug & Alcohol Services Specialist III	1762	01	3,054	3,713
08623	Drug & Alcohol Services Specialist IV	1946	01	3,373	4,099
08615	Drug & Alcohol Svcs Clinical Programs Mgr	2722	07	4,718	5,736
08606	Drug & Alcohol Worker Aide	0929	01	1,610	1,957
08607	Drug & Alcohol Worker I	1185	01	2,054	2,496
08608	Drug & Alcohol Worker II	1299	01	2,252	2,737
08601	Drug and Alcohol Therapist I	1298	01	2,250	2,735
00001	Dummy Class -Bad Interface Data	0000		0	0
00380	Economic Crime Officer I	1352	01	2,343	2,850
00381	Economic Crime Officer II	1489	01	2,581	3,136
00382	Economic Crime Officer III	1563	01	2,709	3,292
00383	Economic Crime Technician I	1307	01	2,265	2,754
00384	Economic Crime Technician II	1372	01	2,378	2,891
00356	Economic Crime Unit Coordinator	2536	07	4,396	5,344
01539	Eligibility Technician I	1164	01	2,018	2,451
01540	Eligibility Technician II	1267	01	2,196	2,669
01541	Eligibility Technician III	1404	01	2,434	2,957
00844	Emergency Services Coordinator I	1948	07	3,377	4,103
00845	Emergency Services Coordinator II	2257	07	3,912	4,756
00846	Emergency Services Coordinator III	2640	07	4,576	5,564
01544	Employment/Resource Specialist I	1164	01	2,018	2,451
01545	Employment/Resource Specialist II	1267	01	2,196	2,669
01546	Employment/Resource Specialist III	1404	01	2,434	2,957
01547	Employment/Resource Specialist IV	1500	01	2,600	3,162

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
01550	Employment/Services Supervisor	1720	05	2,981	3,624
01548	Employment/Services Supervisor I	1559	05	2,702	3,285
01549	Employment/Services Supervisor II	1670	05	2,895	3,520
00641	Engineer I	1841	01	3,191	3,881
00640	Engineer II	2108	01	3,654	4,441
00634	Engineer III	2401	01	4,162	5,058
00633	Engineer IV	2639	05	4,574	5,562
00632	Engineer V	3149	07	5,458	6,633
00651	Engineering Administrator	3083	07	5,344	6,495
00646	Engineering Aide	1171	01	2,030	2,470
01124	Engineering Equipment Manager	2377	07	4,120	5,009
08406	Environmental Health Aide	1288	01	2,233	2,714
08413	Environmental Health Specialist I	1544	01	2,676	3,252
08414	Environmental Health Specialist II	1772	01	3,071	3,735
08415	Environmental Health Specialist III	1955	01	3,389	4,120
00877	Environmental Quality Coord	3083	07	5,344	6,495
02803	Environmental Resource Specialist	2200	01	3,813	4,635
00881	Environmental Specialist I	1801	07	3,122	3,794
00882	Environmental Specialist II	2157	07	3,739	4,545
00439	Epidemiological Specialist	1443	01	2,501	3,042
00437	Epidemiologist	2448	07	4,243	5,158
01121	Equipment Mechanic I	1518	02	2,631	3,200
01120	Equipment Mechanic II	1656	02	2,870	3,489
01122	Equipment Mechanic Supervisor	1833	05	3,177	3,862
01123	Equipment Service Worker	1131	02	1,960	2,382
01332	Executive Housekeeper	1411	05	2,446	2,974
01314	Facilities Maintenance Mechanic I	1229	02	2,130	2,590
01316	Facilities Maintenance Mechanic II	1333	02	2,311	2,810
01315	Facilities Maintenance Mechanic III	1601	02	2,775	3,373
00300	Family Court Mediator I	1811	01	3,139	3,817
00304	Family Court Mediator II	1977	01	3,427	4,165
00529	Family Nurse Practitioner	2147	01	3,721	4,522
09621	Family Support Officer I	1352	01	2,343	2,850
09622	Family Support Officer II	1489	01	2,581	3,136
09682	Family Support Officer III	1563	01	2,709	3,292
00812	Field and Lab Assistant	1242	01	2,153	2,616
00780	Financial Analyst I	1656	07	2,870	3,489
00781	Financial Analyst II	1986	07	3,442	4,183
00782	Financial Analyst III	2640	07	4,576	5,564
00364	Fire Captain	2082	00	3,609	4,387
00363	Fire Captain - Shift	1487	00	3,608	4,385
00360	Fire Chief	2933	00	5,084	6,181
00366	Fire Engineer	1821	00	3,156	3,836
00365	Fire Engineer - Shift	1301	00	3,157	3,837
00358	Fire Marshal	2082	00	3,609	4,387
00368	Firefighter	1666	00	2,888	3,508
00367	Firefighter - Shift	1190	00	2,888	3,514
00354	Food Service Supervisor - Corrections	1641	05	2,844	3,456
01351	Food Service Supervisor - Healthcare	1572	05	2,725	3,314
01344	Food Service Worker	0986	01	1,709	2,077
00655	Franchise Administrator I	1656	07	2,870	3,489
00656	Franchise Administrator II	1986	07	3,442	4,183
00657	Franchise Administrator III	2640	07	4,576	5,564
00659	Franchise Program Tech I	1172	01	2,031	2,472
00660	Franchise Program Tech II	1411	01	2,446	2,974
00247	General Services Administrator	3083	07	5,344	6,495
00248	General Services Director	4203	09	7,285	8,856
01212	Golf Course Superintendent	2367	07	4,103	4,985
01217	Golf Course Supervisor	1926	05	3,338	4,056
01234	Greenskeeper	1399	02	2,425	2,947
01319	Groundskeeper	1044	02	1,810	2,200
00536	Head Nurse	2071	01	3,590	4,365
00226	Health Agency Administrator I	2257	07	3,912	4,756
00227	Health Agency Administrator II	2708	07	4,694	5,704
00228	Health Agency Administrator III	3368	07	5,838	7,096
00229	Health Agency Administrator IV	3759	08	6,516	7,920
00217	Health Agency Deputy Director - Admin	3415	08	5,919	7,195
00211	Health Agency Director (Non-Medical)	4674	09	8,102	9,849
00872	Health Care Analyst	2257	07	3,912	4,756
00221	Health Education Specialist	1371	01	2,376	2,889
00212	Hlth Agency Director/Hlth Officer (Medical)	6198	09	10,743	13,059
01346	Home Economist Aide	0789	01	1,368	1,661
00428	Home Health Aide	1053	01	1,825	2,219
00429	Home Health Registered Nurse I	1807	01	3,132	3,808
00430	Home Health Registered Nurse II	1901	01	3,295	4,006
00431	Home Health Therapy Coordinator	1953	01	3,385	4,117

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
01572	Homemaker	1022	01	1,771	2,153
00456	Homemaker Services Coordinator	1463	05	2,536	3,084
00454	Homemaker Services Field Supervisor	1082	05	1,875	2,281
01322	Hospital Administrative Assistant	1205	01	2,089	2,538
00234	Hospital Administrator I	2257	07	3,912	4,756
00235	Hospital Administrator II	2708	07	4,694	5,704
00595	Hospital Attendant	1024	01	1,775	2,156
00232	Hospital Chief Financial Officer	3878	08	6,722	8,173
00233	Hospital Chief Operations Officer	3878	08	6,722	8,173
01320	Hospital Plant Engineer	1873	05	3,247	3,945
08537	Hospital Systems Coordinator	1986	07	3,442	4,183
00508	Hospital Unit Clerk	1164	13	2,018	2,451
01333	Housekeeper	1061	01	1,839	2,236
00220	Humane Educator	1194	01	2,070	2,517
09611	Hydraulic Operations Administrator I	1778	05	3,082	3,746
09612	Hydraulic Operations Administrator II	1964	05	3,404	4,137
09680	Hydraulic Operations Administrator III	2238	05	3,879	4,716
00952	Intermediate Typist Clerk	0971	13	1,683	2,047
00950	Intermediate Typist Clerk - Confidential	1000	11	1,733	2,108
00370	Juvenile Services Officer I	1283	01	2,224	2,702
00371	Juvenile Services Officer II	1412	01	2,447	2,976
00372	Juvenile Services Officer III	1553	01	2,692	3,274
01420	Kennel Worker	1093	02	1,895	2,302
00447	Laboratory Assistant I	0975	01	1,690	2,054
00446	Laboratory Assistant II	1113	01	1,929	2,343
00937	Law Clerk	1294	01	2,243	2,727
00936	Law Clerk - Confidential	1360	11	2,357	2,865
00869	Law Librarian - Contract	1333	00	2,311	2,810
01334	Lead Custodian	1187	02	2,057	2,499
01233	Lead Greenskeeper	1589	02	2,754	3,347
00860	Legal Assistant	1431	01	2,480	3,016
09601	Legal Clerk I	1164	13	2,018	2,451
09606	Legal Clerk I - Confidential	1199	11	2,078	2,525
09602	Legal Clerk II	1274	13	2,208	2,685
09607	Legal Clerk II - Confidential	1312	11	2,274	2,765
09603	Legal Clerk III	1368	13	2,371	2,881
09608	Legal Clerk III - Confidential	1410	11	2,444	2,973
09600	Legal Clerk Trainee	0971	13	1,683	2,047
09605	Legal Clerk Trainee - Confidential	1000	11	1,733	2,108
09642	Legal Process Clerk I	1164	20	2,018	2,451
09641	Legal Process Clerk II	1274	20	2,208	2,685
09639	Legal Process Clerk III	1348	20	2,337	2,839
09610	Legal Process Clerk Trainee	0971	13	1,683	2,047
08799	Legislative Assistant	1702	11	2,950	2,950
01003	Librarian I	1436	01	2,489	3,025
01004	Librarian II	1570	05	2,721	3,309
01011	Librarian III	1729	05	2,997	3,642
01013	Library Assistant	1110	01	1,924	2,338
00210	Library Director	3444	09	5,970	7,256
01009	Library Driver Clerk I	0933	01	1,617	1,966
01010	Library Driver Clerk II	1110	01	1,924	2,338
01014	Library Technician I	0868	13	1,505	1,829
01015	Library Technician II	0949	13	1,645	1,999
01016	Library Technician III	1034	13	1,792	2,179
00543	Licensed Vocational Nurse	1281	01	2,220	2,699
00334	Lieutenant	3350	15	5,807	7,060
01237	Lifeguard I	0917	02	1,589	1,933
01236	Lifeguard II	1062	02	1,841	2,239
01324	Linen Services Coordinator	1187	02	2,057	2,499
01006	Literacy Program Assistant	1178	01	2,042	2,482
01317	Locksmith-Maintenance Worker	1601	02	2,775	3,373
00957	Mail Clerk	0971	13	1,683	2,047
09669	Maintenance & Service Trainee	0805	02	1,395	1,695
01307	Maintenance Painter I	1444	02	2,503	3,044
01308	Maintenance Painter II	1601	02	2,775	3,373
01306	Maintenance Painter Leadworker	1763	02	3,056	3,715
01620	Mapping/Graphics Systems Specialist I	1351	01	2,342	2,848
01621	Mapping/Graphics Systems Specialist II	1597	01	2,768	3,364
01622	Mapping/Graphics Systems Specialist III	1916	01	3,321	4,039
01608	Mapping/Graphics Technician I	1312	01	2,274	2,765
01609	Mapping/Graphics Technician II	1554	01	2,694	3,276
01607	Mapping/Graphics Trainee	1091	01	1,891	2,298
06003	Med Svcs-Dir of Admitting Services	1986	07	3,442	4,183
06000	Med Svcs-Dir of Ancillary Services	3083	07	5,344	6,495
06002	Med Svcs-Dir of Business Services	2708	07	4,694	5,704
06001	Med Svcs-Dir of Clinical Programs	3083	07	5,344	6,495

Job Class Listing by Title

Job				Monthly Salary	
Class	Title	Range	BU	Step 1	Step 5
00594	Medical Assistant	1024	01	1,775	2,156
00580	Medical Records Administrator	2427	07	4,207	5,112
00582	Medical Records Technician	1261	13	2,186	2,657
00584	Medical Staff Secretary	1270	13	2,201	2,678
00949	Medical Transcriber	1200	13	2,080	2,527
00583	Medical Utiliz Review Spec	1244	13	2,156	2,621
08532	Mental Health Administrator	3083	07	5,344	6,495
08540	Mental Health Advocate	1552	01	2,690	3,273
08533	Mental Health Clinical Program Manager	2722	07	4,718	5,736
00519	Mental Health Medical Director	5809	07	10,069	12,237
08535	Mental Health Medical Records Supervisor	1599	05	2,772	3,370
08573	Mental Health Nurse I	1742	01	3,019	3,669
08572	Mental Health Nurse II	1960	01	3,397	4,129
08571	Mental Health Nurse III	2124	01	3,682	4,475
08570	Mental Health Nurse Trainee	1656	01	2,870	3,489
08568	Mental Health Pre-Licensed Nurse	1525	01	2,643	3,212
08525	Mental Health Program Supervisor	2142	05	3,713	4,512
08569	Mental Health Supervising Nurse	2319	05	4,020	4,886
08529	Mental Health Therapist I	1381	01	2,394	2,910
08528	Mental Health Therapist II	1599	01	2,772	3,370
08527	Mental Health Therapist III	1761	01	3,052	3,709
08526	Mental Health Therapist IV	1946	01	3,373	4,099
08576	Mental Health Worker Aide	0929	01	1,610	1,957
08575	Mental Health Worker I	1185	01	2,054	2,496
08574	Mental Health Worker II	1299	01	2,252	2,737
00979	Microcomputer Technician I	1581	01	2,740	3,331
00980	Microcomputer Technician II	1778	01	3,082	3,746
00116	Municipal Court Account Clerk	1015	20	1,759	2,139
00117	Municipal Court Accounting Technician	1296	20	2,246	2,730
00136	Municipal Court Automation Analyst	2714	18	4,704	5,720
00125	Municipal Court Clerk I	1274	20	2,208	2,685
00126	Municipal Court Clerk II	1368	20	2,371	2,881
00137	Municipal Court Clerk Trainee	1164	20	2,018	2,451
00119	Municipal Court Inter Typist Clerk	0971	20	1,683	2,047
00138	Municipal Court Legal Process Clerk	0971	20	1,683	2,047
00120	Municipal Court Legal Process Clerk I	1164	20	2,018	2,451
00121	Municipal Court Legal Process Clerk II	1274	20	2,208	2,685
00122	Municipal Court Legal Process Clerk III	1348	20	2,337	2,839
00142	Municipal Court Senior Account Clerk	1187	20	2,057	2,499
00118	Municipal Court Typist Clerk	0891	20	1,544	1,879
01711	Network Hardware Specialist I	1581	01	2,740	3,331
01712	Network Hardware Specialist II	1778	01	3,082	3,746
00526	Nurse Midwife	2269	01	3,933	4,779
00457	Nurse Practitioner/Physician's Assistant	2380	01	4,125	5,015
08900	Office Automation Manager	3025	07	5,243	6,373
00967	Page	0868	13	1,505	1,829
09781	Park Aide I	0856	02	1,484	1,804
09782	Park Aide II	1012	02	1,754	2,134
00968	Park Gate Attendant	0856	02	1,484	1,804
01203	Park Operations Coordinator	1956	01	3,390	4,122
01200	Park Planner I	1462	01	2,534	3,082
01201	Park Planner II	1829	01	3,170	3,853
01202	Park Planner III	2021	01	3,503	4,257
01223	Park Ranger Aide	1012	02	1,754	2,134
01222	Park Ranger I	1210	02	2,097	2,551
01221	Park Ranger II	1399	02	2,425	2,947
01220	Park Ranger III	1589	02	2,754	3,347
01210	Park Ranger Specialist	1747	02	3,028	3,680
01207	Parks Facilities Manager	2915	07	5,053	6,143
01208	Parks Superintendent - Maintenance	2367	07	4,103	4,985
01209	Parks Superintendent - Operations	2367	07	4,103	4,985
01219	Parks Supervisor	1870	05	3,241	3,940
08538	Patient Services Representative	1226	01	2,125	2,583
02805	Permit Technician	1353	01	2,345	2,851
01560	Personal Care Aide	1053	01	1,825	2,219
00874	Personnel Analyst I	1948	07	3,377	4,103
00873	Personnel Analyst II	2257	07	3,912	4,756
00864	Personnel Analyst III	2640	07	4,576	5,564
00856	Personnel Director	3996	09	6,926	8,419
00857	Personnel Technician - Confidential	1683	11	2,917	3,545
00820	Pest Detection Trapper	1005	01	1,742	2,116
00567	Pharmacist	2749	01	4,765	5,791
00598	Pharmacist I	2806	01	4,864	5,911
00599	Pharmacist II	3148	01	5,457	6,632
00568	Pharmacy Technician	1115	01	1,933	2,352
03570	Pharmacy Technician I	1115	01	1,933	2,352

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary Step 1	Step 5
03571	Pharmacy Technician II	1271	01	2,203	2,680
00569	Pharmacy Technician Trainee	0933	01	1,617	1,966
00575	Physical or Occupational Therapist Aide	1172	01	2,031	2,472
00574	Physical or Occupational Therapist Asst	1208	01	2,094	2,545
00571	Physical or Occupational Therapist I	1773	01	3,073	3,737
00572	Physical or Occupational Therapist II	1953	01	3,385	4,117
02800	Planner I	1617	01	2,803	3,408
02801	Planner II	1820	01	3,155	3,834
02802	Planner III	2027	01	3,513	4,269
00607	Planning Drafter	1326	01	2,298	2,794
00606	Planning Technician	1353	01	2,345	2,851
00500	Pre-Licensed Correctional Nurse	1523	01	2,640	3,208
00541	Pre-Licensed Nurse	1523	01	2,640	3,208
00716	Principal Accountant-Auditor	2885	07	5,001	6,077
00902	Principal Accounting Systems Analyst	2885	07	5,001	6,077
08886	Principal Administrative Analyst	3083	07	5,344	6,495
00703	Principal Appraiser	2985	07	5,174	6,290
01705	Principal Building Inspector	2459	07	4,262	5,181
01706	Principal Building Plans Examiner	2459	07	4,262	5,181
00299	Principal Deputy District Attorney	4081	07	7,074	8,597
02804	Principal Environmental Specialist	2640	07	4,576	5,564
00875	Principal Personnel Analyst	3083	07	5,344	6,495
00602	Principal Planner	2707	07	4,692	5,703
09508	Principal Social Services Division Manager	3083	07	5,344	6,495
00326	Probation Assistant	1300	01	2,253	2,739
00320	Probation Division Manager	2643	07	4,581	5,569
00975	Programmer - Confidential	1918	11	3,325	4,042
00974	Programmer Analyst I	2301	07	3,988	4,848
00973	Programmer Analyst II	2556	07	4,430	5,385
00609	Property Management Aide	1248	01	2,163	2,629
00614	Property Manager	2832	07	4,909	5,968
00587	Property Transfer Tech I	1192	13	2,066	2,513
00588	Property Transfer Tech II	1308	13	2,267	2,756
00589	Property Transfer Tech III	1432	13	2,482	3,018
00586	Property Transfer Tech Trainee	1069	13	1,853	2,252
00525	Psychologist	2336	01	4,049	4,923
00422	Public Health Aide I	0921	01	1,596	1,940
00423	Public Health Aide II	0974	01	1,688	2,052
00424	Public Health Aide III	1107	01	1,919	2,331
00442	Public Health Microbiologist I	1804	01	3,127	3,799
00441	Public Health Microbiologist II	1995	01	3,458	4,205
00443	Public Health Microbiologist III	2183	01	3,784	4,599
00417	Public Health Nurse	2081	01	3,607	4,384
01347	Public Health Nutritionist I	1755	01	3,042	3,699
01348	Public Health Nutritionist II	1935	01	3,354	4,079
09685	Public Information Officer	2257	07	3,912	4,756
01115	Public Works Leadworker	1657	02	2,872	3,491
01112	Public Works Section Supervisor	1895	05	3,285	3,995
01105	Public Works Worker I	1159	02	2,009	2,442
01117	Public Works Worker II	1285	02	2,227	2,706
01119	Public Works Worker III	1353	02	2,345	2,851
01103	Public Works Worker IV	1519	02	2,633	3,201
01125	Purchasing Technician	1185	01	2,054	2,496
00559	Radiological Technologist I	1265	01	2,193	2,664
00558	Radiological Technologist II	1516	01	2,628	3,196
00557	Radiological Technologist III	1594	01	2,763	3,359
00540	Registered Nurse I	1807	01	3,132	3,808
00537	Registered Nurse II	1960	01	3,397	4,129
01000	Reprographics Leadworker	1444	01	2,503	3,044
00996	Reprographics Technician I	0956	01	1,657	2,014
00992	Reprographics Technician II	1197	01	2,075	2,522
00994	Reprographics Technician III	1377	01	2,387	2,902
00337	Reserve Deputy Sheriff	1586	00	2,749	3,340
00359	Reserve Firefighter	0515	00	893	1,085
01708	Resource Protection Specialist I	1617	01	2,803	3,408
01709	Resource Protection Specialist II	2027	01	3,513	4,269
01710	Resource Protection Specialist III	2238	01	3,879	4,716
00545	Respiratory Care Practitioner	1641	01	2,844	3,456
00871	Retirement Trust Executive Secretary	2309	07	4,002	4,864
09670	Ridesharing Coordinator	2257	07	3,912	4,756
00642	Right-of-Way Agent	2981	07	5,167	6,282
09657	Risk Management Analyst I	1948	07	3,377	4,103
09658	Risk Management Analyst II	2257	07	3,912	4,756
09663	Risk Management Analyst III	2640	07	4,576	5,564
09674	Risk Manager	3083	07	5,344	6,495
00661	Road Maintenance Superintendent	2651	07	4,595	5,585

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00814	Rodent Control Foreman	1006	01	1,744	2,118
00925	Secretary - Confidential	1288	11	2,233	2,714
00883	Secretary I	1237	13	2,144	2,607
00886	Secretary I - Confidential	1288	11	2,233	2,714
00884	Secretary II	1326	13	2,298	2,794
00887	Secretary II - Confidential	1365	11	2,366	2,876
00909	Senior Account Clerk	1187	13	2,057	2,499
00929	Senior Account Clerk - Confidential	1223	11	2,120	2,576
00838	Senior Air Pollution Control Engineer	2556	01	4,430	5,385
00837	Senior Air Quality Specialist	2177	01	3,773	4,586
01302	Senior Automotive Mechanic	1642	02	2,846	3,460
00976	Senior Board of Supervisors Clerk	1453	05	2,519	3,061
00619	Senior Capital Projects Coordinator	2236	05	3,876	4,709
00551	Senior Clinical Laboratory Technologist	1902	01	3,297	4,007
00969	Senior Communications Technician	2145	01	3,718	4,519
00415	Senior Community Health Nurse	1985	01	3,441	4,181
01714	Senior Computer Sys Tech - Confidential	1900	11	3,293	4,004
00343	Senior Dispatcher	1607	22	2,785	3,385
00644	Senior Engineering Aide	1409	01	2,442	2,969
00593	Senior Medical Records Technician	1389	13	2,408	2,926
00945	Senior Medical Transcriber	1319	13	2,286	2,779
00972	Senior Microcomputer Technician	1956	01	3,390	4,122
09515	Senior Park Gate Attendant	0991	02	1,718	2,089
00865	Senior Personnel Tech - Confidential	1849	11	3,205	3,895
00555	Senior Pharmacist	3304	01	5,727	6,959
00603	Senior Planner	2238	05	3,879	4,716
00995	Senior Programmer Analyst	2813	07	4,876	5,928
00421	Senior Public Health Nurse	2229	01	3,864	4,696
06010	Senior Radiological Technologist	1912	01	3,314	4,028
00585	Senior Respiratory Care Practitioner	1722	01	2,985	3,628
01533	Senior Social Services Investigator	1814	01	3,144	3,822
00946	Senior Steno Clerk	1228	13	2,129	2,586
01321	Senior Storekeeper	1277	02	2,213	2,690
00966	Senior Systems Analyst	2813	07	4,876	5,928
00978	Senior Systems Software Specialist	2878	07	4,989	6,065
00930	Senior Typist Clerk - Confidential	1199	11	2,078	2,525
00951	Senior Typist Clerk/Senior Clerk	1164	13	2,018	2,451
09620	Senior Victim/Witness Coordinator	1717	05	2,976	3,617
09613	Senior Water Systems Chemist	2288	01	3,966	4,819
00336	Sergeant	2529	14	4,384	5,327
00351	Sheriff's Automation Analyst	1918	07	3,325	4,042
00352	Sheriff's Automation Supervisor	2556	07	4,430	5,385
00339	Sheriff's Cadet	1830	21	3,172	3,857
00331	Sheriff's Chief Deputy	4302	16	7,457	9,064
00357	Sheriff's Correctional Lieutenant	3160	15	5,477	6,658
00347	Sheriff's Correctional Officer	1830	03	3,172	3,857
00335	Sheriff's Correctional Sergeant	2291	14	3,971	4,827
00349	Sheriff's Correctional Supervisor	2181	14	3,780	4,595
00342	Sheriff's Dispatcher	1534	22	2,659	3,234
00348	Sheriff's Property Officer	1830	21	3,172	3,857
00345	Sheriff's Senior Correctional Officer	2020	03	3,501	4,255
00340	Sheriff's Senior Deputy	2291	03	3,971	4,827
02590	Sheriff's Systems Administrator	2206	07	3,824	4,649
00291	Sheriff's Systems Coordinator	2206	07	3,824	4,649
02591	Sheriff's Systems Coordinator	2300	07	3,987	4,846
00107	Sheriff-Coroner	4927	10	10,381	10,381
09510	Social Services Division Manager	2729	07	4,730	5,748
01518	Social Services In-Home Counselor	1330	01	2,305	2,803
01531	Social Services Investigator	1727	01	2,993	3,638
09507	Social Services Principal Fiscal Manager	3083	07	5,344	6,495
01529	Social Services Program Review Tech	1471	01	2,550	3,099
01522	Social Services Program Specialist I	2050	07	3,553	4,321
01521	Social Services Program Specialist II	2257	07	3,912	4,756
01555	Social Svcs Program Review Specialist	1471	01	2,550	3,099
01536	Social Worker I	1382	01	2,395	2,912
01532	Social Worker II	1507	01	2,612	3,174
01524	Social Worker III	1663	01	2,883	3,503
01519	Social Worker IV	1921	01	3,330	4,047
01512	Social Worker Supervisor I	1872	05	3,245	3,943
01516	Social Worker Supervisor II	2148	05	3,723	4,524
00610	Solid Waste Coordinator I	1617	01	2,803	3,408
00611	Solid Waste Coordinator II	2027	01	3,513	4,269
00612	Solid Waste Coordinator III	2238	01	3,879	4,716
00522	Staff Psychiatrist	5135	07	8,901	10,819
00948	Stenographer Clerk	1001	13	1,735	2,109
01338	Stock Clerk	0986	02	1,709	2,077

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
01336	Storekeeper I	1054	02	1,827	2,220
01331	Storekeeper II	1160	02	2,011	2,444
00369	Student Firefighter	0515	00	893	1,085
09673	Student Intern Trainee	0515	00	893	1,085
00307	Sup Court Comm/Juve Court Referee	4473	25	7,753	9,426
00140	Sup Ct Exec/Jury Comm/Clk of the Ct	3954	25	6,854	8,332
00932	Superior Court Clerk I	1274	13	2,208	2,685
00931	Superior Court Clerk II	1368	20	2,371	2,881
00124	Superior Court Judge	5263	23	11,088	11,088
00934	Superior Court Secretary	1434	13	2,486	3,021
00898	Supervising Accounting Tech - Confidential	1495	11	2,591	3,151
00899	Supervising Accounting Technician	1451	05	2,515	3,058
00927	Supervising Admin Clerk I	1326	05	2,298	2,794
00938	Supervising Admin Clerk I - Confidential	1365	11	2,366	2,876
00928	Supervising Admin Clerk II	1485	05	2,574	3,129
00939	Supervising Admin Clerk II - Confidential	1530	11	2,652	3,224
00842	Supervising Air Pollution Control Engineer	2780	05	4,819	5,857
00840	Supervising Air Quality Specialist	2516	05	4,361	5,302
00724	Supervising Appraiser	2246	05	3,893	4,732
00725	Supervising Auditor-Appraiser	2885	07	5,001	6,077
01325	Supervising Automotive Mechanic	1769	05	3,066	3,727
01600	Supervising Building Inspector	2216	05	3,841	4,668
01700	Supervising Building Plans Examiner	2347	05	4,068	4,943
09644	Supervising Buyer	1812	05	3,141	3,819
00597	Supervising Clinical Lab Technologist	2091	05	3,624	4,406
01323	Supervising Custodial Leadworker	1305	02	2,262	2,751
00373	Supervising Deputy Probation Officer	1979	05	3,430	4,170
09675	Supervising District Attorney Investigator	3105	06	5,382	6,542
01542	Supervising Eligibility Tech I	1890	05	3,276	3,981
01543	Supervising Eligibility Tech II	1720	05	2,981	3,624
08416	Supervising Environmental Health Specialist	2267	05	3,929	4,775
01318	Supervising Facility Maintenance Mechanic	1926	05	3,338	4,056
00305	Supervising Family Court Mediator	2079	05	3,604	4,380
09683	Supervising Family Support Officer	1797	05	3,115	3,786
00893	Supervising Financial Technician	1451	05	2,515	3,058
09604	Supervising Legal Clerk	1498	05	2,597	3,158
09609	Supervising Legal Clerk - Confidential	1542	11	2,673	3,248
09640	Supervising Legal Process Clerk	1498	19	2,597	3,158
01002	Supervising Librarian	1902	05	3,297	4,007
01007	Supervising Library Assistant	1244	05	2,156	2,621
01610	Supervising Mapping/Graphics Technician	1780	05	3,085	3,749
00141	Supervising Muni Court Legal Process Clerk	1498	20	2,597	3,158
00534	Supervising Nurse	2285	05	3,961	4,813
01204	Supervising Park Ranger	1926	05	3,338	4,056
08539	Supervising Patient Services Rep	1386	05	2,402	2,919
00573	Supervising Physical or Occupational Ther	2512	07	4,354	5,294
01707	Supervising Planner	2462	05	4,267	5,188
00579	Supervising Property Transfer Technician	1701	05	2,948	3,583
00444	Supervising Public Health Microbiologist	2294	05	3,976	4,833
00414	Supervising Public Health Nurse	2447	05	4,241	5,155
00556	Supervising Radiological Technologist	2477	07	4,293	5,219
01537	Supervising Social Services Investigator	2086	05	3,616	4,396
09638	Supervising Superior Court Clerk	1533	19	2,657	3,233
00103	Supervisor	2375	17	5,006	5,006
01623	Supv Mapping/Graphics Systems Specialist	2322	05	4,025	4,891
00548	Surgery Technician	1182	01	2,049	2,489
00962	Switchboard Operator	0971	13	1,683	2,047
00963	Systems Analyst	1918	11	3,325	4,042
00964	Systems Analyst I	2301	07	3,988	4,848
00965	Systems Analyst II	2556	07	4,430	5,385
00997	Systems Software Specialist	2044	11	3,543	4,306
00998	Systems Software Specialist I	2426	07	4,205	5,110
00999	Systems Software Specialist II	2683	07	4,651	5,652
08897	Systems and Programming Manager	3220	07	5,581	6,784
00544	Technical Director Respiratory Care	2200	07	3,813	4,635
00961	Telephone Systems Coordinator	1292	01	2,239	2,723
00553	Temp-Lic Clinical Lab Technologist	1422	01	2,465	2,995
00726	Temporary Election Assistant	0800	00	1,387	1,685
09676	Transit Systems Coordinator/Supervisor	1847	07	3,201	3,891
09678	Transit Systems Supervisor	1326	13	2,298	2,794
00110	Treasurer-Tax Collector-Public Administrator	4326	10	9,112	9,112
00953	Typist Clerk	0891	13	1,544	1,879
00811	UC/Farm Advisor Assistant	0515	00	893	1,085
00665	Utilities Division Manager	3149	07	5,458	6,633
02180	Utility Coordinator	2236	05	3,876	4,709
00807	Vertebrate & Weed Pest Biologist	1566	01	2,714	3,299

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00252	Veterans Service Officer	2337	09	4,051	4,924
09614	Victim/Witness Assistance Coordinator Aide	1245	01	2,158	2,623
09634	Victim/Witness Assistance Coordinator I	1335	01	2,314	2,813
09637	Victim/Witness Assistance Coordinator II	1553	01	2,692	3,274
09636	Victim/Witness Assistance Supervisor	2536	07	4,396	5,344
09672	Vocational Rehab Counselor	0515	00	893	1,085
09619	Water Quality Manager	2702	05	4,683	5,692
09617	Water Systems Chemist I	1945	01	3,371	4,098
09618	Water Systems Chemist II	2149	01	3,725	4,526
09615	Water Systems Lab Tech I	1240	01	2,149	2,612
09616	Water Systems Lab Tech II	1439	01	2,494	3,032
09623	Water Systems Superintendent	2250	05	3,900	4,741
09628	Water Systems Worker I	1450	02	2,513	3,056
09627	Water Systems Worker II	1579	02	2,737	3,326
09626	Water Systems Worker III	1739	02	3,014	3,664
09625	Water Systems Worker IV	1856	05	3,217	3,909
09629	Water Systems Worker Trainee	1246	02	2,160	2,624
00824	Weights & Measures Inspector I	1487	01	2,577	3,132
00821	Weights & Measures Inspector II	1642	01	2,846	3,460
00825	Weights & Measures Inspector III	1859	01	3,222	3,919
00826	Weights & Measures Inspector Trainee	1301	01	2,255	2,740

Fixed Assets

Fixed Assets By Department

2083 COUNTYWIDE AUTOMATION REPLACEMENT

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Centralized Network Componets	1	$ 80,000	$ 80,000
R	Computer Server Updates	1	492,000	492,000
R	Computer Upgrade for E-mail Server	2	65,000	130,000
R	Printer	1	9,000	9,000
R	Replace Remote Network Adapters	1	26,000	26,000
A	Tape Management System	1	120,000	120,000
R	Wide Area Network - Upgrades, Expansions	1	80,000	80,000
R	Wide Area Network Upgrades w/UPS	8	8,000	64,000
	Department Totals			$ 1,001,000

2150 WORKERS COMP ISF

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Compact Sedan	1	$ 13,500	$ 13,500
	Department Totals			$ 13,500

2250 INFORMATION SERVICES

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Midsized Utility Vehicle	2	$ 15,500	$ 31,000
R	Photocopier	1	10,000	10,000
R	R.A.C.E.S. repeater radios	4	8,800	35,200
R	Replacement Spare Public Safety Repeate	3	8,800	26,400
R	S.S. Microwave Link Hi-cap	2	9,000	18,000
R	S.S. Microwave Link Low-cap	2	7,500	15,000
R	Service Moniter Test Set	1	18,500	18,500
R	Service Monitor Test Set	1	11,000	11,000
	Department Totals			$ 165,100

2270 REPROGRAPHICS ISF

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Digital Plate Maker	1	$ 59,000	$ 59,000
A	Digital Server Upgrade	1	29,000	29,000
	Department Totals			$ 88,000

2300 GARAGE ISF

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
R	Cargo Van, One Ton	2	$ 23,000	$ 46,000
R	Compact Sedan, Used	7	13,500	94,500
R	Intermediate Sedan, Speciality, Used	3	17,000	51,000
R	Intermediate Sedan, Used	3	16,500	49,500
R	Midsized Pickup	2	15,500	31,000
R	Midsized Pickup, Ext Cab	3	17,500	52,500
R	Midsized Pickup, Ext Cab 4X4	6	22,000	132,000
R	Midsized Pickup, w/ Posi Traction	1	17,100	17,100
R	Midsized Station Wagon, Used	1	18,500	18,500
R	Mini Cargo Van, Used	1	18,600	18,600
R	Patrol Sedan	14	28,000	392,000
R	Pickup, 1/2 Ton Full Sized	1	19,000	19,000
R	Pickup, 3/4 Ton w/ Utility Bed	2	28,000	56,000
R	Pickup, One Ton	1	28,000	28,000
R	Pickup, One Ton, 4X4, w/Dump Bed	2	41,000	82,000
R	Pickup, One Ton, Utility Bed, 4X4	1	32,000	32,000
R	Pickup, w/ Long Bed	1	16,000	16,000
R	Scapper, Box	1	5,000	5,000
R	Sport Utility Vehicle	1	26,800	26,800
R	Sport Utility Vehicle, 4X4	1	26,800	26,800
R	Sprayer, 100 Gallon	1	8,000	8,000
R	Trailer, w/ Dump Bed	1	6,000	6,000
R	Van, Passenger, 12 Person	4	26,000	104,000
R	Van, Passenger, Used	5	20,000	100,000
	Department Totals			$ 1,412,300

2509 CLERK/RECORDER

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Envelope Opener	1	$ 6,500	$ 6,500
	Department Totals			$ 6,500

Fixed Assets By Department

2590 SHERIFF-CORONER

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	All Terrain Vehicles	4	$ 6,435	$ 25,740
A	Box Trailer	1	29,922	29,922
R	Copier	1	17,120	17,120
A	Crew Trailer	1	28,957	28,957
A	Data Logger	1	43,121	43,121
R	In Car Cameras	5	5,486	27,430
R	Minivan	1	19,200	19,200
A	Pick-up Truck	1	17,120	17,120
R	Sedans	3	16,000	48,000
A	Utility Trailer	1	25,740	25,740
	Department Totals			$ 282,350

2660 PROBATION DEPARTMENT

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Commercial Food Mixer	1	$ 6,000	$ 6,000
A	DS 60A Scanner	1	8,495	8,495
A	DS 90A Scanner	1	13,995	13,995
A	File Server	1	19,499	19,499
A	Intermediate Sedan (Juvenile hall)	2	11,000	22,000
	Department Totals			$ 69,989

2730 AGRICULTURAL COMMISSIONER

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Gasoline Testing Equipment	1	$ 8,025	$ 8,025
	Department Totals			$ 8,025

2800 PLANNING & BUILDING DEPARTMENT

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Compact Sedan	1	$ 13,000	$ 13,000
A	Computer Server	1	15,000	15,000
A	Printer	1	12,000	12,000
	Department Totals			$ 40,000

2900 PUBLIC WORKS - ISF

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Asphalt Rotary Mill	1	$ 50,000	$ 50,000
R	Concrete Saw	2	5,000	10,000
R	Crack Seal Machine	1	50,000	50,000
R	Forklift	1	28,000	28,000
R	Mower	2	18,000	36,000
A	Paving Machine	1	85,000	85,000
R	Tractor & Mower	2	32,000	64,000
R	Trailer Flat Bed	3	22,300	66,900
A	Truck 1/2 Ton	1	18,000	18,000
R	Truck 1/2 Ton (Repl)	4	18,000	72,000
R	Truck 3/4 Ton	4	22,000	88,000
R	Truck Dump 10 Yd & Water Tank	1	106,000	106,000
R	Truck Dump/Patch 5 Yd	1	80,000	80,000
R	Truck Flat Bed	1	48,000	48,000
R	Truck Mid-Sized	1	18,000	18,000
R	Truck Service 2 1/2 Ton	1	60,000	60,000
R	Truck Utility 3/4 Ton	1	23,000	23,000
R	Truck Utility One Ton	3	32,000	96,000
R	Van Utility Full Sized	1	22,000	22,000
R	Water Tank	1	18,000	18,000
R	Welder	1	5,000	5,000
R	Wheel Loader	3	90,000	270,000
	Department Totals			$ 1,313,900

2950 AIRPORTS ENTERPRISE

		2001-02 Board Approved		
Code	Description	Qty	Per Unit	Cost
A	Herbicide Sprayer	1	$ 5,000	$ 5,000
A	Spray Boom	1	5,184	5,184
	Department Totals			$ 10,184

Fixed Assets By Department

3000 PUBLIC HEALTH AGENCY

Code	Description	Qty	Per Unit	Cost
		2001-02 Board Approved		
R	Photocopier	1	$ 7,000	$ 7,000
	Department Totals			$ 7,000

3200 SOCIAL SERVICES ADMINISTRATION

Code	Description	Qty	Per Unit	Cost
		2001-02 Board Approved		
A	Cargo Van (crew 1/2 ton)	1	$ 18,000	$ 18,000
A	Color Copier	1	15,000	15,000
R	Computer Server	1	10,000	10,000
A	Intra-Net Help Desk Server	1	10,000	10,000
R	Photocopiers	7	10,000	70,000
A	Photocopiers (New)	3	10,000	30,000
R	Replacement Vehicles	14	13,500	189,000
	Department Totals			$ 342,000

4125 PARKS

Code	Description	Qty	Per Unit	Cost
R	Pool Cover - Clarke Pool	1	$ 5,100	$ 5,100
	Department Totals			5,100
	County Totals			$ 4,764,948

Summary Schedules

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 1

SUMMARY OF COUNTY BUDGET
FOR FISCAL YEAR 2001-02

		AVAILABLE FINANCING				FINANCING REQUIREMENTS		
COUNTY FUNDS (1)	Fund	Fund Balance Unreserved/ Undesignated June 30,2001 (2)	Cancelled Prior Years Reserve (3)	Estimated Additional Financing Sources (4)	Total Available Financing (5)	Estimated Financing Uses (6)	Provisions for Reserves and/or Designations (7)	Total Financing Requirements (8)
General Fund	0001	18,377,159	1,709,683	243,198,551	263,285,393	260,255,393	3,030,000	263,285,393
Road Fund	0002	2,151,114	80,000	20,534,264	22,765,378	21,115,112	1,650,266	22,765,378
Capital Projects	0003	14,592,932	3,556,600	30,573,578	48,723,110	47,630,178	1,092,932	48,723,110
Parks	0005	105,718	0	4,716,051	4,821,769	4,821,769	0	4,821,769
Wildlife And Grazing	0016	3,273	0	9,800	13,073	13,073	0	13,073
Drinking Driver Prog	0017	30,170	0	1,531,840	1,562,010	1,562,010	0	1,562,010
Organizational Effectiveness	0020	0	0	1,735,000	1,735,000	535,000	1,200,000	1,735,000
Tax Reduction Resrv	0022	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000
Co-Wide Automation Replacement	0023	0	0	1,619,639	1,619,639	1,101,000	518,639	1,619,639
Gen Gov Building Replacement	0024	0	0	807,990	807,990	0	807,990	807,990
Community Devel Pgm	0025	0	0	4,181,000	4,181,000	4,181,000	0	4,181,000
Library	0026	597,460	61,669	5,248,594	5,907,723	5,849,284	58,439	5,907,723
Fish And Game	0031	18,882	0	10,000	28,882	20,000	8,882	28,882
Emergency Med Svcs	0034	0	0	382,000	382,000	382,000	0	382,000
Cal Hlth Indig Prog	0035	0	0	803,000	803,000	803,000	0	803,000
Impact Fee-Traffic	0141	0	0	9,634,380	9,634,380	3,762,908	5,871,472	9,634,380
Public Facility Fees	0144	0	998,908	14,215,725	15,214,633	8,957,756	6,256,877	15,214,633
County Med Svcs Prog	0149	0	0	2,599,225	2,599,225	2,599,225	0	2,599,225
Debt Service-Cert of Participation	1901	18,436	359,800	4,672,638	5,050,874	5,032,438	18,436	5,050,874
TOTAL		35,895,144	6,766,660	347,473,275	390,135,079	368,621,146	21,513,933	390,135,079

Appropriation Limit	217,774,869
Appropriation Subject to Limit	121,091,435

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 2

ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED

FOR FISCAL YEAR 2001-02

			LESS: FUND BALANCE RESERVED OR DESIGNATED AT JUNE 30			
			RESERVES			
COUNTY FUNDS (1)	Fund	TOTAL FUND BALANCE as of June 30, 2001 Actual (2)	Encumbrances (3)	General & Other Reserves (4)	Designations (5)	FUND BALANCE Unreserved/ Undesignated June 30, 2001 Actual (6)
General Fund	0001	42,518,136	5,786,597	7,600,000	10,754,380	18,377,159
Road Fund	0002	7,787,739	5,279,863	0	356,762	2,151,114
Capital Projects	0003	30,219,235	4,160,430	0	11,465,873	14,592,932
Parks	0005	327,940	77,638	0	144,584	105,718
Wildlife And Grazing	0016	44,201	0	10,357	30,571	3,273
Drinking Driver Prog	0017	177,619	0	147,449	0	30,170
Tax Reduction Resrv	0022	10,310,053	0	0	10,310,053	0
Co-Wide Automation Replacement	0023	8,242,528	368,558	0	7,873,970	0
Gen Gov Building Replacement	0024	2,655,471	0	0	2,655,471	0
Library	0026	3,264,942	449,566	1,078,336	1,139,580	597,460
Fish And Game	0031	58,513	0	22,786	16,845	18,882
Emergency Med Svcs	0034	55,549	55,549	0	0	0
Cal Hlth Indig Prog	0035	285,618	285,618	0	0	0
Children and Families First	0036	147,084	147,084	0	0	0
County Med Svcs Prog	0149	554,763	554,763	0	0	0
Debt Service-Cert of Participation	1901	1,603,722	0	0	1,585,286	18,436
TOTAL		108,253,113	17,165,666	8,858,928	46,333,375	35,895,144

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 3

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
(with supplemental data affecting reserve/designations balances)

X Encumbrances excluded

FOR FISCAL YEAR 2001-02

COUNTY FUNDS	RESERVES/ DESIGNATIONS BALANCE as of June 30, 2001	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RESRVS/DESIG TO BE PROVIDED IN BUDGET YR		TOTAL RESERVES/ DESIGNATIONS for Budget Year	Fund
		PROPOSED	APPROVED/ ADOPTED BY BOARD	PROPOSED	APPROVED/ ADOPTED BY BOARD		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
General Fund							0001
General Reserve	7,600,000	0	0	0	0	7,600,000	
Designations							
Accrued Paid Time	957,229	0	0	0	0	957,229	
Actuary Req Contribution	1,166,013	0	0	0	0	1,166,013	
Co. Fire Equip. Replace	680,459	626,000	626,000	700,000	700,000	754,459	
Contingent Liabilities	1,724,814	0	0	680,000	680,000	2,404,814	
County Wide Training	474,681	514,681	514,681	0	40,000	0	
Equip Replacement	813,491	0	0	250,000	1,610,000	2,423,491	
Fiscal Mgt Incentive Prgm	569,002	569,002	569,002	0	0	0	
Impounded Revenues	350,000	0	0	0	0	350,000	
Internal/Teeter Financing	3,854,520	0	0	0	0	3,854,520	
Productivity Investment	164,171	0	0	0	0	164,171	
TOTAL General Fund	18,354,380	1,709,683	1,709,683	1,630,000	3,030,000	19,674,697	
Road Fund							0002
Designations							
Bike Lanes	186,902	80,000	80,000	0	0	106,902	
Future Road Projects	169,860	0	0	0	1,650,266	1,820,126	
TOTAL Road Fund	356,762	80,000	80,000	0	1,650,266	1,927,028	
Capital Projects							0003
Designations							
ADA Implementation	100,000	500,000	500,000	0	400,000	0	
Bldg Safety Enhancements	1,053,785	0	0	0	0	1,053,785	
Facilities Planning	9,712,088	3,056,600	3,056,600	0	692,932	7,348,420	
LO Landfill Closure	600,000	0	0	0	0	600,000	
TOTAL Capital Projects	11,465,873	3,556,600	3,556,600	0	1,092,932	9,002,205	
Parks							0005
Designations							
Parks Projects	144,584	0	0	0	0	144,584	
TOTAL Parks	144,584	0	0	0	0	144,584	

COUNTY OF SAN LUIS OBISPO
State of California

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
(with supplemental data affecting reserve/designations balances)

X Encumbrances excluded

FOR FISCAL YEAR 2001-02

		AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RESRVS/DESIG TO BE PROVIDED IN BUDGET YR			
COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS BALANCE as of June 30, 2001 (2)	PROPOSED (3)	APPROVED/ ADOPTED BY BOARD (4)	PROPOSED (5)	APPROVED/ ADOPTED BY BOARD (6)	TOTAL RESERVES/ DESIGNATIONS for Budget Year (7)	Fun (8)
Wildlife And Grazing							0016
General Reserve	10,357	0	0	0	0	10,357	
Designations							
Wildlife Projects	30,571	0	0	0	0	30,571	
TOTAL Wildlife And Grazing	40,928	0	0	0	0	40,928	
Drinking Driver Prog							0017
General Reserve	147,449	0	0	0	0	147,449	
TOTAL Drinking Driver Prog	147,449	0	0	0	0	147,449	
Organizational Effectiveness							0020
General Reserve	0	0	0	535,000	535,000	535,000	
Designations							
Countywide Training	0	0	0	665,000	665,000	665,000	
TOTAL Organizational Effective	0	0	0	1,200,000	1,200,000	1,200,000	
Tax Reduction Resrv							0022
Designations							
Desig-Prop Tax Litigation	392,422	0	0	0	0	392,422	
Tax Reduction Reserves	9,917,631	0	0	1,000,000	1,000,000	10,917,631	
TOTAL Tax Reduction Resrv	10,310,053	0	0	1,000,000	1,000,000	11,310,053	
Co-Wide Automation Replacement							0023
Designations							
Actg. Systems Development	5,284,039	0	0	0	0	5,284,039	
Automation Replacement	2,589,931	0	0	518,639	518,639	3,108,570	
TOTAL Co-Wide Automation Repla	7,873,970	0	0	518,639	518,639	8,392,609	
Gen Gov Building Replacement							0024
Designations							
Gen. Gov. Building Rpl	2,655,471	0	0	807,990	807,990	3,463,461	
TOTAL Gen Gov Building Replace	2,655,471	0	0	807,990	807,990	3,463,461	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 3

DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS
(with supplemental data affecting reserve/designations balances)

X Encumbrances excluded

FOR FISCAL YEAR 2001-02

		AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION		INCREASE OR NEW RESRVS/DESIG TO BE PROVIDED IN BUDGET YR			
COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS BALANCE as of June 30, 2001 (2)	PROPOSED (3)	APPROVED/ ADOPTED BY BOARD (4)	PROPOSED (5)	APPROVED/ ADOPTED BY BOARD (6)	TOTAL RESERVES/ DESIGNATIONS for Budget Year (7)	Fund (8)
Library							0026
General Reserve	1,078,336	0	0	0	0	1,078,336	
Designations							
ADA Designation	50,000	0	0	0	0	50,000	
Atascadero Building Expan	204,140	0	0	6,600	6,600	210,740	
Computer Equipment Repl	60,199	0	36,669	0	0	23,530	
Facilities Planning	825,241	0	25,000	51,839	51,839	852,080	
TOTAL Library	2,217,916	0	61,669	58,439	58,439	2,214,686	
Fish And Game							0031
General Reserve	22,786	0	0	0	0	22,786	
Designations							
Fish and Game Projects	16,845	0	0	3,450	8,882	25,727	
TOTAL Fish And Game	39,631	0	0	3,450	8,882	48,513	
Impact Fee-Traffic							0141
Designations							
Improvement Fees	0	0	0	3,369,253	3,369,253	3,369,253	
Interest	0	0	0	2,502,219	2,502,219	2,502,219	
TOTAL Impact Fee-Traffic	0	0	0	5,871,472	5,871,472	5,871,472	
Public Facility Fees							0144
Designations							
Reserve for County Fire	0	0	0	761,685	761,685	761,685	
Reserve for General Gov't	0	0	0	1,372,426	1,372,426	1,372,426	
Reserve for Law Enforcmnt	0	998,908	998,908	998,908	998,908	0	
Reserve for Library	0	0	0	839,571	839,571	839,571	
Reserve for Parks	0	0	0	2,284,287	2,284,287	2,284,287	
TOTAL Public Facility Fees	0	998,908	998,908	6,256,877	6,256,877	5,257,969	
Debt Service-Cert of Participa							1901
Designations							
Earnings	247,228	0	0	51,255	18,436	265,664	
Loan Payment Reserve	1,338,058	359,800	359,800	0	0	978,258	
TOTAL Debt Service-Cert of Par	1,585,286	359,800	359,800	51,255	18,436	1,243,922	
TOTAL	55,192,303	6,704,991	6,766,660	17,398,122	21,513,933	69,939,576	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 4

SUMMARY OF ESTIMATED REVENUE, OTHER FINANCING SOURCES AND TRANSFERS

FOR THE FISCAL YEAR ENDED 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
SUMMARIZATION BY SOURCE				
CURRENT SECURED PROPERTY TAX	50,433,091	52,730,110	55,583,048	55,583,048
CURRENT UNSECURED PROPERTY TAX	1,543,017	1,745,288	1,747,279	1,747,279
SUPPLEMENTAL PROPERTY TAX	1,568,050	2,038,753	1,479,550	1,479,550
OTHER TAX (NON-CURRENT/SUPPL PROP TAX)	14,784,949	28,365,811	12,776,820	12,776,820
Total	68,329,107	84,879,962	71,586,697	71,586,697
LICENSES AND PERMITS	6,605,689	7,592,058	6,763,583	6,763,583
FINES, FORFEITURES AND PENALTIES	4,610,892	4,683,906	9,543,006	9,543,006
REVENUE FROM USE OF MONEY AND PROPERTY	5,876,087	7,429,064	6,130,906	6,130,906
INTERGOVERNMENTAL REVENUES - STATE	92,829,224	111,658,384	96,053,143	97,228,166
- FEDERAL	35,481,395	41,105,287	46,840,301	47,061,186
- OTHER	932,130	959,403	10,057,904	10,161,101
CHARGES FOR SERVICES	15,508,719	19,512,909	23,152,841	23,301,211
OTHER REVENUES	21,313,923	21,054,047	43,696,725	43,695,968
OTHER FINANCING SOURCES	8,523,683	12,415,999	31,776,451	32,001,451
TOTAL	260,010,849	311,291,019	345,601,557	347,473,275
SUMMARIZATION BY FUND				
0001 General Fund	216,833,005	236,453,112	241,537,607	243,198,551
0002 Road Fund	16,490,637	21,239,821	20,534,264	20,534,264
0003 Capital Projects	4,035,397	25,961,367	30,548,578	30,573,578
0005 Parks	4,081,656	4,516,228	4,516,051	4,716,051
0016 Wildlife And Grazing	8,403	10,332	9,800	9,800
0017 Drinking Driver Prog	1,285,687	1,345,664	1,531,840	1,531,840
0020 Organizational Effectiveness	0	0	1,735,000	1,735,000
0022 Tax Reduction Resrv	2,000,000	2,917,631	1,000,000	1,000,000
0023 Co-Wide Automation Replacement	1,771,965	2,980,519	1,619,639	1,619,639
0024 Gen Gov Building Replacement	873,856	957,341	807,990	807,990
0025 Community Devel Pgm	2,639,709	1,951,705	4,181,000	4,181,000
0026 Library	5,341,332	5,354,900	5,248,594	5,248,594
0031 Fish And Game	10,389	15,861	10,000	10,000
0034 Emergency Med Svcs	392,908	387,165	382,000	382,000
0035 Cal Hlth Indig Prog	606,823	928,538	803,000	803,000
0036 Children and Families First	173,051	2,478,934	0	0
0141 Impact Fee-Traffic	0	0	9,634,380	9,634,380
0144 Public Facility Fees	0	0	14,215,725	14,215,725
0149 County Med Svcs Prog	2,150,510	2,433,721	2,613,451	2,599,225
1901 Debt Service-Cert of Participation	1,315,521	1,358,180	4,672,638	4,672,638
TOTAL	260,010,849	311,291,019	345,601,557	347,473,275

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
	CURRENT PROPERTY TAXES					
9010	PROP. TAXES CURR. SECURED	46,625,094	48,957,240	51,700,000	51,700,000	
9010	PROP. TAXES CURR. SECURED	892,019	882,030	893,064	893,064	Road Fund
9010	PROP. TAXES CURR. SECURED	3,398,418	3,559,473	3,711,106	3,711,106	Library
9011	SUPPLEMENTAL-CURR.SECURED	1,428,421	1,867,774	1,345,110	1,345,110	
9011	SUPPLEMENTAL-CURR.SECURED	18,262	23,300	17,000	17,000	Road Fund
9011	SUPPLEMENTAL-CURR.SECURED	106,921	137,258	106,921	106,921	Library
9012	REDEVELOPMENT AGENCY TAX	(469,594)	(647,177)	(698,591)	(698,591)	
9012	REDEVELOPMENT AGENCY TAX	(12,846)	(21,456)	(22,531)	(22,531)	Library
9017	RETURN RDA PASSTHRU - S1290	1,489	22,211	0	0	
9017	RETURN RDA PASSTHRU - S1290	(99)	1,113	0	0	Library
9020	PROP. TAXES CURR. UNSEC.	1,422,640	1,589,066	1,605,401	1,605,401	
9020	PROP. TAXES CURR. UNSEC.	17,218	19,346	19,665	19,665	Road Fund
9020	PROP. TAXES CURR. UNSEC.	101,769	113,552	122,213	122,213	Library
9021	SUPPLEMENTAL-CURR.UNSEC.	13,329	9,616	9,500	9,500	
9021	SUPPLEMENTAL-CURR.UNSEC.	163	117	0	0	Road Fund
9021	SUPPLEMENTAL-CURR.UNSEC.	954	688	1,019	1,019	Library
	Total - CURRENT PROPERTY TAXES	53,544,158	56,514,151	58,809,877	58,809,877	
	TAXES OTHER THAN CURRENT PROP					
9110	PROP. TAXES PRIOR SECURED	(177,997)	(132,195)	(176,750)	(176,750)	
9110	PROP. TAXES PRIOR SECURED	(3,051)	(4,401)	(3,200)	(3,200)	Road Fund
9110	PROP. TAXES PRIOR SECURED	0	4,000,000	0	0	Capital Projects
9110	PROP. TAXES PRIOR SECURED	(12,775)	(9,638)	0	0	Library
9111	SUPPLEMENTL-PRIOR SECURED	(489)	(577)	(500)	(500)	
9111	SUPPLEMENTL-PRIOR SECURED	(6)	(7)	(8)	(8)	Road Fund
9111	SUPPLEMENTL-PRIOR SECURED	(35)	(41)	0	0	Library
9120	PROP. TAXES PRIOR UNSEC.	39,323	27,972	40,500	40,500	
9120	PROP. TAXES PRIOR UNSEC.	480	339	500	500	Road Fund
9120	PROP. TAXES PRIOR UNSEC.	2,812	2,001	2,036	2,036	Library
9121	SUPPLEMENTAL-PRIOR UNSEC	8,065	8,995	9,000	9,000	
9121	SUPPLEMENTAL-PRIOR UNSEC	146	141	160	160	Road Fund
9121	SUPPLEMENTAL-PRIOR UNSEC	545	623	982	982	Library
9129	REDEMPTION FEES	28,390	31,233	30,000	30,000	
9130	DELINQUENT/COST REIMBRSMT	136,483	131,287	261,350	261,350	
9132	PENALTIES-DELINQUENT TAX	149,423	26,325	139,000	139,000	
9132	PENALTIES-DELINQUENT TAX	20	22	0	0	Road Fund
9132	PENALTIES-DELINQUENT TAX	120	129	0	0	Library
9133	PENALTIES-C O F	7,507	3,623	2,000	2,000	
9135	TLRF PROCEEDS	1,785,200	1,540,500	520,000	520,000	
9135	TLRF PROCEEDS	255,016	9,250,000	500,000	500,000	Capital Projects
9135	TLRF PROCEEDS	2,000,000	2,000,000	1,000,000	1,000,000	Tax Reductn Res
9136	PENALTY/INT-DEL FRANCHISE	5,816	1,414	0	0	
9151	SALES AND USE TAXES	4,874,338	5,167,316	4,800,000	4,800,000	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9191	AIRCRAFT TAX	92,277	105,291	108,000	108,000	
9192	PROPERTY TRANSFER TAX	1,812,805	1,937,216	1,700,000	1,700,000	
9194	RACEHORSE TAX	11,003	11,313	10,000	10,000	
9195	TRANSIENT OCCUPANCY TAX	3,709,536	4,229,463	3,800,000	3,800,000	
9196	SALE OF TAX DEEDED PROP.	59,550	37,188	33,750	33,750	
9197	TIMBER TAX RESERVES	447	279	0	0	
	Total - TAXES OTHER THAN CURRENT PROP	14,784,949	28,365,811	12,776,820	12,776,820	
	LICENSES AND PERMITS					
9160	FRANCHISES-CABLE	385,267	323,363	200,000	200,000	
9161	FRANCHISE FEES-PUB UTIL	808,024	937,797	740,000	740,000	
9162	FRANCHISE FEES-GARBAGE	561,911	581,038	350,000	350,000	
9163	FRANCHISE FEES-PIPELINES	0	53,701	0	0	
9210	ANIMAL LICENSES	264,545	233,396	290,000	290,000	
9220	BUSINESS LICENSES	57,658	55,861	52,200	52,200	
9251	BUILDING PERMITS	1,463,202	1,732,816	1,666,949	1,666,949	
9252	GRADING PERMITS	65,263	60,775	66,000	66,000	
9253	PLAN CHECK FEES	1,277,277	1,584,245	1,357,000	1,357,000	
9254	SUB PERMITS-MECH EL PLUMB	347,451	391,711	401,000	401,000	
9255	MINOR USE PERMIT APPLICATION	8,012	12,649	11,252	11,252	
9281	LAND USE PERMITS	590,951	783,484	767,658	767,658	
9282	PLOT PLANS	289,446	334,421	268,245	268,245	
9283	GENERAL PLAN AMENDMENTS	49,084	25,665	90,000	90,000	
9284	AGRICULTURAL PRESERVE FEE	15,902	16,315	22,788	22,788	
9285	SUBDIVISION PERMITS	232,839	265,631	286,360	286,360	
9286	SPECIFIC PLANS	806	6,047	3,957	3,957	
9287	FIBER OPTIC FEES	0	950	0	0	
9288	FINGER PRINTING FEES	6,450	7,800	8,000	8,000	
9289	EXPLOSIVE PERMITS	320	670	700	700	
9291	OTHER LICENSES AND PERMIT	82,794	90,033	90,700	90,700	
9292	GUN PERMITS	4,747	4,239	4,000	4,000	
9293	DOMESTIC VIOLENCE FEES	60,184	54,936	54,000	54,000	
9294	MARRIAGE LICENSES	6,131	6,286	5,600	5,600	
9295	BURIAL PERMITS	8,481	8,982	7,900	7,900	
9297	2840-MISC PERMITS	18,944	19,247	19,274	19,274	
	Total - LICENSES AND PERMITS	6,605,689	7,592,058	6,763,583	6,763,583	
	FINES, FORFEITURES AND PENALTIES					
9301	50% EXCESS MOE REVENUE-ST	(450,821)	(450,304)	(530,000)	(530,000)	
9302	STATE AUDIT ADJUSTMENT -PY REV	(23,823)	0	0	0	
9303	LAND USE FINES	0	2,900	3,000	3,000	
9304	RED LIGHT - VC21453, 54, 57	1,092	2,605	1,000	1,000	
9308	CIVIL ASSESSMENT-PC1214.1	468,334	405,554	475,600	475,600	
9310	VEHICLE FORFEITURES-VC14607.6	1,082	200	500	500	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9312	PROBA DRUG FEE-PC1203.1AB	6,598	2,652	3,000	3,000	
9315	CHILD RESTRNT FEE-COUNTY	441	1,106	1,200	1,200	
9316	CHILD RESTRAINT FEE-CITY	1,093	1,485	1,800	1,800	
9322	TRAFFIC SCH-VC42007.1($24)	328,272	329,976	379,000	379,000	
9323	CNTY FIX IT-VC 40611	33,792	31,814	37,500	37,500	
9324	COUNTY PARKING	3,566	3,477	5,200	5,200	
9325	CO-FAILURE TO APPEAR(FTA)	76,473	48,944	55,600	55,600	
9326	CO MOTOR VEH/CRIM FINES	861,771	789,559	951,300	951,300	
9330	DOMESTIC VIOLC-PC1203.097	0	65	0	0	
9333	CITIES FIX IT-VC40611	18,669	20,901	18,900	18,900	
9334	SMALL CLAIMS ADVISORY FEE	5,317	4,818	10,000	10,000	
9336	HEAD TRAUMA-VC27315	1,663	2,015	1,700	1,700	
9337	PA-EMERGENCY MED SERVICES	387,722	382,618	377,800	377,800	Emergcy Med Svcs
9339	SUPERIOR COURT FINES-BASE	51,691	42,104	53,100	53,100	
9342	SETTLEMENTS/JUDGEMENTS	0	0	10,000	10,000	
9342	SETTLEMENTS/JUDGEMENTS	0	180,000	0	0	Road Fund
9345	BLDG CODE INVESTIG FEES	14,069	24,351	40,000	40,000	
9348	TRAFFIC SCHOOL FEES	1,257,187	1,251,590	1,317,500	1,317,500	
9351	ASSET FORFEITURES	2,353	4,356	30,000	30,000	
9353	VITAL STATS FEE-GC 26859	2,492	2,339	2,600	2,600	
9356	BLOOD ALCOHOL FINES	52,618	56,059	162,000	162,000	
9357	AIDS EDUCATION FINE-PC264	132	75	0	0	
9358	PENALTY AS-FINGERPRINT ID	65,743	251,433	111,203	111,203	
9360	SMALL CLAIMS FEES	20,830	18,949	22,000	22,000	
9365	FISH AND GAME FINES	11,925	0	0	0	
9365	FISH AND GAME FINES	0	0	3,000	3,000	Parks Spl Rev
9365	FISH AND GAME FINES	10,389	15,861	10,000	10,000	Fish & Game
9366	OFF-HIGHWAY MOTOR FINES	0	9,611	0	0	
9366	OFF-HIGHWAY MOTOR FINES	0	0	5,500	5,500	Parks Spl Rev
9371	AGRICULTURE FINES	15,109	16,659	0	0	
9372	BUSINESS & PROFESSIONS	(4,190)	(4,460)	(3,600)	(3,600)	
9373	HEALTH/SAFETY FINES/FORFT	25,418	24,040	700	700	
9375	LITTER CLEANUP	468	2,232	0	0	Parks Spl Rev
9379	CITIES- ALL MISDEMEANORS	29,417	30,788	29,400	29,400	
9380	FEES -ALCOHOL ABUSE & EDU	77,500	123,750	49,000	49,000	
9381	CITIES PARKING	49	2	0	0	
9383	CITY MOTOR VEHICLE FINES	100,722	100,595	101,800	101,800	
9385	UNIVERSITY PARKING	(1)	0	0	0	
9390	ST PENALTY F&GAME-PC1464	3,714	5,016	4,200	4,200	
9394	PENALTY AS-CRIM JUS CONST	80,111	0	0	0	
9394	PENALTY AS-CRIM JUS CONST	32,754	18,160	0	0	Capital Projects
9394	PENALTY AS-CRIM JUS CONST	285,377	284,734	283,803	283,803	Cop Loan DS
9395	PENALTY AS-CTHS TEMP CONS	4,658	0	0	0	
9395	PENALTY AS-CTHS TEMP CONS	148,653	28,334	4,900,000	4,900,000	Capital Projects

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 5

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9399	ST PENALTY ASSMNTS-PC1464	577,862	592,907	594,300	594,300	
9460	SPAY/NEUTER FINE	0	24	0	0	
9548	TRAFFIC SCHOOL FEES - CITY	18,048	20,797	19,900	19,900	
9549	ELECTRONIC MONITORING FEE	4,553	3,215	3,500	3,500	
	Total - FINES, FORFEITURES AND PENALTIES	4,610,892	4,683,906	9,543,006	9,543,006	
	USE OF MONEY AND PROPERTY					
9401	TRAN INTEREST REVENUE	356,438	357,762	460,000	460,000	
9406	INTEREST DEBT SERV ACCT	838	855	0	0	Cop Loan DS
9407	INTEREST LEASE RESERVE FD	18,015	19,379	40,745	40,745	Cop Loan DS
9409	OTHER INTEREST	33,445	16,087	1,000	1,000	
9409	OTHER INTEREST	73,357	76,111	0	0	Cop Loan DS
9410	INTEREST	3,779,222	4,131,031	4,250,000	4,250,000	
9410	INTEREST	99,597	255,413	35,000	35,000	Road Fund
9410	INTEREST	652,100	933,751	600,000	600,000	Capital Project
9410	INTEREST	27,116	28,061	27,116	27,116	Parks Spl Rev
9410	INTEREST	2,532	2,701	2,200	2,200	Wildlife Grazin
9410	INTEREST	11,429	11,218	9,956	9,956	Drinking Driver
9410	INTEREST	0	361,801	0	0	Tax Reductn Res
9410	INTEREST	177,325	272,376	0	0	Automtn Replc
9410	INTEREST	66,188	146,039	0	0	Building Replcm
9410	INTEREST	102	(102)	0	0	Comm Dev Pgm
9410	INTEREST	134,037	170,638	102,000	102,000	Library
9410	INTEREST	5,186	4,547	4,200	4,200	Emergcy Med Svc
9410	INTEREST	6,501	7,452	7,000	7,000	Cal Hlth Ind Pg
9410	INTEREST	96,941	273,573	0	0	Chldrn & Fam 1s
9410	INTEREST	0	0	266,038	266,038	Impact Fee
9410	INTEREST	11,908	6,361	20,000	20,000	Co Med Svcs Pro
9410	INTEREST	2,058	654	0	0	Cop Loan DS
9421	COMMUNICATION LEASE FACIL	7,200	4,950	7,450	7,450	
9431	RENT-LAND/BLDG-SHORT TERM	50,516	68,810	62,854	62,854	
9431	RENT-LAND/BLDG-SHORT TERM	393	0	400	400	Road Fund
9431	RENT-LAND/BLDG-SHORT TERM	7,369	5,442	5,484	5,484	Parks Spl Rev
9431	RENT-LAND/BLDG-SHORT TERM	6,600	6,600	6,600	6,600	Library
9432	RENT-LAND/BLDG-LONG TERM	126,132	122,576	124,672	124,672	
9432	RENT-LAND/BLDG-LONG TERM	6,560	6,817	6,590	6,590	Parks Spl Rev
9432	RENT-LAND/BLDG-LONG TERM	51,600	51,600	29,301	29,301	Cop Loan DS
9434	FARM LAND RENT	840	368	500	500	
9434	FARM LAND RENT	1,800	1,800	1,800	1,800	Parks Spl Rev
9438	RENTAL OF VETERANS BLDGS.	62,742	84,393	60,000	60,000	
	Total - USE OF MONEY AND PROPERTY	5,876,087	7,429,064	6,130,906	6,130,906	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
	AID FROM STATE GOVERNMENT					
8301	ST RLGN - SALES TAX -PY ADJ	100,000	0	0	0	
8302	ST RLGN-SALES TX-SOC SRVC	5,047,460	5,483,028	5,869,242	5,869,242	
8303	ST RLGN-SALES TAX-M H	4,333,551	4,254,880	4,720,300	4,720,300	
8304	ST RLGN-SALES TAX-HEALTH	1,235,126	1,239,729	3,561,561	3,575,787	
8304	ST RLGN-SALES TAX-HEALTH	187,430	297,381	0	0	Co Med Svcs Prog
8305	ST REALGN- VLF	2,249,069	2,423,057	438,421	438,421	
8305	ST REALGN- VLF	1,892,885	2,062,854	2,486,426	2,472,200	Co Med Svcs Prog
8308	ST REALGN- VLF GROWTH	393,404	306,947	147,350	147,350	
8309	ST RLGN-SALES TX-SS-GRWTH	0	27,314	0	0	
8310	ST RLGN-SALES TX-MH-GRWTH	0	136,998	0	0	
8311	ST RLGN-SALES TX-HLTH-GRW	0	209,526	587,361	587,361	
8312	ST RLGN-VLF BASE RESTORTN	641,587	776,498	183,396	183,396	
8314	ST RLGN-CASELD GRWT-SOC S	520,878	639,246	0	0	
8315	ST RLGN-PRIOR YR SOC SVCS	0	197,000	0	0	
8316	ST RLGN-PRIOR YR MNTL HTH	0	28,000	0	0	
8324	SB90 STATE MANDATED COSTS	830,029	1,303,180	511,313	511,313	
8325	ST AID- DRUG/MENTL HEALTH	5,067,897	7,088,130	8,826,194	8,826,194	
8326	STATE AID- EXTRADITION	21,683	17,628	18,000	18,000	
8330	STATE AID FOR AGRICULTURE	704,249	1,006,599	910,676	910,676	
8332	ST AID-F/S COLLCTN INCENT	0	400,835	884,877	884,877	
8333	STATE AID-NUCLEAR PLANNG	549,341	703,942	709,257	709,257	
8333	STATE AID-NUCLEAR PLANNG	0	92	0	0	Parks Spl Rev
8335	STATE AID VETERAN AFFAIRS	50,598	61,053	45,000	45,000	
8336	HOMEOWNER PROP TAX RELIEF	731,328	759,019	740,000	740,000	
8336	HOMEOWNER PROP TAX RELIEF	8,966	9,240	9,434	9,434	Road Fund
8336	HOMEOWNER PROP TAX RELIEF	52,291	54,240	53,711	53,711	Library
8337	STATE REIMB-CMC/ASH CASES	345,906	(134,262)	298,000	298,000	
8339	ST AID-DRUG AND ALCOHOL	212,364	355,206	350,206	350,206	
8341	ST AID-INS FRAUD INVESTIG	36,829	51,373	53,000	53,000	
8342	ST AID-DMV-VEH CRIME INV	237,000	197,996	237,000	237,000	
8343	ST AID-PERINATAL T E F	293,525	293,525	293,525	293,525	
8346	ST AID-MEDICL INS INCENTV	4,600	3,700	3,000	3,000	
8347	STATE AWARDED GRANTS	772,015	1,116,728	1,009,124	1,009,124	
8347	STATE AWARDED GRANTS	0	8,082	0	0	Capital Projects
8347	STATE AWARDED GRANTS	11,922	6,942	0	0	Comm Dev Pgm
8347	STATE AWARDED GRANTS	65,176	19,620	24,000	24,000	Library
8348	ST AID-MANGD CARE-INPATNT	123,217	479,631	459,212	459,212	
8351	ST-STORM DAMAGE REIMB-OES	0	3,251	0	0	
8351	ST-STORM DAMAGE REIMB-OES	6,967	684,886	0	0	Road Fund
8354	ST-PROP 10 TOBACCO TAX	0	0	259,400	0	Capital Projects
8354	ST-PROP 10 TOBACCO TAX	76,110	2,205,361	0	0	Chldrn & Fam 1st
8356	STATE REIMB FOR DNA TESTING	1,530	1,350	0	0	
8359	ST AID PROP 36 SUBSTANCE ABUSE GRANT	0	80,210	0	0	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
8362	ST REV-PAROLE HOLDS	800,000	470,198	500,000	500,000	
8363	STATE COASTAL GRANT	(19,595)	66,535	251,506	251,506	
8363	STATE COASTAL GRANT	0	84,287	0	0	Capital Projects
8363	STATE COASTAL GRANT	0	1,339	0	0	Parks Spl Rev
8364	ST AID - OCS	4,956	0	0	0	
8380	ST AID - CHILD SUP ADMIN	819,539	894,166	596,986	659,986	
8398	ST AID-AB1661-ERAF REIMBURSEMENT	359,030	861,226	400,000	400,000	
8398	ST AID-AB1661-ERAF REIMBURSEMENT	1,344	1,829	0	0	Road Fund
8398	ST AID-AB1661-ERAF REIMBURSEMENT	10,710	14,763	0	0	Library
8399	STATE AID - OTHER	791,284	717,084	878,980	1,084,380	
8399	STATE AID - OTHER	0	2,309,181	987,000	987,000	Road Fund
8399	STATE AID - OTHER	16,405	41,763	0	0	Capital Projects
8399	STATE AID - OTHER	369,132	368,395	381,378	381,378	Library
8401	STATE - WELFARE ADMIN.	13,896,037	16,049,543	11,026,961	11,026,961	
8403	STATE AID-GAIN PROGRAM	235,755	24,443	0	0	
8405	STATE AID - BHI & I	2,937,700	2,919,682	3,198,623	3,198,623	
8411	ST AID-CS COLL-FOSTR CARE	19,669	17,837	20,294	20,294	
8412	MEDI-CAL:PATIENTS-ST +FED	93,908	45,600	117,165	117,165	
8414	ST-WELFARE ADMIN-PRIOR YR	(1)	0	0	0	
8416	ST AID - REIMB	49,311	57,827	39,068	39,068	
8420	STATE AID-CALWORKS	5,178,628	4,969,391	591,980	591,980	
8430	ST AID-CALIF CHILDRN SRVC	532,064	627,939	930,155	930,155	
8432	STATE - HEALTH ADMIN.	1,737,853	1,895,166	1,562,286	1,562,286	
8438	ST AID-GAS TAX-UNCLAIMED	662,354	726,593	820,000	820,000	
8440	STATE - HIGHWAY USERS TAX	3,495,353	4,457,940	3,650,000	3,650,000	Road Fund
8442	STATE AID CONSTRUCTION	1,389,669	1,985,261	2,017,367	2,017,367	Road Fund
8442	STATE AID CONSTRUCTION	0	81,268	0	0	Capital Projects
8442	STATE AID CONSTRUCTION	10,000	0	0	0	Parks Spl Rev
8443	TRANS DEV ACT SB 325	1,568,479	1,508,701	1,500,000	1,500,000	Road Fund
8444	ST AID-GAS TAX-PROP 111	1,662,069	902,224	1,650,000	1,650,000	Road Fund
8446	CLEAN AIR TRANS ACT PR116	62,888	0	0	0	Road Fund
8446	CLEAN AIR TRANS ACT PR116	0	32,295	0	0	Capital Projects
8447	ST AID-ISTEA EXCHANGE	578,060	578,060	578,060	578,060	Road Fund
8448	ST AID-PUBLIC SAFETY SRVC	12,888,345	14,370,560	12,350,000	12,350,000	
8450	ST AID-BICYCLE LANE ACCT	0	0	148,076	148,076	Road Fund
8450	ST AID-BICYCLE LANE ACCT	0	20,000	0	0	Capital Projects
8460	STATE-MOTOR VEH LIC FEE	12,967,025	14,463,222	13,000,000	13,000,000	
8460	STATE-MOTOR VEH LIC FEE	40,546	45,673	34,000	34,000	Road Fund
8460	STATE-MOTOR VEH LIC FEE	177,694	200,169	165,000	165,000	Library
8462	OTHER STATE IN-LIEU TAXES	844	3,002	0	0	
8465	OPEN SPACE SUBVENTION	1,061,892	1,074,304	1,074,304	1,074,304	
8467	ST-10% REST FINE REBATE	13,822	12,011	13,800	13,800	
8469	ST-10% SBOC VOC REBATE	7,763	6,107	4,500	4,500	
8483	CHIP HOSPITAL	382,694	415,380	450,000	450,000	Cal Hlth Ind Pgm

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 5

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
8484	CHIP NON-CO HOSPITAL	112,369	106,034	120,000	120,000	Cal Hlth Ind Pgm
8486	CHIP PHYSICIANS - COUNTY	21,239	12,661	16,500	16,500	Cal Hlth Ind Pgm
8487	CHIP PHYSICIANS - EMS	21,238	193,399	16,500	16,500	Cal Hlth Ind Pgm
8489	CHIP UNALLOCATED	62,782	136,112	78,000	78,000	Cal Hlth Ind Pgm
8490	ST AID - SLESF	(278,979)	570,064	405,000	1,311,623	
8495	ST-AB818 PROPERTY TAX ADMIN	642,731	832,102	860,753	860,753	
8496	ST AID-PASS THRU GRANTS	444,674	1,597,079	1,929,915	1,929,915	
8599	PRIOR YR ST GRANT PROCEEDS	47,307	27,780	0	0	
8599	PRIOR YR ST GRANT PROCEEDS	0	2,174	0	0	Road Fund
8599	PRIOR YR ST GRANT PROCEEDS	147,704	0	0	0	Library
	Total - AID FROM STATE GOVERNMENT	92,829,224	111,658,384	96,053,143	97,228,166	
	AID FROM FEDERAL GOVERNMENT					
8479	GANG TASK FORCE - SHERIFF	220,078	227,952	0	0	
8601	FED AID ENTITLEMNT LAND	337,788	340,601	340,000	340,000	
8603	FEDERAL AID-STORM DAMAGE	17,648	193,895	0	0	Road Fund
8604	FEDERAL - HEALTH ADMIN	1,537,873	2,244,004	2,935,327	2,935,327	
8605	FEDERAL AID CONSTRUCTION	1,493,835	252,639	1,169,277	1,169,277	Road Fund
8605	FEDERAL AID CONSTRUCTION	752,844	3,778,110	0	0	Capital Projects
8606	FEDERAL AID FOR DISASTER	617,882	1,982,147	0	0	Road Fund
8607	FEDERAL FOREST RESERV REV	6,612	6,880	5,000	5,000	Road Fund
8608	FEDERAL GRAZING FEES	5,871	7,631	7,600	7,600	Wildlife Grazing
8613	FED AID-DRUG FREE SCH/COM	24,486	24,486	24,486	24,486	
8616	FED AID-CS COLL-FOSTER CR	16,389	14,864	16,912	16,912	
8618	FEDERAL AID-COPS AHEAD	137,839	10,764	10,000	230,885	
8621	FED AID-LLEBG GRANT	143,614	299,385	153,059	153,059	
8622	FED AID - REIMB	51,906	109,978	51,124	51,124	
8654	FED AID - SCAAP PASS THRU	0	77,663	0	0	Automtn Replc
8655	FED AID-DRUG AND ALCOHOL	1,489,359	1,377,306	1,538,010	1,538,010	
8656	FEDERAL-GRANTS	580,359	342,702	98,500	98,500	
8656	FEDERAL-GRANTS	0	0	4,181,000	4,181,000	Comm Dev Pgm
8658	FEDERAL AID - ENVIRONMENT	2,609	0	0	0	
8659	FEDERAL AID - OTHER	53,781	70,275	21,000	21,000	
8660	FEDERAL - WELFARE ADMIN	12,103,182	16,811,503	25,092,623	25,092,623	
8662	FEDERAL AID - BHI & I	3,227,390	3,228,822	4,078,964	4,078,964	
8663	FEDERAL AID-GAIN PROGRAM	4,459,967	1,139,913	0	0	
8667	FED AID-NUTRITION PROGRAM	25,016	39,311	29,000	29,000	
8668	FED AID-PERINTL SETASIDE	46,481	25,623	46,481	46,481	
8670	FED AID-CALWORKS	4,665,157	4,315,762	0	0	
8680	FED AID-CHILD SUP ADMIN	2,684,059	2,521,250	2,930,938	2,930,938	
8682	FED AID-INCENTIVES	753,507	1,657,808	4,111,000	4,111,000	
8698	FED AID - PRIOR YEAR	25,863	4,013	0	0	
	Total - AID FROM FEDERAL GOVERNMENT	35,481,395	41,105,287	46,840,301	47,061,186	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
	AID FROM OTHER GOVERNMENT AGENCIES					
8699	FD AID-HOME-BSD DET-PR YR	40	0	0	0	
8701	OTHER GOVT AGENCY REVENUE	677,616	654,530	673,898	777,095	
8701	OTHER GOVT AGENCY REVENUE	472	0	0	0	Co Med Svcs Prog
8702	DISASTER ASST REV-GOVT AG	5,725	0	5,668	5,668	
8704	COMBINED FED/ST CALWORKS	3	0	9,053,907	9,053,907	
8805	OTHER GOV'T: RDA PASS THRU	237,234	291,096	300,000	300,000	
8805	OTHER GOV'T: RDA PASS THRU	0	0	1,900	1,900	Road Fund
8805	OTHER GOV'T: RDA PASS THRU	11,040	13,777	22,531	22,531	Library
	Total - AID FROM OTHER GOVERNMENT AGENCI	932,130	959,403	10,057,904	10,161,101	
	TOTAL AID FROM GOVERNMENTAL AGENCIES	129,242,749	153,723,074	152,951,348	154,450,453	
	CHARGES FOR CURRENT SERVICES					
9547	EXTD FIRST OFFENDER FEES	0	0	94,080	94,080	Drinking Driver
9555	PREAPPLICATION PROCESS	3,024	4,752	4,536	4,536	
9557	TR CT TRUST - GC26838	0	54	0	0	
9558	FRANCHISE APPLIC REVIEW	39,668	(1,391)	0	0	
9559	FLOOD HAZARD FEES	1,050	1,230	1,260	1,260	
9562	TR CT TRUST-GC26823	308	350	300	300	
9564	TR CT TRUST-GC26827.4	1,610	1,946	1,500	1,500	
9565	TR CT TRUST-GC26830	36,184	39,766	35,700	35,700	
9566	TR CT TRUST-GC26833.1	3,925	3,969	4,200	4,200	
9567	TR CT TRUST-GC26835.1	6	0	0	0	
9573	TR CT TRUST - GC26852.1	319	576	100	100	
9576	TR CT TRUST - GC26862	0	0	1,000	1,000	
9578	TR CT TRUST-GC72060	12	406	100	100	
9582	FIRE SUPPRESSION/COST REI	2,071	0	0	0	
9585	PUB FAC FEE-LIBRARY	0	0	290,000	290,000	Pub Fac Fees
9586	WITNESS/DEPOSITION FEES	150	0	0	0	Road Fund
9587	AMBULANCE REIMBURSEMENT	51,286	40,729	45,000	45,000	
9588	INMATE ASSISTANCE REIMBRS	650	555	700	700	
9589	BOOKING FEES-INDIVIDUALS	11,680	36,594	20,000	20,000	
9592	MONITORING FEE-PC1203.1B	224,219	195,415	150,000	150,000	
9593	FED AID-F/S COLL INCENTIV	0	0	0	132,970	
9595	DIVERSN MONITRG-PC1001.53	239	294	0	0	
9596	MITIGATION FEE-AIR	1,203	663	45,000	45,000	
9596	MITIGATION FEE-AIR	0	0	185,165	185,165	Road Fund
9601	CHANGE OF PLEA	642	879	600	600	
9602	PROBA MGMNT FEE-ADULTS	13,943	22,939	12,000	12,000	
9605	SENTENCING REPORT FEE	76,143	157,385	85,000	85,000	
9606	RESTITN COLL FEE-PC1203.1	54,299	22,729	35,319	35,319	
9607	RECORD SEALING FEE	1,093	2,079	800	800	
9609	RED INSTALLMENT PLAN FEE	4,122	5,015	2,600	2,600	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9610	ADMINISTRATIVE SERVICES	1,030,848	979,446	715,879	715,879	
9611	SPECIAL ASSESSMENT FEES	119,083	119,930	120,000	120,000	
9612	ASSESSMNT APPORTNMNT FEES	2,401	3,200	2,000	2,000	
9613	PROP.REDEMPT.SEARCH FEES	27,132	24,396	24,000	24,000	
9614	RETIREMENT SERVICES	238,050	270,242	1,032,247	1,032,247	
9619	PUBLIC DEFENDR SRVS-ADULT	567	3,024	0	0	
9624	AIRCRAFT FILING FEE	35	245	0	0	
9625	ELECTION SERVICES	124,601	193,539	38,000	38,000	
9627	DEFERRED ENTRY OF JUDGMENT	47,883	41,756	45,224	45,224	
9627	DEFERRED ENTRY OF JUDGMENT	98,097	103,704	159,274	159,274	Drinking Driver
9631	SEGREGATIONS FEE	714	590	738	738	
9632	DMV DELINQUENT VESSEL FEE	324	259	300	300	
9633	UNSEC DELINQUENT COLL FEE	16,827	12,925	20,000	20,000	
9634	OTHER COURT-ORDERED REIMB	2,030	1,960	1,500	1,500	
9635	LEGAL SERVICES	35,160	34,896	66,700	66,700	
9637	INVOLUNTARY LIEN NOTICES	8,450	8,075	8,000	8,000	
9638	INSTALLMENT FEES	683	841	0	0	
9639	PROCESSING FEES	27,106	31,611	26,000	26,000	
9641	ENVIRONMNTL ASSESSMT FEES	254,614	80,168	220,000	220,000	
9643	LAFCO PROCESSING FEES	28,652	37,308	75,000	75,000	
9644	PUBLICATION FEES	66,118	72,696	70,000	70,000	
9645	PLANNING/ENGINEERING SVCS	1,269	2,950	5,000	5,000	
9645	PLANNING/ENGINEERING SVCS	1,655	4,459	740	740	Road Fund
9646	ROAD PERMIT FEES	9,364	10,338	8,000	8,000	Road Fund
9647	FILING FEES-CORNER RECORD	945	1,532	1,198	1,198	
9648	LOT LINE ADJUSTMENTS	18,640	17,021	18,260	18,260	
9652	ROAD IMPACT FEES	376,665	910,681	0	0	Road Fund
9652	ROAD IMPACT FEES	0	0	626,400	626,400	Impact Fee
9654	ALLOCATION ADMIN FEE	9,480	1,900	0	0	
9655	DATA PROCCESSNG/INFO SRVS	118,498	143,464	199,317	199,317	
9656	COMMUNICATION SERVICE REV	118,341	202,143	170,319	170,319	
9658	FIRE PROTECTION SERVICES	101,074	144,594	118,460	118,460	
9659	PUB FACIL FEE-FIRE	0	115,563	0	0	
9659	PUB FACIL FEE-FIRE	38,339	286,062	309,700	309,700	Capital Projects
9659	PUB FACIL FEE-FIRE	0	0	880,000	880,000	Pub Fac Fees
9660	RECORDERS FEE GC27361.4	190,364	216,078	182,000	182,000	
9661	AGRICULTURAL SERVICES	65,560	74,639	65,700	65,700	
9662	RODENT CONTROL	50,793	53,755	71,000	71,000	
9663	HOME DETENTION PROGRAM	43,404	46,742	42,000	42,000	
9665	STANDARDIZATION INSPECTS	3,825	3,470	3,800	3,800	
9666	ROAD USE HAUL FEE	151	0	0	0	Road Fund
9667	WORK FURLOUGH FEE-PC 1209	(80)	0	0	0	
9668	ALTERNATIVE WORK PROG REV	71,604	47,241	45,000	45,000	
9669	WEEKENDER PROGRAM	37,892	56,191	55,000	55,000	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9670	CIVIL PROCESS SERVICE	105,986	68,110	125,000	125,000	
9673	PROBA PRESENTATION FEE	0	944	0	0	
9675	COURT FEES AND COSTS	900	0	0	0	
9677	REIMB JUV COURT PROF FEES	3,151	4,274	2,100	2,100	
9679	SPECIAL BUILDING FEES	0	0	19,800	19,800	Parks Spl Rev
9680	ESTATE FEES	9,999	2,731	6,800	6,800	
9681	GUARDIANSHIP FEES	86,836	140,075	65,500	65,500	
9682	REPRESENTATIVE PAYEE FEES	22,169	20,995	26,100	26,100	
9683	ANIMAL CRUELTY REIMBRSMNT	30	40	0	0	
9685	HUMANE SERVICES	44,917	37,324	33,700	33,700	
9686	IMPOUND FEES	42,814	43,080	45,900	45,900	
9687	BOARDING FEES	14,940	16,496	24,000	24,000	
9688	ANIMAL PLACEMENT	14,879	15,915	39,665	39,665	
9690	LAW ENFORCEMENT SERVICES	56,990	53,374	59,300	59,300	
9691	BOOKING FEES (SB 2557)	287,624	303,497	340,000	340,000	
9692	CHILDREN PROTECTION FEES	35,000	31,000	50,000	50,000	
9693	RECORDER'S SPECL PROJECTS	281,866	532,858	148,209	148,209	
9694	RECORDG FEE-MICROGRAPHICS	57,819	57,585	57,709	57,709	
9695	RECORDING FEES	785,060	989,952	787,836	787,836	
9696	RECORDING FEES-VHS	11,772	44,246	2,182	2,182	
9698	CIVIL SPECIAL FEE GC26746	0	3,325	10,000	10,000	
9699	CHANGE OF OWNERSHIP FEE	10,700	11,180	9,300	9,300	
9701	PUB FACIL FEE-PARKS	865,062	1,602,729	1,153,700	1,153,700	Capital Projects
9701	PUB FACIL FEE-PARKS	0	0	1,300,000	1,300,000	Pub Fac Fees
9702	PUB FACIL FEE-GEN GOVT	115,213	1,014,767	0	0	Capital Projects
9702	PUB FACIL FEE-GEN GOVT	0	0	725,000	725,000	Pub Fac Fees
9703	PUB FAC FEE-LAW ENFORCE	0	0	1,401,500	1,401,500	Capital Projects
9703	PUB FAC FEE-LAW ENFORCE	0	0	190,000	190,000	Pub Fac Fees
9704	DEVELOPMENT FEE- ADMIN	93,191	82,702	85,000	85,000	
9705	SEPARATE TAX BILL COSTS	38,900	51,313	38,000	38,000	
9707	ROAD ABANDNMT REQUEST FEE	50	200	0	0	Road Fund
9708	REIMB FOR PROJ COSTS	4,717	3,961	0	0	
9709	ENCROACHMENT PERMIT FEES	41,907	40,325	40,000	40,000	Road Fund
9710	ROAD ABANDONMENT FEE	3,472	1,180	1,500	1,500	
9710	ROAD ABANDONMENT FEE	250	350	200	200	Road Fund
9712	CURB & GUTTER WAIVERS	17,380	8,925	10,000	10,000	Road Fund
9713	VENDING MACHINE REVENUE	84	59	0	0	
9713	VENDING MACHINE REVENUE	0	1,324	0	0	Parks Spl Rev
9714	COIN TELEPHONE COMMISSION	1,438	6,052	4,800	4,800	
9714	COIN TELEPHONE COMMISSION	140	120	150	150	Parks Spl Rev
9714	COIN TELEPHONE COMMISSION	62	54	100	100	Library
9718	EXAM FEES-CHILDREN	47,378	42,243	33,000	33,000	
9719	CHILD HLTH CARE EXAM-FEES	861	0	0	0	
9720	OBSTETRICAL SERVICES	296,361	288,499	230,000	230,000	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9721	NURSING FEES	223,278	286,187	265,700	265,700	
9722	HOME HEALTH NURSING FEES	125,549	48,575	35,000	35,000	
9723	LABORATORY SERVICES	352,565	377,506	380,500	380,500	
9724	SUPPLEMENTAL ROLL-5% ADMN	416,556	560,024	275,000	275,000	
9725	MENTAL HEALTH SERVICES	399,165	267,254	316,162	316,162	
9726	SECOND CHANCE CHARGES-ALC	457,221	476,860	541,201	541,201	Drinking Driver
9727	ALCOHOLISM SERVICES	15,749	10,582	8,800	8,800	
9728	COBRA MED INS ADMIN FEE	528	484	500	500	
9729	PROP TAX ADMIN FEE-SB2557	735,414	884,160	884,160	884,160	
9730	ENVIRONMENTAL HEALTH SERVICES	1,014,088	1,046,837	1,101,878	1,101,878	
9732	INST CARE/SERV-CASH	(12)	0	0	0	Library
9738	MEDICAL REMB SERV/PAT CAR	290,153	315,202	286,100	286,100	
9740	CUTS & COMBINATN REQUESTS	2,230	3,230	2,000	2,000	
9741	ADOPTION FEES	8,594	5,700	0	0	
9744	RECORDING FEE-INFO SYSTEM	0	145,000	3,000	3,000	
9745	CALIF CHILDREN SERVICES	7,614	3,548	25,000	25,000	
9747	INST.CARE-JUVENILE HALL	35,341	34,821	33,000	33,000	
9748	PSYCHIATRIC FEES-ADULTS	535,034	238,581	392,488	392,488	
9749	INSTITUTIONAL CARE/SERVCE	630	650	700	700	
9751	LOST-DAMAGED MATERIALS	18,195	13,704	12,500	12,500	Library
9752	LIBRARY SERVICES	187,091	182,114	130,000	130,000	Library
9753	FIRST OFFENDER FEES	562,824	580,075	578,367	578,367	Drinking Driver
9754	WASTE TIPPING FEES-AB 939	15	0	0	0	
9757	COPYING FEES	28,510	29,955	29,500	29,500	
9757	COPYING FEES	21,767	22,270	17,000	17,000	Library
9758	LIBRARY REQUEST FEES	23,438	21,692	22,300	22,300	Library
9760	MOTION FEE-GC26830(A)	4,557	1,442	7,700	7,700	
9762	CAMPING FEES	260,822	290,351	279,780	279,780	Parks Spl Rev
9762	CAMPING FEES	(57)	0	0	0	Library
9763	DAILY PASSES	93,350	85,639	95,600	95,600	Parks Spl Rev
9764	GROUP ENTRANCE FEES	88,101	76,776	82,886	82,886	Parks Spl Rev
9765	SEASON PASSES	28,215	29,885	28,010	28,010	Parks Spl Rev
9766	SEASON BOAT LICENSES	18,288	20,930	17,370	17,370	Parks Spl Rev
9767	DAILY BOAT PASSES	24,200	22,280	24,500	24,500	Parks Spl Rev
9768	INCOME FROM CONCESSIONS	10,894	12,490	9,000	9,000	
9768	INCOME FROM CONCESSIONS	75,078	78,594	74,100	74,100	Parks Spl Rev
9769	SWIMMING POOL FEES	71,291	62,478	78,099	78,099	Parks Spl Rev
9770	MOTION SUM JDG-GC	12,500	11,200	14,400	14,400	
9771	DOG/DAY USE	7,854	9,382	6,268	6,268	Parks Spl Rev
9772	SHOWERS/LOCKERS	9,936	12,707	12,865	12,865	Parks Spl Rev
9775	MOBL HOME DUP TX CLEARNCE	60	135	75	75	
9776	PARKLAND FEE (QUIMBY FEE)	16,889	176,029	0	0	
9776	PARKLAND FEE (QUIMBY FEE)	106,969	402,642	73,400	73,400	Capital Projects
9776	PARKLAND FEE (QUIMBY FEE)	27,709	0	0	0	Parks Spl Rev

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9778	OTHER CLERK FEES	196,951	197,387	167,000	182,400	
9779	BOARD CLERK FEES	17,597	14,706	16,000	16,000	
9780	COUNTY CIVIL FEES	30,091	27,130	46,000	46,000	
9781	MISCELLANEOUS FEES	0	0	1,780	1,780	
9781	MISCELLANEOUS FEES	10,580	10,088	1,600	1,600	Parks Spl Rev
9781	MISCELLANEOUS FEES	44,738	56,053	56,668	56,668	Drinking Driver
9783	HAZARDOUS WASTE REVENUES	9,125	9,475	23,624	23,624	
9785	MONUMENTATION FEES	6,230	40,385	161,619	161,619	
9786	DRAINGE RVW-PLOT/SITE PLN	46,126	39,660	43,519	43,519	
9787	RECREATIONAL PROGRAMS	3,900	3,010	2,680	2,680	Parks Spl Rev
9789	OTHER RECREATIONAL FEES	90	0	0	0	
9791	DEVELOPMENT PLAN INSPECTN	41,777	78,204	98,467	98,467	
9792	PAR MAP CHECKING THRU T/A	24,256	18,700	18,644	18,644	
9793	TR MAP CHECKING THRU T/A	170,367	44,110	63,140	63,140	
9796	ROAD EXCPTN REQ-PARCEL MP	90	0	0	0	
9797	ROAD EXCPTN REQ-TRACT MAP	560	0	0	0	
9798	RECORDS OF SURVEY FEES	23,901	24,623	22,938	22,938	
9799	OTHER SERVICE CHARGES	190,084	123,056	95,000	95,000	
9809	PROGRAM REVENUE - CHILDREN AND FAMILIES	0	30,484	1,244,627	1,244,627	
9809	PROGRAM REVENUE - CHILDREN AND FAMILIES	0	57,500	115,000	115,000	Cal Hlth Ind Pg
9818	PASSENGER FACILITY FEE	2,945	400,000	0	0	Capital Projects
9851	SERVICE CHARGES	1,052,195	1,071,934	1,321,859	1,321,859	Parks Spl Rev
9862	WATER SALES-OTHER	4,001	0	0	0	
9886	IN-LIEU ASSMT/CONNECT FEE	0	46	0	0	
9888	SEWER TAP-IN FEES	0	15	0	0	
	Total - CHARGES FOR CURRENT SERVICES	15,508,719	19,512,909	23,152,841	23,301,211	
	OTHER REVENUES					
8201	ISD BLLNGS- PHONE	453,641	418,518	489,195	489,195	
8202	ISD BILLINGS-DP SUPPORT	691,399	703,437	838,470	838,470	
8203	ISD BILLINGS-RADIO/COMMNS	18,838	26,246	20,817	20,817	
8204	GEN SRVS BLNG-CUST/MAINT	35,715	80,291	0	0	
8205	GEN SRVS BLNG-POSTAGE	119,196	98,247	125,433	125,433	
8214	DEPT BILLINGS-INSURANCE	381,505	272,658	508,103	508,103	
8215	DEPT BILLINGS-GEN CO OH	1,174,847	1,687,873	2,007,282	2,007,282	
8215	DEPT BILLINGS-GEN CO OH	1,594,640	1,557,186	1,619,639	1,619,639	Automtn Replc
8215	DEPT BILLINGS-GEN CO OH	807,668	811,302	807,990	807,990	Building Replcmt
8216	HEALTH BILLING	61,708	86,640	164,892	164,892	
8218	MAINT PROJECT BILLINGS	135,224	151,381	346,900	346,900	
8219	CIP/FIXED ASSET BILLINGS	301,882	282,658	0	0	
8219	CIP/FIXED ASSET BILLINGS	1,039,062	945,335	1,350,878	1,350,878	Capital Projects
8219	CIP/FIXED ASSET BILLINGS	0	12,377	0	0	Parks Spl Rev
8221	REIMBURSEMENTS-AIRPORT FA	92,700	92,700	92,000	92,000	
8222	SUPPRT BLNG TO GOVTL AGCY	1,479,180	1,706,062	1,736,103	1,735,346	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
8222	SUPPRT BLNG TO GOVTL AGCY	10,352	22,792	24,439	24,439	Parks Spl Rev
8222	SUPPRT BLNG TO GOVTL AGCY	111,378	117,754	92,294	92,294	Drinking Driver
8222	SUPPRT BLNG TO GOVTL AGCY	119	0	0	0	Library
8222	SUPPRT BLNG TO GOVTL AGCY	57,815	67,125	107,025	107,025	Co Med Svcs Prog
8222	SUPPRT BLNG TO GOVTL AGCY	754,268	752,829	750,748	750,748	Cop Loan DS
8223	SUPPRT BLNG TO NON-GOVTL	835,513	944,981	1,577,239	1,577,239	
8223	SUPPRT BLNG TO NON-GOVTL	55,283	55,221	34,090	34,090	Parks Spl Rev
8225	PARKS BILLNGS-GRNDS/MAINT	59,984	125,861	382	382	Parks Spl Rev
8228	SHERIFF'S BLLNG-COURT SEC	1,794,372	1,748,260	2,030,271	2,030,271	
8229	PROBATION BILLINGS REV	48,731	0	0	0	
8232	BILLNGS-PASS THRU GRANTS	223,362	185,923	0	0	
8234	ISD BILLINGS - DAS	226,082	305,563	362,222	362,222	
8244	TRNSFR FROM COMMUNITY PROJ	2,937	0	0	0	Library
8245	ISD - FILE SERVER MNT	4,320	5,290	0	0	
8249	ROADS IMPACT FEES	0	0	3,762,908	3,762,908	Road Fund
9903	SEMINAR/CONF/WORKSHOP FEE	48,270	75,824	38,060	38,060	
9908	SETTLEMENTS-ENVIRONMENTAL	0	216,500	40,000	40,000	
9911	ELECTRIC DEREGULATION SETTLEMENT	408,078	637,751	918,348	918,348	
9911	ELECTRIC DEREGULATION SETTLEMENT	14,933	23,338	33,606	33,606	Road Fund
9911	ELECTRIC DEREGULATION SETTLEMENT	23,447	36,643	52,766	52,766	Library
9917	DISASTER RECOVERY-NON-GOVTL	5,886	0	0	0	
9918	RENTAL EQUIP - HOME HEALTH	85,592	63,328	0	0	
9927	LIBRARY CARD ACCESS FEES	4,501	4,185	4,540	4,540	
9929	FORFEIT ADOPT/SPAY FEES	23,912	0	0	0	
9930	REV APPLICABLE PRIOR YRS	(20,000)	0	1,000	1,000	
9930	REV APPLICABLE PRIOR YRS	55,019	22,777	0	0	Road Fund
9930	REV APPLICABLE PRIOR YRS	0	(52,920)	0	0	Parks Spl Rev
9930	REV APPLICABLE PRIOR YRS	0	555,830	0	0	Tax Reductn Res
9930	REV APPLICABLE PRIOR YRS	0	0	8,741,942	8,741,942	Impact Fee
9930	REV APPLICABLE PRIOR YRS	0	0	10,830,725	10,830,725	Pub Fac Fees
9931	REF/ADJ-PRIOR YEAR EXPENS	315,097	27,437	0	0	
9931	REF/ADJ-PRIOR YEAR EXPENS	1,490,073	56,403	0	0	Road Fund
9931	REF/ADJ-PRIOR YEAR EXPENS	31,719	785	0	0	Parks Spl Rev
9931	REF/ADJ-PRIOR YEAR EXPENS	0	73,294	0	0	Automtn Replc
9932	REIMBURSEMENTS-ASSISTANCE	559,210	400,618	0	0	
9936	REFUNDS/EXCISE TAX	0	3,911	0	0	Road Fund
9936	REFUNDS/EXCISE TAX	93	93	0	0	Parks Spl Rev
9937	TAX DEPT RETRND CHECK FEE	5,884	6,176	4,800	4,800	
9939	INTEREST EARNED BY TRUSTS	0	2,064	0	0	Capital Projects
9940	SALE OF FIXED ASSETS	11,098	11,156	22,000	22,000	
9940	SALE OF FIXED ASSETS	1,825	0	0	0	Parks Spl Rev
9940	SALE OF FIXED ASSETS	10	0	0	0	Library
9941	GAIN ON SALE OF FIX ASSET	0	11,870	0	0	
9942	SALE OF REAL PROPERTY	66,711	1,300	0	0	

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9944	ADV COSTS TX DEEDED PROP	4,686	4,302	2,025	2,025	
9946	REV FR DONATN/GIFTS	0	1,750	0	0	
9946	REV FR DONATN/GIFTS	3,157	5,363	0	0	Capital Project
9946	REV FR DONATN/GIFTS	88,020	71,422	0	0	Library
9947	TRAVEL REIMBURSEMENTS	4,819	0	0	0	
9948	REIMBURSEMENT-CO DEPT/FND	31,560	206,697	0	0	Parks Spl Rev
9948	REIMBURSEMENT-CO DEPT/FND	0	57,775	0	0	Library
9949	OTHER REIMBURSEMENTS	259,976	187,899	130,232	130,232	
9949	OTHER REIMBURSEMENTS	7,458	13,462	0	0	Road Fund
9950	BOOK,PAMPHLT,BROCHR SALES	16,572	20,267	14,600	14,600	
9950	BOOK,PAMPHLT,BROCHR SALES	5,146	4,594	3,100	3,100	Library
9951	MAP SALES	22,608	27,123	17,576	17,576	
9953	EMPLOYEE REIMBURSEMENTS	1,506	2,937	350	350	
9954	EMPL MEALS/IN-HOUSE FOOD	5,746	5,490	7,300	7,300	
9955	OTHER SALES	504	550	1,100	1,100	
9955	OTHER SALES	6,878	5,410	0	0	Capital Project
9955	OTHER SALES	305	226	0	0	Parks Spl Rev
9956	PUB INFO SALE-COMP FILES	47,011	41,551	38,250	38,250	
9957	ST WTR COST REIMBURSEMENT	10,742	9,785	14,594	14,594	
9958	NUISANCE ABATEMENT	26,793	42,175	45,000	45,000	
9959	SERVICE CHGE RETRND CHKS	18,469	17,671	19,006	19,006	
9959	SERVICE CHGE RETRND CHKS	0	30	0	0	Road Fund
9960	OTHER REVENUE	291,834	1,563,353	1,235,583	1,235,583	
9960	OTHER REVENUE	23	92	0	0	Road Fund
9960	OTHER REVENUE	0	300	0	0	Capital Projects
9960	OTHER REVENUE	3,443	5,034	2,960	2,960	Parks Spl Rev
9960	OTHER REVENUE	118,864	538	100	100	Library
9961	1915 BOND ACT ASSESSMENT	25,260	24,915	24,915	24,915	
9967	CONTRIBUTIONS - NON GOVTL	14,559	39,205	1,500	1,500	
9969	BAD DEBT RECOVERY	40	524	0	0	Parks Spl Rev
9975	PM INSPECT-IMP PLANS P11E	42,910	35,911	46,256	46,256	
9976	TM INSPECT-IMP PLANS P11D	106,772	101,897	111,525	111,525	
9977	MICROFILM	114,627	122,559	124,000	124,000	
9979	CONTRIBUTION-CIP SHARE	734,079	0	0	0	
9980	CASH OVERAGES	5,184	6,649	2,500	2,500	
9980	CASH OVERAGES	209	265	125	125	Parks Spl Rev
9980	CASH OVERAGES	189	55	300	300	Library
9981	ENDOWMENT CARE	(30)	0	0	0	
9986	INTERFUND CONTRIBUTIONS	180,000	270,000	270,000	270,000	
9987	SETTLEMNTS,DAMAGES,&REST.	0	240,068	0	0	
9987	SETTLEMNTS,DAMAGES,&REST.	0	45,000	0	0	Capital Projects
9987	SETTLEMNTS,DAMAGES,&REST.	347	9,092	0	0	Parks Spl Rev
9993	SUPPORT BLNG TO NON-GOVTL	0	327,014	0	0	Comm Dev Pgm
9997	TOBACCO SETTLEMENT	3,410,578	2,516,091	2,046,721	2,046,721	
9997	TOBACCO SETTLEMENT	0	0	0	259,400	Capital Projects

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND

BUDGET FOR THE FISCAL YEAR 2001-02

ACCT	REVENUE CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)	FUND (6)
9998	REV OFFSET-TOBACCO LEGAL COSTS	0	(423,867)	0	0	
	Total - OTHER REVENUES	21,313,923	21,054,047	43,696,725	43,695,968	
	TOTAL COUNTY REVENUES	251,487,166	298,875,020	313,825,106	315,471,824	
	OTHER FINANCING SOURCES					
8802	PROCEEDS OF LT DEBT-CAPTL	0	0	20,000,000	20,000,000	Capital Projects
8810	TRANSFERS IN FROM GEN FND	2,500,000	3,867,500	3,780,950	3,780,950	Road Fund
8810	TRANSFERS IN FROM GEN FND	0	2,975,645	0	25,000	Capital Projects
8810	TRANSFERS IN FROM GEN FND	2,061,524	2,308,900	2,302,500	2,502,500	Parks Spl Rev
8810	TRANSFERS IN FROM GEN FND	0	0	1,735,000	1,735,000	Org Effective
8810	TRANSFERS IN FROM GEN FND	0	1,000,000	0	0	Automtn Replc
8810	TRANSFERS IN FROM GEN FND	291,948	312,135	333,462	333,462	Library
8811	TRANSFERS IN-CAPTL PROJ	300,000	7,573	0	0	
8816	PROCEEDS OF GF INTERNAL LOAN	218,000	6,936	0	0	
8817	INTERNAL LOAN REPAYMENT-PRIN	3,174	98,719	0	0	
8817	INTERNAL LOAN REPAYMENT-PRIN	0	0	46,791	46,791	Parks Spl Rev
8818	INTERNAL LOAN REPAYMENT-INT	119,281	9,864	0	0	
8818	INTERNAL LOAN REPAYMENT-INT	0	0	9,707	9,707	Parks Spl Rev
8819	PRODUCTIVITY LN REPAY-PRIN	36,864	37,863	0	0	
8820	TRANSFERS IN-SPECIAL ROAD	3,199	995	0	0	
8826	TRANSFERS IN FOR PRIN/INT	130,008	0	3,568,041	3,568,041	Cop Loan DS
8833	TRNSFR IN FOR MAINT/REPLC	232,000	0	0	0	
8848	TRFR IN FOR DEBT SERVICE	0	172,018	0	0	Cop Loan DS
8881	TRANSFER IN-FEDERAL CDBG	1,158,660	1,070,051	0	0	Comm Dev Pgm
8882	TRANSFER IN-FEDERAL HOME	1,351,927	484,761	0	0	Comm Dev Pgm
8883	TRANSFER IN-FEDERAL ESG	117,098	63,039	0	0	Comm Dev Pgm
	Total - OTHER FINANCING SOURCES	8,523,683	12,415,999	31,776,451	32,001,451	
	OVERALL COUNTY TOTALS	260,010,849	311,291,019	345,601,557	347,473,275	

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 6

ANALYSIS OF CURRENT PROPERTY TAXES

FOR FISCAL YEAR 2001-02

	CURRENT SECURED PROPERTY TAXES				CURRENT UNSECURED PROPERTY TAXES			
COUNTY FUNDS (1)	APPORTION FROM COUNTYWIDE TAX (2)	VOTER APPROVED DEBT RATE (3)	VOTER APPROVED DEBT AMOUNT (4)	TOTAL SECURED (5)	APPORTION FROM COUNTYWIDE TAX (6)	VOTER APPROVED DEBT RATE (7)	VOTER APPROVED DEBT AMOUNT (8)	TOTAL UNSECURED (9)
General Fund 0001	52,033,500	0.0	0	52,033,500	1,606,650	0.0	0	1,606,650
Road Fund 0002	898,500	0.0	0	898,500	19,740	0.0	0	19,740
Library Fund 0026	3,733,192	0.0	0	3,733,192	114,624	0.0	0	114,624
Total	56,665,192		0	56,665,192	1,741,014		0	1,741,014

COUNTYWIDE TAX BASE

	SECURED ROLL			UNSECURED	TOTAL
(10)	LOCALLY ASSESSED (11)	STATE ASSESSED (12)	TOTAL SECURED (13)	ROLL (NO AIRCRAFT) (14)	SECURED AND UNSECURED (15)
LAND	9,356,791,593	68,629,101	9,425,420,694	0	9,425,420,694
IMPROVEMENTS	10,671,832,107	2,209,301,173	12,881,133,280	83,356,010	12,964,489,290
PERSONAL PROPERTY AND FIXTURES	428,893,036	303,105,742	731,998,778	695,077,029	1,427,075,807
TOTAL ASSESSED VALUATION	20,457,516,736	2,581,036,016	23,038,552,752	778,433,039	23,816,985,791
STATE ADUSTMENTS	0	0	0	0	0
ADJUSTED ASSESSED VALUATION	20,457,516,736	2,581,036,016	23,038,552,752	778,433,039	23,816,985,791
LESS EXEMPTIONS					
HOMEOWNERS	321,562,486	0	321,562,486	69,250	321,631,736
OTHER	267,972,259	0	267,972,259	12,835,091	280,807,350
NET ASSESSED VALUATION	19,867,981,991	2,581,036,016	22,449,018,007	765,528,698	23,214,546,705
LESS ALLOWANCE FOR					
Delinquencies for (11) 0.00%	0	0	0	0	0
(12) 0.00%	0	0	0	0	0
(14) 2.13%	0	0	0	(16,305,761)	(16,305,761)
ADJUSTED VALUATION FOR ESTIMATING PROPERTY TAX REVENUES	19,867,981,991	2,581,036,016	22,449,018,007	749,222,937	23,198,240,944

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 7

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
SUMMARIZATION BY FUNCTION				
General Government	45,078,897	51,420,027	94,435,077	94,502,407
Public Protection	73,893,846	80,548,537	85,007,785	86,743,339
Public Ways & Facilities	15,745,956	17,684,561	33,835,776	33,835,776
Health & Sanitation	27,103,896	32,604,187	37,563,685	37,432,017
Public Assistance	71,327,217	74,437,681	78,581,532	77,469,654
Education	6,397,471	6,773,605	7,377,861	7,402,861
Recreation & Cultural Services	3,852,563	4,834,743	4,455,401	4,655,401
Debt Service	1,632,435	1,696,870	5,574,438	5,574,438
Financing Uses	2,457,336	6,555,381	5,090,136	5,290,136
SUB-TOTAL	247,489,617	276,555,592	351,921,691	352,906,029
APPROPRIATION FOR CONTINGENCIES		14,642,590	12,661,767	15,715,117
PROVISION FOR RESERVES AND DESIGNATIONS		10,950,543	17,398,122	21,513,933
TOTAL FINANCING REQUIREMENTS	247,489,617	276,555,592	381,981,580	390,135,079
SUMMARIZATION BY FUND				
0001 General Fund	207,012,705	228,849,140	258,194,167	263,285,393
0002 Road Fund	15,745,956	17,684,561	21,115,112	22,765,378
0003 Capital Projects	6,325,962	11,113,724	47,605,178	48,723,110
0005 Parks	3,852,563	4,834,743	4,516,051	4,821,769
0016 Wildlife And Grazing	9,500	9,558	13,173	13,073
0017 Drinking Driver Prog	1,274,116	1,380,773	1,556,940	1,562,010
0020 Organizational Effectiveness	0	0	1,735,000	1,735,000
0022 Tax Reduction Resrv	0	0	1,000,000	1,000,000
0023 Co-Wide Automation Replacement	597,443	870,171	1,619,639	1,619,639
0024 Gen Gov Building Replacement	0	0	807,990	807,990
0025 Community Devel Pgm	2,636,714	1,954,694	4,181,000	4,181,000
0026 Library	4,861,061	5,138,263	5,882,723	5,907,723
0031 Fish And Game	15,713	10,979	23,450	28,882
0034 Emergency Med Svcs	397,850	409,140	382,000	382,000
0035 Cal Hlth Indig Prog	825,032	752,225	803,000	803,000
0036 Children and Families First	104,197	219,093	0	0
0141 Impact Fee-Traffic	0	0	9,634,380	9,634,380
0144 Public Facility Fees	0	0	15,214,633	15,214,633
0149 County Med Svcs Prog	2,525,011	2,018,702	2,613,451	2,599,225
1901 Debt Service-Cert of Participation	1,305,794	1,309,826	5,083,693	5,050,874
TOTAL FINANCING REQUIREMENTS	247,489,617	276,555,592	381,981,580	390,135,079

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 8

SUMMARY OF COUNTY FINANCING REQUIREMENTS
(CONTINUED)

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 APPROVED/ ADOPTED BY BOARD OF SUPR (5)
TOTAL SPECIFIC FINANCING USES BY BUDGET UNIT (Brought Forward)	247,489,617	276,555,592	351,921,691	352,906,029
APPROPRIATION FOR CONTINGENCIES:				
0001 General Fund (BU 4350)			12,322,444	15,265,106
0005 Parks (BU 4365)			60,650	166,368
0016 Wildlife And Grazing (BU 4368)			3,673	3,573
0017 Drinking Driver Prog (BU 4369)			75,000	80,070
0026 Library (BU 4370)			200,000	200,000
TOTAL CONTINGENCIES			12,661,767	15,715,117
TOTAL FINANCING USES	247,489,617	276,555,592	364,583,458	368,621,146
PROVISIONS FOR RESERVES / DESIGNATIONS:				
0001 General Fund			1,630,000	3,030,000
0002 Road Fund			0	1,650,266
0003 Capital Projects			0	1,092,932
0020 Organizational Effectiveness			1,200,000	1,200,000
0022 Tax Reduction Resrv			1,000,000	1,000,000
0023 Co-Wide Automation Replacement			518,639	518,639
0024 Gen Gov Building Replacement			807,990	807,990
0026 Library			58,439	58,439
0031 Fish And Game			3,450	8,882
0141 Impact Fee-Traffic			5,871,472	5,871,472
0144 Public Facility Fees			6,256,877	6,256,877
1901 Debt Service-Cert of Participation			51,255	18,436
TOTAL PROVISIONS FOR RESERVES/ DESIGNATIONS			17,398,122	21,513,933
TOTAL FINANCING REQUIREMENTS	247,489,617	276,555,592	381,981,580	390,135,079

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
General Government				
Legislative & Administrative				
2000 BOARD OF SUPERVISORS	951,342	981,789	1,036,442	1,036,442
2040 ADMINISTRATIVE OFFICE	1,113,624	1,309,509	1,284,163	1,284,163
2081 ORGANIZATIONAL EFFECTIVENESS	0	0	535,000	535,000
2085 COMMUNITY DEVELOPMENT PROGRAM	2,636,714	1,954,694	4,181,000	4,181,000
2509 CLERK/RECORDER	2,468,967	2,742,294	2,331,927	2,347,327
TOTAL Legislative & Administrative	7,170,647	6,988,286	9,368,532	9,383,932
Finance				
2001 NON-DEPARTMENTAL REVENUES	(443,735)	0	0	0
2050 AUDITOR-CONTROLLER	2,336,342	2,426,999	2,847,047	2,847,047
2060 TREAS-TAX COLL-PUBLIC ADM	1,682,561	1,755,129	1,880,813	1,880,813
2070 ASSESSOR	4,681,167	5,173,433	5,460,250	5,460,250
TOTAL Finance	8,256,335	9,355,561	10,188,110	10,188,110
Counsel				
2100 COUNTY COUNSEL	2,328,238	2,539,279	2,640,703	2,640,703
TOTAL Counsel	2,328,238	2,539,279	2,640,703	2,640,703
Personnel				
2110 PERSONNEL	1,397,535	1,490,720	1,682,652	1,682,652
TOTAL Personnel	1,397,535	1,490,720	1,682,652	1,682,652
Property Management				
2179 OPERATIONS CENTER	574,989	543,545	601,174	601,174
2180 GENERAL SERVICES	6,896,079	7,610,711	8,163,939	8,163,939
2208 MAINTENANCE PROJECTS	965,089	1,236,394	1,351,100	1,378,030
TOTAL Property Management	8,436,157	9,390,650	10,116,213	10,143,143
Plant Acquisition				
2207 CAPITAL PROJECTS FUND	6,325,962	11,113,724	47,605,178	47,630,178
TOTAL Plant Acquisition	6,325,962	11,113,724	47,605,178	47,630,178
Other General				
2083 COUNTYWIDE AUTOMATION REPLACEMENT	597,443	870,171	1,101,000	1,101,000

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
2120 RETIREMENT PLANS	293,125	314,034	1,080,935	1,080,935
2240 DEVELOPMENT SERVICES	672,454	776,256	952,794	952,794
2250 INFORMATION SERVICES	8,542,687	7,480,337	8,466,662	8,466,662
2290 SERVICES TO SPL DISTRICTS	283,826	281,371	280,300	280,300
2340 RISK MANAGEMENT	774,488	819,638	951,998	951,998
TOTAL Other General	11,164,023	10,541,807	12,833,689	12,833,689
TOTAL General Government	45,078,897	51,420,027	94,435,077	94,502,407
Public Protection				
Judicial				
2006 COURT OPERATIONS	2,276,515	2,276,515	2,276,515	2,276,515
2550 PUBLIC DEFENDER	3,577,884	3,873,100	3,782,300	3,782,300
2560 DISTRICT ATTORNEY	6,533,385	7,157,745	7,349,174	7,349,174
2561 FAMILY SUPPORT	4,034,286	4,271,229	5,037,801	5,100,801
2570 GRAND JURY	70,423	70,549	83,845	83,845
TOTAL Judicial	16,492,493	17,649,138	18,529,635	18,592,635
Police Protection				
2590 SHERIFF-CORONER	27,987,489	30,594,645	30,615,624	31,278,076
TOTAL Police Protection	27,987,489	30,594,645	30,615,624	31,278,076
Detention & Correction				
2660 PROBATION DEPARTMENT	9,319,118	9,596,932	9,804,595	10,789,697
TOTAL Detention & Correction	9,319,118	9,596,932	9,804,595	10,789,697
Fire Protection				
2670 COUNTY FIRE	6,717,246	7,166,632	7,982,595	7,982,595
TOTAL Fire Protection	6,717,246	7,166,632	7,982,595	7,982,595
Flood Control, Soil & Water Conservation				
2700 WILDLIFE AND GRAZING	9,500	9,558	9,500	9,500
TOTAL Flood Control, Soil & Water Conservation	9,500	9,558	9,500	9,500
Protective Inspection				
2730 AGRICULTURAL COMMISSIONER	2,841,959	3,234,761	3,478,749	3,478,749
TOTAL Protective Inspection	2,841,959	3,234,761	3,478,749	3,478,749

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
Other Protection				
2562 VICTIM/WITNESS ASSISTANCE	834,558	936,095	1,016,688	1,016,688
2710 FISH AND GAME	15,713	10,979	20,000	20,000
2790 EMERGENCY SERVICES	521,007	553,643	763,387	763,387
2800 PLANNING & BUILDING DEPARTMENT	7,274,146	8,738,495	10,764,758	10,764,758
2840 ANIMAL SERVICES	1,180,234	1,209,464	1,468,503	1,468,503
2850 INTERGOVTL SERVCES/LAFCO	121,898	208,366	106,727	131,727
2945 WASTE MANAGEMNT	342,492	392,632	447,024	447,024
3052 PUBLIC GUARDIAN	235,993	247,197	0	0
TOTAL Other Protection	10,526,041	12,296,871	14,587,087	14,612,087
TOTAL Public Protection	73,893,846	80,548,537	85,007,785	86,743,339
Public Ways & Facilities				
Public Ways				
2141 ROADS - IMPACT FEES	0	0	3,762,908	3,762,908
2835 PUBLIC FACILITIES FEES	0	0	8,957,756	8,957,756
2920 ROADS	15,745,956	17,684,561	21,115,112	21,115,112
TOTAL Public Ways	15,745,956	17,684,561	33,835,776	33,835,776
TOTAL Public Ways & Facilities	15,745,956	17,684,561	33,835,776	33,835,776
Health & Sanitation				
Health				
3000 HEALTH DEPARTMENT	9,922,243	12,400,317	15,297,502	15,247,185
3070 MENTAL HEALTH	13,176,185	16,122,940	18,143,355	18,058,174
3075 DRUG & ALCOHOL SERVICES	2,907,939	3,861,837	4,122,828	4,126,658
3289 CHILDREN AND FAMILIES FIRST	104,197	219,093	0	0
TOTAL Health	26,110,564	32,604,187	37,563,685	37,432,017
Crippled Childrens Services				
3320 CALIF CHILDRENS SERVICES	993,332	0	0	0
TOTAL Crippled Childrens Services	993,332	0	0	0
TOTAL Health & Sanitation	27,103,896	32,604,187	37,563,685	37,432,017

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
Public Assistance				
Administration				
3200 SOCIAL SERVICES ADMINISTRATION	32,952,365	37,970,275	42,915,629	42,915,629
TOTAL Administration	32,952,365	37,970,275	42,915,629	42,915,629
Aid Programs				
3240 FOSTER CARE-SOCIAL SERVICES	10,189,103	9,626,406	10,842,780	10,842,780
3250 CALWORKS	10,204,056	9,596,349	9,949,349	9,949,349
TOTAL Aid Programs	20,393,159	19,222,755	20,792,129	20,792,129
Medical Services				
3280 MEDICAL ASSISTANCE PROG	11,994,140	10,500,000	7,500,000	6,000,000
3286 CO MEDICAL SERVICES PROG	2,525,011	2,018,702	2,613,451	2,599,225
3287 EMERGENCY MEDICAL SRVS FUND	397,850	409,140	382,000	382,000
3288 CAL HEALTHCARE INDIG PROG	825,032	752,225	803,000	803,000
TOTAL Medical Services	15,742,033	13,680,067	11,298,451	9,784,225
General Relief				
3290 GENERAL ASSISTANCE	361,529	279,173	674,680	674,680
TOTAL General Relief	361,529	279,173	674,680	674,680
Veterans Services				
3330 VETERANS SERVICES	204,177	210,397	221,935	221,935
TOTAL Veterans Services	204,177	210,397	221,935	221,935
Other Assistance				
2080 BOARDS,COMMISSION,COMM PROJECTS	797,549	2,102,024	1,677,743	2,080,091
3285 LAW ENFORCEMENT MED CARE	876,405	972,990	1,000,965	1,000,965
TOTAL Other Assistance	1,673,954	3,075,014	2,678,708	3,081,056
TOTAL Public Assistance	71,327,217	74,437,681	78,581,532	77,469,654
Education				
Library Services				
4000 LIBRARY	4,861,061	5,138,263	5,624,284	5,649,284
TOTAL Library Services	4,861,061	5,138,263	5,624,284	5,649,284

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
Agricultural Education				
4030 FARM ADVISOR	262,294	254,569	271,637	271,637
TOTAL Agricultural Education	262,294	254,569	271,637	271,637
Other Education				
4040 DRINKING DRIVER PROGRAMS	1,274,116	1,380,773	1,481,940	1,481,940
TOTAL Other Education	1,274,116	1,380,773	1,481,940	1,481,940
TOTAL Education	6,397,471	6,773,605	7,377,861	7,402,861
Recreation & Cultural Services				
Recreation Facilities				
4125 PARKS	3,852,563	4,834,743	4,455,401	4,655,401
TOTAL Recreation Facilities	3,852,563	4,834,743	4,455,401	4,655,401
TOTAL Recreation & Cultural Services	3,852,563	4,834,743	4,455,401	4,655,401
Debt Service				
Retirement Of Short-Term Debt				
2005 SHORT-TERM FINANCING	326,641	387,044	542,000	542,000
TOTAL Retirement Of Short-Term Debt	326,641	387,044	542,000	542,000
Retirement Of Long-Term Debt				
4901 DEBT SERVICE	1,305,794	1,309,826	5,032,438	5,032,438
TOTAL Retirement Of Long-Term Debt	1,305,794	1,309,826	5,032,438	5,032,438
TOTAL Debt Service	1,632,435	1,696,870	5,574,438	5,574,438
Financing Uses				
Transfers Out				
2002 NON-DEPTL-OTHR FINCNG USE	2,457,336	6,555,381	5,090,136	5,290,136
TOTAL Transfers Out	2,457,336	6,555,381	5,090,136	5,290,136
TOTAL Financing Uses	2,457,336	6,555,381	5,090,136	5,290,136

STATE CONTROLLER
COUNTY BUDGET ACT of 1985

COUNTY OF SAN LUIS OBISPO
State of California

COUNTY BUDGET FORM
SCHEDULE 8A

SUMMARY OF COUNTY FINANCING REQUIREMENTS

FOR FISCAL YEAR 2001-02

DESCRIPTION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 PROPOSED (4)	2001-02 ADOPTED (5)
TOTAL SPECIFIC FINANCING REQUIREMENTS	247,489,617	276,555,592	351,921,691	352,906,029

COUNTY OF SAN LUIS OBISPO
State of California

TOTAL COUNTY FINANCING USES DETAIL

FINANCING USES CLASSIFICATION (1)	1999-00 ACTUAL (2)	2000-01 ACTUAL (3)	2001-02 REQUESTED (4)	2001-02 PROPOSED (5)	2001-02 ADOPTED (6)
1000 Salaries and Benefits	120,661,965	129,906,179	147,106,077	143,016,164	143,751,325
2000 Services and Supplies	71,990,468	86,006,277	103,369,924	95,631,802	97,124,157
3000 Other Charges	55,015,568	60,014,969	78,485,935	79,880,982	78,555,378
4000 Fixed Assets	4,369,410	3,835,583	3,234,643	2,371,860	2,613,408
4200 Capital Projects	5,154,911	9,692,361	100,334,278	47,605,178	47,730,178
5000 Transfers and Reimbursements	(9,702,705)	(12,899,777)	(16,537,706)	(16,584,295)	(16,868,417)
7000 Contingencies	0	0	12,659,890	12,661,767	15,715,117
TOTAL FINANCING REQUIREMENTS	247,489,617	276,555,592	428,653,041	364,583,458	368,621,146

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY DEPARTMENT

DEPARTMENT	REVENUE SOURCE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
2002 NON-DEPTL-OTHR FINCNG USE	2070 ASSESSOR	111,822	111,822	111,822
	2120 RETIREMENT PLANS	73,521	73,521	73,521
	2509 CLERK/RECORDER	333,520	333,520	333,520
	2560 DISTRICT ATTORNEY	124,755	124,755	124,755
	2561 FAMILY SUPPORT	333,761	333,761	333,761
	2562 VICTIM/WITNESS ASSISTANCE	24,498	24,498	24,498
	2590 SHERIFF-CORONER	99,111	99,111	99,111
	2660 PROBATION DEPARTMENT	147,337	147,337	147,337
	2670 COUNTY FIRE	39,061	39,061	39,061
	2730 AGRICULTURAL COMMISSIONER	154,656	154,656	154,656
	2790 EMERGENCY SERVICES	90,057	90,057	90,057
	2800 PLANNING & BUILDING DEPARTMENT	976,199	976,199	976,199
	2840 ANIMAL SERVICES	71,910	71,910	71,910
	3000 HEALTH DEPARTMENT	1,060,055	1,060,055	1,060,055
	3052 PUBLIC GUARDIAN	14,930	14,930	14,930
	3070 MENTAL HEALTH	649,800	649,800	649,800
	3075 DRUG & ALCOHOL SERVICES	162,961	162,961	162,961
	3200 SOCIAL SERVICES ADMINISTRATION	2,245,913	2,245,913	2,245,913
	TOTAL:	6,713,867	6,713,867	6,713,867
2040 ADMINISTRATIVE OFFICE	2000 BOARD OF SUPERVISORS	17,000	17,000	17,000
	2790 EMERGENCY SERVICES	51,404	51,404	51,404
	TOTAL:	68,404	68,404	68,404
2050 AUDITOR-CONTROLLER	2005 SHORT-TERM FINANCING	60,000	60,000	60,000
	2070 ASSESSOR	11,524	11,524	11,524
	2560 DISTRICT ATTORNEY	1,500	1,500	1,500
	2561 FAMILY SUPPORT	15,000	15,000	15,000
	3200 SOCIAL SERVICES ADMINISTRATION	10,000	10,000	10,000
	TOTAL:	98,024	98,024	98,024
2110 PERSONNEL	2250 INFORMATION SERVICES	1,500	1,500	1,500
2180 GENERAL SERVICES	2000 BOARD OF SUPERVISORS	2,401	2,401	2,401
	2040 ADMINISTRATIVE OFFICE	1,834	1,834	1,834
	2050 AUDITOR-CONTROLLER	36,808	36,808	36,808
	2060 TREAS-TAX COLL-PUBLIC ADM	477	477	477
	2070 ASSESSOR	28,374	28,374	28,374
	2100 COUNTY COUNSEL	1,159	1,159	1,159
	2110 PERSONNEL	8,019	8,019	8,019
	2120 RETIREMENT PLANS	11,171	11,171	11,171
	2208 MAINTENANCE PROJECTS	355,077	355,077	355,077
	2250 INFORMATION SERVICES	787	787	787
	2340 RISK MANAGEMENT	211	211	211
	2509 CLERK/RECORDER	50,185	50,185	50,185
	2560 DISTRICT ATTORNEY	12,092	12,092	12,092
	2561 FAMILY SUPPORT	72,809	72,809	72,809
	2590 SHERIFF-CORONER	12,197	12,197	12,197
	2660 PROBATION DEPARTMENT	21,422	21,422	21,422
	2670 COUNTY FIRE	7,336	7,336	7,336
	2730 AGRICULTURAL COMMISSIONER	7,592	7,592	7,592
	2790 EMERGENCY SERVICES	1,227	1,227	1,227
	2800 PLANNING & BUILDING DEPARTMENT	34,630	34,630	34,630

DEPARTMENT		REVENUE SOURCE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
2180	(Continued)	2840	ANIMAL SERVICES	9,809	9,809	9,809
		2850	INTERGOVTL SERVCES/LAFCO	643	643	643
		3000	HEALTH DEPARTMENT	19,747	19,747	19,747
		3052	PUBLIC GUARDIAN	2,001	2,001	2,001
		3070	MENTAL HEALTH	51,621	51,621	51,621
		3075	DRUG & ALCOHOL SERVICES	20,183	20,183	20,183
		3200	SOCIAL SERVICES ADMINISTRATION	406,599	406,599	406,599
		3320	CALIF CHILDRENS SERVICES	5,252	5,252	5,252
		3330	VETERANS SERVICES	1,550	1,550	1,550
		4030	FARM ADVISOR	233	233	233
			TOTAL:	1,183,446	1,183,446	1,183,446
2250	INFORMATION SERVICES	2000	BOARD OF SUPERVISORS	16,522	16,852	16,852
		2040	ADMINISTRATIVE OFFICE	6,457	6,804	6,804
		2050	AUDITOR-CONTROLLER	25,158	27,181	27,181
		2060	TREAS-TAX COLL-PUBLIC ADM	81,973	82,665	82,665
		2070	ASSESSOR	161,987	108,416	108,416
		2100	COUNTY COUNSEL	14,490	14,880	14,880
		2110	PERSONNEL	72,004	72,499	72,499
		2120	RETIREMENT PLANS	64,501	64,862	64,862
		2180	GENERAL SERVICES	75,061	76,343	76,343
		2340	RISK MANAGEMENT	4,955	5,102	5,102
		2509	CLERK/RECORDER	90,579	91,961	91,961
		2560	DISTRICT ATTORNEY	106,099	108,468	108,468
		2561	FAMILY SUPPORT	434,487	437,657	437,657
		2562	VICTIM/WITNESS ASSISTANCE	14,888	14,888	14,888
		2570	GRAND JURY	969	969	969
		2590	SHERIFF-CORONER	123,109	132,531	132,531
		2660	PROBATION DEPARTMENT	185,761	139,890	139,890
		2670	COUNTY FIRE	5,153	5,153	5,153
		2710	FISH AND GAME	250	250	250
		2730	AGRICULTURAL COMMISSIONER	174,642	177,130	177,130
		2790	EMERGENCY SERVICES	8,620	8,778	8,778
		2800	PLANNING & BUILDING DEPARTMENT	176,333	178,844	178,844
		2840	ANIMAL SERVICES	61,553	61,829	61,829
		2850	INTERGOVTL SERVCES/LAFCO	852	852	852
		3000	HEALTH DEPARTMENT	203,721	215,398	215,398
		3052	PUBLIC GUARDIAN	120	0	0
		3070	MENTAL HEALTH	353,388	354,092	303,270
		3075	DRUG & ALCOHOL SERVICES	98,315	100,360	151,182
		3200	SOCIAL SERVICES ADMINISTRATION	1,543,807	1,564,742	1,564,742
		3285	LAW ENFORCEMENT MED CARE	120	178	178
		3289	CHILDREN AND FAMILIES FIRST	719	719	719
		3320	CALIF CHILDRENS SERVICES	7,170	0	0
		3330	VETERANS SERVICES	2,993	3,010	3,010
		4030	FARM ADVISOR	11,941	12,662	12,662
			TOTAL:	4,128,697	4,085,965	4,085,965

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY DEPARTMENT

DEPARTMENT	REVENUE SOURCE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
2340 RISK MANAGEMENT	2561 FAMILY SUPPORT	5,049	5,049	5,049
	2670 COUNTY FIRE	625	625	625
	3070 MENTAL HEALTH	1,519	1,519	1,519
	3075 DRUG & ALCOHOL SERVICES	1,780	1,780	1,780
	3200 SOCIAL SERVICES ADMINISTRATION	12,709	12,709	12,709
	TOTAL:	21,682	21,682	21,682
2560 DISTRICT ATTORNEY	2561 FAMILY SUPPORT	366,520	366,520	366,520
	2590 SHERIFF-CORONER	59,429	59,429	59,429
	3200 SOCIAL SERVICES ADMINISTRATION	8,000	8,000	8,000
	TOTAL:	433,949	433,949	433,949
2590 SHERIFF-CORONER	2561 FAMILY SUPPORT	60,000	60,000	60,000
2660 PROBATION DEPARTMENT	3200 SOCIAL SERVICES ADMINISTRATION	369,301	214,301	214,301
3000 HEALTH DEPARTMENT	2660 PROBATION DEPARTMENT	5,700	5,700	5,700
	2730 AGRICULTURAL COMMISSIONER	29,914	29,914	29,914
	3070 MENTAL HEALTH	99,123	99,123	40,000
	3075 DRUG & ALCOHOL SERVICES	44,897	44,897	0
	3200 SOCIAL SERVICES ADMINISTRATION	134,842	134,849	134,849
	3285 LAW ENFORCEMENT MED CARE	14,000	14,000	14,000
	TOTAL:	328,476	328,483	224,463
3070 MENTAL HEALTH	2660 PROBATION DEPARTMENT	46,028	180,360	358,344
	3075 DRUG & ALCOHOL SERVICES	122,818	0	35,258
	3200 SOCIAL SERVICES ADMINISTRATION	1,785,573	2,018,373	2,018,373
	TOTAL:	1,954,419	2,198,733	2,411,975
3075 DRUG & ALCOHOL SERVICES	2660 PROBATION DEPARTMENT	0	0	174,900
	3000 HEALTH DEPARTMENT	116,170	116,170	116,170
	3200 SOCIAL SERVICES ADMINISTRATION	573,470	573,470	573,470
	TOTAL:	689,640	689,640	864,540
3200 SOCIAL SERVICES ADMINISTRATION	2560 DISTRICT ATTORNEY	1,620	1,620	1,620
	2660 PROBATION DEPARTMENT	75,620	75,620	75,620
	3000 HEALTH DEPARTMENT	80,340	80,340	80,340
	3070 MENTAL HEALTH	1,620	1,620	1,620
	3075 DRUG & ALCOHOL SERVICES	1,620	1,620	1,620
	6000 MEDICAL SERVICES	38,530	38,530	38,530
	TOTAL:	199,350	199,350	199,350
3285 LAW ENFORCEMENT MED CARE	2660 PROBATION DEPARTMENT	286,951	286,951	286,951
	TOTAL INTRAFUND TRANSFERS	16,537,706	16,584,295	16,868,417

REVENUE SOURCE		DEPARTMENT		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
2000	BOARD OF SUPERVISORS	2040	ADMINISTRATIVE OFFICE	17,000	17,000	17,000
		2180	GENERAL SERVICES	2,401	2,401	2,401
		2250	INFORMATION SERVICES	16,522	16,852	16,852
			TOTAL:	35,923	36,253	36,253
2005	SHORT-TERM FINANCING	2050	AUDITOR-CONTROLLER	60,000	60,000	60,000
2040	ADMINISTRATIVE OFFICE	2180	GENERAL SERVICES	1,834	1,834	1,834
		2250	INFORMATION SERVICES	6,457	6,804	6,804
			TOTAL:	8,291	8,638	8,638
2050	AUDITOR-CONTROLLER	2180	GENERAL SERVICES	36,808	36,808	36,808
		2250	INFORMATION SERVICES	25,158	27,181	27,181
			TOTAL:	61,966	63,989	63,989
2060	TREAS-TAX COLL-PUBLIC ADM	2180	GENERAL SERVICES	477	477	477
		2250	INFORMATION SERVICES	81,973	82,665	82,665
			TOTAL:	82,450	83,142	83,142
2070	ASSESSOR	2002	NON-DEPTL-OTHR FINCNG USE	111,822	111,822	111,822
		2050	AUDITOR-CONTROLLER	11,524	11,524	11,524
		2180	GENERAL SERVICES	28,374	28,374	28,374
		2250	INFORMATION SERVICES	161,987	108,416	108,416
			TOTAL:	313,707	260,136	260,136
2100	COUNTY COUNSEL	2180	GENERAL SERVICES	1,159	1,159	1,159
		2250	INFORMATION SERVICES	14,490	14,880	14,880
			TOTAL:	15,649	16,039	16,039
2110	PERSONNEL	2180	GENERAL SERVICES	8,019	8,019	8,019
		2250	INFORMATION SERVICES	72,004	72,499	72,499
			TOTAL:	80,023	80,518	80,518
2120	RETIREMENT PLANS	2002	NON-DEPTL-OTHR FINCNG USE	73,521	73,521	73,521
		2180	GENERAL SERVICES	11,171	11,171	11,171
		2250	INFORMATION SERVICES	64,501	64,862	64,862
			TOTAL:	149,193	149,554	149,554
2180	GENERAL SERVICES	2250	INFORMATION SERVICES	75,061	76,343	76,343
			TOTAL:	75,061	76,343	76,343
2208	MAINTENANCE PROJECTS	2180	GENERAL SERVICES	355,077	355,077	355,077
			TOTAL:	355,077	355,077	355,077
2250	INFORMATION SERVICES	2110	PERSONNEL	1,500	1,500	1,500
		2180	GENERAL SERVICES	787	787	787
			TOTAL:	2,287	2,287	2,287

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY SOURCE

REVENUE SOURCE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
2340 RISK MANAGEMENT	2180 GENERAL SERVICES	211	211	211
	2250 INFORMATION SERVICES	4,955	5,102	5,102
	TOTAL:	5,166	5,313	5,313
2509 CLERK/RECORDER	2002 NON-DEPTL-OTHR FINCNG USE	333,520	333,520	333,520
	2180 GENERAL SERVICES	50,185	50,185	50,185
	2250 INFORMATION SERVICES	90,579	91,961	91,961
	TOTAL:	474,284	475,666	475,666
2560 DISTRICT ATTORNEY	2002 NON-DEPTL-OTHR FINCNG USE	124,755	124,755	124,755
	2050 AUDITOR-CONTROLLER	1,500	1,500	1,500
	2180 GENERAL SERVICES	12,092	12,092	12,092
	2250 INFORMATION SERVICES	106,099	108,468	108,468
	3200 SOCIAL SERVICES ADMINISTRATION	1,620	1,620	1,620
	TOTAL:	246,066	248,435	248,435
2561 FAMILY SUPPORT	2002 NON-DEPTL-OTHR FINCNG USE	333,761	333,761	333,761
	2050 AUDITOR-CONTROLLER	15,000	15,000	15,000
	2180 GENERAL SERVICES	72,809	72,809	72,809
	2250 INFORMATION SERVICES	434,487	437,657	437,657
	2340 RISK MANAGEMENT	5,049	5,049	5,049
	2560 DISTRICT ATTORNEY	366,520	366,520	366,520
	2590 SHERIFF-CORONER	60,000	60,000	60,000
	TOTAL:	1,287,626	1,290,796	1,290,796
2562 VICTIM/WITNESS ASSISTANCE	2002 NON-DEPTL-OTHR FINCNG USE	24,498	24,498	24,498
	2250 INFORMATION SERVICES	14,888	14,888	14,888
	TOTAL:	39,386	39,386	39,386
2570 GRAND JURY	2250 INFORMATION SERVICES	969	969	969
	TOTAL:	969	969	969
2590 SHERIFF-CORONER	2002 NON-DEPTL-OTHR FINCNG USE	99,111	99,111	99,111
	2180 GENERAL SERVICES	12,197	12,197	12,197
	2250 INFORMATION SERVICES	123,109	132,531	132,531
	2560 DISTRICT ATTORNEY	59,429	59,429	59,429
	TOTAL:	293,846	303,268	303,268
2660 PROBATION DEPARTMENT	2002 NON-DEPTL-OTHR FINCNG USE	147,337	147,337	147,337
	2180 GENERAL SERVICES	21,422	21,422	21,422
	2250 INFORMATION SERVICES	185,761	139,890	139,890
	3000 HEALTH DEPARTMENT	5,700	5,700	5,700
	3070 MENTAL HEALTH	46,028	180,360	358,344
	3075 DRUG & ALCOHOL SERVICES	0	0	174,900
	3200 SOCIAL SERVICES ADMINISTRATION	75,620	75,620	75,620
	3285 LAW ENFORCEMENT MED CARE	286,951	286,951	286,951
	TOTAL:	768,819	857,280	1,210,164

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY SOURCE

REVENUE SOURCE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
2670 COUNTY FIRE	2002 NON-DEPTL-OTHR FINCNG USE	39,061	39,061	39,061
	2180 GENERAL SERVICES	7,336	7,336	7,336
	2250 INFORMATION SERVICES	5,153	5,153	5,153
	2340 RISK MANAGEMENT	625	625	625
	TOTAL:	52,175	52,175	52,175
2710 FISH AND GAME	2250 INFORMATION SERVICES	250	250	250
2730 AGRICULTURAL COMMISSIONER	2002 NON-DEPTL-OTHR FINCNG USE	154,656	154,656	154,656
	2180 GENERAL SERVICES	7,592	7,592	7,592
	2250 INFORMATION SERVICES	174,642	177,130	177,130
	3000 HEALTH DEPARTMENT	29,914	29,914	29,914
	TOTAL:	366,804	369,292	369,292
2790 EMERGENCY SERVICES	2002 NON-DEPTL-OTHR FINCNG USE	90,057	90,057	90,057
	2040 ADMINISTRATIVE OFFICE	51,404	51,404	51,404
	2180 GENERAL SERVICES	1,227	1,227	1,227
	2250 INFORMATION SERVICES	8,620	8,778	8,778
	TOTAL:	151,308	151,466	151,466
2800 PLANNING & BUILDING DEPARTMENT	2002 NON-DEPTL-OTHR FINCNG USE	976,199	976,199	976,199
	2180 GENERAL SERVICES	34,630	34,630	34,630
	2250 INFORMATION SERVICES	176,333	178,844	178,844
	TOTAL:	1,187,162	1,189,673	1,189,673
2840 ANIMAL SERVICES	2002 NON-DEPTL-OTHR FINCNG USE	71,910	71,910	71,910
	2180 GENERAL SERVICES	9,809	9,809	9,809
	2250 INFORMATION SERVICES	61,553	61,829	61,829
	TOTAL:	143,272	143,548	143,548
2850 INTERGOVTL SERVCES/LAFCO	2180 GENERAL SERVICES	643	643	643
	2250 INFORMATION SERVICES	852	852	852
	TOTAL:	1,495	1,495	1,495
3000 HEALTH DEPARTMENT	2002 NON-DEPTL-OTHR FINCNG USE	1,060,055	1,060,055	1,060,055
	2180 GENERAL SERVICES	19,747	19,747	19,747
	2250 INFORMATION SERVICES	203,721	215,398	215,398
	3075 DRUG & ALCOHOL SERVICES	116,170	116,170	116,170
	3200 SOCIAL SERVICES ADMINISTRATION	80,340	80,340	80,340
	TOTAL:	1,480,033	1,491,710	1,491,710
3052 PUBLIC GUARDIAN	2002 NON-DEPTL-OTHR FINCNG USE	14,930	14,930	14,930
	2180 GENERAL SERVICES	2,001	2,001	2,001
	2250 INFORMATION SERVICES	120	0	0
	TOTAL:	17,051	16,931	16,931
3070 MENTAL HEALTH	2002 NON-DEPTL-OTHR FINCNG USE	649,800	649,800	649,800
	2180 GENERAL SERVICES	51,621	51,621	51,621
	2250 INFORMATION SERVICES	353,388	354,092	303,270
	2340 RISK MANAGEMENT	1,519	1,519	1,519
	3000 HEALTH DEPARTMENT	99,123	99,123	40,000
	3200 SOCIAL SERVICES ADMINISTRATION	1,620	1,620	1,620
	TOTAL:	1,157,071	1,157,775	1,047,830

SLO COUNTY BUDGET PREPARATION SYSTEM
INTRAFUND TRANSFERS BY SOURCE

REVENUE SOURCE		DEPARTMENT		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
3075	DRUG & ALCOHOL SERVICES	2002	NON-DEPTL-OTHR FINCNG USE	162,961	162,961	162,961
		2180	GENERAL SERVICES	20,183	20,183	20,183
		2250	INFORMATION SERVICES	98,315	100,360	151,182
		2340	RISK MANAGEMENT	1,780	1,780	1,780
		3000	HEALTH DEPARTMENT	44,897	44,897	0
		3070	MENTAL HEALTH	122,818	0	35,258
		3200	SOCIAL SERVICES ADMINISTRATION	1,620	1,620	1,620
			TOTAL:	452,574	331,801	372,984
3200	SOCIAL SERVICES ADMINISTRATION	2002	NON-DEPTL-OTHR FINCNG USE	2,245,913	2,245,913	2,245,913
		2050	AUDITOR-CONTROLLER	10,000	10,000	10,000
		2180	GENERAL SERVICES	406,599	406,599	406,599
		2250	INFORMATION SERVICES	1,543,807	1,564,742	1,564,742
		2340	RISK MANAGEMENT	12,709	12,709	12,709
		2560	DISTRICT ATTORNEY	8,000	8,000	8,000
		2660	PROBATION DEPARTMENT	369,301	214,301	214,301
		3000	HEALTH DEPARTMENT	134,842	134,849	134,849
		3070	MENTAL HEALTH	1,785,573	2,018,373	2,018,373
		3075	DRUG & ALCOHOL SERVICES	573,470	573,470	573,470
			TOTAL:	7,090,214	7,188,956	7,188,956
3285	LAW ENFORCEMENT MED CARE	2250	INFORMATION SERVICES	120	178	178
		3000	HEALTH DEPARTMENT	14,000	14,000	14,000
			TOTAL:	14,120	14,178	14,178
3289	CHILDREN AND FAMILIES FIRST	2250	INFORMATION SERVICES	719	719	719
			TOTAL:	719	719	719
3320	CALIF CHILDRENS SERVICES	2180	GENERAL SERVICES	5,252	5,252	5,252
		2250	INFORMATION SERVICES	7,170	0	0
			TOTAL:	12,422	5,252	5,252
3330	VETERANS SERVICES	2180	GENERAL SERVICES	1,550	1,550	1,550
		2250	INFORMATION SERVICES	2,993	3,010	3,010
			TOTAL:	4,543	4,560	4,560
4030	FARM ADVISOR	2180	GENERAL SERVICES	233	233	233
		2250	INFORMATION SERVICES	11,941	12,662	12,662
			TOTAL:	12,174	12,895	12,895
6000	MEDICAL SERVICES	3200	SOCIAL SERVICES ADMINISTRATION	38,530	38,530	38,530
			TOTAL INTRAFUND TRANSFERS	16,537,706	16,584,295	16,868,417

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT	REVENUE TYPE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001	2001 NON-DEPARTMENTAL REVENUES	8215	DEPT BILLINGS-GEN CO OH	2,007,282	2,007,282	2,007,282
		8221	REIMBURSEMENTS-AIRPORT FA	92,000	92,000	92,000
		8336	HOMEOWNER PROP TAX RELIEF	740,000	740,000	740,000
		8398	ST AID-AB1661-ERAF REIMBURSEME	400,000	400,000	400,000
		8460	STATE-MOTOR VEH LIC FEE	13,000,000	13,000,000	13,000,000
		8465	OPEN SPACE SUBVENTION	1,074,304	1,074,304	1,074,304
		8601	FED AID ENTITLEMNT LAND	340,000	340,000	340,000
		8805	OTHER GOV'T: RDA PASS THRU	300,000	300,000	300,000
		9010	PROP. TAXES CURR. SECURED	51,700,000	51,700,000	51,700,000
		9011	SUPPLEMENTAL-CURR.SECURED	1,345,110	1,345,110	1,345,110
		9012	REDEVELOPMENT AGENCY TAX	(698,591)	(698,591)	(698,591)
		9020	PROP. TAXES CURR. UNSEC.	1,605,401	1,605,401	1,605,401
		9021	SUPPLEMENTAL-CURR.UNSEC.	9,500	9,500	9,500
		9110	PROP. TAXES PRIOR SECURED	(176,750)	(176,750)	(176,750)
		9111	SUPPLEMENTL-PRIOR SECURED	(500)	(500)	(500)
		9120	PROP. TAXES PRIOR UNSEC.	40,500	40,500	40,500
		9121	SUPPLEMENTAL-PRIOR UNSEC	9,000	9,000	9,000
		9129	REDEMPTION FEES	30,000	30,000	30,000
		9130	DELINQUENT/COST REIMBRSMT	136,350	136,350	136,350
		9132	PENALTIES-DELINQUENT TAX	139,000	139,000	139,000
		9133	PENALTIES-C O F	2,000	2,000	2,000
		9135	TLRF PROCEEDS	200,000	200,000	200,000
		9151	SALES AND USE TAXES	4,800,000	4,800,000	4,800,000
		9160	FRANCHISES-CABLE	200,000	200,000	200,000
		9161	FRANCHISE FEES-PUB UTIL	740,000	740,000	740,000
		9162	FRANCHISE FEES-GARBAGE	350,000	350,000	350,000
		9191	AIRCRAFT TAX	108,000	108,000	108,000
		9192	PROPERTY TRANSFER TAX	1,700,000	1,700,000	1,700,000
		9194	RACEHORSE TAX	10,000	10,000	10,000
		9195	TRANSIENT OCCUPANCY TAX	3,800,000	3,800,000	3,800,000
		9410	INTEREST	4,250,000	4,250,000	4,250,000
		9587	AMBULANCE REIMBURSEMENT	45,000	45,000	45,000
		9705	SEPARATE TAX BILL COSTS	38,000	38,000	38,000
		9724	SUPPLEMENTAL ROLL-5% ADMN	275,000	275,000	275,000
		9729	PROP TAX ADMIN FEE-SB2557	884,160	884,160	884,160
		9911	ELECTRIC DEREGULATION SETTLEME	918,348	918,348	918,348
		9960	OTHER REVENUE	15,000	15,000	15,000
			TOTAL:	90,428,114	90,428,114	90,428,114
0001	2005 SHORT-TERM FINANCING	9135	TLRF PROCEEDS	82,000	82,000	82,000
		9401	TRAN INTEREST REVENUE	460,000	460,000	460,000
			TOTAL:	542,000	542,000	542,000
0001	2006 COURT OPERATIONS	9301	50% EXCESS MOE REVENUE-ST	(530,000)	(530,000)	(530,000)
		9304	RED LIGHT - VC21453, 54, 57	1,000	1,000	1,000
		9308	CIVIL ASSESSMENT-PC1214.1	475,600	475,600	475,600
		9322	TRAFFIC SCH-VC42007.1($24)	379,000	379,000	379,000
		9323	CNTY FIX IT-VC 40611	37,500	37,500	37,500
		9324	COUNTY PARKING	200	200	200
		9325	CO-FAILURE TO APPEAR(FTA)	55,600	55,600	55,600

FUND	DEPARTMENT	REVENUE TYPE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001	2006 (Continued)	9326	CO MOTOR VEH/CRIM FINES	951,300	951,300	951,300
		9333	CITIES FIX IT-VC40611	18,900	18,900	18,900
		9336	HEAD TRAUMA-VC27315	1,700	1,700	1,700
		9339	SUPERIOR COURT FINES-BASE	44,100	44,100	44,100
		9348	TRAFFIC SCHOOL FEES	1,317,500	1,317,500	1,317,500
		9353	VITAL STATS FEE-GC 26859	2,600	2,600	2,600
		9360	SMALL CLAIMS FEES	22,000	22,000	22,000
		9372	BUSINESS & PROFESSIONS	(3,600)	(3,600)	(3,600)
		9373	HEALTH/SAFETY FINES/FORFT	700	700	700
		9379	CITIES- ALL MISDEMEANORS	29,400	29,400	29,400
		9383	CITY MOTOR VEHICLE FINES	101,800	101,800	101,800
		9390	ST PENALTY F&GAME-PC1464	4,200	4,200	4,200
		9399	ST PENALTY ASSMNTS-PC1464	594,300	594,300	594,300
		9548	TRAFFIC SCHOOL FEES - CITY	19,900	19,900	19,900
		9562	TR CT TRUST-GC26823	300	300	300
		9564	TR CT TRUST-GC26827.4	1,500	1,500	1,500
		9565	TR CT TRUST-GC26830	35,700	35,700	35,700
		9566	TR CT TRUST-GC26833.1	4,200	4,200	4,200
		9573	TR CT TRUST - GC26852.1	100	100	100
		9576	TR CT TRUST - GC26862	1,000	1,000	1,000
		9578	TR CT TRUST-GC72060	100	100	100
		9677	REIMB JUV COURT PROF FEES	2,100	2,100	2,100
		9695	RECORDING FEES	181,600	181,600	181,600
		9760	MOTION FEE-GC26830(A)	7,700	7,700	7,700
		9770	MOTION SUM JDG-GC	14,400	14,400	14,400
		9780	COUNTY CIVIL FEES	46,000	46,000	46,000
			TOTAL:	3,818,400	3,818,400	3,818,400
0001	2040 ADMINISTRATIVE OFFICE	8222	SUPPRT BLNG TO GOVTL AGCY	141,805	141,805	141,805
		8324	SB90 STATE MANDATED COSTS	15,000	15,000	15,000
		9953	EMPLOYEE REIMBURSEMENTS	100	100	100
		9956	PUB INFO SALE-COMP FILES	3,300	3,300	3,300
			TOTAL:	160,205	160,205	160,205
0001	2050 AUDITOR-CONTROLLER	8324	SB90 STATE MANDATED COSTS	30,000	30,000	30,000
		8333	STATE AID-NUCLEAR PLANNG	800	800	800
		9135	TLRF PROCEEDS	238,000	238,000	238,000
		9610	ADMINISTRATIVE SERVICES	72,571	72,571	72,571
		9611	SPECIAL ASSESSMENT FEES	120,000	120,000	120,000
		9728	COBRA MED INS ADMIN FEE	500	500	500
		9950	BOOK,PAMPHLT,BROCHR SALES	600	600	600
		9961	1915 BOND ACT ASSESSMENT	24,915	24,915	24,915
			TOTAL:	487,386	487,386	487,386
0001	2060 TREAS-TAX COLL-PUBLIC ADM	9130	DELINQUENT/COST REIMBRSMT	125,000	125,000	125,000
		9196	SALE OF TAX DEEDED PROP.	33,750	33,750	33,750
		9220	BUSINESS LICENSES	52,200	52,200	52,200
		9609	RED INSTALLMENT PLAN FEE	2,600	2,600	2,600
		9610	ADMINISTRATIVE SERVICES	496,894	496,894	496,894
		9613	PROP.REDEMPT.SEARCH FEES	24,000	24,000	24,000

FUND	DEPARTMENT	REVENUE TYPE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001	2060 (Continued)	9631 SEGREGATIONS FEE	738	738	738
		9632 DMV DELINQUENT VESSEL FEE	300	300	300
		9633 UNSEC DELINQUENT COLL FEE	20,000	20,000	20,000
		9680 ESTATE FEES	6,800	6,800	6,800
		9775 MOBL HOME DUP TX CLEARNCE	75	75	75
		9781 MISCELLANEOUS FEES	1,780	1,780	1,780
		9927 LIBRARY CARD ACCESS FEES	4,540	4,540	4,540
		9937 TAX DEPT RETRND CHECK FEE	4,800	4,800	4,800
		9944 ADV COSTS TX DEEDED PROP	2,025	2,025	2,025
		9956 PUB INFO SALE-COMP FILES	1,500	1,500	1,500
		9959 SERVICE CHGE RETRND CHKS	19,006	19,006	19,006
		9960 OTHER REVENUE	200	200	200
		9980 CASH OVERAGES	2,100	2,100	2,100
		TOTAL:	798,308	798,308	798,308
0001	2070 ASSESSOR	8495 ST-AB818 PROPERTY TAX ADMIN	939,574	860,753	860,753
		9740 CUTS & COMBINATN REQUESTS	2,000	2,000	2,000
		9799 OTHER SERVICE CHARGES	95,000	95,000	95,000
		9951 MAP SALES	12,000	12,000	12,000
		9956 PUB INFO SALE-COMP FILES	19,000	19,000	19,000
		9960 OTHER REVENUE	2,000	2,000	2,000
		TOTAL:	1,069,574	990,753	990,753
0001	2080 BOARDS,COMMISSION,COMM PROJECT	9997 TOBACCO SETTLEMENT	1,000,000	1,000,000	1,000,000
0001	2100 COUNTY COUNSEL	8324 SB90 STATE MANDATED COSTS	5,000	5,000	5,000
		8333 STATE AID-NUCLEAR PLANNG	500	500	500
		9635 LEGAL SERVICES	69,600	65,700	65,700
		9681 GUARDIANSHIP FEES	4,500	4,500	4,500
		9949 OTHER REIMBURSEMENTS	1,000	1,000	1,000
		TOTAL:	80,600	76,700	76,700
0001	2110 PERSONNEL	8333 STATE AID-NUCLEAR PLANNG	500	500	500
		9757 COPYING FEES	100	100	100
		TOTAL:	600	600	600
0001	2120 RETIREMENT PLANS	9614 RETIREMENT SERVICES	1,032,247	1,032,247	1,032,247
0001	2179 OPERATIONS CENTER	8222 SUPPRT BLNG TO GOVTL AGCY	18,480	18,480	18,480
		9957 ST WTR COST REIMBURSEMENT	14,594	14,594	14,594
		TOTAL:	33,074	33,074	33,074
0001	2180 GENERAL SERVICES	8205 GEN SRVS BLNG-POSTAGE	125,433	125,433	125,433
		8222 SUPPRT BLNG TO GOVTL AGCY	1,048,662	1,048,662	1,048,662
		8223 SUPPRT BLNG TO NON-GOVTL	1,023,656	1,023,656	1,023,656
		8333 STATE AID-NUCLEAR PLANNG	4,520	4,520	4,520
		9421 COMMUNICATION LEASE FACIL	7,450	7,450	7,450
		9431 RENT-LAND/BLDG-SHORT TERM	52,854	52,854	52,854
		9432 RENT-LAND/BLDG-LONG TERM	118,432	118,432	118,432
		9434 FARM LAND RENT	500	500	500

FUND	DEPARTMENT	REVENUE TYPE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001	2180 (Continued)	9438 RENTAL OF VETERANS BLDGS.	60,000	60,000	60,000
		9768 INCOME FROM CONCESSIONS	9,000	9,000	9,000
		9940 SALE OF FIXED ASSETS	15,000	15,000	15,000
		9955 OTHER SALES	1,100	1,100	1,100
		9960 OTHER REVENUE	4,350	4,350	4,350
		TOTAL:	2,470,957	2,470,957	2,470,957
0001	2208 MAINTENANCE PROJECTS	8218 MAINT PROJECT BILLINGS	356,200	346,900	346,900
0001	2240 DEVELOPMENT SERVICES	9251 BUILDING PERMITS	22,782	22,782	22,782
		9255 MINOR USE PERMIT APPLICATION	11,252	11,252	11,252
		9555 PREAPPLICATION PROCESS	4,536	4,536	4,536
		9559 FLOOD HAZARD FEES	1,260	1,260	1,260
		9647 FILING FEES-CORNER RECORD	1,198	1,198	1,198
		9648 LOT LINE ADJUSTMENTS	18,260	18,260	18,260
		9785 MONUMENTATION FEES	161,619	161,619	161,619
		9786 DRAINGE RVW-PLOT/SITE PLN	43,519	43,519	43,519
		9791 DEVELOPMENT PLAN INSPECTN	98,467	98,467	98,467
		9792 PAR MAP CHECKING THRU T/A	14,644	14,644	14,644
		9793 TR MAP CHECKING THRU T/A	63,140	63,140	63,140
		9798 RECORDS OF SURVEY FEES	22,938	22,938	22,938
		9951 MAP SALES	5,576	5,576	5,576
		9960 OTHER REVENUE	452	452	452
		9975 PM INSPECT-IMP PLANS P11E	46,256	46,256	46,256
		9976 TM INSPECT-IMP PLANS P11D	111,525	111,525	111,525
		TOTAL:	627,424	627,424	627,424
0001	2250 INFORMATION SERVICES	8201 ISD BLLNGS- PHONE	489,195	489,195	489,195
		8202 ISD BILLINGS-DP SUPPORT	948,056	838,470	838,470
		8203 ISD BILLINGS-RADIO/COMMNS	20,817	20,817	20,817
		8234 ISD BILLINGS - DAS	362,222	362,222	362,222
		8333 STATE AID-NUCLEAR PLANNG	0	44,880	44,880
		9655 DATA PROCCESSNG/INFO SRVS	199,317	199,317	199,317
		9656 COMMUNICATION SERVICE REV	215,199	170,319	170,319
		9714 COIN TELEPHONE COMMISSION	4,800	4,800	4,800
		9960 OTHER REVENUE	10,858	10,858	10,858
		TOTAL:	2,250,464	2,140,878	2,140,878
0001	2290 SERVICES TO SPL DISTRICTS	8333 STATE AID-NUCLEAR PLANNG	5,837	5,837	5,837
		9432 RENT-LAND/BLDG-LONG TERM	6,240	6,240	6,240
		9612 ASSESSMNT APPORTNMNT FEES	2,000	2,000	2,000
		9949 OTHER REIMBURSEMENTS	1,000	1,000	1,000
		TOTAL:	15,077	15,077	15,077
0001	2340 RISK MANAGEMENT	8214 DEPT BILLINGS-INSURANCE	564,999	508,103	508,103
0001	2509 CLERK/RECORDER	8324 SB90 STATE MANDATED COSTS	117,913	117,913	117,913
		8399 STATE AID - OTHER	5,000	5,000	5,000
		9294 MARRIAGE LICENSES	5,600	5,600	5,600
		9625 ELECTION SERVICES	38,000	38,000	38,000

FUND DEPARTMENT	REVENUE TYPE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001 2509 (Continued)	9637	INVOLUNTARY LIEN NOTICES	8,000	8,000	8,000
	9660	RECORDERS FEE GC27361.4	182,000	182,000	182,000
	9693	RECORDER'S SPECL PROJECTS	148,209	148,209	148,209
	9694	RECORDG FEE-MICROGRAPHICS	57,709	57,709	57,709
	9695	RECORDING FEES	528,000	528,000	528,000
	9696	RECORDING FEES-VHS	2,182	2,182	2,182
	9699	CHANGE OF OWNERSHIP FEE	9,300	9,300	9,300
	9744	RECORDING FEE-INFO SYSTEM	3,000	3,000	3,000
	9757	COPYING FEES	29,400	29,400	29,400
	9778	OTHER CLERK FEES	167,000	167,000	182,400
	9779	BOARD CLERK FEES	16,000	16,000	16,000
	9792	PAR MAP CHECKING THRU T/A	4,000	4,000	4,000
	9949	OTHER REIMBURSEMENTS	1,000	1,000	1,000
	9956	PUB INFO SALE-COMP FILES	14,450	14,450	14,450
		TOTAL:	1,336,763	1,336,763	1,352,163
0001 2550 PUBLIC DEFENDER	8337	STATE REIMB-CMC/ASH CASES	160,000	160,000	160,000
0001 2560 DISTRICT ATTORNEY	8222	SUPPRT BLNG TO GOVTL AGCY	37,000	37,000	37,000
	8324	SB90 STATE MANDATED COSTS	170,000	170,000	170,000
	8326	STATE AID- EXTRADITION	18,000	18,000	18,000
	8337	STATE REIMB-CMC/ASH CASES	130,000	130,000	130,000
	8341	ST AID-INS FRAUD INVESTIG	53,000	53,000	53,000
	8342	ST AID-DMV-VEH CRIME INV	117,000	117,000	117,000
	8347	STATE AWARDED GRANTS	267,753	267,753	267,753
	8399	STATE AID - OTHER	8,000	8,000	8,000
	8448	ST AID-PUBLIC SAFETY SRVC	1,625,000	1,625,000	1,625,000
	8490	ST AID - SLESF	89,000	89,000	89,000
	9310	VEHICLE FORFEITURES-VC14607.6	500	500	500
	9334	SMALL CLAIMS ADVISORY FEE	10,000	10,000	10,000
	9342	SETTLEMENTS/JUDGEMENTS	10,000	10,000	10,000
	9356	BLOOD ALCOHOL FINES	6,000	6,000	6,000
	9610	ADMINISTRATIVE SERVICES	144,414	144,414	144,414
	9627	DEFERRED ENTRY OF JUDGMENT	43,224	43,224	43,224
	9908	SETTLEMENTS-ENVIRONMENTAL	40,000	40,000	40,000
	9960	OTHER REVENUE	7,000	34,500	34,500
	9980	CASH OVERAGES	400	400	400
		TOTAL:	2,776,291	2,803,791	2,803,791
0001 2561 FAMILY SUPPORT	8332	ST AID-F/S COLLCTN INCENT	884,877	884,877	884,877
	8346	ST AID-MEDICL INS INCENTV	3,000	3,000	3,000
	8380	ST AID - CHILD SUP ADMIN	596,986	596,986	659,986
	8680	FED AID-CHILD SUP ADMIN	2,930,938	2,930,938	2,930,938
	8682	FED AID-INCENTIVES	611,000	611,000	611,000
	9635	LEGAL SERVICES	1,000	1,000	1,000
	9723	LABORATORY SERVICES	3,000	3,000	3,000
	9940	SALE OF FIXED ASSETS	7,000	7,000	7,000
		TOTAL:	5,037,801	5,037,801	5,100,801

FUND	DEPARTMENT	REVENUE TYPE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001	2562 VICTIM/WITNESS ASSISTANCE	8324	SB90 STATE MANDATED COSTS	400	400	400
		8337	STATE REIMB-CMC/ASH CASES	7,000	7,000	7,000
		8347	STATE AWARDED GRANTS	489,803	492,803	492,803
		9293	DOMESTIC VIOLENCE FEES	54,000	54,000	54,000
		9967	CONTRIBUTIONS - NON GOVTL	1,500	1,500	1,500
			TOTAL:	552,703	555,703	555,703
0001	2590 SHERIFF-CORONER	8222	SUPPRT BLNG TO GOVTL AGCY	21,000	21,000	21,000
		8223	SUPPRT BLNG TO NON-GOVTL	33,775	33,775	33,775
		8228	SHERIFF'S BLLNG-COURT SEC	2,030,271	2,030,271	2,030,271
		8324	SB90 STATE MANDATED COSTS	70,000	70,000	70,000
		8333	STATE AID-NUCLEAR PLANNG	8,000	5,000	5,000
		8342	ST AID-DMV-VEH CRIME INV	120,000	120,000	120,000
		8347	STATE AWARDED GRANTS	233,568	233,568	233,568
		8362	ST REV-PAROLE HOLDS	500,000	500,000	500,000
		8399	STATE AID - OTHER	231,500	231,500	436,900
		8448	ST AID-PUBLIC SAFETY SRVC	7,460,000	7,460,000	7,460,000
		8490	ST AID - SLESF	316,000	316,000	316,000
		8618	FEDERAL AID-COPS AHEAD	10,000	10,000	230,885
		8621	FED AID-LLEBG GRANT	153,059	153,059	153,059
		8622	FED AID - REIMB	10,000	10,000	10,000
		8701	OTHER GOVT AGENCY REVENUE	0	0	103,197
		9288	FINGER PRINTING FEES	8,000	8,000	8,000
		9289	EXPLOSIVE PERMITS	700	700	700
		9292	GUN PERMITS	5,000	4,000	4,000
		9324	COUNTY PARKING	5,000	5,000	5,000
		9351	ASSET FORFEITURES	50,000	30,000	30,000
		9358	PENALTY AS-FINGERPRINT ID	111,203	111,203	111,203
		9588	INMATE ASSISTANCE REIMBRS	700	700	700
		9589	BOOKING FEES-INDIVIDUALS	20,000	20,000	20,000
		9593	FED AID-F/S COLL INCENTIV	0	0	132,970
		9663	HOME DETENTION PROGRAM	42,000	42,000	42,000
		9668	ALTERNATIVE WORK PROG REV	45,000	45,000	45,000
		9669	WEEKENDER PROGRAM	55,000	55,000	55,000
		9670	CIVIL PROCESS SERVICE	125,000	125,000	125,000
		9690	LAW ENFORCEMENT SERVICES	59,300	59,300	59,300
		9691	BOOKING FEES (SB 2557)	340,000	340,000	340,000
		9698	CIVIL SPECIAL FEE GC26746	10,000	10,000	10,000
		9949	OTHER REIMBURSEMENTS	25,000	25,000	25,000
		9954	EMPL MEALS/IN-HOUSE FOOD	7,000	7,000	7,000
		9960	OTHER REVENUE	8,000	25,000	25,000
			TOTAL:	12,114,076	12,107,076	12,769,528
0001	2660 PROBATION DEPARTMENT	8302	ST RLGN-SALES TX-SOC SRVC	190,000	190,000	190,000
		8337	STATE REIMB-CMC/ASH CASES	1,000	1,000	1,000
		8399	STATE AID - OTHER	89,000	89,000	89,000
		8448	ST AID-PUBLIC SAFETY SRVC	1,925,000	1,925,000	1,925,000
		8467	ST-10% REST FINE REBATE	13,800	13,800	13,800
		8469	ST-10% SBOC VOC REBATE	4,500	4,500	4,500
		8490	ST AID - SLESF	0	0	906,623

FUND DEPARTMENT	REVENUE TYPE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001 2660 (Continued)	8660 FEDERAL - WELFARE ADMIN	1,813,984	1,863,984	1,863,984
	8667 FED AID-NUTRITION PROGRAM	29,000	29,000	29,000
	8701 OTHER GOVT AGENCY REVENUE	220,205	220,205	220,205
	9312 PROBA DRUG FEE-PC1203.1AB	3,000	3,000	3,000
	9339 SUPERIOR COURT FINES-BASE	9,000	9,000	9,000
	9549 ELECTRONIC MONITORING FEE	3,500	3,500	3,500
	9592 MONITORING FEE-PC1203.1B	187,565	150,000	150,000
	9601 CHANGE OF PLEA	600	600	600
	9602 PROBA MGMNT FEE-ADULTS	16,775	12,000	12,000
	9605 SENTENCING REPORT FEE	122,021	85,000	85,000
	9606 RESTITN COLL FEE-PC1203.1	35,319	35,319	35,319
	9607 RECORD SEALING FEE	800	800	800
	9610 ADMINISTRATIVE SERVICES	100	100	100
	9627 DEFERRED ENTRY OF JUDGMENT	2,000	2,000	2,000
	9634 OTHER COURT-ORDERED REIMB	1,500	1,500	1,500
	9639 PROCESSING FEES	32,801	26,000	26,000
	9747 INST.CARE-JUVENILE HALL	33,000	33,000	33,000
	9749 INSTITUTIONAL CARE/SERVCE	700	700	700
	9954 EMPL MEALS/IN-HOUSE FOOD	300	300	300
	9960 OTHER REVENUE	152,628	12,000	12,000
	TOTAL:	4,888,098	4,711,308	5,617,931
0001 2670 COUNTY FIRE	8333 STATE AID-NUCLEAR PLANNG	8,000	10,000	10,000
	8448 ST AID-PUBLIC SAFETY SRVC	1,340,000	1,340,000	1,340,000
	9253 PLAN CHECK FEES	83,000	83,000	83,000
	9431 RENT-LAND/BLDG-SHORT TERM	10,000	10,000	10,000
	9658 FIRE PROTECTION SERVICES	118,460	118,460	118,460
	9903 SEMINAR/CONF/WORKSHOP FEE	37,000	37,000	37,000
	9949 OTHER REIMBURSEMENTS	64,500	2,500	2,500
	9986 INTERFUND CONTRIBUTIONS	270,000	270,000	270,000
	TOTAL:	1,930,960	1,870,960	1,870,960
0001 2730 AGRICULTURAL COMMISSIONER	8222 SUPPRT BLNG TO GOVTL AGCY	1,000	1,000	1,000
	8330 STATE AID FOR AGRICULTURE	910,676	910,676	910,676
	8333 STATE AID-NUCLEAR PLANNG	26,000	26,000	26,000
	8438 ST AID-GAS TAX-UNCLAIMED	820,000	820,000	820,000
	9291 OTHER LICENSES AND PERMIT	90,700	90,700	90,700
	9661 AGRICULTURAL SERVICES	65,700	65,700	65,700
	9662 RODENT CONTROL	71,000	71,000	71,000
	9665 STANDARDIZATION INSPECTS	3,800	3,800	3,800
	9783 HAZARDOUS WASTE REVENUES	23,624	23,624	23,624
	9960 OTHER REVENUE	2,000	2,000	2,000
	TOTAL:	2,014,500	2,014,500	2,014,500
0001 2790 EMERGENCY SERVICES	8333 STATE AID-NUCLEAR PLANNG	581,220	581,220	581,220
	8659 FEDERAL AID - OTHER	21,000	21,000	21,000
	8701 OTHER GOVT AGENCY REVENUE	1,100	1,100	1,100
	9953 EMPLOYEE REIMBURSEMENTS	150	250	250
	TOTAL:	603,470	603,570	603,570

SLO COUNTY BUDGET PREPARATION SYSTEM

REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT	REVENUE TYPE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001	2800 PLANNING & BUILDING DEPARTMENT	8222 SUPPRT BLNG TO GOVTL AGCY	50,000	50,000	50,000
		8223 SUPPRT BLNG TO NON-GOVTL	519,808	519,808	519,808
		8363 STATE COASTAL GRANT	155,000	251,506	251,506
		8496 ST AID-PASS THRU GRANTS	1,133,215	1,133,215	1,133,215
		9251 BUILDING PERMITS	1,680,000	1,644,167	1,644,167
		9252 GRADING PERMITS	66,000	66,000	66,000
		9253 PLAN CHECK FEES	1,274,000	1,274,000	1,274,000
		9254 SUB PERMITS-MECH EL PLUMB	401,000	401,000	401,000
		9281 LAND USE PERMITS	767,658	767,658	767,658
		9282 PLOT PLANS	268,245	268,245	268,245
		9283 GENERAL PLAN AMENDMENTS	90,000	90,000	90,000
		9284 AGRICULTURAL PRESERVE FEE	22,788	22,788	22,788
		9285 SUBDIVISION PERMITS	286,360	286,360	286,360
		9286 SPECIFIC PLANS	3,957	3,957	3,957
		9303 LAND USE FINES	3,000	3,000	3,000
		9345 BLDG CODE INVESTIG FEES	40,000	40,000	40,000
		9596 MITIGATION FEE-AIR	45,000	45,000	45,000
		9641 ENVIRONMNTL ASSESSMT FEES	220,000	220,000	220,000
		9643 LAFCO PROCESSING FEES	75,000	75,000	75,000
		9644 PUBLICATION FEES	70,000	70,000	70,000
		9645 PLANNING/ENGINEERING SVCS	5,000	5,000	5,000
		9704 DEVELOPMENT FEE- ADMIN	85,000	85,000	85,000
		9710 ROAD ABANDONMENT FEE	1,500	1,500	1,500
		9930 REV APPLICABLE PRIOR YRS	1,000	1,000	1,000
		9950 BOOK,PAMPHLT,BROCHR SALES	14,000	14,000	14,000
		9958 NUISANCE ABATEMENT	45,000	45,000	45,000
		9960 OTHER REVENUE	62,000	62,000	62,000
		9977 MICROFILM	124,000	124,000	124,000
		TOTAL:	7,508,531	7,569,204	7,569,204
0001	2840 ANIMAL SERVICES	8701 OTHER GOVT AGENCY REVENUE	275,174	275,174	275,174
		9210 ANIMAL LICENSES	290,000	290,000	290,000
		9297 2840-MISC PERMITS	19,274	19,274	19,274
		9610 ADMINISTRATIVE SERVICES	1,900	1,900	1,900
		9685 HUMANE SERVICES	33,700	33,700	33,700
		9686 IMPOUND FEES	45,900	45,900	45,900
		9687 BOARDING FEES	24,000	24,000	24,000
		9688 ANIMAL PLACEMENT	18,200	39,665	39,665
		9960 OTHER REVENUE	1,500	1,500	1,500
		TOTAL:	709,648	731,113	731,113
0001	3000 HEALTH DEPARTMENT	8216 HEALTH BILLING	154,892	164,892	164,892
		8222 SUPPRT BLNG TO GOVTL AGCY	260,276	260,276	246,050
		8302 ST RLGN-SALES TX-SOC SRVC	288,834	288,834	288,834
		8304 ST RLGN-SALES TAX-HEALTH	3,594,567	3,561,561	3,575,787
		8324 SB90 STATE MANDATED COSTS	8,000	8,000	8,000
		8333 STATE AID-NUCLEAR PLANNG	30,000	30,000	30,000
		8347 STATE AWARDED GRANTS	15,000	15,000	15,000
		8399 STATE AID - OTHER	302,317	302,317	302,317
		8430 ST AID-CALIF CHILDRN SRVC	930,155	930,155	930,155

FUND DEPARTMENT	REVENUE TYPE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001 3000 (Continued)	8432 STATE - HEALTH ADMIN.	1,562,286	1,562,286	1,562,286
	8604 FEDERAL - HEALTH ADMIN	2,920,327	2,935,327	2,935,327
	8701 OTHER GOVT AGENCY REVENUE	63,979	63,979	63,979
	9295 BURIAL PERMITS	4,300	4,300	4,300
	9315 CHILD RESTRNT FEE-COUNTY	1,200	1,200	1,200
	9316 CHILD RESTRAINT FEE-CITY	1,800	1,800	1,800
	9409 OTHER INTEREST	1,000	1,000	1,000
	9681 GUARDIANSHIP FEES	61,000	61,000	61,000
	9682 REPRESENTATIVE PAYEE FEES	26,100	26,100	26,100
	9695 RECORDING FEES	78,236	78,236	78,236
	9718 EXAM FEES-CHILDREN	21,000	21,000	21,000
	9720 OBSTETRICAL SERVICES	200,000	230,000	230,000
	9721 NURSING FEES	264,700	264,700	264,700
	9722 HOME HEALTH NURSING FEES	35,000	35,000	35,000
	9723 LABORATORY SERVICES	356,500	377,500	377,500
	9730 ENVIRONMENTAL HEALTH SERVICES	1,101,878	1,101,878	1,101,878
	9738 MEDICAL REMB SERV/PAT CAR	282,500	282,500	282,500
	9745 CALIF CHILDREN SERVICES	0	25,000	25,000
	9809 PROGRAM REVENUE - CHILDREN AND	1,172,536	1,172,536	1,172,536
	9960 OTHER REVENUE	327,951	327,951	327,951
	9997 TOBACCO SETTLEMENT	0	278,413	278,413
	TOTAL:	14,066,334	14,412,741	14,412,741
0001 3070 MENTAL HEALTH	8222 SUPPRT BLNG TO GOVTL AGCY	0	0	9,639
	8302 ST RLGN-SALES TX-SOC SRVC	113,300	113,300	113,300
	8303 ST RLGN-SALES TAX-M H	4,720,300	4,720,300	4,720,300
	8305 ST REALGN- VLF	438,421	438,421	438,421
	8308 ST REALGN- VLF GROWTH	147,350	147,350	147,350
	8312 ST RLGN-VLF BASE RESTORTN	183,396	183,396	183,396
	8324 SB90 STATE MANDATED COSTS	95,000	95,000	95,000
	8325 ST AID- DRUG/MENTL HEALTH	8,669,194	8,826,194	8,826,194
	8348 ST AID-MANGD CARE-INPATNT	459,212	459,212	459,212
	8701 OTHER GOVT AGENCY REVENUE	85,940	85,940	85,940
	8702 DISASTER ASST REV-GOVT AG	5,668	5,668	5,668
	9725 MENTAL HEALTH SERVICES	316,162	316,162	316,162
	9748 PSYCHIATRIC FEES-ADULTS	392,488	392,488	392,488
	9903 SEMINAR/CONF/WORKSHOP FEE	1,060	1,060	1,060
	9960 OTHER REVENUE	327,436	327,436	327,436
	9997 TOBACCO SETTLEMENT	0	616,508	616,508
	TOTAL:	15,954,927	16,728,435	16,738,074
0001 3075 DRUG & ALCOHOL SERVICES	8222 SUPPRT BLNG TO GOVTL AGCY	89,880	89,880	93,710
	8304 ST RLGN-SALES TAX-HEALTH	86,392	0	0
	8339 ST AID-DRUG AND ALCOHOL	350,206	350,206	350,206
	8343 ST AID-PERINATAL T E F	293,525	293,525	293,525
	8399 STATE AID - OTHER	171,163	243,163	243,163
	8412 MEDI-CAL:PATIENTS-ST +FED	117,165	117,165	117,165
	8496 ST AID-PASS THRU GRANTS	796,700	796,700	796,700
	8613 FED AID-DRUG FREE SCH/COM	24,486	24,486	24,486
	8655 FED AID-DRUG AND ALCOHOL	1,438,010	1,538,010	1,538,010

FUND	DEPARTMENT	REVENUE TYPE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0001	3075 (Continued)	8656	FEDERAL-GRANTS	98,500	98,500	98,500
		8668	FED AID-PERINTL SETASIDE	46,481	46,481	46,481
		8701	OTHER GOVT AGENCY REVENUE	27,500	27,500	27,500
		9356	BLOOD ALCOHOL FINES	156,000	156,000	156,000
		9380	FEES -ALCOHOL ABUSE & EDU	49,000	49,000	49,000
		9727	ALCOHOLISM SERVICES	8,800	8,800	8,800
		9738	MEDICAL REMB SERV/PAT CAR	3,600	3,600	3,600
		9809	PROGRAM REVENUE - CHILDREN AND	72,091	72,091	72,091
		9949	OTHER REIMBURSEMENTS	93,152	99,732	99,732
		9997	TOBACCO SETTLEMENT	0	77,301	77,301
			TOTAL:	3,922,651	4,092,140	4,095,970
0001	3200 SOCIAL SERVICES ADMINISTRATION	8302	ST RLGN-SALES TX-SOC SRVC	2,299,245	2,299,245	2,299,245
		8401	STATE - WELFARE ADMIN.	11,240,524	11,026,961	11,026,961
		8660	FEDERAL - WELFARE ADMIN	23,448,555	22,985,836	22,985,836
		8682	FED AID-INCENTIVES	3,500,000	3,500,000	3,500,000
		9692	CHILDREN PROTECTION FEES	50,000	50,000	50,000
		9960	OTHER REVENUE	410,186	410,186	410,186
			TOTAL:	40,948,510	40,272,228	40,272,228
0001	3240 FOSTER CARE-SOCIAL SERVICES	8302	ST RLGN-SALES TX-SOC SRVC	2,795,986	2,795,986	2,795,986
		8405	STATE AID - BHI & I	3,198,623	3,198,623	3,198,623
		8411	ST AID-CS COLL-FOSTR CARE	20,294	20,294	20,294
		8616	FED AID-CS COLL-FOSTER CR	16,912	16,912	16,912
		8662	FEDERAL AID - BHI & I	4,078,964	4,078,964	4,078,964
			TOTAL:	10,110,779	10,110,779	10,110,779
0001	3250 CALWORKS	8416	ST AID - REIMB	39,068	39,068	39,068
		8420	STATE AID-CALWORKS	591,980	591,980	591,980
		8622	FED AID - REIMB	41,124	41,124	41,124
		8704	COMBINED FED/ST CALWORKS	9,053,907	9,053,907	9,053,907
			TOTAL:	9,726,079	9,726,079	9,726,079
0001	3285 LAW ENFORCEMENT MED CARE	8222	SUPPRT BLNG TO GOVTL AGCY	68,000	68,000	68,000
		8311	ST RLGN-SALES TX-HLTH-GRW	587,361	587,361	587,361
		9718	EXAM FEES-CHILDREN	12,000	12,000	12,000
		9721	NURSING FEES	1,000	1,000	1,000
		9960	OTHER REVENUE	150	150	150
		9997	TOBACCO SETTLEMENT	0	74,499	74,499
			TOTAL:	668,511	743,010	743,010
0001	3290 GENERAL ASSISTANCE	8302	ST RLGN-SALES TX-SOC SRVC	181,877	181,877	181,877
		8660	FEDERAL - WELFARE ADMIN	242,803	242,803	242,803
		9295	BURIAL PERMITS	3,600	3,600	3,600
			TOTAL:	428,280	428,280	428,280
0001	3330 VETERANS SERVICES	8335	STATE AID VETERAN AFFAIRS	45,000	45,000	45,000

			2001-02	2001-02	2001-02
FUND	DEPARTMENT	REVENUE TYPE	REQUESTED	RECOMMENDED	ADOPTED
0002	2920 ROADS	8249 ROADS IMPACT FEES	0	3,762,908	3,762,908
		8336 HOMEOWNER PROP TAX RELIEF	9,434	9,434	9,434
		8399 STATE AID - OTHER	987,000	987,000	987,000
		8440 STATE - HIGHWAY USERS TAX	3,650,000	3,650,000	3,650,000
		8442 STATE AID CONSTRUCTION	2,017,367	2,017,367	2,017,367
		8443 TRANS DEV ACT SB 325	1,500,000	1,500,000	1,500,000
		8444 ST AID-GAS TAX-PROP 111	1,650,000	1,650,000	1,650,000
		8447 ST AID-ISTEA EXCHANGE	578,060	578,060	578,060
		8450 ST AID-BICYCLE LANE ACCT	148,076	148,076	148,076
		8460 STATE-MOTOR VEH LIC FEE	34,000	34,000	34,000
		8605 FEDERAL AID CONSTRUCTION	1,169,277	1,169,277	1,169,277
		8607 FEDERAL FOREST RESERV REV	5,000	5,000	5,000
		8805 OTHER GOV'T: RDA PASS THRU	1,900	1,900	1,900
		8810 TRANSFERS IN FROM GEN FND	4,359,960	3,780,950	3,780,950
		9010 PROP. TAXES CURR. SECURED	893,064	893,064	893,064
		9011 SUPPLEMENTAL-CURR.SECURED	17,000	17,000	17,000
		9020 PROP. TAXES CURR. UNSEC.	19,665	19,665	19,665
		9110 PROP. TAXES PRIOR SECURED	(3,200)	(3,200)	(3,200)
		9111 SUPPLEMENTL-PRIOR SECURED	(8)	(8)	(8)
		9120 PROP. TAXES PRIOR UNSEC.	500	500	500
		9121 SUPPLEMENTAL-PRIOR UNSEC	160	160	160
		9410 INTEREST	35,000	35,000	35,000
		9431 RENT-LAND/BLDG-SHORT TERM	400	400	400
		9596 MITIGATION FEE-AIR	185,165	185,165	185,165
		9645 PLANNING/ENGINEERING SVCS	740	740	740
		9646 ROAD PERMIT FEES	8,000	8,000	8,000
		9652 ROAD IMPACT FEES	3,762,908	0	0
		9709 ENCROACHMENT PERMIT FEES	40,000	40,000	40,000
		9710 ROAD ABANDONMENT FEE	200	200	200
		9712 CURB & GUTTER WAIVERS	10,000	10,000	10,000
		9911 ELECTRIC DEREGULATION SETTLEME	33,606	33,606	33,606
		TOTAL:	21,113,274	20,534,264	20,534,264
0003	2207 CAPITAL PROJECTS FUND	8219 CIP/FIXED ASSET BILLINGS	47,759,400	1,350,878	1,350,878
		8354 ST-PROP 10 TOBACCO TAX	0	259,400	0
		8802 PROCEEDS OF LT DEBT-CAPTL	0	20,000,000	20,000,000
		8810 TRANSFERS IN FROM GEN FND	0	0	25,000
		9135 TLRF PROCEEDS	500,000	500,000	500,000
		9395 PENALTY AS-CTHS TEMP CONS	0	4,900,000	4,900,000
		9410 INTEREST	500,000	600,000	600,000
		9659 PUB FACIL FEE-FIRE	0	309,700	309,700
		9701 PUB FACIL FEE-PARKS	0	1,153,700	1,153,700
		9703 PUB FAC FEE-LAW ENFORCE	0	1,401,500	1,401,500
		9776 PARKLAND FEE (QUIMBY FEE)	0	73,400	73,400
		9997 TOBACCO SETTLEMENT	0	0	259,400
		TOTAL:	48,759,400	30,548,578	30,573,578
0005	4125 PARKS	8222 SUPPRT BLNG TO GOVTL AGCY	24,439	24,439	24,439
		8223 SUPPRT BLNG TO NON-GOVTL	34,090	34,090	34,090
		8225 PARKS BILLNGS-GRNDS/MAINT	382	382	382
		8810 TRANSFERS IN FROM GEN FND	2,500,000	2,302,500	2,502,500

FUND	DEPARTMENT	REVENUE TYPE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0005	4125 (Continued)	8817	INTERNAL LOAN REPAYMENT-PRIN	46,791	46,791	46,791
		8818	INTERNAL LOAN REPAYMENT-INT	9,707	9,707	9,707
		9365	FISH AND GAME FINES	3,000	3,000	3,000
		9366	OFF-HIGHWAY MOTOR FINES	5,500	5,500	5,500
		9410	INTEREST	27,116	27,116	27,116
		9431	RENT-LAND/BLDG-SHORT TERM	5,484	5,484	5,484
		9432	RENT-LAND/BLDG-LONG TERM	6,590	6,590	6,590
		9434	FARM LAND RENT	1,800	1,800	1,800
		9679	SPECIAL BUILDING FEES	19,800	19,800	19,800
		9714	COIN TELEPHONE COMMISSION	150	150	150
		9762	CAMPING FEES	279,780	279,780	279,780
		9763	DAILY PASSES	95,600	95,600	95,600
		9764	GROUP ENTRANCE FEES	82,886	82,886	82,886
		9765	SEASON PASSES	28,010	28,010	28,010
		9766	SEASON BOAT LICENSES	17,370	17,370	17,370
		9767	DAILY BOAT PASSES	24,500	24,500	24,500
		9768	INCOME FROM CONCESSIONS	74,100	74,100	74,100
		9769	SWIMMING POOL FEES	78,099	78,099	78,099
		9771	DOG/DAY USE	6,268	6,268	6,268
		9772	SHOWERS/LOCKERS	12,865	12,865	12,865
		9781	MISCELLANEOUS FEES	1,600	1,600	1,600
		9787	RECREATIONAL PROGRAMS	2,680	2,680	2,680
		9851	SERVICE CHARGES	1,268,982	1,321,859	1,321,859
		9960	OTHER REVENUE	2,960	2,960	2,960
		9980	CASH OVERAGES	125	125	125
			TOTAL:	4,660,674	4,516,051	4,716,051
0016	2700 WILDLIFE AND GRAZING	8608	FEDERAL GRAZING FEES	7,600	7,600	7,600
		9410	INTEREST	2,200	2,200	2,200
			TOTAL:	9,800	9,800	9,800
0017	4040 DRINKING DRIVER PROGRAMS	8222	SUPPRT BLNG TO GOVTL AGCY	162,294	92,294	92,294
		9410	INTEREST	9,956	9,956	9,956
		9547	EXTD FIRST OFFENDER FEES	84,080	94,080	94,080
		9627	DEFERRED ENTRY OF JUDGMENT	159,274	159,274	159,274
		9726	SECOND CHANCE CHARGES-ALC	519,211	541,201	541,201
		9753	FIRST OFFENDER FEES	558,367	578,367	578,367
		9781	MISCELLANEOUS FEES	46,668	56,668	56,668
			TOTAL:	1,539,850	1,531,840	1,531,840
0020	2081 ORGANIZATIONAL EFFECTIVENESS	8810	TRANSFERS IN FROM GEN FND	1,735,000	1,735,000	1,735,000
0022	2082 TAX REDUCTION RESERVE	9135	TLRF PROCEEDS	1,000,000	1,000,000	1,000,000
0023	2083 COUNTYWIDE AUTOMATION REPLACEM	8215	DEPT BILLINGS-GEN CO OH	1,619,639	1,619,639	1,619,639
0024	2084 GEN GOVT BUILDING REPLACEMENT	8215	DEPT BILLINGS-GEN CO OH	807,990	807,990	807,990

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

FUND	DEPARTMENT	REVENUE TYPE		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0025	2085 COMMUNITY DEVELOPMENT PROGRAM	8656	FEDERAL-GRANTS	0	4,181,000	4,181,000
		8881	TRANSFER IN-FEDERAL CDBG	2,800,000	0	0
		8882	TRANSFER IN-FEDERAL HOME	1,286,000	0	0
		8883	TRANSFER IN-FEDERAL ESG	95,000	0	0
			TOTAL:	4,181,000	4,181,000	4,181,000
0026	4000 LIBRARY	8336	HOMEOWNER PROP TAX RELIEF	53,711	53,711	53,711
		8347	STATE AWARDED GRANTS	24,000	24,000	24,000
		8399	STATE AID - OTHER	381,378	381,378	381,378
		8460	STATE-MOTOR VEH LIC FEE	165,000	165,000	165,000
		8805	OTHER GOV'T: RDA PASS THRU	22,531	22,531	22,531
		8810	TRANSFERS IN FROM GEN FND	333,462	333,462	333,462
		9010	PROP. TAXES CURR. SECURED	3,711,106	3,711,106	3,711,106
		9011	SUPPLEMENTAL-CURR.SECURED	106,921	106,921	106,921
		9012	REDEVELOPMENT AGENCY TAX	(22,531)	(22,531)	(22,531)
		9020	PROP. TAXES CURR. UNSEC.	122,213	122,213	122,213
		9021	SUPPLEMENTAL-CURR.UNSEC.	1,019	1,019	1,019
		9120	PROP. TAXES PRIOR UNSEC.	2,036	2,036	2,036
		9121	SUPPLEMENTAL-PRIOR UNSEC	982	982	982
		9410	INTEREST	102,000	102,000	102,000
		9431	RENT-LAND/BLDG-SHORT TERM	6,600	6,600	6,600
		9585	PUB FAC FEE-LIBRARY	384,000	0	0
		9714	COIN TELEPHONE COMMISSION	100	100	100
		9751	LOST-DAMAGED MATERIALS	12,500	12,500	12,500
		9752	LIBRARY SERVICES	130,000	130,000	130,000
		9757	COPYING FEES	17,000	17,000	17,000
		9758	LIBRARY REQUEST FEES	22,300	22,300	22,300
		9911	ELECTRIC DEREGULATION SETTLEME	52,766	52,766	52,766
		9950	BOOK,PAMPHLT,BROCHR SALES	3,100	3,100	3,100
		9960	OTHER REVENUE	100	100	100
		9967	CONTRIBUTIONS - NON GOVTL	350,000	0	0
		9980	CASH OVERAGES	300	300	300
			TOTAL:	5,982,594	5,248,594	5,248,594
0031	2710 FISH AND GAME	9365	FISH AND GAME FINES	10,000	10,000	10,000
0034	3287 EMERGENCY MEDICAL SRVS FUND	9337	PA-EMERGENCY MED SERVICES	377,800	377,800	377,800
		9410	INTEREST	4,200	4,200	4,200
			TOTAL:	382,000	382,000	382,000
0035	3288 CAL HEALTHCARE INDIG PROG	8483	CHIP HOSPITAL	450,000	450,000	450,000
		8484	CHIP NON-CO HOSPITAL	120,000	120,000	120,000
		8486	CHIP PHYSICIANS - COUNTY	16,500	16,500	16,500
		8487	CHIP PHYSICIANS - EMS	16,500	16,500	16,500
		8489	CHIP UNALLOCATED	78,000	78,000	78,000
		9410	INTEREST	7,000	7,000	7,000
		9809	PROGRAM REVENUE - CHILDREN AND	115,000	115,000	115,000
			TOTAL:	803,000	803,000	803,000

FUND	DEPARTMENT	REVENUE TYPE	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
0141	2141 ROADS - IMPACT FEES	9410 INTEREST	266,038	266,038	266,038
		9652 ROAD IMPACT FEES	626,400	626,400	626,400
		9930 REV APPLICABLE PRIOR YRS	8,741,942	8,741,942	8,741,942
		TOTAL:	9,634,380	9,634,380	9,634,380
0144	2835 PUBLIC FACILITIES FEES	9585 PUB FAC FEE-LIBRARY	290,000	290,000	290,000
		9659 PUB FACIL FEE-FIRE	880,000	880,000	880,000
		9701 PUB FACIL FEE-PARKS	1,300,000	1,300,000	1,300,000
		9702 PUB FACIL FEE-GEN GOVT	725,000	725,000	725,000
		9703 PUB FAC FEE-LAW ENFORCE	190,000	190,000	190,000
		9930 REV APPLICABLE PRIOR YRS	10,830,725	10,830,725	10,830,725
		TOTAL:	14,215,725	14,215,725	14,215,725
0149	3286 CO MEDICAL SERVICES PROG	8222 SUPPRT BLNG TO GOVTL AGCY	107,025	107,025	107,025
		8305 ST REALGN- VLF	2,367,028	2,486,426	2,472,200
		8810 TRANSFERS IN FROM GEN FND	1,441,541	0	0
		9410 INTEREST	20,000	20,000	20,000
		TOTAL:	3,935,594	2,613,451	2,599,225
1901	4901 DEBT SERVICE	8222 SUPPRT BLNG TO GOVTL AGCY	750,748	750,748	750,748
		8826 TRANSFERS IN FOR PRIN/INT	3,568,041	3,568,041	3,568,041
		9394 PENALTY AS-CRIM JUS CONST	283,803	283,803	283,803
		9407 INTEREST LEASE RESERVE FD	40,745	40,745	40,745
		9432 RENT-LAND/BLDG-LONG TERM	29,301	29,301	29,301
		TOTAL:	4,672,638	4,672,638	4,672,638
		TOTAL COUNTY REVENUE	366,302,099	345,601,557	347,473,275

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
8201 ISD BLLNGS- PHONE	2250 INFORMATION SERVICES	489,195	489,195	489,195
8202 ISD BILLINGS-DP SUPPORT	2250 INFORMATION SERVICES	948,056	838,470	838,470
8203 ISD BILLINGS-RADIO/COMMNS	2250 INFORMATION SERVICES	20,817	20,817	20,817
8205 GEN SRVS BLNG-POSTAGE	2180 GENERAL SERVICES	125,433	125,433	125,433
8214 DEPT BILLINGS-INSURANCE	2340 RISK MANAGEMENT	564,999	508,103	508,103
8215 DEPT BILLINGS-GEN CO OH	2001 NON-DEPARTMENTAL REVENUES	2,007,282	2,007,282	2,007,282
	2083 COUNTYWIDE AUTOMATION REPLACEM	1,619,639	1,619,639	1,619,639
	2084 GEN GOVT BUILDING REPLACEMENT	807,990	807,990	807,990
	TOTAL:	4,434,911	4,434,911	4,434,911
8216 HEALTH BILLING	3000 HEALTH DEPARTMENT	154,892	164,892	164,892
8218 MAINT PROJECT BILLINGS	2208 MAINTENANCE PROJECTS	356,200	346,900	346,900
8219 CIP/FIXED ASSET BILLINGS	2207 CAPITAL PROJECTS FUND	47,759,400	1,350,878	1,350,878
8221 REIMBURSEMENTS-AIRPORT FA	2001 NON-DEPARTMENTAL REVENUES	92,000	92,000	92,000
8222 SUPPRT BLNG TO GOVTL AGCY	2040 ADMINISTRATIVE OFFICE	141,805	141,805	141,805
	2179 OPERATIONS CENTER	18,480	18,480	18,480
	2180 GENERAL SERVICES	1,048,662	1,048,662	1,048,662
	2560 DISTRICT ATTORNEY	37,000	37,000	37,000
	2590 SHERIFF-CORONER	21,000	21,000	21,000
	2730 AGRICULTURAL COMMISSIONER	1,000	1,000	1,000
	2800 PLANNING & BUILDING DEPARTMENT	50,000	50,000	50,000
	3000 HEALTH DEPARTMENT	260,276	260,276	246,050
	3070 MENTAL HEALTH	0	0	9,639
	3075 DRUG & ALCOHOL SERVICES	89,880	89,880	93,710
	3285 LAW ENFORCEMENT MED CARE	68,000	68,000	68,000
	3286 CO MEDICAL SERVICES PROG	107,025	107,025	107,025
	4040 DRINKING DRIVER PROGRAMS	162,294	92,294	92,294
	4125 PARKS	24,439	24,439	24,439
	4901 DEBT SERVICE	750,748	750,748	750,748
	TOTAL:	2,780,609	2,710,609	2,709,852
8223 SUPPRT BLNG TO NON-GOVTL	2180 GENERAL SERVICES	1,023,656	1,023,656	1,023,656
	2590 SHERIFF-CORONER	33,775	33,775	33,775
	2800 PLANNING & BUILDING DEPARTMENT	519,808	519,808	519,808
	4125 PARKS	34,090	34,090	34,090
	TOTAL:	1,611,329	1,611,329	1,611,329
8225 PARKS BILLNGS-GRNDS/MAINT	4125 PARKS	382	382	382

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
8228 SHERIFF'S BLLNG-COURT SEC	2590 SHERIFF-CORONER	2,030,271	2,030,271	2,030,271
8234 ISD BILLINGS - DAS	2250 INFORMATION SERVICES	362,222	362,222	362,222
8249 ROADS IMPACT FEES	2920 ROADS	0	3,762,908	3,762,908
8302 ST RLGN-SALES TX-SOC SRVC	2660 PROBATION DEPARTMENT	190,000	190,000	190,000
	3000 HEALTH DEPARTMENT	288,834	288,834	288,834
	3070 MENTAL HEALTH	113,300	113,300	113,300
	3200 SOCIAL SERVICES ADMINISTRATION	2,299,245	2,299,245	2,299,245
	3240 FOSTER CARE-SOCIAL SERVICES	2,795,986	2,795,986	2,795,986
	3290 GENERAL ASSISTANCE	181,877	181,877	181,877
	TOTAL:	5,869,242	5,869,242	5,869,242
8303 ST RLGN-SALES TAX-M H	3070 MENTAL HEALTH	4,720,300	4,720,300	4,720,300
8304 ST RLGN-SALES TAX-HEALTH	3000 HEALTH DEPARTMENT	3,594,567	3,561,561	3,575,787
	3075 DRUG & ALCOHOL SERVICES	86,392	0	0
	TOTAL:	3,680,959	3,561,561	3,575,787
8305 ST REALGN- VLF	3070 MENTAL HEALTH	438,421	438,421	438,421
	3286 CO MEDICAL SERVICES PROG	2,367,028	2,486,426	2,472,200
	TOTAL:	2,805,449	2,924,847	2,910,621
8308 ST REALGN- VLF GROWTH	3070 MENTAL HEALTH	147,350	147,350	147,350
8311 ST RLGN-SALES TX-HLTH-GRW	3285 LAW ENFORCEMENT MED CARE	587,361	587,361	587,361
8312 ST RLGN-VLF BASE RESTORTN	3070 MENTAL HEALTH	183,396	183,396	183,396
8324 SB90 STATE MANDATED COSTS	2040 ADMINISTRATIVE OFFICE	15,000	15,000	15,000
	2050 AUDITOR-CONTROLLER	30,000	30,000	30,000
	2100 COUNTY COUNSEL	5,000	5,000	5,000
	2509 CLERK/RECORDER	117,913	117,913	117,913
	2560 DISTRICT ATTORNEY	170,000	170,000	170,000
	2562 VICTIM/WITNESS ASSISTANCE	400	400	400
	2590 SHERIFF-CORONER	70,000	70,000	70,000
	3000 HEALTH DEPARTMENT	8,000	8,000	8,000
	3070 MENTAL HEALTH	95,000	95,000	95,000
	TOTAL:	511,313	511,313	511,313
8325 ST AID- DRUG/MENTL HEALTH	3070 MENTAL HEALTH	8,669,194	8,826,194	8,826,194
8326 STATE AID- EXTRADITION	2560 DISTRICT ATTORNEY	18,000	18,000	18,000
8330 STATE AID FOR AGRICULTURE	2730 AGRICULTURAL COMMISSIONER	910,676	910,676	910,676
8332 ST AID-F/S COLLCTN INCENT	2561 FAMILY SUPPORT	884,877	884,877	884,877

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
8333 STATE AID-NUCLEAR PLANNG	2050 AUDITOR-CONTROLLER	800	800	800
	2100 COUNTY COUNSEL	500	500	500
	2110 PERSONNEL	500	500	500
	2180 GENERAL SERVICES	4,520	4,520	4,520
	2250 INFORMATION SERVICES	0	44,880	44,880
	2290 SERVICES TO SPL DISTRICTS	5,837	5,837	5,837
	2590 SHERIFF-CORONER	8,000	5,000	5,000
	2670 COUNTY FIRE	8,000	10,000	10,000
	2730 AGRICULTURAL COMMISSIONER	26,000	26,000	26,000
	2790 EMERGENCY SERVICES	581,220	581,220	581,220
	3000 HEALTH DEPARTMENT	30,000	30,000	30,000
	TOTAL:	665,377	709,257	709,257
8335 STATE AID VETERAN AFFAIRS	3330 VETERANS SERVICES	45,000	45,000	45,000
8336 HOMEOWNER PROP TAX RELIEF	2001 NON-DEPARTMENTAL REVENUES	740,000	740,000	740,000
	2920 ROADS	9,434	9,434	9,434
	4000 LIBRARY	53,711	53,711	53,711
	TOTAL:	803,145	803,145	803,145
8337 STATE REIMB-CMC/ASH CASES	2550 PUBLIC DEFENDER	160,000	160,000	160,000
	2560 DISTRICT ATTORNEY	130,000	130,000	130,000
	2562 VICTIM/WITNESS ASSISTANCE	7,000	7,000	7,000
	2660 PROBATION DEPARTMENT	1,000	1,000	1,000
	TOTAL:	298,000	298,000	298,000
8339 ST AID-DRUG AND ALCOHOL	3075 DRUG & ALCOHOL SERVICES	350,206	350,206	350,206
8341 ST AID-INS FRAUD INVESTIG	2560 DISTRICT ATTORNEY	53,000	53,000	53,000
8342 ST AID-DMV-VEH CRIME INV	2560 DISTRICT ATTORNEY	117,000	117,000	117,000
	2590 SHERIFF-CORONER	120,000	120,000	120,000
	TOTAL:	237,000	237,000	237,000
8343 ST AID-PERINATAL T E F	3075 DRUG & ALCOHOL SERVICES	293,525	293,525	293,525
8346 ST AID-MEDICL INS INCENTV	2561 FAMILY SUPPORT	3,000	3,000	3,000
8347 STATE AWARDED GRANTS	2560 DISTRICT ATTORNEY	267,753	267,753	267,753
	2562 VICTIM/WITNESS ASSISTANCE	489,803	492,803	492,803
	2590 SHERIFF-CORONER	233,568	233,568	233,568
	3000 HEALTH DEPARTMENT	15,000	15,000	15,000
	4000 LIBRARY	24,000	24,000	24,000
	TOTAL:	1,030,124	1,033,124	1,033,124
8348 ST AID-MANGD CARE-INPATNT	3070 MENTAL HEALTH	459,212	459,212	459,212
8354 ST-PROP 10 TOBACCO TAX	2207 CAPITAL PROJECTS FUND	0	259,400	0

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
8362 ST REV-PAROLE HOLDS	2590 SHERIFF-CORONER	500,000	500,000	500,000
8363 STATE COASTAL GRANT	2800 PLANNING & BUILDING DEPARTMENT	155,000	251,506	251,506
8380 ST AID - CHILD SUP ADMIN	2561 FAMILY SUPPORT	596,986	596,986	659,986
8398 ST AID-AB1661-ERAF REIMBURSEME	2001 NON-DEPARTMENTAL REVENUES	400,000	400,000	400,000
8399 STATE AID - OTHER	2509 CLERK/RECORDER	5,000	5,000	5,000
	2560 DISTRICT ATTORNEY	8,000	8,000	8,000
	2590 SHERIFF-CORONER	231,500	231,500	436,900
	2660 PROBATION DEPARTMENT	89,000	89,000	89,000
	2920 ROADS	987,000	987,000	987,000
	3000 HEALTH DEPARTMENT	302,317	302,317	302,317
	3075 DRUG & ALCOHOL SERVICES	171,163	243,163	243,163
	4000 LIBRARY	381,378	381,378	381,378
	TOTAL:	2,175,358	2,247,358	2,452,758
8401 STATE - WELFARE ADMIN.	3200 SOCIAL SERVICES ADMINISTRATION	11,240,524	11,026,961	11,026,961
8405 STATE AID - BHI & I	3240 FOSTER CARE-SOCIAL SERVICES	3,198,623	3,198,623	3,198,623
8411 ST AID-CS COLL-FOSTR CARE	3240 FOSTER CARE-SOCIAL SERVICES	20,294	20,294	20,294
8412 MEDI-CAL:PATIENTS-ST +FED	3075 DRUG & ALCOHOL SERVICES	117,165	117,165	117,165
8416 ST AID - REIMB	3250 CALWORKS	39,068	39,068	39,068
8420 STATE AID-CALWORKS	3250 CALWORKS	591,980	591,980	591,980
8430 ST AID-CALIF CHILDRN SRVC	3000 HEALTH DEPARTMENT	930,155	930,155	930,155
8432 STATE - HEALTH ADMIN.	3000 HEALTH DEPARTMENT	1,562,286	1,562,286	1,562,286
8438 ST AID-GAS TAX-UNCLAIMED	2730 AGRICULTURAL COMMISSIONER	820,000	820,000	820,000
8440 STATE - HIGHWAY USERS TAX	2920 ROADS	3,650,000	3,650,000	3,650,000
8442 STATE AID CONSTRUCTION	2920 ROADS	2,017,367	2,017,367	2,017,367
8443 TRANS DEV ACT SB 325	2920 ROADS	1,500,000	1,500,000	1,500,000
8444 ST AID-GAS TAX-PROP 111	2920 ROADS	1,650,000	1,650,000	1,650,000
8447 ST AID-ISTEA EXCHANGE	2920 ROADS	578,060	578,060	578,060
8448 ST AID-PUBLIC SAFETY SRVC	2560 DISTRICT ATTORNEY	1,625,000	1,625,000	1,625,000
	2590 SHERIFF-CORONER	7,460,000	7,460,000	7,460,000
	2660 PROBATION DEPARTMENT	1,925,000	1,925,000	1,925,000
	2670 COUNTY FIRE	1,340,000	1,340,000	1,340,000
	TOTAL:	12,350,000	12,350,000	12,350,000

REVENUE TYPE		DEPARTMENT		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
8450	ST AID-BICYCLE LANE ACCT	2920	ROADS	148,076	148,076	148,076
8460	STATE-MOTOR VEH LIC FEE	2001	NON-DEPARTMENTAL REVENUES	13,000,000	13,000,000	13,000,000
		2920	ROADS	34,000	34,000	34,000
		4000	LIBRARY	165,000	165,000	165,000
			TOTAL:	13,199,000	13,199,000	13,199,000
8465	OPEN SPACE SUBVENTION	2001	NON-DEPARTMENTAL REVENUES	1,074,304	1,074,304	1,074,304
8467	ST-10% REST FINE REBATE	2660	PROBATION DEPARTMENT	13,800	13,800	13,800
8469	ST-10% SBOC VOC REBATE	2660	PROBATION DEPARTMENT	4,500	4,500	4,500
8483	CHIP HOSPITAL	3288	CAL HEALTHCARE INDIG PROG	450,000	450,000	450,000
8484	CHIP NON-CO HOSPITAL	3288	CAL HEALTHCARE INDIG PROG	120,000	120,000	120,000
8486	CHIP PHYSICIANS - COUNTY	3288	CAL HEALTHCARE INDIG PROG	16,500	16,500	16,500
8487	CHIP PHYSICIANS - EMS	3288	CAL HEALTHCARE INDIG PROG	16,500	16,500	16,500
8489	CHIP UNALLOCATED	3288	CAL HEALTHCARE INDIG PROG	78,000	78,000	78,000
8490	ST AID - SLESF	2560	DISTRICT ATTORNEY	89,000	89,000	89,000
		2590	SHERIFF-CORONER	316,000	316,000	316,000
		2660	PROBATION DEPARTMENT	0	0	906,623
			TOTAL:	405,000	405,000	1,311,623
8495	ST-AB818 PROPERTY TAX ADMIN	2070	ASSESSOR	939,574	860,753	860,753
8496	ST AID-PASS THRU GRANTS	2800	PLANNING & BUILDING DEPARTMENT	1,133,215	1,133,215	1,133,215
		3075	DRUG & ALCOHOL SERVICES	796,700	796,700	796,700
			TOTAL:	1,929,915	1,929,915	1,929,915
8601	FED AID ENTITLEMNT LAND	2001	NON-DEPARTMENTAL REVENUES	340,000	340,000	340,000
8604	FEDERAL - HEALTH ADMIN	3000	HEALTH DEPARTMENT	2,920,327	2,935,327	2,935,327
8605	FEDERAL AID CONSTRUCTION	2920	ROADS	1,169,277	1,169,277	1,169,277
8607	FEDERAL FOREST RESERV REV	2920	ROADS	5,000	5,000	5,000
8608	FEDERAL GRAZING FEES	2700	WILDLIFE AND GRAZING	7,600	7,600	7,600
8613	FED AID-DRUG FREE SCH/COM	3075	DRUG & ALCOHOL SERVICES	24,486	24,486	24,486
8616	FED AID-CS COLL-FOSTER CR	3240	FOSTER CARE-SOCIAL SERVICES	16,912	16,912	16,912

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
8618 FEDERAL AID-COPS AHEAD	2590 SHERIFF-CORONER	10,000	10,000	230,885
8621 FED AID-LLEBG GRANT	2590 SHERIFF-CORONER	153,059	153,059	153,059
8622 FED AID - REIMB	2590 SHERIFF-CORONER	10,000	10,000	10,000
	3250 CALWORKS	41,124	41,124	41,124
	TOTAL:	51,124	51,124	51,124
8655 FED AID-DRUG AND ALCOHOL	3075 DRUG & ALCOHOL SERVICES	1,438,010	1,538,010	1,538,010
8656 FEDERAL-GRANTS	2085 COMMUNITY DEVELOPMENT PROGRAM	0	4,181,000	4,181,000
	3075 DRUG & ALCOHOL SERVICES	98,500	98,500	98,500
	TOTAL:	98,500	4,279,500	4,279,500
8659 FEDERAL AID - OTHER	2790 EMERGENCY SERVICES	21,000	21,000	21,000
8660 FEDERAL - WELFARE ADMIN	2660 PROBATION DEPARTMENT	1,813,984	1,863,984	1,863,984
	3200 SOCIAL SERVICES ADMINISTRATION	23,448,555	22,985,836	22,985,836
	3290 GENERAL ASSISTANCE	242,803	242,803	242,803
	TOTAL:	25,505,342	25,092,623	25,092,623
8662 FEDERAL AID - BHI & I	3240 FOSTER CARE-SOCIAL SERVICES	4,078,964	4,078,964	4,078,964
8667 FED AID-NUTRITION PROGRAM	2660 PROBATION DEPARTMENT	29,000	29,000	29,000
8668 FED AID-PERINTL SETASIDE	3075 DRUG & ALCOHOL SERVICES	46,481	46,481	46,481
8680 FED AID-CHILD SUP ADMIN	2561 FAMILY SUPPORT	2,930,938	2,930,938	2,930,938
8682 FED AID-INCENTIVES	2561 FAMILY SUPPORT	611,000	611,000	611,000
	3200 SOCIAL SERVICES ADMINISTRATION	3,500,000	3,500,000	3,500,000
	TOTAL:	4,111,000	4,111,000	4,111,000
8701 OTHER GOVT AGENCY REVENUE	2590 SHERIFF-CORONER	0	0	103,197
	2660 PROBATION DEPARTMENT	220,205	220,205	220,205
	2790 EMERGENCY SERVICES	1,100	1,100	1,100
	2840 ANIMAL SERVICES	275,174	275,174	275,174
	3000 HEALTH DEPARTMENT	63,979	63,979	63,979
	3070 MENTAL HEALTH	85,940	85,940	85,940
	3075 DRUG & ALCOHOL SERVICES	27,500	27,500	27,500
	TOTAL:	673,898	673,898	777,095
8702 DISASTER ASST REV-GOVT AG	3070 MENTAL HEALTH	5,668	5,668	5,668
8704 COMBINED FED/ST CALWORKS	3250 CALWORKS	9,053,907	9,053,907	9,053,907
8802 PROCEEDS OF LT DEBT-CAPTL	2207 CAPITAL PROJECTS FUND	0	20,000,000	20,000,000

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
8805 OTHER GOV'T: RDA PASS THRU	2001 NON-DEPARTMENTAL REVENUES	300,000	300,000	300,000
	2920 ROADS	1,900	1,900	1,900
	4000 LIBRARY	22,531	22,531	22,531
	TOTAL:	324,431	324,431	324,431
8810 TRANSFERS IN FROM GEN FND	2081 ORGANIZATIONAL EFFECTIVENESS	1,735,000	1,735,000	1,735,000
	2207 CAPITAL PROJECTS FUND	0	0	25,000
	2920 ROADS	4,359,960	3,780,950	3,780,950
	3286 CO MEDICAL SERVICES PROG	1,441,541	0	0
	4000 LIBRARY	333,462	333,462	333,462
	4125 PARKS	2,500,000	2,302,500	2,502,500
	TOTAL:	10,369,963	8,151,912	8,376,912
8817 INTERNAL LOAN REPAYMENT-PRIN	4125 PARKS	46,791	46,791	46,791
8818 INTERNAL LOAN REPAYMENT-INT	4125 PARKS	9,707	9,707	9,707
8826 TRANSFERS IN FOR PRIN/INT	4901 DEBT SERVICE	3,568,041	3,568,041	3,568,041
8881 TRANSFER IN-FEDERAL CDBG	2085 COMMUNITY DEVELOPMENT PROGRAM	2,800,000	0	0
8882 TRANSFER IN-FEDERAL HOME	2085 COMMUNITY DEVELOPMENT PROGRAM	1,286,000	0	0
8883 TRANSFER IN-FEDERAL ESG	2085 COMMUNITY DEVELOPMENT PROGRAM	95,000	0	0
9010 PROP. TAXES CURR. SECURED	2001 NON-DEPARTMENTAL REVENUES	51,700,000	51,700,000	51,700,000
	2920 ROADS	893,064	893,064	893,064
	4000 LIBRARY	3,711,106	3,711,106	3,711,106
	TOTAL:	56,304,170	56,304,170	56,304,170
9011 SUPPLEMENTAL-CURR.SECURED	2001 NON-DEPARTMENTAL REVENUES	1,345,110	1,345,110	1,345,110
	2920 ROADS	17,000	17,000	17,000
	4000 LIBRARY	106,921	106,921	106,921
	TOTAL:	1,469,031	1,469,031	1,469,031
9012 REDEVELOPMENT AGENCY TAX	2001 NON-DEPARTMENTAL REVENUES	(698,591)	(698,591)	(698,591)
	4000 LIBRARY	(22,531)	(22,531)	(22,531)
	TOTAL:	(721,122)	(721,122)	(721,122)
9020 PROP. TAXES CURR. UNSEC.	2001 NON-DEPARTMENTAL REVENUES	1,605,401	1,605,401	1,605,401
	2920 ROADS	19,665	19,665	19,665
	4000 LIBRARY	122,213	122,213	122,213
	TOTAL:	1,747,279	1,747,279	1,747,279
9021 SUPPLEMENTAL-CURR.UNSEC.	2001 NON-DEPARTMENTAL REVENUES	9,500	9,500	9,500
	4000 LIBRARY	1,019	1,019	1,019
	TOTAL:	10,519	10,519	10,519

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9110 PROP. TAXES PRIOR SECURED	2001 NON-DEPARTMENTAL REVENUES	(176,750)	(176,750)	(176,750)
	2920 ROADS	(3,200)	(3,200)	(3,200)
	TOTAL:	(179,950)	(179,950)	(179,950)
9111 SUPPLEMENTL-PRIOR SECURED	2001 NON-DEPARTMENTAL REVENUES	(500)	(500)	(500)
	2920 ROADS	(8)	(8)	(8)
	TOTAL:	(508)	(508)	(508)
9120 PROP. TAXES PRIOR UNSEC.	2001 NON-DEPARTMENTAL REVENUES	40,500	40,500	40,500
	2920 ROADS	500	500	500
	4000 LIBRARY	2,036	2,036	2,036
	TOTAL:	43,036	43,036	43,036
9121 SUPPLEMENTAL-PRIOR UNSEC	2001 NON-DEPARTMENTAL REVENUES	9,000	9,000	9,000
	2920 ROADS	160	160	160
	4000 LIBRARY	982	982	982
	TOTAL:	10,142	10,142	10,142
9129 REDEMPTION FEES	2001 NON-DEPARTMENTAL REVENUES	30,000	30,000	30,000
9130 DELINQUENT/COST REIMBRSMT	2001 NON-DEPARTMENTAL REVENUES	136,350	136,350	136,350
	2060 TREAS-TAX COLL-PUBLIC ADM	125,000	125,000	125,000
	TOTAL:	261,350	261,350	261,350
9132 PENALTIES-DELINQUENT TAX	2001 NON-DEPARTMENTAL REVENUES	139,000	139,000	139,000
9133 PENALTIES-C O F	2001 NON-DEPARTMENTAL REVENUES	2,000	2,000	2,000
9135 TLRF PROCEEDS	2001 NON-DEPARTMENTAL REVENUES	200,000	200,000	200,000
	2005 SHORT-TERM FINANCING	82,000	82,000	82,000
	2050 AUDITOR-CONTROLLER	238,000	238,000	238,000
	2082 TAX REDUCTION RESERVE	1,000,000	1,000,000	1,000,000
	2207 CAPITAL PROJECTS FUND	500,000	500,000	500,000
	TOTAL:	2,020,000	2,020,000	2,020,000
9151 SALES AND USE TAXES	2001 NON-DEPARTMENTAL REVENUES	4,800,000	4,800,000	4,800,000
9160 FRANCHISES-CABLE	2001 NON-DEPARTMENTAL REVENUES	200,000	200,000	200,000
9161 FRANCHISE FEES-PUB UTIL	2001 NON-DEPARTMENTAL REVENUES	740,000	740,000	740,000
9162 FRANCHISE FEES-GARBAGE	2001 NON-DEPARTMENTAL REVENUES	350,000	350,000	350,000
9191 AIRCRAFT TAX	2001 NON-DEPARTMENTAL REVENUES	108,000	108,000	108,000
9192 PROPERTY TRANSFER TAX	2001 NON-DEPARTMENTAL REVENUES	1,700,000	1,700,000	1,700,000
9194 RACEHORSE TAX	2001 NON-DEPARTMENTAL REVENUES	10,000	10,000	10,000

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9195 TRANSIENT OCCUPANCY TAX	2001 NON-DEPARTMENTAL REVENUES	3,800,000	3,800,000	3,800,000
9196 SALE OF TAX DEEDED PROP.	2060 TREAS-TAX COLL-PUBLIC ADM	33,750	33,750	33,750
9210 ANIMAL LICENSES	2840 ANIMAL SERVICES	290,000	290,000	290,000
9220 BUSINESS LICENSES	2060 TREAS-TAX COLL-PUBLIC ADM	52,200	52,200	52,200
9251 BUILDING PERMITS	2240 DEVELOPMENT SERVICES	22,782	22,782	22,782
	2800 PLANNING & BUILDING DEPARTMENT	1,680,000	1,644,167	1,644,167
	TOTAL:	1,702,782	1,666,949	1,666,949
9252 GRADING PERMITS	2800 PLANNING & BUILDING DEPARTMENT	66,000	66,000	66,000
9253 PLAN CHECK FEES	2670 COUNTY FIRE	83,000	83,000	83,000
	2800 PLANNING & BUILDING DEPARTMENT	1,274,000	1,274,000	1,274,000
	TOTAL:	1,357,000	1,357,000	1,357,000
9254 SUB PERMITS-MECH EL PLUMB	2800 PLANNING & BUILDING DEPARTMENT	401,000	401,000	401,000
9255 MINOR USE PERMIT APPLICATION	2240 DEVELOPMENT SERVICES	11,252	11,252	11,252
9281 LAND USE PERMITS	2800 PLANNING & BUILDING DEPARTMENT	767,658	767,658	767,658
9282 PLOT PLANS	2800 PLANNING & BUILDING DEPARTMENT	268,245	268,245	268,245
9283 GENERAL PLAN AMENDMENTS	2800 PLANNING & BUILDING DEPARTMENT	90,000	90,000	90,000
9284 AGRICULTURAL PRESERVE FEE	2800 PLANNING & BUILDING DEPARTMENT	22,788	22,788	22,788
9285 SUBDIVISION PERMITS	2800 PLANNING & BUILDING DEPARTMENT	286,360	286,360	286,360
9286 SPECIFIC PLANS	2800 PLANNING & BUILDING DEPARTMENT	3,957	3,957	3,957
9288 FINGER PRINTING FEES	2590 SHERIFF-CORONER	8,000	8,000	8,000
9289 EXPLOSIVE PERMITS	2590 SHERIFF-CORONER	700	700	700
9291 OTHER LICENSES AND PERMIT	2730 AGRICULTURAL COMMISSIONER	90,700	90,700	90,700
9292 GUN PERMITS	2590 SHERIFF-CORONER	5,000	4,000	4,000
9293 DOMESTIC VIOLENCE FEES	2562 VICTIM/WITNESS ASSISTANCE	54,000	54,000	54,000
9294 MARRIAGE LICENSES	2509 CLERK/RECORDER	5,600	5,600	5,600
9295 BURIAL PERMITS	3000 HEALTH DEPARTMENT	4,300	4,300	4,300
	3290 GENERAL ASSISTANCE	3,600	3,600	3,600
	TOTAL:	7,900	7,900	7,900

REVENUE TYPE		DEPARTMENT		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9297	2840-MISC PERMITS	2840	ANIMAL SERVICES	19,274	19,274	19,274
9301	50% EXCESS MOE REVENUE-ST	2006	COURT OPERATIONS	(530,000)	(530,000)	(530,000)
9303	LAND USE FINES	2800	PLANNING & BUILDING DEPARTMENT	3,000	3,000	3,000
9304	RED LIGHT - VC21453, 54, 57	2006	COURT OPERATIONS	1,000	1,000	1,000
9308	CIVIL ASSESSMENT-PC1214.1	2006	COURT OPERATIONS	475,600	475,600	475,600
9310	VEHICLE FORFEITURES-VC14607.6	2560	DISTRICT ATTORNEY	500	500	500
9312	PROBA DRUG FEE-PC1203.1AB	2660	PROBATION DEPARTMENT	3,000	3,000	3,000
9315	CHILD RESTRNT FEE-COUNTY	3000	HEALTH DEPARTMENT	1,200	1,200	1,200
9316	CHILD RESTRAINT FEE-CITY	3000	HEALTH DEPARTMENT	1,800	1,800	1,800
9322	TRAFFIC SCH-VC42007.1($24)	2006	COURT OPERATIONS	379,000	379,000	379,000
9323	CNTY FIX IT-VC 40611	2006	COURT OPERATIONS	37,500	37,500	37,500
9324	COUNTY PARKING	2006	COURT OPERATIONS	200	200	200
		2590	SHERIFF-CORONER	5,000	5,000	5,000
			TOTAL:	5,200	5,200	5,200
9325	CO-FAILURE TO APPEAR(FTA)	2006	COURT OPERATIONS	55,600	55,600	55,600
9326	CO MOTOR VEH/CRIM FINES	2006	COURT OPERATIONS	951,300	951,300	951,300
9333	CITIES FIX IT-VC40611	2006	COURT OPERATIONS	18,900	18,900	18,900
9334	SMALL CLAIMS ADVISORY FEE	2560	DISTRICT ATTORNEY	10,000	10,000	10,000
9336	HEAD TRAUMA-VC27315	2006	COURT OPERATIONS	1,700	1,700	1,700
9337	PA-EMERGENCY MED SERVICES	3287	EMERGENCY MEDICAL SRVS FUND	377,800	377,800	377,800
9339	SUPERIOR COURT FINES-BASE	2006	COURT OPERATIONS	44,100	44,100	44,100
		2660	PROBATION DEPARTMENT	9,000	9,000	9,000
			TOTAL:	53,100	53,100	53,100
9342	SETTLEMENTS/JUDGEMENTS	2560	DISTRICT ATTORNEY	10,000	10,000	10,000
9345	BLDG CODE INVESTIG FEES	2800	PLANNING & BUILDING DEPARTMENT	40,000	40,000	40,000
9348	TRAFFIC SCHOOL FEES	2006	COURT OPERATIONS	1,317,500	1,317,500	1,317,500

SLO COUNTY BUDGET PREPARATION SYSTEM
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REVENUE TYPE		DEPARTMENT		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9351	ASSET FORFEITURES	2590	SHERIFF-CORONER	50,000	30,000	30,000
9353	VITAL STATS FEE-GC 26859	2006	COURT OPERATIONS	2,600	2,600	2,600
9356	BLOOD ALCOHOL FINES	2560	DISTRICT ATTORNEY	6,000	6,000	6,000
		3075	DRUG & ALCOHOL SERVICES	156,000	156,000	156,000
			TOTAL:	162,000	162,000	162,000
9358	PENALTY AS-FINGERPRINT ID	2590	SHERIFF-CORONER	111,203	111,203	111,203
9360	SMALL CLAIMS FEES	2006	COURT OPERATIONS	22,000	22,000	22,000
9365	FISH AND GAME FINES	2710	FISH AND GAME	10,000	10,000	10,000
		4125	PARKS	3,000	3,000	3,000
			TOTAL:	13,000	13,000	13,000
9366	OFF-HIGHWAY MOTOR FINES	4125	PARKS	5,500	5,500	5,500
9372	BUSINESS & PROFESSIONS	2006	COURT OPERATIONS	(3,600)	(3,600)	(3,600)
9373	HEALTH/SAFETY FINES/FORFT	2006	COURT OPERATIONS	700	700	700
9379	CITIES- ALL MISDEMEANORS	2006	COURT OPERATIONS	29,400	29,400	29,400
9380	FEES -ALCOHOL ABUSE & EDU	3075	DRUG & ALCOHOL SERVICES	49,000	49,000	49,000
9383	CITY MOTOR VEHICLE FINES	2006	COURT OPERATIONS	101,800	101,800	101,800
9390	ST PENALTY F&GAME-PC1464	2006	COURT OPERATIONS	4,200	4,200	4,200
9394	PENALTY AS-CRIM JUS CONST	4901	DEBT SERVICE	283,803	283,803	283,803
9395	PENALTY AS-CTHS TEMP CONS	2207	CAPITAL PROJECTS FUND	0	4,900,000	4,900,000
9399	ST PENALTY ASSMNTS-PC1464	2006	COURT OPERATIONS	594,300	594,300	594,300
9401	TRAN INTEREST REVENUE	2005	SHORT-TERM FINANCING	460,000	460,000	460,000
9407	INTEREST LEASE RESERVE FD	4901	DEBT SERVICE	40,745	40,745	40,745
9409	OTHER INTEREST	3000	HEALTH DEPARTMENT	1,000	1,000	1,000
9410	INTEREST	2001	NON-DEPARTMENTAL REVENUES	4,250,000	4,250,000	4,250,000
		2141	ROADS - IMPACT FEES	266,038	266,038	266,038
		2207	CAPITAL PROJECTS FUND	500,000	600,000	600,000
		2700	WILDLIFE AND GRAZING	2,200	2,200	2,200
		2920	ROADS	35,000	35,000	35,000
		3286	CO MEDICAL SERVICES PROG	20,000	20,000	20,000
		3287	EMERGENCY MEDICAL SRVS FUND	4,200	4,200	4,200
		3288	CAL HEALTHCARE INDIG PROG	7,000	7,000	7,000

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9410 (Continued)	4000 LIBRARY	102,000	102,000	102,000
	4040 DRINKING DRIVER PROGRAMS	9,956	9,956	9,956
	4125 PARKS	27,116	27,116	27,116
	TOTAL:	5,223,510	5,323,510	5,323,510
9421 COMMUNICATION LEASE FACIL	2180 GENERAL SERVICES	7,450	7,450	7,450
9431 RENT-LAND/BLDG-SHORT TERM	2180 GENERAL SERVICES	52,854	52,854	52,854
	2670 COUNTY FIRE	10,000	10,000	10,000
	2920 ROADS	400	400	400
	4000 LIBRARY	6,600	6,600	6,600
	4125 PARKS	5,484	5,484	5,484
	TOTAL:	75,338	75,338	75,338
9432 RENT-LAND/BLDG-LONG TERM	2180 GENERAL SERVICES	118,432	118,432	118,432
	2290 SERVICES TO SPL DISTRICTS	6,240	6,240	6,240
	4125 PARKS	6,590	6,590	6,590
	4901 DEBT SERVICE	29,301	29,301	29,301
	TOTAL:	160,563	160,563	160,563
9434 FARM LAND RENT	2180 GENERAL SERVICES	500	500	500
	4125 PARKS	1,800	1,800	1,800
	TOTAL:	2,300	2,300	2,300
9438 RENTAL OF VETERANS BLDGS.	2180 GENERAL SERVICES	60,000	60,000	60,000
9547 EXTD FIRST OFFENDER FEES	4040 DRINKING DRIVER PROGRAMS	84,080	94,080	94,080
9548 TRAFFIC SCHOOL FEES - CITY	2006 COURT OPERATIONS	19,900	19,900	19,900
9549 ELECTRONIC MONITORING FEE	2660 PROBATION DEPARTMENT	3,500	3,500	3,500
9555 PREAPPLICATION PROCESS	2240 DEVELOPMENT SERVICES	4,536	4,536	4,536
9559 FLOOD HAZARD FEES	2240 DEVELOPMENT SERVICES	1,260	1,260	1,260
9562 TR CT TRUST-GC26823	2006 COURT OPERATIONS	300	300	300
9564 TR CT TRUST-GC26827.4	2006 COURT OPERATIONS	1,500	1,500	1,500
9565 TR CT TRUST-GC26830	2006 COURT OPERATIONS	35,700	35,700	35,700
9566 TR CT TRUST-GC26833.1	2006 COURT OPERATIONS	4,200	4,200	4,200
9573 TR CT TRUST - GC26852.1	2006 COURT OPERATIONS	100	100	100
9576 TR CT TRUST - GC26862	2006 COURT OPERATIONS	1,000	1,000	1,000

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REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9578 TR CT TRUST-GC72060	2006 COURT OPERATIONS	100	100	100
9585 PUB FAC FEE-LIBRARY	2835 PUBLIC FACILITIES FEES	290,000	290,000	290,000
	4000 LIBRARY	384,000	0	0
	TOTAL:	674,000	290,000	290,000
9587 AMBULANCE REIMBURSEMENT	2001 NON-DEPARTMENTAL REVENUES	45,000	45,000	45,000
9588 INMATE ASSISTANCE REIMBRS	2590 SHERIFF-CORONER	700	700	700
9589 BOOKING FEES-INDIVIDUALS	2590 SHERIFF-CORONER	20,000	20,000	20,000
9592 MONITORING FEE-PC1203.1B	2660 PROBATION DEPARTMENT	187,565	150,000	150,000
9593 FED AID-F/S COLL INCENTIV	2590 SHERIFF-CORONER	0	0	132,970
9596 MITIGATION FEE-AIR	2800 PLANNING & BUILDING DEPARTMENT	45,000	45,000	45,000
	2920 ROADS	185,165	185,165	185,165
	TOTAL:	230,165	230,165	230,165
9601 CHANGE OF PLEA	2660 PROBATION DEPARTMENT	600	600	600
9602 PROBA MGMNT FEE-ADULTS	2660 PROBATION DEPARTMENT	16,775	12,000	12,000
9605 SENTENCING REPORT FEE	2660 PROBATION DEPARTMENT	122,021	85,000	85,000
9606 RESTITN COLL FEE-PC1203.1	2660 PROBATION DEPARTMENT	35,319	35,319	35,319
9607 RECORD SEALING FEE	2660 PROBATION DEPARTMENT	800	800	800
9609 RED INSTALLMENT PLAN FEE	2060 TREAS-TAX COLL-PUBLIC ADM	2,600	2,600	2,600
9610 ADMINISTRATIVE SERVICES	2050 AUDITOR-CONTROLLER	72,571	72,571	72,571
	2060 TREAS-TAX COLL-PUBLIC ADM	496,894	496,894	496,894
	2560 DISTRICT ATTORNEY	144,414	144,414	144,414
	2660 PROBATION DEPARTMENT	100	100	100
	2840 ANIMAL SERVICES	1,900	1,900	1,900
	TOTAL:	715,879	715,879	715,879
9611 SPECIAL ASSESSMENT FEES	2050 AUDITOR-CONTROLLER	120,000	120,000	120,000
9612 ASSESSMNT APPORTNMNT FEES	2290 SERVICES TO SPL DISTRICTS	2,000	2,000	2,000
9613 PROP.REDEMPT.SEARCH FEES	2060 TREAS-TAX COLL-PUBLIC ADM	24,000	24,000	24,000
9614 RETIREMENT SERVICES	2120 RETIREMENT PLANS	1,032,247	1,032,247	1,032,247
9625 ELECTION SERVICES	2509 CLERK/RECORDER	38,000	38,000	38,000

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REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9627 DEFERRED ENTRY OF JUDGMENT	2560 DISTRICT ATTORNEY	43,224	43,224	43,224
	2660 PROBATION DEPARTMENT	2,000	2,000	2,000
	4040 DRINKING DRIVER PROGRAMS	159,274	159,274	159,274
	TOTAL:	204,498	204,498	204,498
9631 SEGREGATIONS FEE	2060 TREAS-TAX COLL-PUBLIC ADM	738	738	738
9632 DMV DELINQUENT VESSEL FEE	2060 TREAS-TAX COLL-PUBLIC ADM	300	300	300
9633 UNSEC DELINQUENT COLL FEE	2060 TREAS-TAX COLL-PUBLIC ADM	20,000	20,000	20,000
9634 OTHER COURT-ORDERED REIMB	2660 PROBATION DEPARTMENT	1,500	1,500	1,500
9635 LEGAL SERVICES	2100 COUNTY COUNSEL	69,600	65,700	65,700
	2561 FAMILY SUPPORT	1,000	1,000	1,000
	TOTAL:	70,600	66,700	66,700
9637 INVOLUNTARY LIEN NOTICES	2509 CLERK/RECORDER	8,000	8,000	8,000
9639 PROCESSING FEES	2660 PROBATION DEPARTMENT	32,801	26,000	26,000
9641 ENVIRONMNTL ASSESSMT FEES	2800 PLANNING & BUILDING DEPARTMENT	220,000	220,000	220,000
9643 LAFCO PROCESSING FEES	2800 PLANNING & BUILDING DEPARTMENT	75,000	75,000	75,000
9644 PUBLICATION FEES	2800 PLANNING & BUILDING DEPARTMENT	70,000	70,000	70,000
9645 PLANNING/ENGINEERING SVCS	2800 PLANNING & BUILDING DEPARTMENT	5,000	5,000	5,000
	2920 ROADS	740	740	740
	TOTAL:	5,740	5,740	5,740
9646 ROAD PERMIT FEES	2920 ROADS	8,000	8,000	8,000
9647 FILING FEES-CORNER RECORD	2240 DEVELOPMENT SERVICES	1,198	1,198	1,198
9648 LOT LINE ADJUSTMENTS	2240 DEVELOPMENT SERVICES	18,260	18,260	18,260
9652 ROAD IMPACT FEES	2141 ROADS - IMPACT FEES	626,400	626,400	626,400
	2920 ROADS	3,762,908	0	0
	TOTAL:	4,389,308	626,400	626,400
9655 DATA PROCCESSNG/INFO SRVS	2250 INFORMATION SERVICES	199,317	199,317	199,317
9656 COMMUNICATION SERVICE REV	2250 INFORMATION SERVICES	215,199	170,319	170,319
9658 FIRE PROTECTION SERVICES	2670 COUNTY FIRE	118,460	118,460	118,460
9659 PUB FACIL FEE-FIRE	2207 CAPITAL PROJECTS FUND	0	309,700	309,700
	2835 PUBLIC FACILITIES FEES	880,000	880,000	880,000
	TOTAL:	880,000	1,189,700	1,189,700

REVENUE TYPE		DEPARTMENT		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9660	RECORDERS FEE GC27361.4	2509	CLERK/RECORDER	182,000	182,000	182,000
9661	AGRICULTURAL SERVICES	2730	AGRICULTURAL COMMISSIONER	65,700	65,700	65,700
9662	RODENT CONTROL	2730	AGRICULTURAL COMMISSIONER	71,000	71,000	71,000
9663	HOME DETENTION PROGRAM	2590	SHERIFF-CORONER	42,000	42,000	42,000
9665	STANDARDIZATION INSPECTS	2730	AGRICULTURAL COMMISSIONER	3,800	3,800	3,800
9668	ALTERNATIVE WORK PROG REV	2590	SHERIFF-CORONER	45,000	45,000	45,000
9669	WEEKENDER PROGRAM	2590	SHERIFF-CORONER	55,000	55,000	55,000
9670	CIVIL PROCESS SERVICE	2590	SHERIFF-CORONER	125,000	125,000	125,000
9677	REIMB JUV COURT PROF FEES	2006	COURT OPERATIONS	2,100	2,100	2,100
9679	SPECIAL BUILDING FEES	4125	PARKS	19,800	19,800	19,800
9680	ESTATE FEES	2060	TREAS-TAX COLL-PUBLIC ADM	6,800	6,800	6,800
9681	GUARDIANSHIP FEES	2100	COUNTY COUNSEL	4,500	4,500	4,500
		3000	HEALTH DEPARTMENT	61,000	61,000	61,000
			TOTAL:	65,500	65,500	65,500
9682	REPRESENTATIVE PAYEE FEES	3000	HEALTH DEPARTMENT	26,100	26,100	26,100
9685	HUMANE SERVICES	2840	ANIMAL SERVICES	33,700	33,700	33,700
9686	IMPOUND FEES	2840	ANIMAL SERVICES	45,900	45,900	45,900
9687	BOARDING FEES	2840	ANIMAL SERVICES	24,000	24,000	24,000
9688	ANIMAL PLACEMENT	2840	ANIMAL SERVICES	18,200	39,665	39,665
9690	LAW ENFORCEMENT SERVICES	2590	SHERIFF-CORONER	59,300	59,300	59,300
9691	BOOKING FEES (SB 2557)	2590	SHERIFF-CORONER	340,000	340,000	340,000
9692	CHILDREN PROTECTION FEES	3200	SOCIAL SERVICES ADMINISTRATION	50,000	50,000	50,000
9693	RECORDER'S SPECL PROJECTS	2509	CLERK/RECORDER	148,209	148,209	148,209
9694	RECORDG FEE-MICROGRAPHICS	2509	CLERK/RECORDER	57,709	57,709	57,709
9695	RECORDING FEES	2006	COURT OPERATIONS	181,600	181,600	181,600
		2509	CLERK/RECORDER	528,000	528,000	528,000
		3000	HEALTH DEPARTMENT	78,236	78,236	78,236
			TOTAL:	787,836	787,836	787,836

REVENUE TYPE		DEPARTMENT		2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9696	RECORDING FEES-VHS	2509	CLERK/RECORDER	2,182	2,182	2,182
9698	CIVIL SPECIAL FEE GC26746	2590	SHERIFF-CORONER	10,000	10,000	10,000
9699	CHANGE OF OWNERSHIP FEE	2509	CLERK/RECORDER	9,300	9,300	9,300
9701	PUB FACIL FEE-PARKS	2207	CAPITAL PROJECTS FUND	0	1,153,700	1,153,700
		2835	PUBLIC FACILITIES FEES	1,300,000	1,300,000	1,300,000
			TOTAL:	1,300,000	2,453,700	2,453,700
9702	PUB FACIL FEE-GEN GOVT	2835	PUBLIC FACILITIES FEES	725,000	725,000	725,000
9703	PUB FAC FEE-LAW ENFORCE	2207	CAPITAL PROJECTS FUND	0	1,401,500	1,401,500
		2835	PUBLIC FACILITIES FEES	190,000	190,000	190,000
			TOTAL:	190,000	1,591,500	1,591,500
9704	DEVELOPMENT FEE- ADMIN	2800	PLANNING & BUILDING DEPARTMENT	85,000	85,000	85,000
9705	SEPARATE TAX BILL COSTS	2001	NON-DEPARTMENTAL REVENUES	38,000	38,000	38,000
9709	ENCROACHMENT PERMIT FEES	2920	ROADS	40,000	40,000	40,000
9710	ROAD ABANDONMENT FEE	2800	PLANNING & BUILDING DEPARTMENT	1,500	1,500	1,500
		2920	ROADS	200	200	200
			TOTAL:	1,700	1,700	1,700
9712	CURB & GUTTER WAIVERS	2920	ROADS	10,000	10,000	10,000
9714	COIN TELEPHONE COMMISSION	2250	INFORMATION SERVICES	4,800	4,800	4,800
		4000	LIBRARY	100	100	100
		4125	PARKS	150	150	150
			TOTAL:	5,050	5,050	5,050
9718	EXAM FEES-CHILDREN	3000	HEALTH DEPARTMENT	21,000	21,000	21,000
		3285	LAW ENFORCEMENT MED CARE	12,000	12,000	12,000
			TOTAL:	33,000	33,000	33,000
9720	OBSTETRICAL SERVICES	3000	HEALTH DEPARTMENT	200,000	230,000	230,000
9721	NURSING FEES	3000	HEALTH DEPARTMENT	264,700	264,700	264,700
		3285	LAW ENFORCEMENT MED CARE	1,000	1,000	1,000
			TOTAL:	265,700	265,700	265,700
9722	HOME HEALTH NURSING FEES	3000	HEALTH DEPARTMENT	35,000	35,000	35,000
9723	LABORATORY SERVICES	2561	FAMILY SUPPORT	3,000	3,000	3,000
		3000	HEALTH DEPARTMENT	356,500	377,500	377,500
			TOTAL:	359,500	380,500	380,500

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9724 SUPPLEMENTAL ROLL-5% ADMN	2001 NON-DEPARTMENTAL REVENUES	275,000	275,000	275,000
9725 MENTAL HEALTH SERVICES	3070 MENTAL HEALTH	316,162	316,162	316,162
9726 SECOND CHANCE CHARGES-ALC	4040 DRINKING DRIVER PROGRAMS	519,211	541,201	541,201
9727 ALCOHOLISM SERVICES	3075 DRUG & ALCOHOL SERVICES	8,800	8,800	8,800
9728 COBRA MED INS ADMIN FEE	2050 AUDITOR-CONTROLLER	500	500	500
9729 PROP TAX ADMIN FEE-SB2557	2001 NON-DEPARTMENTAL REVENUES	884,160	884,160	884,160
9730 ENVIRONMENTAL HEALTH SERVICES	3000 HEALTH DEPARTMENT	1,101,878	1,101,878	1,101,878
9738 MEDICAL REMB SERV/PAT CAR	3000 HEALTH DEPARTMENT	282,500	282,500	282,500
	3075 DRUG & ALCOHOL SERVICES	3,600	3,600	3,600
	TOTAL:	286,100	286,100	286,100
9740 CUTS & COMBINATN REQUESTS	2070 ASSESSOR	2,000	2,000	2,000
9744 RECORDING FEE-INFO SYSTEM	2509 CLERK/RECORDER	3,000	3,000	3,000
9745 CALIF CHILDREN SERVICES	3000 HEALTH DEPARTMENT	0	25,000	25,000
9747 INST.CARE-JUVENILE HALL	2660 PROBATION DEPARTMENT	33,000	33,000	33,000
9748 PSYCHIATRIC FEES-ADULTS	3070 MENTAL HEALTH	392,488	392,488	392,488
9749 INSTITUTIONAL CARE/SERVCE	2660 PROBATION DEPARTMENT	700	700	700
9751 LOST-DAMAGED MATERIALS	4000 LIBRARY	12,500	12,500	12,500
9752 LIBRARY SERVICES	4000 LIBRARY	130,000	130,000	130,000
9753 FIRST OFFENDER FEES	4040 DRINKING DRIVER PROGRAMS	558,367	578,367	578,367
9757 COPYING FEES	2110 PERSONNEL	100	100	100
	2509 CLERK/RECORDER	29,400	29,400	29,400
	4000 LIBRARY	17,000	17,000	17,000
	TOTAL:	46,500	46,500	46,500
9758 LIBRARY REQUEST FEES	4000 LIBRARY	22,300	22,300	22,300
9760 MOTION FEE-GC26830(A)	2006 COURT OPERATIONS	7,700	7,700	7,700
9762 CAMPING FEES	4125 PARKS	279,780	279,780	279,780
9763 DAILY PASSES	4125 PARKS	95,600	95,600	95,600

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9764 GROUP ENTRANCE FEES	4125 PARKS	82,886	82,886	82,886
9765 SEASON PASSES	4125 PARKS	28,010	28,010	28,010
9766 SEASON BOAT LICENSES	4125 PARKS	17,370	17,370	17,370
9767 DAILY BOAT PASSES	4125 PARKS	24,500	24,500	24,500
9768 INCOME FROM CONCESSIONS	2180 GENERAL SERVICES	9,000	9,000	9,000
	4125 PARKS	74,100	74,100	74,100
	TOTAL:	83,100	83,100	83,100
9769 SWIMMING POOL FEES	4125 PARKS	78,099	78,099	78,099
9770 MOTION SUM JDG-GC	2006 COURT OPERATIONS	14,400	14,400	14,400
9771 DOG/DAY USE	4125 PARKS	6,268	6,268	6,268
9772 SHOWERS/LOCKERS	4125 PARKS	12,865	12,865	12,865
9775 MOBL HOME DUP TX CLEARNCE	2060 TREAS-TAX COLL-PUBLIC ADM	75	75	75
9776 PARKLAND FEE (QUIMBY FEE)	2207 CAPITAL PROJECTS FUND	0	73,400	73,400
9778 OTHER CLERK FEES	2509 CLERK/RECORDER	167,000	167,000	182,400
9779 BOARD CLERK FEES	2509 CLERK/RECORDER	16,000	16,000	16,000
9780 COUNTY CIVIL FEES	2006 COURT OPERATIONS	46,000	46,000	46,000
9781 MISCELLANEOUS FEES	2060 TREAS-TAX COLL-PUBLIC ADM	1,780	1,780	1,780
	4040 DRINKING DRIVER PROGRAMS	46,668	56,668	56,668
	4125 PARKS	1,600	1,600	1,600
	TOTAL:	50,048	60,048	60,048
9783 HAZARDOUS WASTE REVENUES	2730 AGRICULTURAL COMMISSIONER	23,624	23,624	23,624
9785 MONUMENTATION FEES	2240 DEVELOPMENT SERVICES	161,619	161,619	161,619
9786 DRAINGE RVW-PLOT/SITE PLN	2240 DEVELOPMENT SERVICES	43,519	43,519	43,519
9787 RECREATIONAL PROGRAMS	4125 PARKS	2,680	2,680	2,680
9791 DEVELOPMENT PLAN INSPECTN	2240 DEVELOPMENT SERVICES	98,467	98,467	98,467
9792 PAR MAP CHECKING THRU T/A	2240 DEVELOPMENT SERVICES	14,644	14,644	14,644
	2509 CLERK/RECORDER	4,000	4,000	4,000
	TOTAL:	18,644	18,644	18,644

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9793 TR MAP CHECKING THRU T/A	2240 DEVELOPMENT SERVICES	63,140	63,140	63,140
9798 RECORDS OF SURVEY FEES	2240 DEVELOPMENT SERVICES	22,938	22,938	22,938
9799 OTHER SERVICE CHARGES	2070 ASSESSOR	95,000	95,000	95,000
9809 PROGRAM REVENUE - CHILDREN AND	3000 HEALTH DEPARTMENT	1,172,536	1,172,536	1,172,536
	3075 DRUG & ALCOHOL SERVICES	72,091	72,091	72,091
	3288 CAL HEALTHCARE INDIG PROG	115,000	115,000	115,000
	TOTAL:	1,359,627	1,359,627	1,359,627
9851 SERVICE CHARGES	4125 PARKS	1,268,982	1,321,859	1,321,859
9903 SEMINAR/CONF/WORKSHOP FEE	2670 COUNTY FIRE	37,000	37,000	37,000
	3070 MENTAL HEALTH	1,060	1,060	1,060
	TOTAL:	38,060	38,060	38,060
9908 SETTLEMENTS-ENVIRONMENTAL	2560 DISTRICT ATTORNEY	40,000	40,000	40,000
9911 ELECTRIC DEREGULATION SETTLEME	2001 NON-DEPARTMENTAL REVENUES	918,348	918,348	918,348
	2920 ROADS	33,606	33,606	33,606
	4000 LIBRARY	52,766	52,766	52,766
	TOTAL:	1,004,720	1,004,720	1,004,720
9927 LIBRARY CARD ACCESS FEES	2060 TREAS-TAX COLL-PUBLIC ADM	4,540	4,540	4,540
9930 REV APPLICABLE PRIOR YRS	2141 ROADS - IMPACT FEES	8,741,942	8,741,942	8,741,942
	2800 PLANNING & BUILDING DEPARTMENT	1,000	1,000	1,000
	2835 PUBLIC FACILITIES FEES	10,830,725	10,830,725	10,830,725
	TOTAL:	19,573,667	19,573,667	19,573,667
9937 TAX DEPT RETRND CHECK FEE	2060 TREAS-TAX COLL-PUBLIC ADM	4,800	4,800	4,800
9940 SALE OF FIXED ASSETS	2180 GENERAL SERVICES	15,000	15,000	15,000
	2561 FAMILY SUPPORT	7,000	7,000	7,000
	TOTAL:	22,000	22,000	22,000
9944 ADV COSTS TX DEEDED PROP	2060 TREAS-TAX COLL-PUBLIC ADM	2,025	2,025	2,025
9949 OTHER REIMBURSEMENTS	2100 COUNTY COUNSEL	1,000	1,000	1,000
	2290 SERVICES TO SPL DISTRICTS	1,000	1,000	1,000
	2509 CLERK/RECORDER	1,000	1,000	1,000
	2590 SHERIFF-CORONER	25,000	25,000	25,000
	2670 COUNTY FIRE	64,500	2,500	2,500
	3075 DRUG & ALCOHOL SERVICES	93,152	99,732	99,732
	TOTAL:	185,652	130,232	130,232
9950 BOOK,PAMPHLT,BROCHR SALES	2050 AUDITOR-CONTROLLER	600	600	600
	2800 PLANNING & BUILDING DEPARTMENT	14,000	14,000	14,000
	4000 LIBRARY	3,100	3,100	3,100
	TOTAL:	17,700	17,700	17,700

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9951 MAP SALES	2070 ASSESSOR	12,000	12,000	12,000
	2240 DEVELOPMENT SERVICES	5,576	5,576	5,576
	TOTAL:	17,576	17,576	17,576
9953 EMPLOYEE REIMBURSEMENTS	2040 ADMINISTRATIVE OFFICE	100	100	100
	2790 EMERGENCY SERVICES	150	250	250
	TOTAL:	250	350	350
9954 EMPL MEALS/IN-HOUSE FOOD	2590 SHERIFF-CORONER	7,000	7,000	7,000
	2660 PROBATION DEPARTMENT	300	300	300
	TOTAL:	7,300	7,300	7,300
9955 OTHER SALES	2180 GENERAL SERVICES	1,100	1,100	1,100
9956 PUB INFO SALE-COMP FILES	2040 ADMINISTRATIVE OFFICE	3,300	3,300	3,300
	2060 TREAS-TAX COLL-PUBLIC ADM	1,500	1,500	1,500
	2070 ASSESSOR	19,000	19,000	19,000
	2509 CLERK/RECORDER	14,450	14,450	14,450
	TOTAL:	38,250	38,250	38,250
9957 ST WTR COST REIMBURSEMENT	2179 OPERATIONS CENTER	14,594	14,594	14,594
9958 NUISANCE ABATEMENT	2800 PLANNING & BUILDING DEPARTMENT	45,000	45,000	45,000
9959 SERVICE CHGE RETRND CHKS	2060 TREAS-TAX COLL-PUBLIC ADM	19,006	19,006	19,006
9960 OTHER REVENUE	2001 NON-DEPARTMENTAL REVENUES	15,000	15,000	15,000
	2060 TREAS-TAX COLL-PUBLIC ADM	200	200	200
	2070 ASSESSOR	2,000	2,000	2,000
	2180 GENERAL SERVICES	4,350	4,350	4,350
	2240 DEVELOPMENT SERVICES	452	452	452
	2250 INFORMATION SERVICES	10,858	10,858	10,858
	2560 DISTRICT ATTORNEY	7,000	34,500	34,500
	2590 SHERIFF-CORONER	8,000	25,000	25,000
	2660 PROBATION DEPARTMENT	152,628	12,000	12,000
	2730 AGRICULTURAL COMMISSIONER	2,000	2,000	2,000
	2800 PLANNING & BUILDING DEPARTMENT	62,000	62,000	62,000
	2840 ANIMAL SERVICES	1,500	1,500	1,500
	3000 HEALTH DEPARTMENT	327,951	327,951	327,951
	3070 MENTAL HEALTH	327,436	327,436	327,436
	3200 SOCIAL SERVICES ADMINISTRATION	410,186	410,186	410,186
	3285 LAW ENFORCEMENT MED CARE	150	150	150
	4000 LIBRARY	100	100	100
	4125 PARKS	2,960	2,960	2,960
	TOTAL:	1,334,771	1,238,643	1,238,643
9961 1915 BOND ACT ASSESSMENT	2050 AUDITOR-CONTROLLER	24,915	24,915	24,915

REVENUE TYPE	DEPARTMENT	2001-02 REQUESTED	2001-02 RECOMMENDED	2001-02 ADOPTED
9967 CONTRIBUTIONS - NON GOVTL	2562 VICTIM/WITNESS ASSISTANCE	1,500	1,500	1,500
	4000 LIBRARY	350,000	0	0
	TOTAL:	351,500	1,500	1,500
9975 PM INSPECT-IMP PLANS P11E	2240 DEVELOPMENT SERVICES	46,256	46,256	46,256
9976 TM INSPECT-IMP PLANS P11D	2240 DEVELOPMENT SERVICES	111,525	111,525	111,525
9977 MICROFILM	2800 PLANNING & BUILDING DEPARTMENT	124,000	124,000	124,000
9980 CASH OVERAGES	2060 TREAS-TAX COLL-PUBLIC ADM	2,100	2,100	2,100
	2560 DISTRICT ATTORNEY	400	400	400
	4000 LIBRARY	300	300	300
	4125 PARKS	125	125	125
	TOTAL:	2,925	2,925	2,925
9986 INTERFUND CONTRIBUTIONS	2670 COUNTY FIRE	270,000	270,000	270,000
9997 TOBACCO SETTLEMENT	2080 BOARDS,COMMISSION,COMM PROJECT	1,000,000	1,000,000	1,000,000
	3000 HEALTH DEPARTMENT	0	278,413	278,413
	3070 MENTAL HEALTH	0	616,508	616,508
	3075 DRUG & ALCOHOL SERVICES	0	77,301	77,301
	3285 LAW ENFORCEMENT MED CARE	0	74,499	74,499
	2207 TOBACCO SETTLEMENT	0	0	259,400
	TOTAL:	1,000,000	2,046,721	2,306,121
	TOTAL COUNTY REVENUE	366,302,099	345,601,557	347,473,275

Land Based

- Agricultural Commissioner
- Planning and Building
  - Community Development
  - Development Services
- Local Agency Formation Commission
- Public Works
  - Operations Center
  - Services to Special Districts
  - Roads
  - Road Impact Fees

Agricultural Commissioner
Budget Unit: 2730

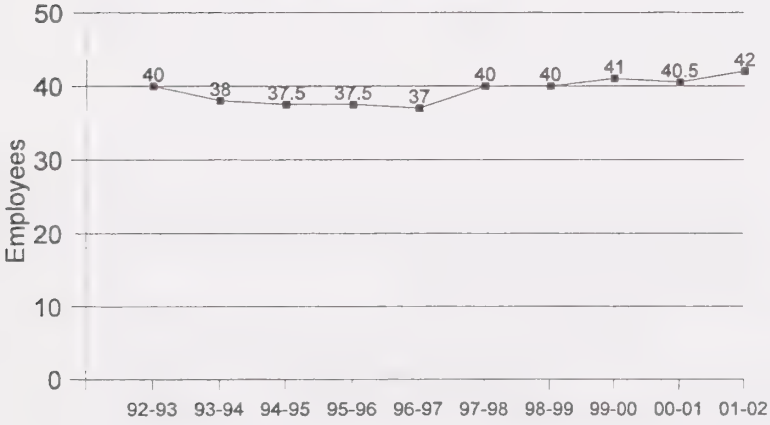
MISSION STATEMENT

The Department of Agriculture/Measurement Standards is committed to providing service with a "cooperative spirit" by ensuring fairness in the marketplace and protecting agriculture, the environment, and the public's health and welfare.

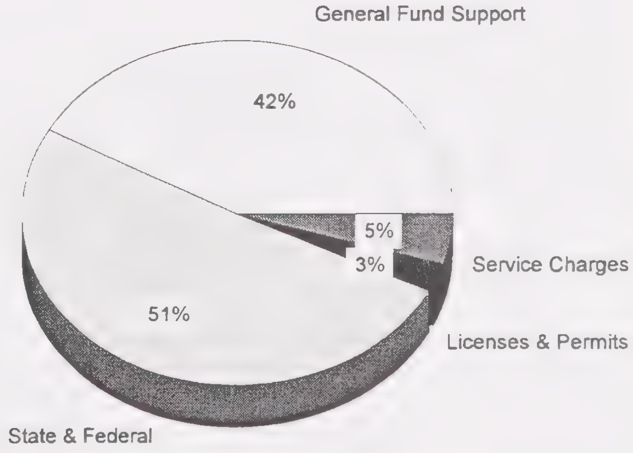
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 2,309,564	$ 2,528,469	$ 2,727,291	$ 2,709,392	$ 2,709,392
Services and Supplies	467,877	667,019	790,010	761,332	761,332
Other Charges	0	0	28,850	0	0
Fixed Assets	66,214	39,273	34,025	8,025	8,025
**Gross Expenditures	$ 2,843,655	$ 3,234,761	$ 3,580,176	$ 3,478,749	$ 3,478,749
Less Intrafund Transfers	1,696	0	0	0	0
**Net Expenditures	$ 2,841,959	$ 3,234,761	$ 3,580,176	$ 3,478,749	$ 3,478,749
Revenues	1,633,334	2,016,161	2,014,500	2,014,500	2,014,500
General Fund Support (G.F.S.)	$ 1,208,625	$ 1,218,600	$ 1,565,676	$ 1,464,249	$ 1,464,249

Number of Employees

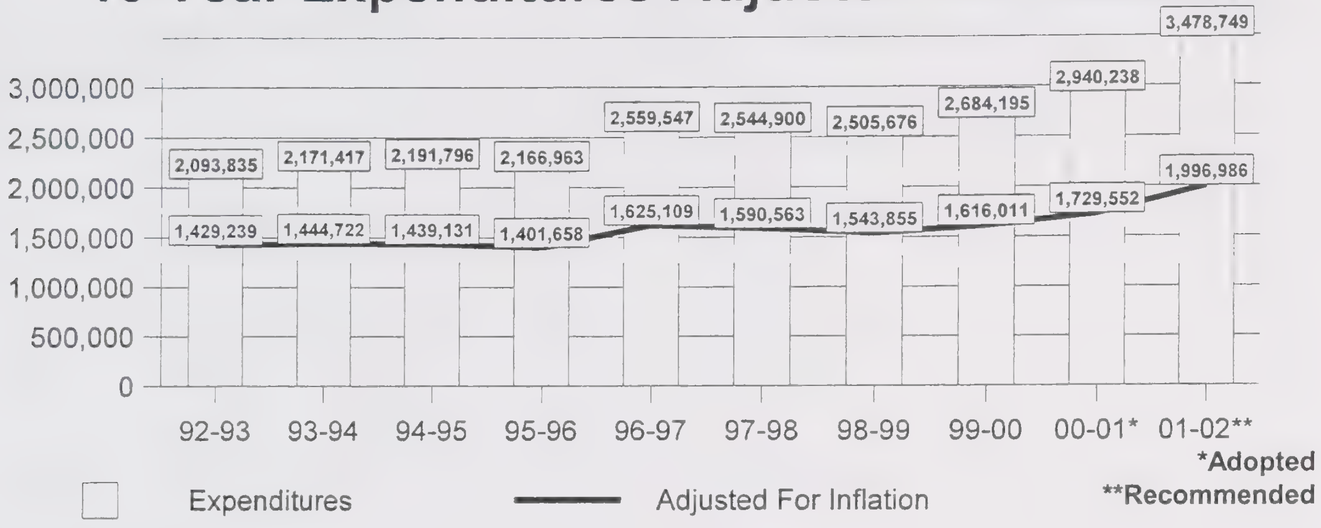
(Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Department of Agriculture/Measurement Standards has fully implemented results based budgeting through considerable effort building upon our historical management and performance measurement systems. Our current goals and projected results can be found in the budget document.

Significant changes continue to occur in our programs and are anticipated in the future to meet the priority needs of the community. Major areas of change occurring in Fiscal Year 00/01 involve the Glassy-winged Sharpshooter Program, Natural Resources Protection, Land Use Planning, and Office Automation. Looking forward, we also anticipate adapting to changing conditions with proposed augmentations to our budget unit in the Pest Management Programs, Glassy-winged Sharpshooter, and Weights and Measures.

The Glassy-winged Sharpshooter (GWSS) Program has evolved from a emergency response late FY 99/00 to its present level FY 00/01. This effort has put considerable strain on the department requiring an additional six full time equivalent (FTE) staff enhancement to meet the demands of protecting agriculture, urban areas, and the native habitat from infestation of this devastating pest. Existing permanent status staff have been diverted from their core assignments to cover the effort as well as a considerable augmentation of temporary help. The goal for FY 01/02 is to cover the additional work with a new Agricultural Inspector and 5.33 FTE temporary help, so existing staff can return to the previous service levels in their mandated programs. Requested augmentations (fully revenue offset by the State) in our FY 01/02 budget will allow the department to continue with the new GWSS Program and return to previous service levels in affected programs.

Our Natural Resource Protection and Land Use Planning Programs are currently improving service levels with the addition of a Environmental Specialist II position for the second half of FY 00/01. We now have the resources to complete land use planning project referrals in a more timely fashion, facilitate implementation of priority policies of the Agriculture and Open Space Element, and respond to complaints at the "ag/urban interface" through our Right to Farm Ordinance and "Good Neighbor" mediation process. Resource Protection and Land Use Planning will continue to be a priority of the department in an effort to promote agriculture for the future in San Luis Obispo County.

Improvement in office automation has been a focus in FY 00/01. Staff have taken a leadership role statewide in developing a new pesticide permit computer program so the public and the industry can access pesticide information over the INTERNET. This program is expected to be operational during FY 01/02. Mid-year 2000/01, we reclassified an existing Technician Position to a Departmental Automation Specialist (DAS) to provide an acceptable level of service to meet increased automation support needs and to meet the demand for developing computer maps of agriculture. Our wide area network has been functioning well and the department continues to provide leadership countywide with implementing new email systems and other applications assisting ISD staff.

Another augmentation for FY 01/02 is in our Integrated Pest Management Programs. This request pertains to a new Technician Position, a seasonal private contractor and a new piece of equipment for yellow star thistle control. The new position will primarily be responsible to conduct an ongoing program for pest control in county facilities. We are currently performing a "Pilot Program" with an existing Inspector servicing county facilities with pest control information and methods which replace pesticide applications made by private contractors (known as Pest Control Operators). With the support of the General Services Director and the County Health Officer, we have substantially reduced the use of indoor pesticide applications and controlled or prevented pest infestations with non-chemical means. We are proposing to establish an ongoing program that is initially funded by the General Fund, but generates revenue the following year (also ongoing) through State Aid Unclaimed Gas Tax. This effort offsets the expense of hiring outside pest control companies and helps to limit the County's liability to pesticide exposure. The remainder of the augmentation supports hiring a private contractor for $25,000 to seasonally spray the most heavily infested road right-of-ways for yellow starthistle and purchase of a new piece of equipment for $26,000 know as a Atarus Stinger Thermal Weed Control System which utilizes steam instead of herbicide to control yellow star thistle. These one time purchases will allow us to meet our projected 2001/02 results of 100% containment of yellow star thistle (so the problem does not continue to worsen) and a 10% reduction of the overall population FY 01/02.

Currently, weights and measures is exceeding all goals and is taking a leadership role at the Western and National level of Weights and Measures. We are using results based management to direct program resources to the best benefit of the citizens of San Luis Obispo County. Recent statistics indicated that the device repair industry was not performing up to the same level as first time inspections. Enforcement action, through civil administrative penalties, was increased and staff became active in an outreach program for the licensing of device repair technicians. The total impact will be measured by calendar year 2001 statistics.

Weight and Measures is seeking to augment the gasoline meter inspection program by purchasing equipment that will allow for undercover purchases, at varying volumes, at local gasoline stations, in order to determine if the technology for cheating, found in Southern California and shown on the television program 20/20, exists in San Luis Obispo County. The prover is essential in building a program based on end product testing and its mere presence will act as a deterrent in keeping this technology out of the county. The reported loss to consumers in the greater Los Angeles was in excess of $2,000,000 over a two year period and was probably much greater.

The requested funding level will allow the department to meet core responsibilities and rapidly changing conditions locally and statewide with a staff that is committed to excellence.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Amount	Description	Results
$213,200 - Glassy Winged Sharpshooter (GWSS)/Pierce's Disease Control Program	Includes 1 new position, temporary help and associated supplies to implement emergency program; fully funded by State.	The desired result of the program is to keep the GWSS out of San Luis Obispo County. If the GWSS does reach the County, however, it will be controlled within one square mile.
$8,025 - Gasoline Prover	Piece of equipment that checks the accuracy of local gasoline pumps through undercover purchases of gasoline.	Maintain a 92% accuracy rate for local gasoline pumps.
$21,000 - Integrated Pest Management Program	Includes 1 half-time position and associated supplies to control structural pests (spiders, fleas, ants, etc.) in all employee occupied County facilities in an environmentally sound manner.	95% of County employees will be protected using environmentally sound pest control techniques; one or fewer Workers' Compensation claims involving pesticide usage in employee occupied County facilities will be filed over the next five years.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the Agricultural Commissioner will increase significantly for 2001/02. The increase is due to the augmentations discussed above, as well as, the following:

- employee step increases and the prevailing wage increase granted to employees in 2000/01 ($142,000);

- higher countywide overhead charges ($77,000) reflecting the second year of a three plan to "phase in" countywide overhead charges to General Fund departments;
- increased charges from Information Services ($73,000) reflecting the promotion of an existing Departmental Automation Specialist (DAS) position to a higher level in the career series and a full year of expenses for a DAS added mid-year 2000/01;
- higher vehicle depreciation charges from the County Garage ($23,000) due to the recent replacement of several aging vehicles in the department's fleet (the recently replaced vehicles have higher depreciation rates); and
- equipment expenses ($14,800) associated with replacement of the department's aging computers.

Revenues are expected to grow by 21% or over $350,000 for 2001/02. The increase is almost solely due to money we'll receive from the State to fund the Glassy Winged Sharpshooter/Pierce's Disease Control Program.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Environmental Protection

Educate, monitor and enforce mandated pesticide and hazardous materials requirements to protect workers, public health and safety, the environment and to ensure safe food.

Total Expenditures: $1,293,198 Total FTE: 16.66

Natural Resources Management

Consult, advise and facilitate with interested parties to protect the future of agriculture.

Total Expenditures: $224,192 Total FTE: 2.86

Pest Management

Promote, implement and conduct safer pest management approaches (integrated pest management) through education, training, and departmental practices.

Total Expenditures: $628,633 Total FTE: 6.13

Pest Prevention

Implement state-mandated programs to prevent the introduction and establishment of pests (injurious insect and animal pests, plant diseases, and noxious weeds) in agricultural, urban, and wild habitats in the county.

Total Expenditures: $865,308 Total FTE: 10.64

Product Quality

Perform inspections of Farmers' Markets, nurseries, organic farms, egg producers, and seed distributors to ensure safe and quality products, and compliance with state-mandated requirements.

Total Expenditures: $107,389 Total FTE: 1.39

Weights and Measures

Conduct inspections and audits of merchants and their weighing and measuring devices to protect businesses and consumers and ensure accuracy when the things you buy, such as groceries and gasoline, are sold by weight, measure, count or time.

Total Expenditures: $360,029 Total FTE: 4.32

Agricultural Commissioner
Budget Unit: 2730

GOALS/PERFORMANCE MEASURES

Department Goal: Protect the County's agricultural resources through careful and timely implementation of the policies of the Agriculture and Open Space Element. Evaluate land use projects and advise officials of measures to protect agricultural resources.

Communitywide Result Link: A healthy community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of project referrals from the Planning Department that are completed by the Agricultural Commissioner within 30 days.	60%	90%	The addition of a new Environmental Specialist II position FY 00/01 should improve results.

What: County planning sends referral projects for review and comment. The percentage of referrals we respond to in writing within 30 days of receiving the referral will be measured.

Why: County Planning is required to conduct a completeness review within 30 days of receiving a project application. We have applied this same time frame to our evaluation.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of policy implementation measures prepared for adoption by the Board of Supervisors.	Completion of 3 policy implementation measures	Completion of 5 policy implementation measures	The addition of a new Environmental Specialist II position FY 00/01 should improve results.

What: The County Board of Supervisors has adopted the Agriculture and Open Space Element of the General Plan which has 24 agricultural policies. This division is responsible for assisting, completing, or implementing all 24. Anticipate 5 implementation plans will be completed each year, and the element will be fully implemented within 5 years.

Why: Timely implementation of the agricultural policies is critical to protecting agricultural resources.

Department Goal: Protect the County from new detrimental pests (e.g. medfly, gypsy moth, red imported fire ant, etc.) infestations in order to minimize the impact on agriculture, human health, and the environment.

Communitywide Result Link: A healthy and prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of detrimental pests found on incoming shipments.	To exceed the statewide average	To equal or exceed state average.	Currently the statewide average for pest interception is 22 out of every 1,000 shipments (0.22%). In 99/00 we found 0.33% of shipments infested which exceeded the statewide average by 0.11%

What: Staff inspect incoming shipments for detrimental exotic pests not known to occur in San Luis Obispo County. Tracking this data helps to measure the effectiveness of our Pest Prevention Program.

Why: Detrimental pests can have an extremely negative impact on the county including crop loss, human health and safety, lowered property values, increased prices and reduced quality of food, loss of jobs, and increased pesticide use.

Agricultural Commissioner

Budget Unit: 2730

Department Goal: Ensure that local agricultural commodities (i.e., fruit, vegetables, nursery stock, seed, etc.) are inspected for export and in compliance with applicable laws to minimize the risk of financial loss to exporters.

Communitywide Result Link: A healthy and prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of shipments certified within 24 hours of requested delivery date.	98%	99%	In the first half of this fiscal year we issued 929 export certificates. Nine of those certificates were not issued within the 24 hour time frame. We have been successful in certifying shipments within 24 hours 96.8% of the time.

What: This is a fee-based service to exporters in the county.

Why: To ensure effective customer service and minimize delays in the shipping process.

Department Goal: Design, implement, and facilitate environmentally sound (integrated pest management) programs to control or eradicate existing detrimental pests (noxious weeds, insects, diseases, and vertebrates) and to eliminate or reduce their detrimental impact upon agriculture, the environment, and the public.

Communitywide Result Link: A healthy and prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of newly introduced detrimental weed infestations eradicated.	100% eradication of limited populations of noxious weeds	100% eradication of limited populations of noxious weeds	We have eradicated three separate infestations of noxious weeds during the past several years.

What: Newly introduced detrimental weed infestations are mandated by the state to be 100% eradicated.

Why: Newly introduced noxious weeds have a detrimental impact on the agriculture and land resources statewide.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of students in public schools (K-12) protected through the adoption of environmentally sound (Integrated Pest Management) pest control techniques.	70% of student population	80% of student population	50% of student population in public schools is currently protected under district IPM policies and/or attending school facilities utilizing IPM techniques safely and effectively. We anticipate reaching 70% by year's end.

What: To encourage the school districts to create environmentally sound policies and adopt Integrated Pest Management (IPM) techniques which support the use of reduced risk pest management practices.

Why: To minimize the potential negative impact of traditional pesticide use on public health and the environment.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of County employees in County facilities protected through the adoption of environmentally sound (Integrated Pest Management) pest control techniques.	75% of County employees	95% of County employees	Achieved 92% reduction in traditional pesticide usage since program inception in 1999.

What: To utilize alternative methods rather than traditional pesticide approaches to pest management.

Why: To minimize the potential negative impact of traditional pesticide use on public health and the environment.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of containment, reduction or eradication of yellow starthistle along road right-of-ways in San Luis Obispo County.	100% containment/ 10% reduction per year - moderately infested (North & Central County), 100% eradication - lightly infested (Coastal)	100% containment/ 10% reduction per year - moderately infested (North & Central County), 100% eradication - lightly infested (Coastal).	Current efforts to control yellow starthistle have produced limited successes and the weed still continues to spread.

What: The goal is to contain and reduce the population of yellow starthistle in the moderately infested (North County and Central County) road right-of-ways, and eliminate yellow starthistle where found in limited and/or isolated populations (Coastal).

Why: To minimize further spread in areas where yellow starthistle infestation has already occurred and eliminate newly discovered limited populations.

Department Goal: Promote the safe use of pesticides in our county by regulating the use of pesticides for compliance with mandated requirements to protect workers, the public's health and safety, the health of the environment and ensure food safety.

Communitywide Result Link: A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of overall compliance by all regulated pesticide users (agricultural, structural, and governmental use).	96.0% compliance.	96.5% compliance.	96.0% compliance rate.

What: Laws require pesticide users to comply with mandated requirements such as, but not limited to the following: pesticide labels, training workers, operating equipment and applying pesticides in a safe manner and keeping records of usage. This measure excludes home use by the public which currently is not monitored.

Why: To protect workers, the public's health and safety, the health of the environment and to ensure food safety.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Compliance rate of pesticide users by category.	Agricultural Pest Control Operators- 94.0% Structural Pest Control Operators - 94.3% Maintenance Gardeners- 95.6% Farm Labor Contractors - 95.4% Growers - 96.3% Public agencies - 99%	Agricultural Pest Control Operators - 96.7% Structural Pest Control Operators - 94.6% Maintenance Gardeners - 95.7% Farm Labor Contractors - 95.7% Growers - 96.5% Public agencies - 99%	Overall compliance rate is exceptionally high. Focused areas for 2000/01 are Farm Worker Protection, Structural industry applications and commercial Ag. Pest Control Operators.

What: Compliance rates for pesticide users regulated by local, state and federally mandated requirements.

Why: To protect workers, the public's health and safety, the health of the environment and to protect food safety.

Department Goal: Conduct field and market inspections of locally grown agricultural products (i.e., fresh fruit, nuts, vegetables, nursery, stock, eggs, cut flowers) sold at certified Farmers' markets to ensure compliance with rules pertaining to direct marketing.

Communitywide Result Link: A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of compliance with Farmers Market requirements.	99% Inspection Compliance Rate	99% Inspection Compliance Rate	In 99/00 the Inspection Compliance Rate was 99.5%

What: The State requires the Ag. Commissioner to inspect for compliance with direct marketing rules which requires that the farmers sell their products directly to the consumer.

Why: To promote direct marketing through local Farmers' markets.

Department Goal: Ensure that merchants in the county accurately deliver goods to consumers over scales, through meters and as represented in their advertising, price signs, labeling, and the contents of their packages.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage accuracy of measuring devices (such as gasoline dispensers).	To equal or exceed the statewide average.	To equal or exceed the statewide average.	Currently, the statewide average is 91%. Out of 2,531 measuring devices inspected in San Luis Obispo County in FY 2000/01, 92% were in compliance, exceeding the statewide average by 1 percentage point.

What: The State of California mandates that all commercial measuring devices be tested. The measure represents the percentage of measuring devices that the consumer can expect to be accurate.

Why: The use of accurate measuring devices helps the merchant compete fairly and protects the consumer.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage accuracy of weighing devices (such as scales).	To equal or exceed the statewide average.	To equal or exceed the statewide average.	Currently, the statewide average is 80.4%. Out of 847 weighing devices inspected in San Luis Obispo County FY 2000/01, 87% were in compliance, exceeding the statewide average by 6.3 percentage points.

What: The State of California mandates that all commercial weighing devices be tested. The measure represents the percentage of weighing devices that the consumer can expect to be accurate.

Why: The use of accurate weighing devices helps the merchant compete fairly and protects the consumer.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage accuracy for price verification (such as scanning devices).	To equal or exceed the statewide average.	To equal or exceed the statewide average.	Currently, the statewide average is 97.8%. Out of 9,416 items tested for price verification in San Luis Obispo County in FY 2000/01, 98.8% were found in compliance, exceeding the statewide average by 1 percentage point.

What: Price verification represents how accurately the price charged to the customer matches the advertised price or the shelf price when scanners or computer look up systems are used at the check out counter.

Why: To ensure compliance with State-mandated regulations, protect the consumer, and protect the merchants by ensuring fair competition.

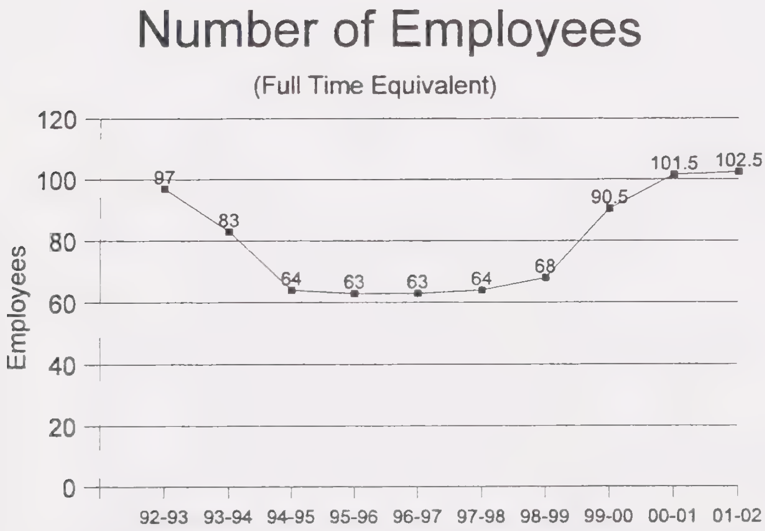
Planning and Building

Budget Unit: 2800

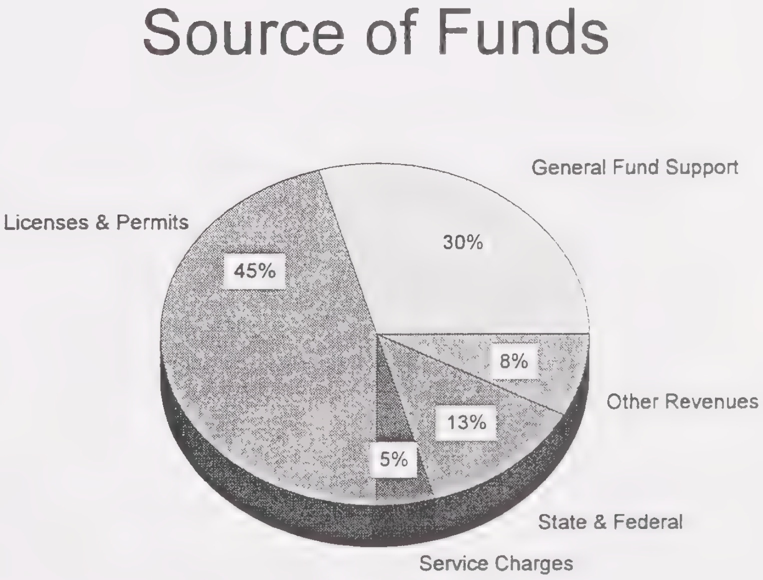
MISSION STATEMENT

The mission of this Department is to “make a difference” in the quality of life for San Luis Obispo County.

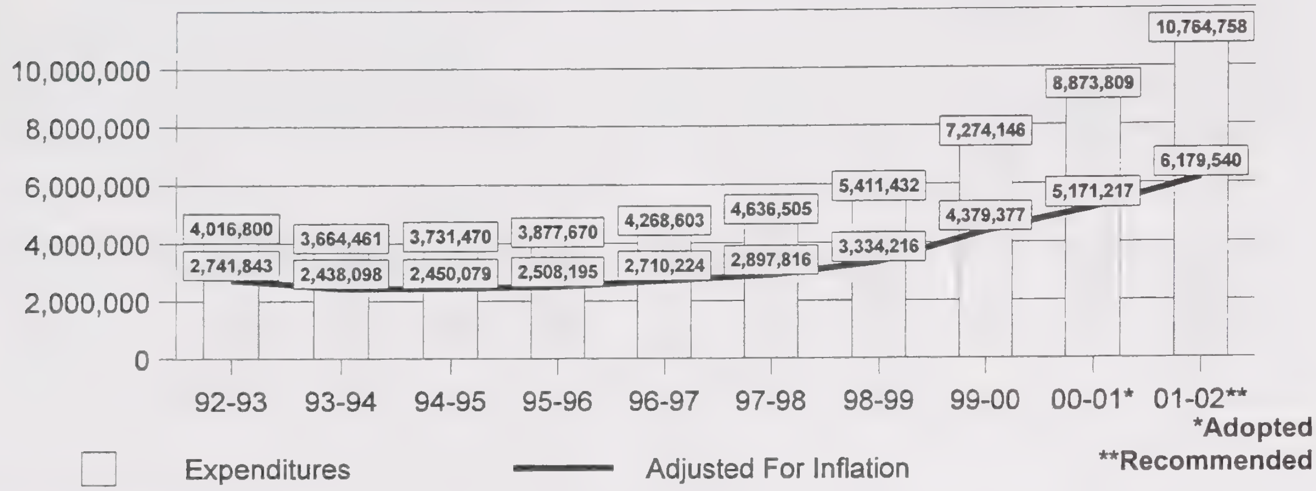
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 5,652,522	$ 6,081,819	$ 7,242,944	$ 6,770,114	$ 6,770,114
Services and Supplies	1,084,489	1,871,596	2,709,429	2,821,429	2,821,429
Other Charges	469,558	701,685	1,133,215	1,133,215	1,133,215
Fixed Assets	67,577	83,395	40,000	40,000	40,000
**Gross Expenditures	$ 7,274,146	$ 8,738,495	$ 11,125,588	$ 10,764,758	$ 10,764,758
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 7,274,146	$ 8,738,495	$ 11,125,588	$ 10,764,758	$ 10,764,758
Revenues	6,122,905	7,134,863	7,508,531	7,569,204	7,569,204
General Fund Support (G.F.S.)	$ 1,151,241	$ 1,603,632	$ 3,617,057	$ 3,195,554	$ 3,195,554



1999-00 - 10.5 staff transferred from Budget Unit 2750



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The 2001 San Luis Obispo County Economic Outlook Report forecasts the County's population and economy to grow, that personal income in the County will also grow and that manufacturing, particularly high-tech, will expand in the County. Given these rudimentary forecasts, the Planning and Building Department will respond to these *forecasts* and local community needs in a proactive manner.

Through the implementation of the Department's First Strategic Plan, and last year's Department Budget (FY 00 - 01), the Department was authorized to hire 11 new staff persons. However, due to a competitive market place for Planners, Building Inspectors, support staff, and the cost of living in San Luis Obispo County, the Department was only successful in recruiting five (5) new positions. With the addition of these 5 new positions to the Department, several notable accomplishments were achieved but not limited to the following activities:

Fiscal Year 00 - 01 Significant Accomplishments and Results through additional FTE's:

☐ **Development Review Section** (New Planner): Successfully increased the availability of staff at the Department's Public Information Counter. As a result of this move, the waiting time to schedule an appointment to meet with a Planner has been reduced by 50%. Before the addition of the staff person, 10 days was required as a lead time before a planner was available to meet with a client; now it only takes 5 days. Waiting times for assistance at the Public Information Counter, for walk in clients, has also been significantly reduced from approximately 30 minutes to 15 to 20 minutes.

☐ **Plan Checking Section** (New Plan Checker): An increase in Department efficiencies has reduced time to review house construction plans from 35 days to 25 days. This 40% reduction in plan review time has resulted in cost and time savings for applicants.

☐ **Code Enforcement Section** (New Supervisor and Secretary): Under new leadership and administration the Code Enforcement Unit was able to coordinate neighborhood clean-ups resulting in:

- Removal of 26 abandoned junk cars
- 11 tons of scrap metal
- 5 tons of old furniture
- Demolition of 3 abandoned and unsafe homes

In addition, the section has been steadily moving towards proactive code enforcement which has resulted in:

- Successful investigation and prosecution of hazardous waste dumping
- Successful investigation and prosecution of Clean Water Act violations
- Successful investigation and prosecution of illegal auto dismantling yards
- Successful investigation and prosecution of illegal plant and tree removal.
- Successful investigation and discharging of civil fines for illegal grading

- ☐ **Coastal Section** (New Supervising Planner): Through the efforts of staff assigned to this new section, the Department was able to:
  - Assist several tele-communication companies obtain the necessary permits to install hundreds of miles of fiber optic cables in San Luis Obispo County.
  - Successfully negotiate and obtain, at no cost to the County, over 150 miles of "dark" fiber optic cable at value in excess of $20 million dollars, with these new cables to be used by local school districts, libraries, city and county offices.
  - Respond to and resolve numerous complaints relative to installation of fiber optic cables through effective negotiations with the cable companies, communities, individuals, and other affected agencies, thereby resulting in the establishment of a Department Ombudsman Unit as foreseen in the Department's Strategic Plan.

By augmenting Department staff with five out of the eleven approved positions, the overall Department efforts led to noteworthy occurrences and accomplishments, such as:

- ☐ Meeting a Strategic Objective by providing over $900,000 of HUD Grants to construct a new 200,000 gallon capacity water tank in the Community of Shandon.
- ☐ Meeting a Strategic Objective by providing over $ 400,000 of HUD Grants to address the homeless situation in the County.
- ☐ Meeting a Strategic Objective by providing over $160,000 for a new Fire Station, and over $400,000 to modernize the sewer treatment plant in the Community of San Miguel.
- ☐ Exceeding Strategic Goals by performing construction inspections and "signing off" on approvals for over 500,000 square feet of Commercial development space with a valuation in excess of $20 million dollars.
- ☐ Exceeding Strategic Goals by performing construction inspections and "signing off" on approvals for over 750 Single Family residences throughout the County with a valuation in excess of $120 million dollars.

Next Year's Outlook

In continuing with the Strategic Plan model, the Department will re-align and adjust strategic Objectives for this next Fiscal Year in response to Community Advisory Councils, the Department's Continuous Improvement Team Report, and Board of Supervisors directives. The Department's Management Team has prescribed essential and significant adjustments for *continuous improvement* in four (4) unique Strategic programs areas:

- ☐ **First**, from our **CUSTOMER Perspective**, we will commit to: increase customer satisfaction, enhance neighborhood livability and safety, and improve external communications with our customers. We will implement the new *Ombudsman Office* in order to be responsive to complaints.
- ☐ **Second**, from a **FINANCIAL Perspective**, we will commit to: increase the use of State and Federal Grant funds for affordable housing, neighborhood improvements, maximize the use of other grant funds for environmental protection and economic development, and become more cost efficient and effective in Department operations.
- ☐ **Third**, from a **PROCESS Perspective**, we will commit to: continue to streamline the key permitting processes to be more efficient, less costly and more effective. We will continue to emphasize being accurate, responsive, responsible, timely and trustworthy in implementing any County policy or regulatory requirement. We will use feed back from the *Ombudsman Office* to improve the public administration of policies and regulations.
- ☐ **Fourth**, from a **TRAINING Perspective**, we will commit to: make the Department a preferred employer, increase employee morale and diversity at all levels of the Department, and increase funding for employee development and training. We will use the *Ombudsman Office* as a source to identify areas that need improvement within the Department.

The FY 01- 02 requested Budget will provide the on-going financial support for the Department to address specific Strategic Plan Goals and Objectives. The principal focus this next Fiscal Year will be in the following priority areas, but *not* necessarily limited to these strategic objectives:

(1) **Community Plans and Safety** –
- Complete *drafts* of two community Plans (Estero & El Pomar).
- Implement three key General Plan programs.
- Implement a minimum of three programs in the County's Safety Element.

(2) **Code Enforcement** –
  - Target pro-active enforcement throughout county.
  - Implement two new neighborhood clean-up programs.
  - Focus enforcement on substandard housing for public protection.
  - Initiate new *Code Enforcement Advisory Council* program.

(3) **Environmental Protection** –
  - Research and develop new Countywide *Mitigation Monitoring Program* for implementation within 10 months.
  - Provide timely environmental review of all County Public works projects.

(4) **Housing & Economic Development** –
  - Target the use of CDBG funds to the most serious community needs that reflect input from Community Advisory Councils, public workshops and affected agencies.
  - Coordinate Housing *needs assessment* with all other jurisdictions in County.
  - Continue with coordinating the installation of fiber optic cables for new research facility on the Cal Poly Campus.
  - Coordinate installation of cable along coast, and the installation of dark fiber optic cables in government facilities.
  - Determine feasibility of Redevelopment for County.

(5) **Public Information** –
  - Continue to update mapping program utilizing the Geographic Information System (GIS).
  - Update Department's WEB Page for application and plan submittals.
  - Implement Department's new Project Tracking System.
  - Publish Department's first Quarterly Report.
  - Publish and distribute *Community Advisory Council Handbook*
  - Utilize the *Ombudsman Office* as a method for public information distribution.

(6) **Coastal Zone Initiatives** –
  - Complete update on the *North Coast Area Plan*.
  - Complete and submit response to Coastal Commission's *Periodic Review Report*.
  - Prepare draft amendments to County's Local Coastal Plan.

(6) **Professional Development and Training** –
  - Implement a new training program for employees on *Excellence in Customer Service*.
  - Conduct quarterly Community Advisory Council training sessions.
  - Conduct annual training program for Planning Commission.
  - Continue to send staff to Covey and Zucker training.

The one (1) position for Environmental Review requested, in this Budget, is completely revenue off-set. Aside from other requests for services and supplies, the overall Department Budget request is substantially consistent with previous years' budgets.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$57,500 Planner III	To provide environmental review and prepare permit applications for large, complex Public Works projects	Reduce the schedule of bridge repair (required to meet sufficiency standards) from one every four years to one bridge each year.
$6,000 Purchase 10, 19" computer monitors	To test the review of maps and plans in electronic format (this is linked to the new permit tracking system)	An estimated 60 hours of staff time will be saved in preparation of graphics from aerial photo for projects. Customers will be able to submit plans electronically saving them time and costs to duplicate and deliver plans and applications. This service will contribute to 90% of customers rating the department's services as "above satisfactory."
$357,000 Increase in Consultant Services	To complete various reviews and studies. Addresses peaks in workload, and the need for technical expertise not available in-house.	100% of cell-site permit applications will be processed within 15 days. 92% of survey responses from the community and advisory groups rate the Area plan as "above average" in meeting the community's needs.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Planning and Building Department budget reflects continued implementation of the strategic plan developed in the previous year. This plan has led to some changes, the intent of which is to make the department more responsive to the needs of their customers and the communities they serve.

Recommended General Fund support for the Planning and Building Department budget is increasing 34% to reflect the substantial increase in countywide overhead of $608,634 (which makes up 75% of this increase) as well as staff cost-of-living adjustments. Revenues are projected to increase 13% which will help offset other budget augmentations highlighted above as well as the following increased expenses:

- Conversion of seven limited-term positions to permanent status given that the increased workload in building inspections, code enforcement, permit applications, and mapping/graphics has continued beyond original expectations, and is projected to remain at current levels.
- Costs for training and related travel are increasing by $96,000 to reflect the department's needs for compliance with certification requirements, staying abreast of changes in regulations and laws, and on-going professional development as outlined in their Strategic Plan. Included in this augmentation is funding for training for Planning Commission and Airport land Use Commission members on significant laws and regulations pertinent to their advisory responsibilities.
- The annualized cost of a second Department Automation Specialist position that was added to the Department's staff in the third quarter of FY 2000/01 to support the conversion to the PC-based permit tracking system.
- Consultant services needed to ensure that the outcome of the Coastal Commission's Periodic Review reflects local concerns and needs. Also it should be noted that the department is responsible for completing an unusual number of technical studies in FY 2001/02 which are of such complexity that consultant services with specific technical expertise will be needed. The amount budgeted in the Professional Services account will not be expected in future years.
- An increase in temporary help hours required to meet workload peaks in permit application processing.
- Uncontrollable expenses such as vehicle maintenance, office supplies, duplication, and publications and legal notice costs contribute to the increase in the services and supplies accounts.
- Fixed assets include a large format printer to be used in the mapping section for the Geographic Information System products, a server to handle transmittal of large-format documents (which the current system does not handle efficiently), and a vehicle capable of reaching difficult-to-access building sites (i.e. those without paved roads).

Revenue estimates are set at conservative levels, balancing information from the local building community on projected construction activity with the expected impacts from the slowing economy. Overall, the department expects to receive $1,000,000 more in revenue as compared to FY 2000/01, with the largest gains derived from: building permit fees ($172,244), plan check fees ($194,924), and land-use permit fees ($202,174).

BOARD ADOPTED CHANGES

The Board adopted the budget as recommended with the following modification: funding for the North Coast Area Plan update will remain in the adopted budget and direction was given to the Department to move forward with Phase One or Part One, involving statistical data only, subject to the Board approving a contract with the consultant for that work.

SERVICE PROGRAMS

Coastal Zone Management

This program involves continuous efforts on the part of the Department staff to ensure the County's compliance with the California Coastal Act through the preparation, revision and implementation of the County's Local Coastal Plan. Staff in this particular program: (1) coordinate with Coastal Commission Staff all the activities associated with maintaining compliance with the Coastal Act; (2) facilitate public/private partnerships to acquire public access to beaches; (3) implement the County's fiber optic/telecommunication program that is directly related to the County being strategically located on the coast; and (4) apply for and administer Coastal Grants for the purpose of protecting the natural view and resources of the County's coastline.

Total Expenditures: $1,407,445 Total Staffing (FTE): 3.0

Code Enforcement

This program is essentially the *land use Law Enforcement* unit of the County. Staff in this unit investigates complaints associated with illegal businesses and buildings, trash, abandoned cars, land grading, and damages to the rivers, streams and creeks in the county. Investigation, prosecution, and the handling of enforcement fines are coordinated with Federal, State, and Local law enforcement units on an as-need basis. In addition to enforcement activities, this unit coordinates annual neighborhood clean-up programs and facilitates neighborhood preservation and enhancement programs throughout the county.

Total Expenditures: $636,967 Total Staffing (FTE): 8.0

Development Services

This unit is comprised of the Current Planning, Environmental Review, and Building Inspection Sections of the Department. The primary purpose of this unit is to review and process land use and construction permits associated with any kind of development for compliance with County General Plan, Zoning and Environmental regulations. This review can include, but is not limited to, individual homes, commercial or industrial businesses, residential subdivisions, development in the Coastal Zone, gravel and resource extraction, County initiated projects (roads, bridges, buildings, etc.), or the preparation of Community Plans. This unit also provides staff to all the unincorporated Community Advisory Councils as resources at all council meetings. When residential or other types of building plans are submitted, the Building Inspection section will conduct plan reviews and issue Building Permits. As construction progresses for either a new home, a remodel of an existing home, a new commercial or industrial building, Building Inspectors will conduct a series of inspections to insure compliance with plans and Building Codes.

Total Expenditures: $5,783,104 Total Staffing (FTE): 62.5

Housing & Economic Development

This unit has a primary responsibility for implementing programs associated with promoting new business development and job creation in the County. Through the Federal Community Development Block Grant programs, this unit identifies and recommends to the Board of Supervisors the annual distribution of over $2.8 million dollars to be used by five Cities in the County, and the County as an individual jurisdiction. In addition to economic development and the distribution of grant funds, this unit coordinates affordable housing efforts within the county through programs such as the Home Investment Partnership and the Emergency Shelter Grants.

Total Expenditures: $286,739 Total Staffing (FTE): 3.0

Long-Range Planning

This unit is primarily responsible for preparing land use plans – or "Community Plans" – for all the lands in the unincorporated areas of the County. Through coordinated meetings with Community Advisory Councils, staff in this unit compiles the information from communities and prepares plans that reflect the wants and needs of a particular community. This planning activity includes lands inside and outside the Coastal Zone, including lands adjacent to all the incorporated cities in the County. In preparation of these plans, this unit also incorporates the latest mapping techniques, such as Geographic Information Systems (GIS), in order to coordinate long range planning and development activity with cities, school districts, the Local Agency Formation Commission (LAFCO), and special districts throughout the county. In addition, this unit is responsible for data collection, statistical analysis, preparing and submitting to the Board of Supervisors the Resource Management System Annual Report that is the basis for the Board setting the allowable residential growth rate for the following year in the unincorporated areas of the county.

Total Expenditures: $1,437,822 Total Staffing (FTE): 14.0

Operations

The administration of the Department budget and all personnel functions are handled by this unit. In addition to financial responsibilities, specific skilled staff are assigned to maintain all the official administrative records that pertain to the actions of the Planning Commission and several other boards and commissions. Other staff are assigned specific accounting and auditing duties to insure that funds are properly utilized throughout the fiscal year, including specific financial responsibility for administration of the Growth Management Ordinance and the Public Facility Fees programs. Other staff are involved in the review and control of all personnel files and activities including, but not limited to: personnel evaluations, training schedules, and staff Individual Development Plans. Data processing support, training and maintenance is an important function associated with this unit. Data processing and maintenance staff are on a constant vigil to insure that training is consistent, and that all the data processing equipment is maintained and Internet/Intranet connections are secure. In addition, this unit – through staff who are Notary Public certified – provides crucial review of all loans and grant documents to insure accuracy, legitimacy, and authenticity.

Total Expenditures: $1,212,681 Total Staffing (FTE): 12.0

GOALS/PERFORMANCE MEASURES

Department Goal: Conserve natural resources to promote a healthy environment.

Communitywide Result Link: A Livable Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of environmental determinations recommended by staff that are upheld by hearing bodies. **What**: Development projects are reviewed, environmental impact is assessed, and recommendations are made to decision-makers (e.g. Zoning Administrator, Subdivision Review Board, Planning Commission, Board of Supervisors) to ensure that projects are in compliance with the California Environmental Quality Act. **Why:** To ensure the maintenance of a healthy environment.	New measure	98%	Less than 2% appeals of environmental determinations, indicating strong decision-maker support for recommendations.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Acres of land protected through addition to the agricultural preserve program. **What:** In return for maintaining their land in agricultural and open space uses, landowners receive lower property tax assessments. **Why:** To strengthen the county's agricultural economy and help preserve agricultural and natural resources.	807,052 acres	810,894 acres	We expect to add 3,842 acres in agricultural preserve program for 2001/02 which represents the average annual net gain between 1980 and 2000.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Reduction in environmental damage (based upon acreage) resulting from illegal grading and resource extraction or removal. **What:** To prevent irreparable environmental damage from illegal grading and removal of irreplaceable environmental and cultural resources. **Why:** To protect environmental resources.	New measure	Unknown	Has not been previously tracked. Will use FY 01/02 to establish baseline data.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Revenue generated from State, Federal, and private grants to promote natural resource conservation. **What:** Grant revenue generated for local conservation programs. **Why:** Bringing outside funds into the county reduces dependence on local funding sources to achieve conservation of natural resources.	$819,000 from the Coastal Resource Grant program	$1,100,000 from the Coastal Resource Grant program	Through the competitive application process, the County has received 35 grants for a total of $3.2 million dollars in awards to fund a variety of projects (e.g. contributions toward the purchase of Estero Bay Properties in Cayucos and the Powell property in Los Osos; funding the salmon enhancement fishery project; funding the elephant seal docent program on the north coast; providing public beach access improvements in Cayucos; funds to improve facilities at Port San Luis Harbor District).

Department Goal: Develop and implement a General Plan that is responsive to local needs.

Communitywide Result Link: A Well-governed Community; A Livable Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of survey responses from members of the community and advisory groups which rate the community plan as "Above Average" or better in achieving their goals as represented by the adopted plan. **What:** The community plans are prepared to guide land use and development for the unincorporated areas of the county. **Why:** To ensure that the community plans are designed to express the community's vision for the future.	90%	92%	A new and enhanced comprehensive customer service survey is being developed and will be used for future evaluations of our service delivery and response.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of county-wide and community plan programs scheduled for implementation this year which were completed. **What:** The percentage of implementation programs detailed in the community plans or county-wide plans which were completed as compared to the projects scheduled for implementation. **Why:** To ensure community satisfaction with the implementation of community and county-wide plans.	New measure	Unknown	Has not been previously tracked. FY 01/02 will be used to establish baseline data.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of area plan updates initiated or in progress. **What:** Area plans are comprehensive long-range general plans to guide land use and development for the unincorporated areas of the county. **Why:** Many of the adopted plans need periodic updating to respond to local needs and changing legal requirements.	5 updates	5 updates	Four area plan updates have been completed, 5 are in progress and 6 have yet to be started.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual revenue generated or allocated to implement public projects as prioritized in county-wide and community plans. **What:** Funds generated from grants and general fund allocations to implement public projects (e.g. downtown street improvements curbs, gutters and sidewalks, drainage systems, bikeways, etc). **Why:** To improve community livability through the successful implementation of county-wide and community plans.	New measure	$820,000	Have received allocations for $720,000 of TEA 21(Transportation Enhancement Act of the 21st Century and RSHA Rural State Highway Account) funds for community projects in Nipomo, Santa Margarita, and San Miguel (e.g. downtown streetscape improvements including curbs, gutters and sidewalks, pedestrian crossings with bulb-outs, center medians, planters, street lights, landscaping, storm drainage systems, etc).

Department Goal: Protect public health and safety by effectively administering development regulations and fostering neighborhood preservation.

Communitywide Result Link: A Safe Community; A Livable Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of permits processed within established timelines. **What:** Timely issuance of land use permits for development projects. **Why:** To ensure compliance with county policies and state laws to provide timely quality customer service.	90%	95%	We are meeting our goals. However, the Department is involved in process re-engineering to support the new permit tracking system being implemented in FY 01/02. We will then re-survey our customers to ensure we are still meeting the goals.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customer surveys resulting in a rating of "Above Average" or "Excellent" for quality for services delivered during the permitting process. **What:** Customer survey results. **Why:** To ensure accurate, responsive, responsible, timely and trustworthy customer service.	80%	90%	We are meeting our goals. A new and enhanced comprehensive customer service survey is also being developed and will be used for future evaluations of our service delivery and responsiveness.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of project recommendations upheld by hearings bodies (e.g. Zoning Administrator, Subdivision Review Board, Planning Commission and Board of Supervisors). **What:** Recommendations are made to decision-makers for land use, subdivision development, and general plan amendments to ensure that projects are in compliance with all federal, state, and local regulations.	New measure	90%	Less than 3% of all projects are appealed, indicating strong support for staff recommendations by decision makers (e.g. Planning Commission, Subdivision Review Board, and Zoning Administrator).

Why: To protect public health, safety, welfare, and environmental quality by ensuring that projects are in conformance with the General Plan and ordinance requirements.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of inspection evaluations resulting in a rating of "excellent" for compliance with applicable codes, regulations, and ordinances on construction projects.	New measure	90%	The new evaluation system is being implemented and FY 01/02 will be used to develop baseline data. Results will be identified in future budget requests and other methods of reporting.

What: Follow-up evaluations of construction projects after key inspections are conducted to rate the quality of inspections by county building inspectors.

Why: To enhance public health, safety, and welfare by ensuring compliance with development regulations through effective building inspection service.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Ratio of enforcement cases that are "proactive" (initiated by county staff) versus "complaint-driven" (initiated by individuals) in communities where neighborhood preservation programs are in effect.	Current ratio of "proactive" cases to "complaint-driven" cases: Oceano - 4:1; Nipomo - 7.2:1; Los Osos - 3:1.	Increase the ratio of "proactive" cases to "complaint-driven" cases to: Oceano - 2:1; Nipomo - 2.5:1; Los Osos - 5:1.	As a result of initiating Neighborhood Preservation programs and stepped-up enforcement by county staff, the ratio of cases resulting from "proactive" enforcement has significantly increased from the original ratio of 0.1:1 in all three communities.

What: For blight - related problems (e.g. outdoor storage, sub-standard buildings), increase the ratio of cases initiated by county investigators patrolling the area as compared to cases initiated by community complaints.

Why: Proactive enforcement can improve neighborhood quality of life by more quickly resolving issues with problem properties, as well as depersonalize the enforcement effort by not relying on neighbors to file complaints against each other to initiate clean-up efforts.

Department Goal: Promote economic development and affordable housing opportunities countywide pursuant to the Economic and Housing Elements of the County General Plan.

Communitywide Result Link: A Prosperous Community; A Livable Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Economic Element programs scheduled for implementation this year which were completed.	New measure	100% of 5 programs	At least 5 of the 15 targeted for implementation within 3 years are being implemented during FY 2000/2001.

What: Beginning in FY 00/01, there are 15 programs scheduled over 3 years , with 94 programs scheduled for implementation over 10 years (e.g. target the industry clusters that match the skills of the labor force, supplement the resource management system with an auxiliary reporting system that inventories land available for economic activities and residential development, continue to work with existing economic development organizations, encourage participation by Cal Poly, Cuesta College and businesses in the activities of the California Coast Research Partnership).

Why: Programs adopted by the Board to stimulate economic development in the County.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of new affordable housing units sold or rented to low-income families. **What:** Through effective allocation of state and federal funds and local resources, maximize the number of affordable housing units provided for low-income families. **Why:** Affordable housing enhances the health of families and improves the stability of communities and the local workforce. However, the needed affordable housing is lacking in San Luis Obispo County, as indicated by the Housing Affordability Index and Rental Vacancy Rates (nationally recognized housing indicators).	67 housing units	40 housing units	We are exceeding our goal for FY 00/01. However, the creation of 67 new housing units still only meets 6% of affordable housing needs. The Housing Affordability Index indicates only 26% of residents can afford to buy a house, and there is only a 2% vacancy rate in available rental units.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Grant revenue generated from state, federal, and private sources for programs supporting local affordable housing and economic development. **What:** Revenue generated from grant programs. **Why:** Bringing outside funds into the county makes locally-needed programs less dependent on local funding and they stimulate the economy.	$3 million	$4 million	Over $3 million in federal and state funds are approved for use by the County in 2000/2001, and implementation of the programs these funds support is proceeding as planned, e.g. construction of a water storage facility in Shandon, completion of sewage treatment plant upgrade and new fire station in San Miguel, and construction of affordable housing in Templeton (30 units) and Oceano (28 units).

Community Development

Budget Unit: 2085

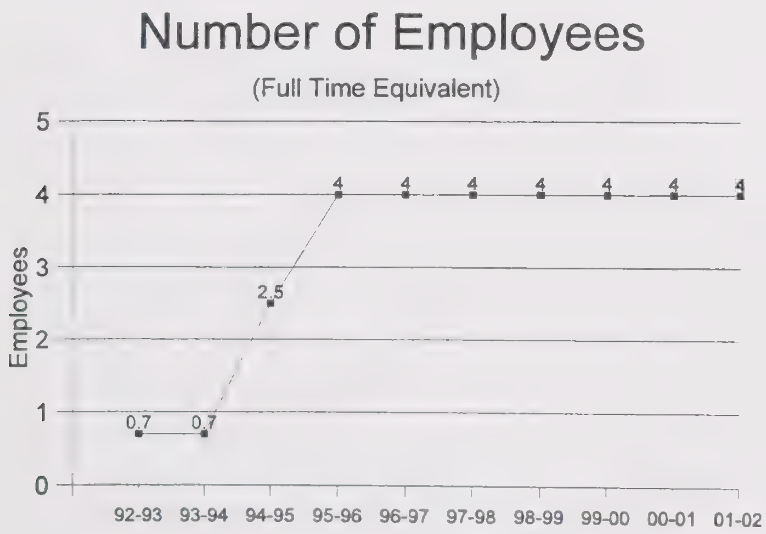
MISSION STATEMENT

The Planning and Building Department employees provide excellent and cost effective services that protect the health, safety, welfare, environmental quality, and promote a healthy economy.

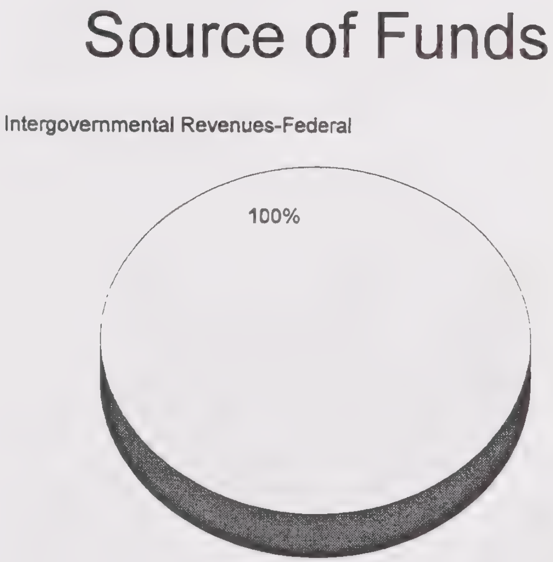
PURPOSE STATEMENT

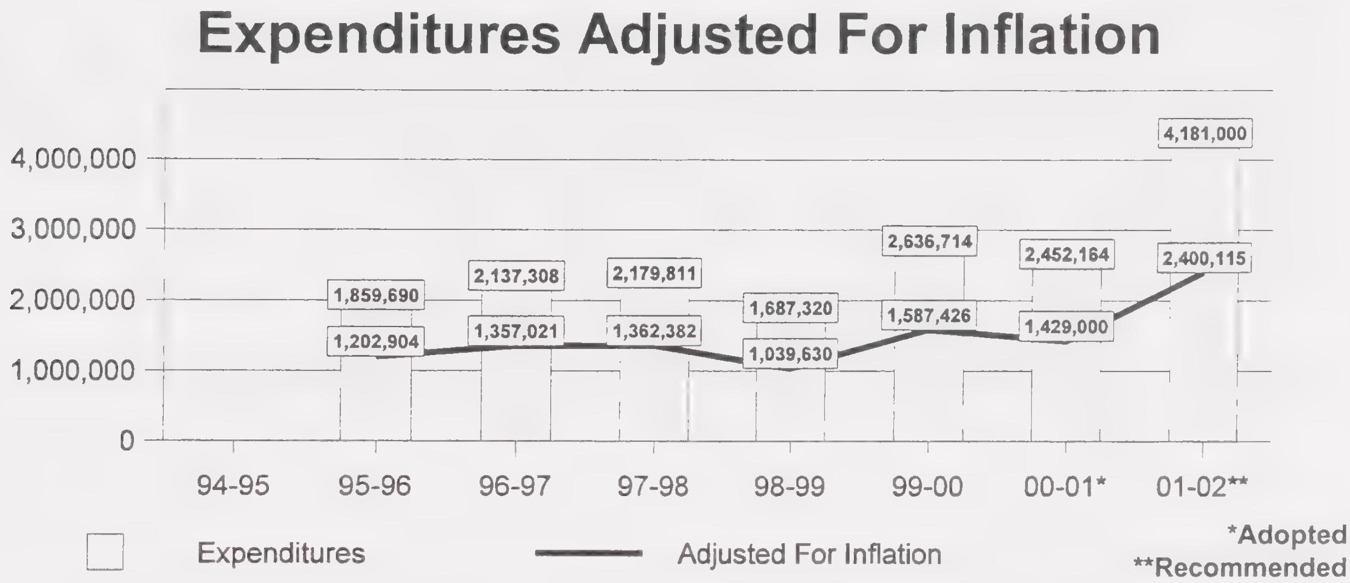
The purpose of this budget unit is to account for County housing, economic development, public facilities, and public services programs funded by the federal Community Development Block Grant (CDBG) funds, HOME Investment Partnerships Act (HOME) funds, and Emergency Shelter Grant (ESG) funds. The goal of this program is to promote a healthy, stable economy and a full range of housing opportunities for all residents of San Luis Obispo County.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	2,636,714	1,463,841	4,181,000	556,503	556,503
Other Charges	0	490,853	0	3,624,497	3,624,497
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 2,636,714	$ 1,954,694	$ 4,181,000	$ 4,181,000	$ 4,181,000
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 2,636,714	$ 1,954,694	$ 4,181,000	$ 4,181,000	$ 4,181,000
Revenues	$ 2,639,709	$ 1,951,705	$ 4,181,000	$ 4,181,000	$ 4,181,000
Fund Balance Available	0	2,988	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 2,639,709	$ 1,954,693	$ 4,181,000	$ 4,181,000	$ 4,181,000



Employees are based in the Planning and Building Department





COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the Community Development Program budget reflects a 70% increase in order to comply with the new General Accounting Standards Board rules that require the County budget to reflect funds passed through to participating cities.

Key information to note in this budget includes:

- The Federal Housing and Urban Development Department (HUD) will not award grant funds until after the federal budget is adopted at the end of September, 2001. Therefore the amounts budgeted are based on estimates provided by HUD. The final award and list of projects will be presented to the Board in early fall, 2001.
- HUD has recommended that the County plan for increased amounts of formula grant funds as follows:
  - $2,800,000 from the Community Development Block Grant (CDBG) Program - a 140% increase;
  - $1,286,000 from the HOME Program - a 7% increase; and
  - $95,000 from the Emergency Shelter Grant Program (ESG) - a 4% increase.
- Of the $4,181,000 total budget, $2,355,134 in grant funds will be passed through to participating Cities using a formula developed by HUD.
- The County will have authority for $1,825,866, which reflects a 14% reduction ($314,463) in comparison to FY 2000/01. This is because the County does not expect to receive a significant amount of program income through repayment of CDBG loans in FY 2001/02, and the department has made a concerted effort to spend down funds on CDBG projects to bring the County into compliance with HUD's standards for timing of expenditures.
- There is no General Fund support of this budget.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAM

Federal Department of Housing and Urban Development (HUD) Funded Community Development Block Grants (CDBG)

Provides funding for a variety of community development activities provided they 1) benefit low and moderate income persons, 2) aid in the prevention of slums or blight, or 3) meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Total Expenditures: $2,800,000 Total Staffing (FTE): 2.0

Home Investment Partnership Act (HOME) Funds

Provides for a variety of affordable housing opportunities for low income persons such as mortgage and rent assistance.

Total Expenditures: $95,000 Total Staffing (FTE): 1.0

Federal Emergency Shelter Grants (ESG)

Provides funding for operations of emergency shelters.

Total Expenditures: $1,286,000 Total Staffing (FTE): 1.0

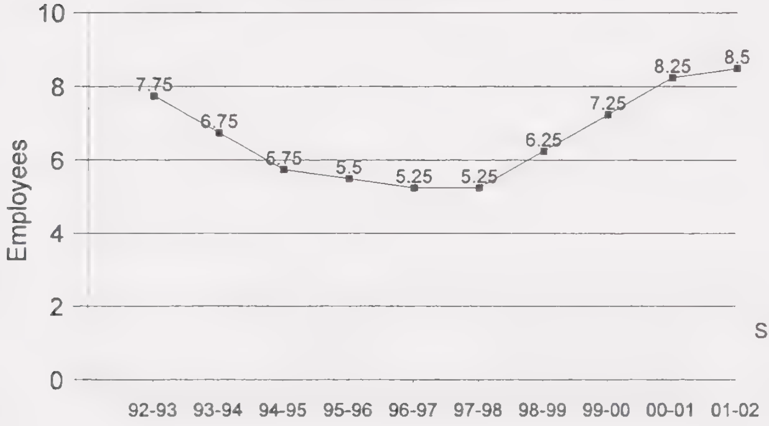
Development Services

Budget Unit: 2240

MISSION STATEMENT

Provide public facilities and services that ensure health and safety and enhance quality of life for the community.

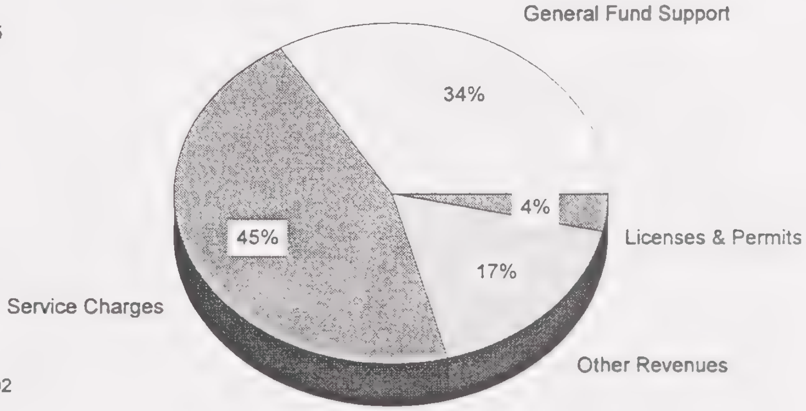
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	668,960	741,306	952,794	952,794	952,794
Other Charges	0	31,950	0	0	0
Fixed Assets	3,494	3,000	145,583	0	0
**Gross Expenditures	$ 672,454	$ 776,256	$ 1,098,377	$ 952,794	$ 952,794
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 672,454	$ 776,256	$ 1,098,377	$ 952,794	$ 952,794
Revenues	515,996	444,811	627,424	627,424	627,424
General Fund Support (G.F.S.)	$ 156,458	$ 331,445	$ 470,953	$ 325,370	$ 325,370



Number of Employees

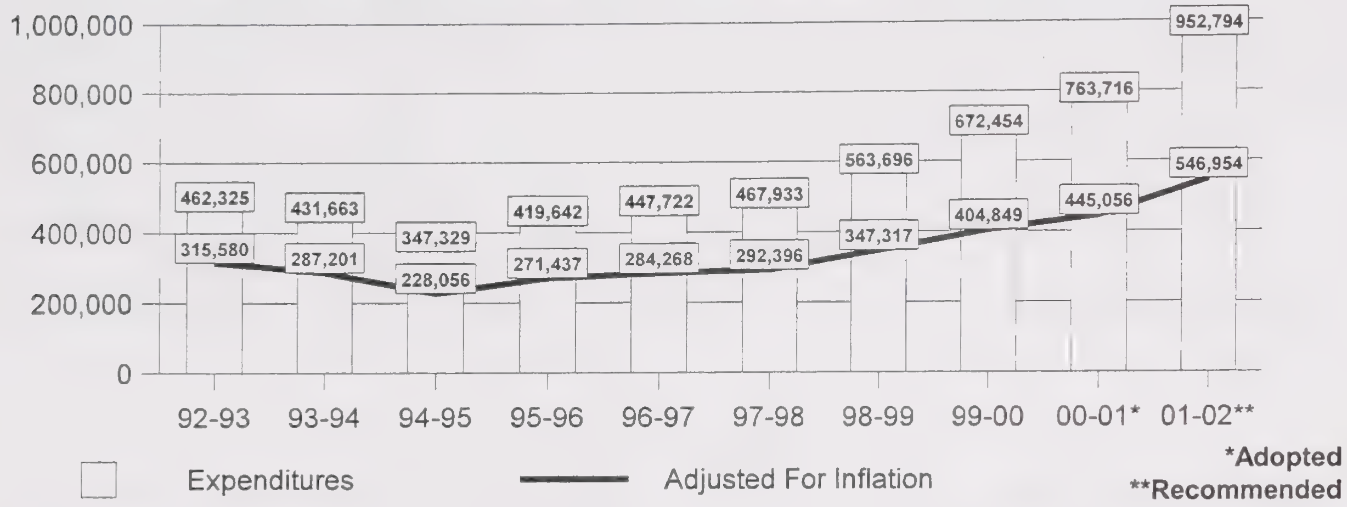
(Full Time Equivalent)

Employees are based in the Public Works Department



Source of Funds

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The General Fund contribution to this budget unit will increase by $171,038 or 57% and takes into account all labor and non-labor expected inflationary cost increases. There are two main reasons for this increase. 1) $145,588 is needed to fund the purchase of a Document Management System. This system will convert existing documents from various media (paper, microfilm, microfiche, etc.) to digital images. This will enable documents to be accessed from all PC's connected to the internal network and will also enable the public to access the information through an Internet connection. This system will increase the longevity of documents. It will also help to meet the goal of reviewing applications, maps, and plans for new development projects in a timely manner to ensure compliance with regulatory requirements, enhance customer service, and protect the public's safety. This will further the community-wide result of a safe and well-governed community. 2) As a result of the implementation of the Cost Allocation Plan, the General Fund contribution to this budget unit will increase by $22,083.

Total expenditures in this budget unit will increase by $334,661 or 43.8%. $145,583 will be to fund the purchase of the above mentioned Document Management System. $22,083 will result from the implementation of the Cost Allocation Plan. $104,000 will be for a Monumentation Preservation service contract which will be offset completely by revenue from the Monument Preservation Trust Fund and most of the balance being offset by fee revenue.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Development Services budget functions under the umbrella of the Public Works Department Internal Service Fund. All staffing, services, supplies, and equipment necessary to maintain the Development Services budget are provided by the Internal Service Fund and charged back as services are performed. The budget includes the Surveyor and Monumentation services. The recommended funding level for Development Services includes the following changes:

- Countywide overhead is now charged to the department for the first time.
- Expenses are increasing by 24% to reflect the expansion in the Monumentation Preservation Service, which is fully revenue offset.
- Revenues are increasing by 35% primarily due to an 85% jump in Monumentation fees and a 108% increase in Development Plan Inspection fees. This revenue will help offset a portion of the inflationary increases in labor and non-labor expenses.

A Document Management System, with a cost of $145,583, was requested to convert various documents to electronic format to post on the Internet. This proposal is not recommended in the budget at this time, and will be considered at a later date by the Information Services Advisory Committee (ISAC).

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Engineering and Survey Review

Review land use, subdivision and building permit applications, perform survey map checking, review plans and inspect construction of public facilities constructed by private development.

Total Expenditures: $952,794 Total Staffing (FTE): 8.5

GOALS/PERFORMANCE MEASURES

Department Goal: Review and approve applications, maps and plans for new development projects in a timely manner to ensure compliance with regulatory requirements, enhance customer service, and protect the public's safety.

Communitywide Result Link: A safe community, A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of weeks to review improvement plans (i.e. construction plans for public improvements associated with development). **What**: Average time from receipt of project's public improvement plans from engineers, until response. **Why:** State law requires that improvement plans be acted upon within sixty working days of submittal. This measures accomplishment of our goal of timely service.	5 weeks	5 weeks	Review times range from 2 to 9 weeks over the past year. Current YTD average is 5.0 weeks. This is well within the twelve-week legal requirement.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of weeks to review survey maps (i.e. any land surveying map that falls under the professional land surveyor act such as records of survey, subdivision maps and corner records). **What:** Average time from receipt of maps from engineers and surveyors, until response. **Why:** State law requires that survey maps be acted upon within twenty working days of submittal. This measures accomplishment of our goal of timely service.	2 weeks	2 weeks	Review times range from 0 to 5 weeks over the past year. Current YTD average is 2.0 weeks. This is well within the four-week legal requirement.

Local Agency Formation Commission

Budget Unit: 2850

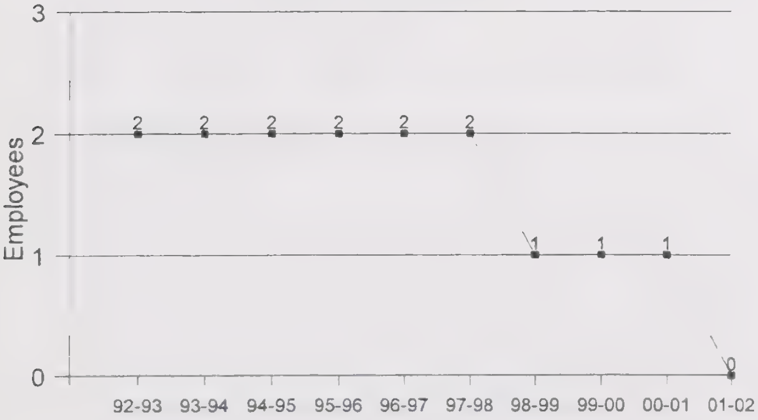
MISSION STATEMENT

The Local Agency Formation Commission (LAFCO) is committed to serve the residents of San Luis Obispo County and the State of California by promoting orderly development, discouraging urban sprawl, preserving open space and prime agricultural land, and efficiently extending governmental services.

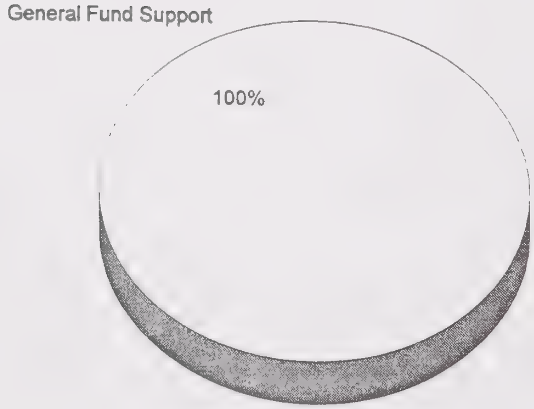
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-0 Adopte
Salaries and Benefits	$ 99,235	$ 135,524	$ 0	$ 0	$
Services and Supplies	22,663	70,302	108,543	106,727	131,7
Other Charges	0	0	0	0	
Fixed Assets	0	2,540	0	0	
**Gross Expenditures	$ 121,898	$ 208,366	$ 108,543	$ 106,727	$ 131,7
Less Intrafund Transfers	0	0	0	0	
**Net Expenditures	$ 121,898	$ 208,366	$ 108,543	$ 106,727	$ 131,72
Revenues	30,403	47,050	0	0	
General Fund Support (G.F.S.)	$ 91,495	$ 161,316	$ 108,543	$ 106,727	$ 131,7

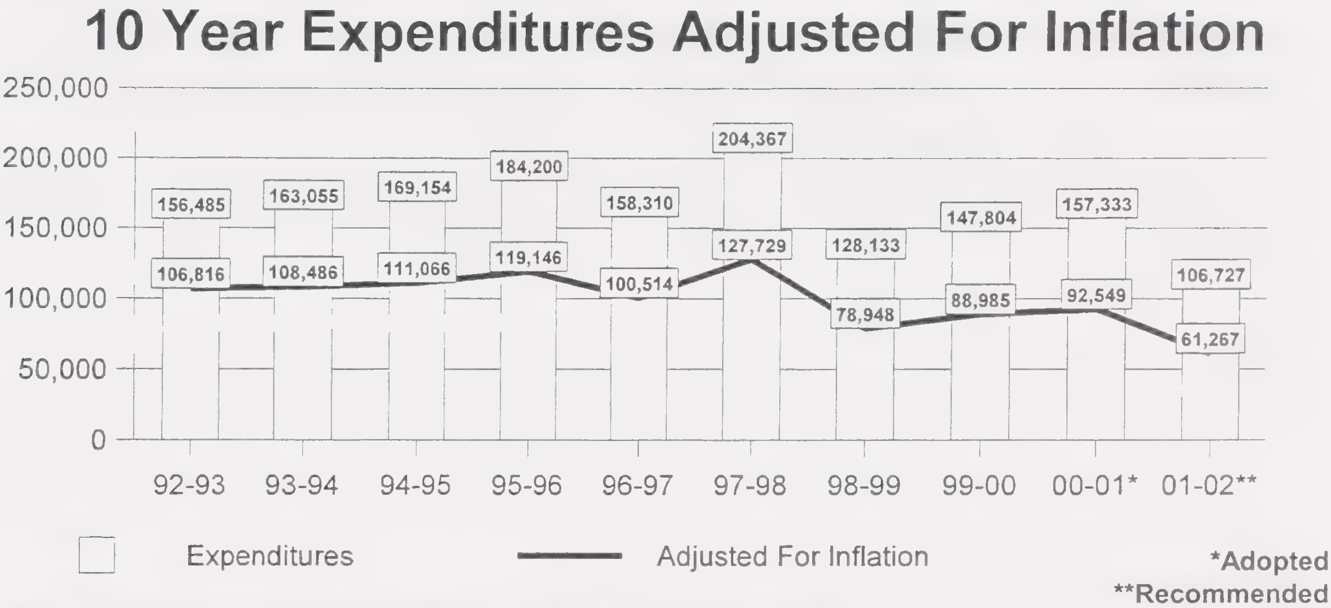
Number of Employees

(Full Time Equivalent)



Source of Funds





*Adopted
**Recommended

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- On January 1, 2001, with the enactment of AB 2838, the Local Agency Formation Commission (LAFCO) became an independent agency. The new legislation provides that the County, the Cities and Independent Special Districts, each fund one-third of the net cost of LAFCO's budget after fees. On March 15, 2001, LAFCO adopted its final 2001-02 budget of $320,181. The County's share of LAFCO's budget, as reflected in the Proposed 2001-02 County Budget, is $106,727.

- To implement the new responsibilities of AB 2838, including a not less than five year review of the spheres of influence and services provided by the County's seven cities and fifty-three special districts, LAFCO's staff will be expanded from the current .70 FTE (.35 Analyst and .35 Secretary) to 3 FTE. Two professional and one clerical position will now staff the program. Effective July 1, 2001, the staff will become completely independent of the County working directly for the Commission providing for its own facility and equipment.

BOARD ADOPTED CHANGES

The Board increased the County's contribution to the Local Agency Formation Commission by $25,000 as a one-time offset to the Special Districts' contribution to the LAFCO budget.

SERVICE PROGRAMS

Contribution to LAFCO

The County is Statutorily required to contribute one-third of the net cost of the LAFCO budget.

Total Expenditures: $106,727 Total Staffing (FTE): 0.0

GOALS/PERFORMANCE MEASURES

Department Goal: To provide timely, high quality, and effective staff support to the Commission to facilitate orderly development.

Communitywide Result Link: A Livable Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Commissioners who annually rate staff support as good or excellent.	100%	100%	A survey conducted in the Fall of 2000 indicates that the Commissioners rate the level of staff support as excellent.

What: Measures the quality staff support provided to LAFCO Commissioners.

Why: It is important to regularly seek feedback from our Commissioners to increase the effectiveness of Commission activities.

Local Agency Formation Commission

Budget Unit: 2850

Department Goal: To comply with the State mandate that the Commission review and update the adopted sphere of influence (i.e. growth boundaries) for each city and special district at least once every five years.

Communitywide Result Link: A Livable Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of sphere of influence studies completed annually.	New Measure	20%	This equates to two city and seven to ten special district sphere of influence studies per year.

What: Measures the number of sphere of influence studies completed each year in a five year cycle.

Why: To comply with State law.

Department Goal: To ensure that LAFCO staff is providing high quality service to the public.

Communitywide Result Link: A Well Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of LAFCO applicants (property owners, voters or public agencies) who indicate in an annual customer satisfaction survey that they are satisfied with the services provided by LAFCO staff.	New Measure	80%	New Measure

What: Measures accurate, responsible, responsive, timely and trustworthy service.

Why: To provide high quality service to applicant and the public.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of LAFCO applications that are completed within 90-days of acceptance by the Executive Officer.	New Measure	90%	90-days represents a reasonable turn-around time for processing a LAFCO proposal.

What: Measures how efficiently applications for annexations, detachments, formation of new districts, etc., are processed.

Why: To increase responsiveness to applicants.

Department Goal: To ensure that Commissioners and staff are well informed about the Commission's roles and responsibilities.

Communitywide Result Link: A Well Governed Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Commissioners and staff who participate in training opportunities that relate to organizational effectiveness and education concerning LAFCO's responsibilities (e.g. attendance the CALAFCO Annual Conference, Clerk's Workshop, etc).	New measure.	75%	It is important for Commissioners and staff to be current on LAFCO responsibilities.

What: This measures the receptiveness of Commissioner and staff to avail themselves of training opportunities.

Why: To increase the effectiveness of Commissioners and staff.

Public Works

Budget Unit: 2900

MISSION STATEMENT

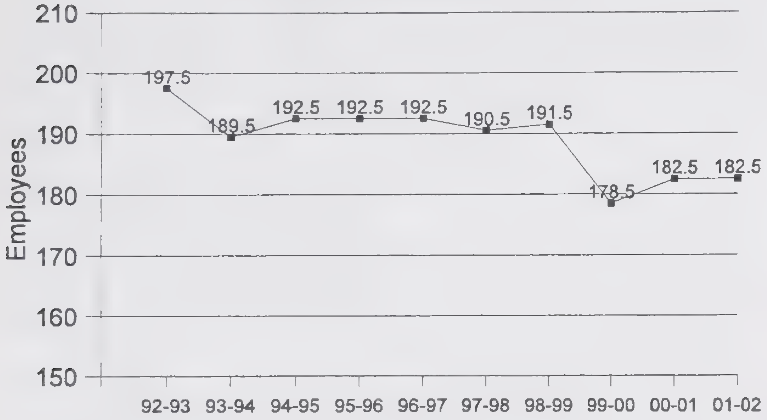
Provide public facilities and services that ensure the health and safety and enhance the quality of life for the community public.

SCHEDULE 10

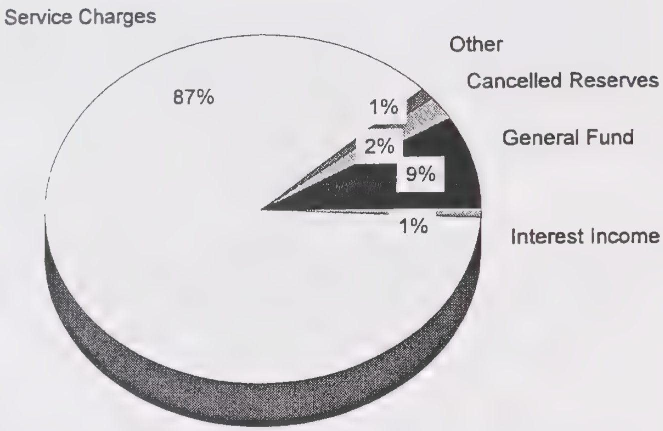
OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Special District	17,372,775	16,871,908	35,848,739	35,848,739
Roads	15,745,956	17,684,278	17,334,162	17,334,162
General Fund Contribution	1,816,792	1,994,789	5,386,667	5,386,667
Other	0	0	720,901	720,901
Other Operating Revenue	0	0	0	0
TOTAL OPERATING REVENUES	34,935,523	36,550,975	59,290,469	59,290,469
NONOPERATING REVENUES				
Interest	510,759	442,713	400,000	400,000
Gain on Sale of Asset	50,949	67,993	0	0
Other	0	0	0	0
TOTAL NONOPERATING REVENUES	561,708	510,706	400,000	400,000
TOTAL REVENUES	35,497,231	37,061,681	59,690,469	59,690,469
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	10,679,640	10,637,435	11,173,191	11,173,191
Services and Supplies	22,991,220	24,504,794	29,127,350	29,127,350
Insurance Benefit Payment	197,274	234,106	224,986	224,986
Depreciation	544,913	567,193	595,350	595,350
Countywide Overhead Allocation	973,963	1,026,067	1,327,225	1,327,225
Fixed Assets of Special Districts	228,199	359,852	16,842,364	16,842,364
TOTAL OPERATING EXPENSES	35,615,209	37,329,447	59,290,466	59,290,466
NONOPERATING EXPENSES				
Loss on Sale of Assets	0	0	0	0
Other	0	0	0	0
TOTAL NONOPERATING EXPENSES	0	0	0	0
TOTAL EXPENSES	35,615,209	37,329,447	59,290,466	59,290,466
NET INCOME (LOSS)	(117,978)	(267,766)	400,003	400,003
OTHER FINANCING SOURCES (USES):				
Contributions in (Out)	0	0	0	0
	0	0	0	0
FIXED ASSET EXPENDITURES				
Equipment	995,256	901,149	1,313,900	1,313,900
TOTAL FIXED ASSET EXPENDITURES	995,256	901,149	1,313,900	1,313,900

Number of Employees

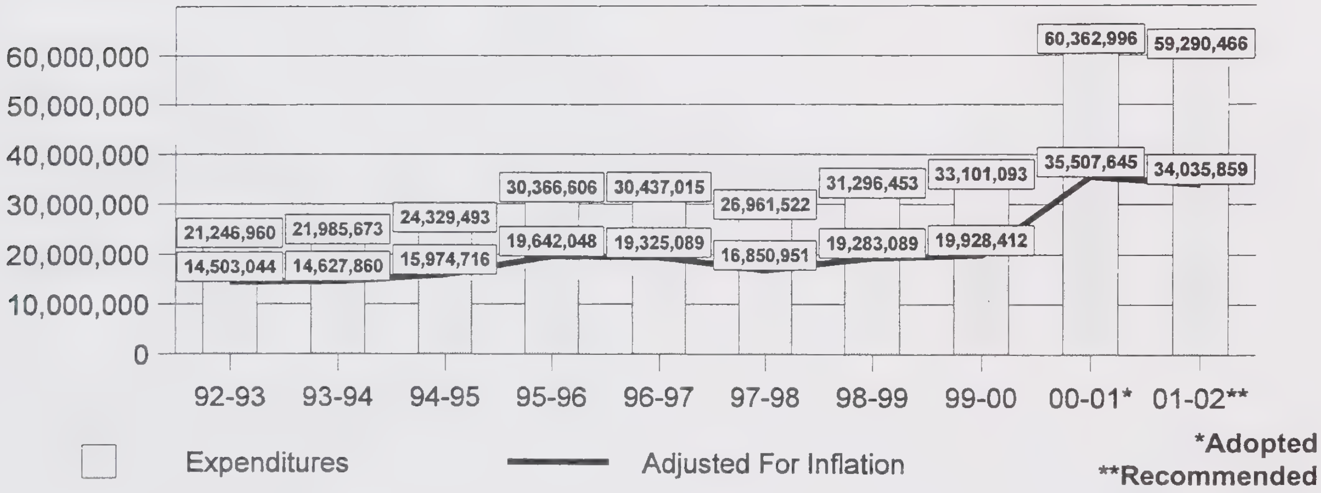
(Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Internal Service Fund provides comprehensive services, in the form of labor, equipment, contractual services and supplies, to all Public Works Department budgets, various county departments, non-county agencies, and private citizens, on a cost-reimbursement basis.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

As an internal services fund (ISF), this budget reflects appropriation amounts included in other budget units for Public Works Department services. Charges for services, as well as General Fund contributions, represent sources of revenue for the ISF.

Recommended appropriations for those budgets which purchase services from the ISF are indicated in the Service Program Summary. With the exception of the Special Districts and Work for Outside Departments Service Programs, summaries of the Public Works programs are included in the general county budgets section of this document.

The recommended budget is funded at essentially status quo level taking into account staff cost-of-living increases and non-labor inflationary costs. A summary of the key changes are as follows:

- The General Fund contribution to this budget is increasing by 3% or $1,148,631 over the FY 2000/01 adopted amount. Seventy percent of the General Fund support ($3,780,950) will be shown in the Roads budget (BU 2920) as revenue. The remainder - balance will be spread between the budgets for the Operations Center, Development Services, Services to Special Districts, and Waste Management.
- No new positions have been recommended.
- Fixed asset expenditures are increasing by 32% or approximately $315,000. The bulk of this amount (84%) will be used for scheduled replacement of depreciated equipment and tools. The remaining amount is recommended to purchase equipment used by the Roads Crews that is currently being rented (see Budget Unit 2920 for details).
- The recommendation includes almost $17 million to continue the seismic retrofit of the Lopez Dam.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Development Services

To provide needed services to the public and to other county offices as mandated by state law, and as required for the orderly development of capital improvements within the county.

Total Expenditures: $952,794 Total Staffing (FTE): 8.5

Operations Center - Water and Sewer

To provide water and sewer service to various county departments and other governmental agencies in and around the Kansas Avenue area.

Total Expenditures: $601,174 Total Staffing (FTE): 0.5

Roads

To administer roads programs in compliance with the Streets and Highways Code, the Motor Vehicle Code and County Ordinances, and to keep in good and safe repair the county's roads, culverts, bridges and traffic signs. Also, to increase traffic safety and control right-of-way encroachments.

Total Expenditures: $21,115,112 Total Staffing (FTE): 91.0

Services to Special Districts

To provide fiscal, legal and engineering support to districts in the formation process; to perform general utility district planning, assessment apportionments, special studies and projects as directed by the Board of Supervisors; to acquire supplemental road-purpose equipment which is not fundable through Internal Service Fund financing methods; to provide administration of the County's cooperative road improvement program; to provide cable TV regulation and access activities; and to provide gas and electric franchise administration.

Total Expenditures: $280,300 Total Staffing (FTE): 2.25

Special Districts

Operations, maintenance, capital projects and debt service of all public works related Board-governed special districts in the county.

Total Expenditures: $35,848,739 Total Staffing (FTE): 76.5

Waste Management Programs

To perform the administration and implementation of certain unincorporated area solid waste management activities, including compliance with state mandates such as the Integrated Waste Management Plan, post-closure compliance orders regarding the Los Osos landfill, and Board of Supervisors policies regarding County solid waste issues.

Total Expenditures: $447,024 Total Staffing (FTE): 3.25

Work for Outside Departments

To provide water and sewer system maintenance at the San Luis Obispo County Airport for the Department of General Services; and provide various other engineering services to other county departments and governmental agencies.

Total Expenditures: $45,326 Total Staffing (FTE): 0.5

GOALS/PERFORMANCE MEASURES

Goals and Performance Measures for 2001- 2002 can be found in the following Budget Units: Operations Center (Budget Unit 2179), Roads (Budget Unit 2920), Services to Special Districts (Budget Unit 2290), Development Services (Budget Unit 2240), and Waste Management (Budget Unit 2945).

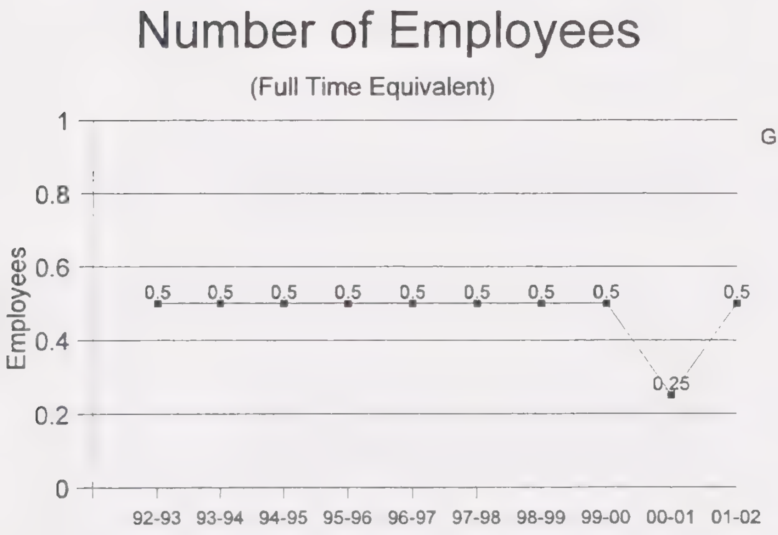
Operations Center

Budget Unit: 2179

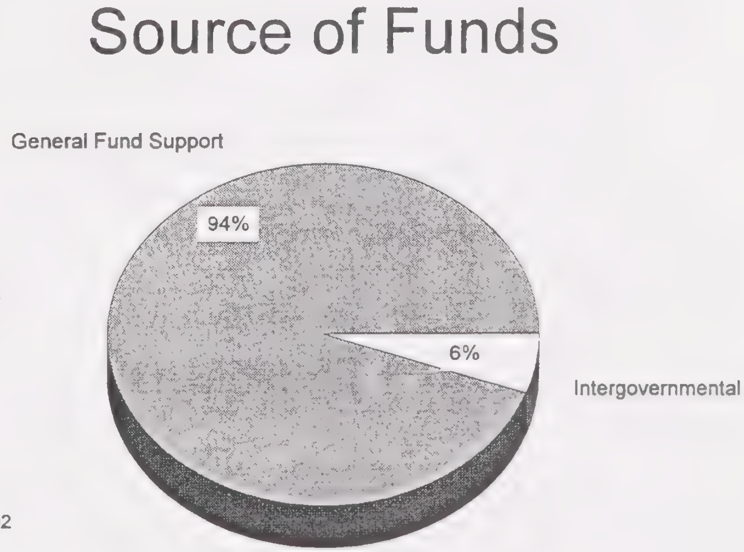
MISSION STATEMENT

Provide public facilities and services that ensure health and safety and enhance quality of life for the community.

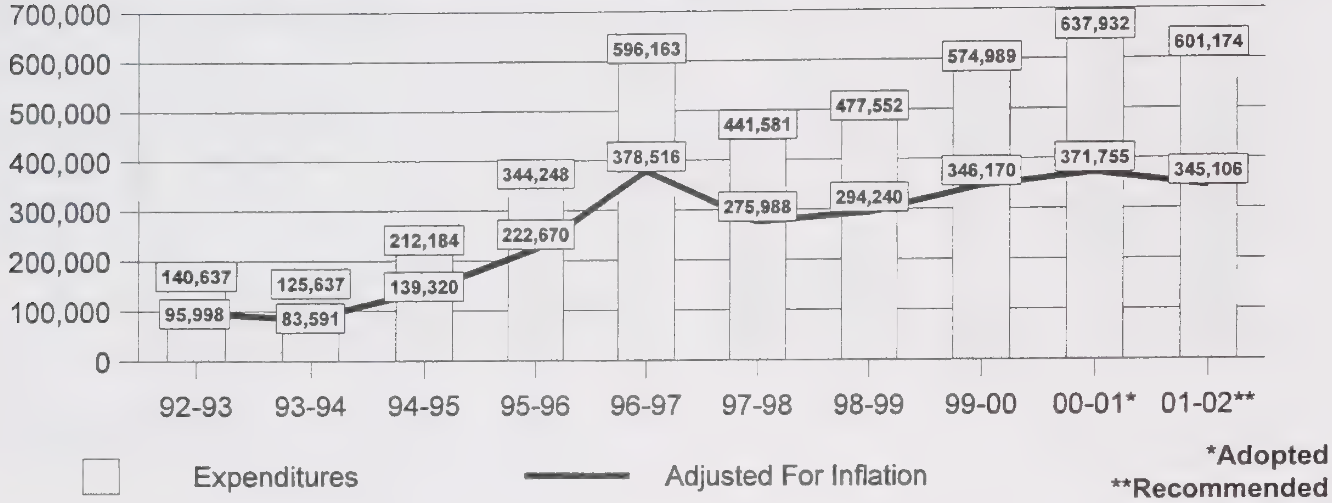
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	547,534	543,545	592,330	592,330	592,330
Other Charges	27,455	0	0	0	0
Fixed Assets	0	0	8,844	8,844	8,844
**Gross Expenditures	$ 574,989	$ 543,545	$ 601,174	$ 601,174	$ 601,174
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 574,989	$ 543,545	$ 601,174	$ 601,174	$ 601,174
Revenues	20,699	36,724	33,074	33,074	33,074
General Fund Support (G.F.S.)	$ 554,290	$ 506,821	$ 568,100	$ 568,100	$ 568,100



Employees are based in the Public Works Department



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The 2001-2002 budget request is based on the necessary costs to ensure compliance with State Health Department and Water Quality Control Board requirements for drinking water and wastewater at the County Operations Center, and the estimated contractual payments to the California Mens Colony and the Flood Control and Water Conservation District. The overall request results in a 5.79% decrease to the General Fund Contribution amount.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Operations Center budget unit functions under the umbrella of the Public Works Department Internal Service Fund. All staffing, services, supplies, and equipment necessary to maintain the Operations Center's budget are provided by the Internal Service Fund and charged back as services are performed.

Recommended funding will decrease by 6% or $34,915 for fiscal year 2001-02 primarily due to an 11% reduction in State Water contract charges, which are adjusted each year. A summary of key changes include:

- Countywide overhead costs of $18,429, have been included for the first time.
- The aging sewer flow meter will be replaced at a cost of $8,844, to more accurately measure the County's contributed sewage flow to the California Men's Colony. Currently, the sewage treatment and disposal charges are based on 80% of water usage at the Operations Center rather than on actual measured flow because the existing meter is in poor working condition.
- An assessment of the available fire flow at the Operations Center site will be conducted to identify and plan water-system improvements to ensure adequate water storage for fire-fighting. Recommended improvements will be requested in future years.

Revenues are composed of state water and related infrastructure cost reimbursements from Parks for water used at Dairy Creek Golf Course and El Chorro Regional Park. These are expected to decline slightly (by 5%).

BOARD ADOPTED CHANGES

None.

Operations Center
Budget Unit: 2179

SERVICE PROGRAMS

Water and Wastewater Service

Manage and maintain the water and wastewater system (water distribution, collection, and treatment) which provides safe drinking water, fire fighting resources, and other services to various county departments and governmental agencies located in and around the County Operations Center.

Total Expenditures: $601,174 Total Staffing (FTE): .50

GOALS/PERFORMANCE MEASURES

Department Goal: Maintain the water distribution and wastewater collections systems at the County Operations Center to provide safe drinking water, maintain adequate reserves for fire fighting and irrigation, protect public and environmental health, and ensure regulatory compliance.

Communitywide Result Link: A healthy community. A safe community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of wastewater collection system failures per year. **What**: A count of all incidents of blockages, spills & unscheduled interruption in wastewater service. **Why:** The number of failures per year can be a reflection of the system integrity. Monitoring the location and frequency of failures will help to identify areas where additional resources may need to be focused in order to assure continued system integrity and to protect the environment.	3	3	While the number of blockages is manageable, it comes at a cost. Crews must use a pressurized cleaning system 5-6 times a year to reduce incidents, especially near the Honor Farm and the Juvenile Facility. Additionally, there are areas where the sewer lines sag and need to be replaced.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of days per year that the water system is able to meet minimum fire flow standards within the entire system. **What:** This measures the percentage of time during the year that the water distribution system is able to meet minimum fire flow requirements. **Why:** To assure that the water system meets the fire flow requirements, especially for densely populated correctional facilities.	0%	0%	The water distribution system is undersized and unable to deliver the flows that would be required if fire-fighting apparatus were connected to it. The whole facility is fed by 4" and 6" diameter lines. We feel that larger lines are required. In addition, the storage capacity is inadequate to meet fire-flow requirements. The 2000-2001 budget provides for some water system improvements which will help the most critical areas of deficiencies. A system- wide analysis is proposed to begin in 2001/02 to identify what needs to be accomplished to meet the final target of 100%. It will take several years to upgrade the system to meet this goal.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of days per year that the water system is able to meet mandated water quality standards **What:** This measures the percentage of time during the year that the water distribution system is able to meet State and Federal water quality standards **Why:** To assure that the water system provides safe drinking water	100%	100%	All Federal, State, and Local water quality standards are presently being met.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Ratio of water inflow and infiltration into the wastewater collection system. **What:** The metered wastewater flow compared to the metered water usage. **Why:** This is an indicator of the number of cracks, separated joints and root intrusion into the wastewater collection system. The inflow and infiltration needs to be reduced as it creates an unnecessary burden upon the wastewater treatment plant, results in extra charges for wastewater treatment and potentially increases the chance of raw sewage seeping into groundwater.	5 to7 times as much as the metered water usage.	3 to 4 times as much as the metered water usage.	Inflow and infiltration into this system is excessive. For example, metered sewage flow from the operational center was 5 times as much as the metered water usage during November 2000. The replacement of an old sewage line was recommended as a capital project for 2000/01 which should aid our efforts to meet the target for FY 01/02.

Services to Special Districts

Budget Unit: 2290

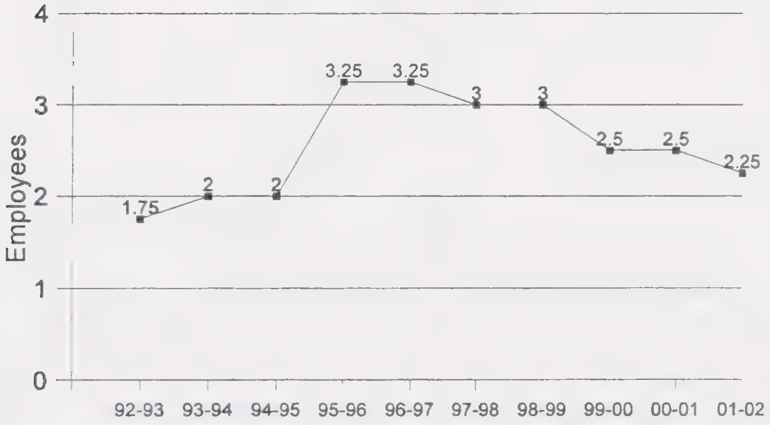
MISSION STATEMENT

Provide public facilities and services that ensure health and safety and enhance quality of life for the community.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	253,136	282,371	280,300	280,300	280,300
Other Charges	29,515	0	0	0	0
Fixed Assets	1,175	0	0	0	0
**Gross Expenditures	$ 283,826	$ 282,371	$ 280,300	$ 280,300	$ 280,300
Less Intrafund Transfers	0	1,000	0	0	0
**Net Expenditures	$ 283,826	$ 281,371	$ 280,300	$ 280,300	$ 280,300
Revenues	68,444	1,640	15,077	15,077	15,077
General Fund Support (G.F.S.)	$ 215,382	$ 279,731	$ 265,223	$ 265,223	$ 265,223

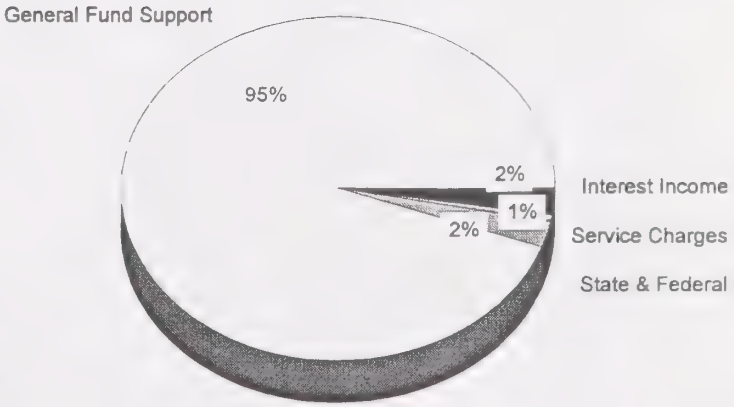
Number of Employees

(Full Time Equivalent)

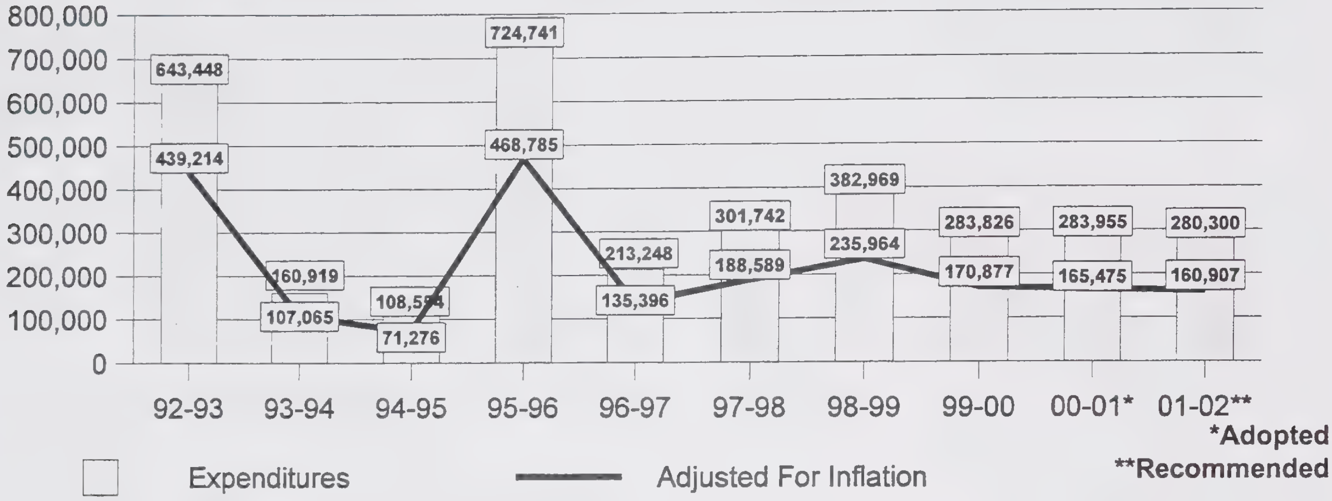


Employees are based in the Public Works Department

Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The requested General Fund contribution to this budget unit is $265,223 which is a decrease of $732 or 0.3% and takes into account all labor and non-labor expected inflationary cost increases. The Franchise Administration service program expenditures will increase by $26,212 or 18.8% due mainly to the implementation of the Public Education in Government Access (PEG) strategic plan mandated by the Board of Supervisors and the Cable TV franchise renewal process. This is more than offset by a decrease in the general service program expenditures. After reviewing recent expenditure trends in the general service program, it was determined that the same level of service could be provided at a reduced cost to the General Fund.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$26,212 Consultant costs	To develop a PEG Access program strategic plan.	A PEG Access program that meets community needs with resources obtained from cable TV franchise agreement.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Services to Special Districts budget unit functions under the umbrella of the Public Works Department Internal Service Fund. All staffing, services, supplies, and equipment necessary to maintain this budget unit are provided by the Internal Service Fund and charged back as services are performed.

The recommended General Fund support for Services to Special Districts is slightly less than the amount adopted in the FY 2000/01 budget. Savings in certain expenditures more than offset increases attributed to inflation of labor and non-labor costs as well as the request to fund the strategic plan noted above. Your Board may recall that the $83,000 appropriation for PEG access was not spent in 1999-00. This amount reverted back to the General Fund at the end of that fiscal year and no new appropriation for PEG access was requested or recommended in the 2000-01 budget. In October, 2000, your Board directed the staff to fund the development of a strategic plan for implementation of the PEG Access program, which is accommodated in this recommended budget.

A .25 FTE reduction in staff is recommended, reflecting a reallocation of staff to other budget units within the Public Works Department.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Franchise Administration

Regulate, administer and negotiate the sale, transfer, and renewal of franchise contracts between the County and cable TV, electricity, and natural gas vendors for unincorporated areas of the county to ensure regulatory compliance. Fund the development of a program to determine the most beneficial use of dedicated Public Education and Government Access Cable TV revenues. Serve as a consumer advocate, when appropriate, to address customer dissatisfaction with contractually obligated services provided by solid waste and cable TV franchises.

Total Expenditures: $165,586 Total Staffing (FTE): 1.25

General Engineering

Provide general design, planning, and engineering services to unfunded special districts. Create special assessment districts to finance local improvements for sewer, water, drainage, etc. as authorized by the Board of Supervisors. Coordinate the billing and collection of debt incurred by local communities for road improvement projects constructed in the past, the cost of which is assessed equitably. Ensure accurate billing of assessment charges which appear on property tax bills.

Total Expenditures: $114,714 Total Staffing (FTE): 1

GOALS/PERFORMANCE MEASURES

Department Goal: Ensure that County residents receive cable TV service that is delivered in compliance with franchise agreements.

Communitywide Result Link: A well governed community, A livable community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of cable TV customer complaints resolved by County employees in an above satisfactory manner.	New Measure	90%	New measure.

What: Send a customer satisfaction survey to every 10th complainant. On average, there are about 60 complaints per year. However, during certain cycles, like when the cable TV operator increases rates or changes scheduling, there can be a marked increase in the number of complaints.

Why: To measure the level of customer satisfaction with County assistance with their cable TV service problems.

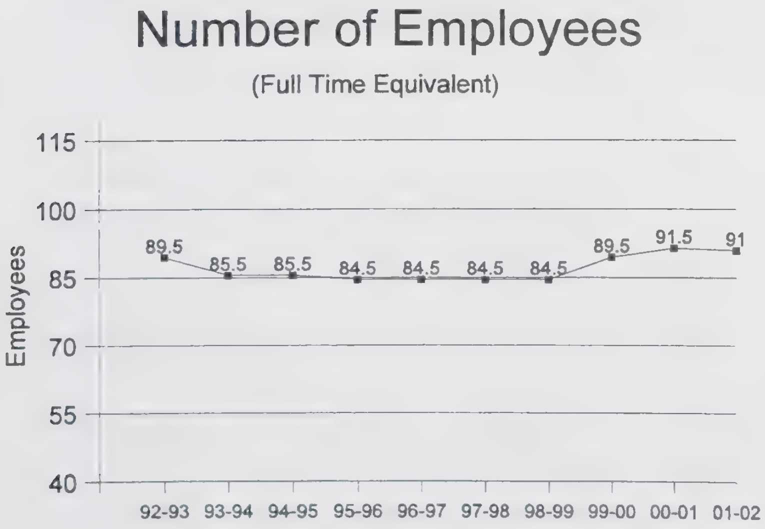
Roads

Budget Unit: 2920

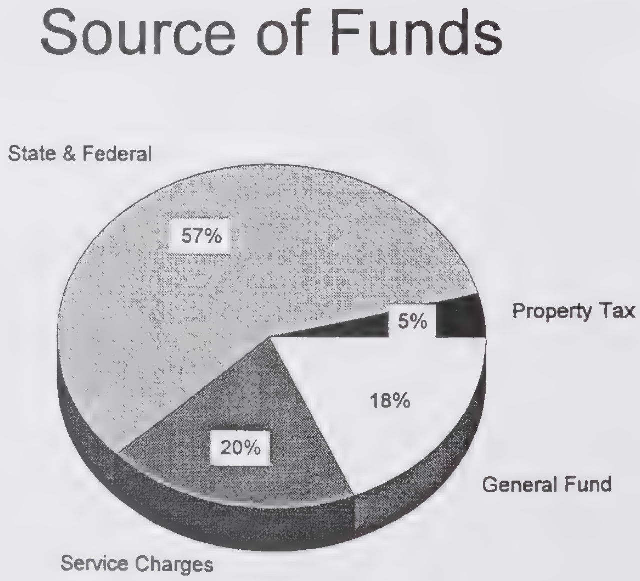
MISSION STATEMENT

Provide public facilities and services that ensure health and safety and enhance quality of life for the community.

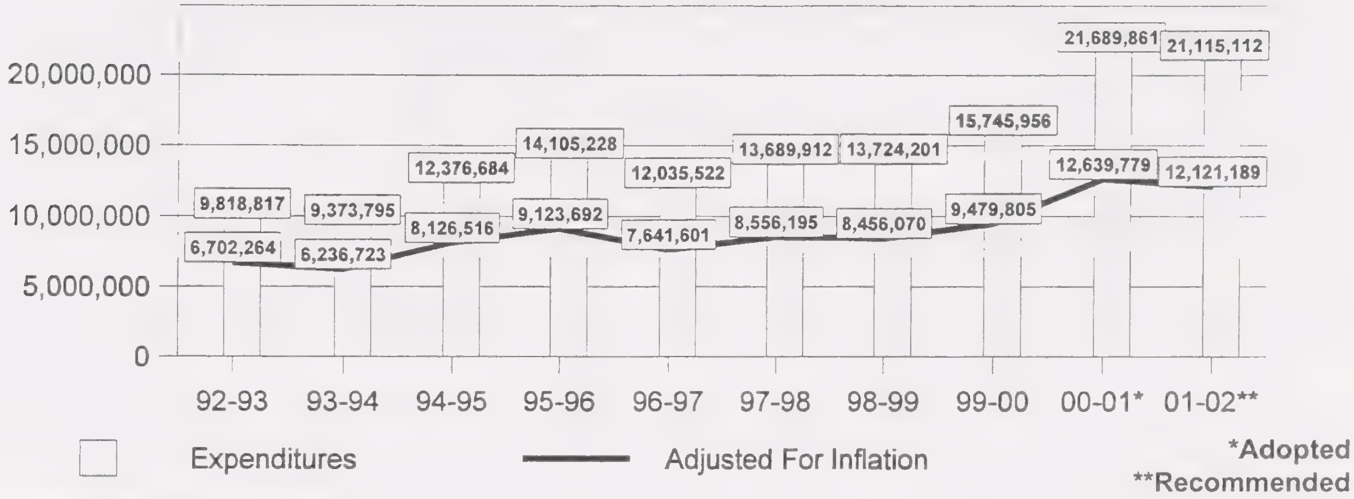
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	10,393,847	12,212,447	11,021,595	10,943,433	10,943,433
Other Charges	5,352,109	5,472,114	10,171,679	10,171,679	10,171,679
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 15,745,956	$ 17,684,561	$ 21,193,274	$ 21,115,112	$ 21,115,112
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	255,441	0	0	1,650,266
Total Financing Requirements	$ 15,745,956	$ 17,940,002	$ 21,193,274	$ 21,115,112	$ 22,765,378
Revenues	$ 16,490,637	$ 21,239,821	$ 21,113,274	$ 20,534,264	$ 20,534,264
Fund Balance Available	287,305	1,064,233	0	500,848	2,151,114
Cancelled Reserves	1,172,207	287,621	80,000	80,000	80,000
Total Financing Sources	$ 17,950,149	$ 22,591,675	$ 21,193,274	$ 21,115,112	$ 22,765,378



Employees are based in the Public Works Department



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Roads Budget functions under the umbrella of the Public Works Department's Internal Service Fund (ISF). All staffing, services, supplies, and most equipment necessary to maintain the Roads Budget are provided by the ISF and charged back to the Roads Budget as services are performed. This year, the various Road Fund expenditure programs that have previously been listed in the budget document have been consolidated into two programs: Construction and Maintenance. The accomplishments within these two programs determine the outcomes for this budget unit.

Priorities for the type of expenditures proposed in the 2001-02 Roads Budget follow the formal Board of Supervisors Policy regarding this subject, which was updated on December 19, 2000. The only deviations from that policy were instances in which construction projects were both necessary, and very highly leveraged with State and Federal funding.

The following table summarizes the changes from last year's budget.

Uses and Sources of Funds	Adopted 2000-01	Proposed 2001-02	Amount of Change	Percent Change
APPROPRIATION				
Construction Program Costs	11,248,496	9,984,219	(1,264,277)	-11.24%
Maintenance Program Costs	10,441,365	11,209,055	767,689	7.35%
Total Request	**21,689,861**	**21,193,274**	(496,588)	-2.29%
FUNDING				
Construction Funding	6,414,950	7,185,890	770,940	12.02%
Program Specific Revenues	50,000	146,903	96,903	193.81%
Discretionary Revenues	10,438,023	9,420,523	(1,017,501)	-9.75%
Cancelled Reserves	919,388	80,000	(839,388)	-91.30%
General Fund	3,867,500	4,359,958	492,458	12.73%
Total Funding	**21,689,861**	**21,193,274**	(496,588)	-2.29%

Appropriation

The 2001-02 Road Budget request is 2.3% less than in 2000-01, and includes provisions for COLA's on labor, equipment usage and vendor costs.

The Maintenance Program budget, the Board's highest priority program, is proposed at essentially the same service level as 2000-01. Of the total cost increase in this program of 7%, about 5% is due to adjustments for inflation and 2% relates to an increase in countywide overhead allocation to the Roads budget. Both of these added cost factors are non-discretionary. Three million one hundred and fifty thousand dollars ($3.15 million) of the Construction Program expenditures represent the cost of the annual Pavement Management Program, and this is the amount required to maintain the Board's established target pavement rating of 70.

Funding

The Construction Program revenue as a percentage of budgeted project costs is increasing from 57% in 2000-01 to 72% in 2001-02.

Program specific revenues have increased for 2001-02 because, in a new approach necessitated by the reduction of other revenue sources, the required annual transportation planning program costs will be funded from the road improvement fees.

Discretionary revenues are significantly lower due, primarily, to the planned reduction in this second year of a five year, state funded, Road Maintenance Augmentation Program. This funding source is anticipated to generate $987,000 in funding for 2001-02, as compared to $2,300,000 in the current year.

The use of cancelled reserves as a funding source is also down significantly from 2000-01. Last years use of reserves was a one-time influx of funds. The total Road Fund reserve balance, based on the budget submitted, is projected to be only $276,762 at the end of FY 2001-02.

Because of the significant reductions of State Road Maintenance Augmentation Funding and available reserves, even with an overall budget request that is 2.3% less than 2000-01, it would be necessary for the Board to approve a General Fund contribution of $4,359,958 - - $492,458 greater than 2000-01, to fund the requested budget.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$18,000 - I/2 ton Pickup	Transportation for on-site supervision of traffic crew.	To ensure quality of service and efficient use of staff time through effective supervision of Road crews at job sites.
$50,000 - Hot Asphalt/ Crack Seal Machine	Replace equipment currently rented.	$7,000/year for 10 years will be saved by purchasing rather than renting this machine.
$50,000 - Asphalt Rotary Mill	To improve quality and efficiency of road patching.	.17 FTE per year will be saved, on average, on roadway patches. A higher quality patch will be placed, with a life span of up to 15 years longer than the current patch. $22,000 per year will be saved in hazardous waste recycling costs for saw-cut asphalt disposal.
$85,000 - Paving Machine	Replaced equipment currently rented.	The equivalent cost to rent this machine would be $220,000 over its useful life, resulting in a $16,196 savings per year.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The department expects to attain the pavement rating of 70 (indicating "good" condition) for all County roads in FY2001/02. Significant progress toward this goal was made by emphasizing pavement management of the County's arterial roads over the last few years.

Key changes in the recommended budget include:
- General Fund support for this budget is recommended at $3.8 million, which is the same amount provided in the current fiscal year.
- The Maintenance Program budget, the Board's highest priority program, is proposed to increase 7.4% to account for inflation and countywide overhead costs. The service level is set at essentially the same service level as FY 2000/01.
- The amount charged for labor and equipment is increasing 3% ($416,148) to account for cost-of-living adjustments and to keep pace with inflation.
- The budget reflects a .5 FTE reduction due to the specific construction projects budgeted.
- The amount for fixed assets (detailed above) is increasing by $137,382.
- No new reserves or money for contingencies have been added to the budget.

Revenues will decrease by $1,638,982 (7%) for Fiscal Year 2001/02. This decrease is primarily due to two key revenue sources:
- The State Road Maintenance Augmentation funding is dropping by 57%, or $1.313 million, as expected. (The relatively large amount of revenue obtained for this program in FY 2000/01 was due to the Governor's allocation of surplus State General Fund money.)

- Federal Construction Aid is declining by 61%, or $1,847,563 due to the number and size of bridge projects slated for construction in FY 2001/02.
- Other revenues are projected to increase to offset a part of the reductions noted above, such as a substantial increase in Road Impact Fees (increasing by $2,069,908), State Construction Aid (increasing by $443,117), and SB 325 funds (increasing $140,000). The Air Impact Mitigation Fees are now reflected in this budget unit rather than Budget Unit 2800 - Planning and Building.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAM DESCRIPTION

Roads Construction

Construct new, or make major improvements to, roads within the unincorporated area of the county.
Total Expenditures: $9,984,219 Total Staffing (FTE): 11.0

Roads Maintenance

Maintain, or make minor improvements to, existing county roads within the unincorporated area of the county.
Total Expenditures: $11,130,893 Total Staffing (FTE): 80.0

GOALS/PERFORMANCE MEASURES

Department Goal: Maintain a good quality county-road system

Communitywide Result Link: A livable community, a safe community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Pavement Condition Rating (PCR) for all county roads. **What**: The Board of Supervisors has established the goal of maintaining a PCR for all roads within the unincorporated area of the county at 70 or better, with no one road category falling below a PCR of 60. A 70 PCR is equivalent to a "good" on a grading basis of poor, fair, good, excellent. This rating is determined by a triennial physical review of the road system. **Why:** To determine the maintenance needs of the system to effectively serve the traveling public.	68	70	With a significant allocation of funding to resurface the arterial road system, we have maintained the condition close to the established target. However, there is a significant amount of road miles on the collector roads that require attention and money over the next ten years in order to continue to meet the target.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Pavement Condition Rating (PCR) for all arterial county roads. **What:** Measures the pavement condition of arterial roads. Arterial roads are the largest, most-traveled roads in the county road system. Los Osos Valley Road and Tefft Street are examples of arterial roads. The Board of Supervisors has established the goal of maintaining a PCR for all roads within the unincorporated area of the county at 70 or better, with no one road category falling below a PCR of 60. A 70 PCR is equivalent to a "good" on a grading basis of poor, fair, good, excellent. This rating is determined by a triennial physical review of the road system. **Why:** To determine the maintenance and resurfacing needs of our major routes to serve the traveling public.	75	70	Over the last three years our resurfacing program has focused on improving the PCR of the arterial roads which serve the largest section of the traveling public. As a result, we have over 60% of the arterial miles in "excellent" condition and foresee meeting the target over the next ten years with minimal investment. The result of 75 reflects this extra effort. However, as our focus shifts to other categories of roads, the 75 is expected to drift down towards the target of 70. When it reaches this threshold, we will start redirecting our efforts towards these roads.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Pavement Condition Rating (PCR) for all collector county roads. **What:** Measures the pavement condition of collector roads. Collector roads are the larger roads within the county road system. Vineyard Road and Willow Road are examples of collector roads. The Board of Supervisors has established the goal of maintaining a PCR for all roads within the unincorporated area of the county at 70 or better, with no one road category falling below a PCR of 60. A 70 PCR is equivalent to a "good" on a grading basis of poor, fair, good, excellent. This rating is determined by a triennial physical review of the road system. **Why:** To determine the maintenance needs of the collector road system.	62	70	The collector category represents most of the miles within the county road system. However, these roads are not as highly traveled as the arterial roads. Many collector roads have not been resurfaced within the last 15 years. The PCR for these roads is trending downward rapidly with over 40% of the miles below a PCR of 60 and 23% of miles in a "poor" condition. Our resurfacing efforts will focus on this category of road for the foreseeable future.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Pavement Condition Rating (PCR) for all local county roads. **What:** Measures the pavement condition of local roads. Local roads are the smaller, least-traveled roads in the county road system. Acorn Springs Rd. and Zinnia Ct. are examples of local roads. The Board of Supervisors has established the goal of maintaining a PCR for all roads within the unincorporated area of the county at 70 or better, with no one road category falling below a PCR of 60. A 70 PCR is equivalent to a "good" on a grading basis of poor, fair, good, excellent. This rating is determined by a triennial physical review of the road system. **Why:** To determine maintenance needs of the local street network.	70	70	Over half of the local roads have a PCR of "excellent" , with 18% listed as "poor" with the rest in between. Selective upgrade of the poor roads, combined with an aggressive maintenance program of all of the other local roads, in order to slow down deterioration, should allow the target to continue to be met.

Department Goal: To maintain a safe County Road System.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Collisions per 100 million miles at non-signaled intersection. **What:** Number of collisions per 100 million miles traveled within the unincorporated area of the county (5-year average). **Why:** To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations.	31	31	The system is experiencing incidents close to the State average of 31 per 100 million miles for similar facilities within the State. We will continue to address spot collision concentrations to reduce the collision rate further.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Collisions per 100 million miles at signalized intersections. **What:** Number of signalized intersection collisions per100 million miles traveled within the unincorporated area of the county (5-year average). **Why:** To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations	39	40	We continue to experience incidents close to the State average of 40 per 100 million miles for similar facilities within the State. We will continue to monitor signal operations in order to reduce the collision rate further.

Roads

Budget Unit: 2920

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Collisions per 100 million miles on rural roads **What:** Number of rural road collisions per 100 million miles traveled within the unincorporated area of the county (5-year average). **Why:** To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations. These roads can be arterial, collector, or local described above, but are located in the more rural areas of the County.	176	163	This category represents most of the miles within the road system. We have been maintaining our safety level around the 176 per 100 million miles area. By improving the signs within this system, enhancing the road delineation and addressing spot collision concentrations we hope to affect a downward trend toward the target equal to the State average of 163 per 100 million miles.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Measure: Collisions per 100 million miles on suburban roads **What:** Number of suburban road collisions per 100 million miles traveled (5-year average). **Why:** To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations.	257	194	The collision rate has been trending upward mainly due to increased right of way violations from numerous driveways along our suburban roads. Concentrating on access management/control as well as enhancing driveway sight distance should reduce the rate over time. The target is the State average for this type of road.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Measure: Bridge sufficiency rating **What:** Percentage of bridges with State assigned sufficiency rating over 50.0 (above 50.0 indicates a bridge is in good repair.) **Why:** To review maintenance and funding needs in order to keep the structures in a good state of repair.	79%	85%	The County has seven bridge replacement projects currently active. Once complete this will result in a 84% rating. However, projects of this type are difficult to obtain the necessary staff to complete as well as secure the necessary permits to work in creek environments. We are also pursuing a bridge deck-sealing program to limit further deterioration of critical bridges as well as continued routine maintenance of structure with County crews. All bridges, even if rated less than a sufficiency rating of 50.0, are considered safe but in need of maintenance. Any bridge deemed to be unsafe is closed.

ROADS CONSTRUCTION PROJECTS
FY 01-02 BUDGET

Ref. No.	Proj No.	Project Description	District	Phase at Fiscal Year End	Remaining FY 00-01 Project Balance to Rebudget	Remaining FY 00-01 Project Revenue to Rebudget	Remaining FY 00-01 Required Discretionary Funds	New Project Costs	New Project Revenue	New Required Discretionary Funds
New Road Construction										
1	P12A153	Willow Rd Extension	4	Right of Way	325,780	325,780	0	222,939	222,939	0
2	P12A171	Doris Ave, Los Osos	2	Construct	0	0	0	113,232	113,232	0
3	P12A172	Halcyon Rd Phase 1 (STIP)	4	Design	60,016	60,016	0	524,533	524,533	0
4	P12A173	Tefft St. from Oakglen to Thompson Ave.	4	Design	163,958	163,958	0	225,785	225,785	0
5	P12A174	Ramona-So. Bay to 4th	2	Design	67,167	67,167	0	31,321	31,321	0
6	P12A175	Vineyard Dr from Bennet Way to Main St	1	Right of Way	29,880	29,880	0	66,951	66,951	0
7	P12A177	Santa Ysabel Ave., So. Bay to 2nd, Los Osos	2	Construct	116,986	116,986	0	191,845	191,845	0
8	P12A178	Price Canyon Road Widening	4	Environmental	481,561	481,561	0	22,899	21,754	1,145
9	P12A179	Pomeroy Rd @ Augusta Drive	4	Right of Way	42,020	0	42,020	159,923	138,000	21,923
10	P12A183	Las Tables Interchange PSR	4	Prelim Eng	176,934	176,934	0	0	0	0
11	P12A184	Southland On-Ramp	4	Design	43,718	43,718	0	182,479	182,479	0
12	P12A189	Willow Road Interchange	4	Design	286,343	286,343	0	313,969	313,969	0
14	P12A194	Los Berros El Campo/Quail	4	Environmental	0	0	0	138,914	138,914	0
15	P12A195	Los Berros Quailwood/Rt 1	4	Environmental	0	0	0	95,484	95,484	0
16	P12A196	Main St. Old County/Creekside	1	Environmental	0	0	0	35,530	35,530	0
17	P12A197	Cypress Mountain Road (2000 STIP)	1	Construct	0	0	0	382,025	163,000	219,025
18	P12A198	Santa Maria Road	2	Construct	0	0	0	89,656	85,173	4,483
	P12A424	Halcyon Rd - Pike to Hwy 1	4	Close Out	10,000	10,000	0	0	0	0
Total New Road Construction					1,804,364	1,762,344	42,020	2,797,485	2,550,909	246,576
Road Reconstruction										
20	P12A200	Neal Springs Rd (2000 STIP)	1	Construct	0	0	0	273,613	187,000	86,613
21	P12A201	Halcyon/Rte 1 Phase 2 (2000 STIP)	4	Design	0	0	0	524,533	524,533	0
22	P12A203	Sandydale Road	4	Right of Way	0	0	0	61,779	61,779	0
23	P12A206	Aden/Hetrick	4	Plan	0	0	0	123,386	123,386	0
24	P12A272	Main St-Burton to Cambria Drive	2	Right of Way	60,000	60,000	0	62,575	62,575	0
25	P12A273	San Miguel Rd	1	Close Out	30,000	0	30,000	0	0	0
26	P12A278	Los Berros @ El Campo, Left Turn Lane	4	Construct	673,154	673,154	0	33,569	33,569	0
27	P12A281	Orchard Avenue in Nipomo	4	Construct	734,617	734,617	0	661,255	661,255	0
28	P12A284	LOVR (STIP)	2	Close Out	10,000	0	10,000	0	0	0
29	P12A286	Jardine Road (1999 STIP)	1	Construct	26,436	25,114	1,322	0	0	0
30	P12A288	Thompson Rd (1999 STIP)	4	Construct	10,000	0	10,000	0	0	0
32	P12A290	Moonstone Beach Dr. (1999 STIP)	2	Construct	0	0	0	258,997	197,000	61,997
33	P12A291	Vineyard Dr (1999 STIP)	1	Construct	10,000	0	10,000	0	0	0
34	P12A292	Buckley Rd (1999 STIP)	4	Construct	48,265	45,852	2,413	0	0	0
35	P12A293	Templeton Rd	1	Close Out	10,000	0	10,000	0	0	0
36	P12A294	Division (1999 STIP)	4	Construct	130,707	124,172	6,535	0	0	0
37	P12A296	Los Berros from Valley Road (1999 STIP)	4	Design	509,478	475,791	33,687	50,992	48,442	2,550
38	P12A297	Nacimiento Lake Drive (1999 STIP)	1	Plan	943,731	891,303	52,428	5,998	5,698	300
39	P12A298	LOVR (2000 STIP)	2	Construct	0	0	0	432,585	410,956	21,629
40	P12A299	Orcutt Rd (2000 STIP)	4	Plan	0	0	0	2,999	2,849	150
Total Road Reconstruction					3,196,388	3,030,003	166,385	2,492,281	2,319,042	173,239
New Road Lights, Traffic Signals										
41	P12A340	Vineyard/Main St. Revision	1	Construct	236,051	236,051	0	0	0	0
42	P12A341	LOVR/Foothill Accel	3	Prelim Eng	52,524	0	52,524	0	0	0
43	P12A342	Cambria Drive/ Route 1 Signal	2	Construct	103,483	103,483	0	146,890	146,890	0
44	P12A343	Buckley Road Signal	2	Construct	0	0	0	144,550	72,275	72,275
45	P12A344	So. Bay/El Morro Signal	2	Construct	0	0	0	157,359	157,359	0
46	P12A345	LOVR/Palisades Signal	2	Construct	0	0	0	202,959	202,959	0
47	P12A346	Main St./Burton Dr. Signal	2	Construct	0	0	0	153,493	153,493	0
Total New Road Lights, Traffic Signals					392,059	339,535	52,524	805,251	732,976	72,275

ROADS CONSTRUCTION PROJECTS
FY 01-02 BUDGET

Ref. No.	Proj No.	Project Description	District	Phase at Fiscal Year End	Remaining FY 00-01 Project Balance to Rebudget	Remaining FY 00-01 Project Revenue to Rebudget	Remaining FY 00-01 Required Discretionary Funds	New Project Costs	New Project Revenue	New Required Discretionary Funds
Pedestrian Ways & Bike Paths										
48	P12A426	Oceano Bike Lanes, 13th, 17th & Paso Robles St	4	Construct	132,848	126,206	6,642	25,554	24,276	1,278
49	P12A428	El Morro Ave Bikelane			126,463	74,500	51,963	0	0	0
50	P12A432	Vineyard Bike Lanes	1	Construct	38,523	0	38,523	164,529	148,076	16,453
51	P12A434	Florence St. Pedestrian Bridge	1	Construct	0	0	0	105,590	55,000	50,590
52	P12A435	ADA Sidewalk Ramps	All	Construct	96,520	0	96,520	138,926	0	138,926
53	P12A436	Templeton/Atas Bike Path (2000 STIP)	1	Design	0	0	0	93,609	88,929	4,680
54	P12A438	Oceano CG&S	4	Construct	0	0	0	234,229	222,518	11,711
Total Pedestrian Ways & Bike Paths					394,354	200,706	193,648	762,437	538,799	223,639
Bridges										
55	P12A204	Las Pilitas Rd Bridge over Salinas River	5	Right of Way	1,966,949	1,513,219	453,730	152,251	115,711	36,540
56	P12A214	San Simeon Ck Bridge, 3.6 Mi East of Hwy 1	2	Right of Way	133,154	107,245	25,909	179,160	136,162	42,998
57	P12A222	San Simeon Ck Bridge, 2.6 Mi East of Hwy 1	2	Right of Way	128,321	91,362	36,959	163,146	123,991	39,155
58	P12A301	Moonstone Beach Dr Bridge @ Leffingwell Crk	2	Design	153,984	107,415	46,569	13,935	10,591	3,344
59	P12A310	Higuera Bridge @ San Luis Creek	3	Construct	368,393	289,556	78,837	330,757	314,219	16,538
60	P12A330	Union Rd Bridge, 0.4 mi. E of Branch Road	4	Close Out	10,000	6,450	3,550	0	0	0
61	P12A331	Picachio Rd Bridge, off Cayucos Creek Rd	2	Environmental	84,439	64,173	20,265	62,995	47,876	15,119
62	P12A701	Main Street Bridge @ Santa Rosa Ck, Cambria	2	Design	9,245	7,026	2,219	13,935	10,591	3,344
63	P12A702	San Luis Bay Dr. Bridge-Widening	3	Environmental	59,570	59,570	0	104,887	104,887	0
64	P12A703	Turri Road Bridge	2	Right of Way	0	0	0	101,759	77,337	24,422
65	P12A704	Price Cyn Railroad Bridge	4	Design	0	0	0	16,359	12,433	3,926
66	P12A705	River Road Bridge Replacement	1	Right of Way	595,167	452,327	142,840	41,282	31,374	9,908
67	P12A709	Price Cyn Bridge - Corral	4	Design	0	0	0	5,597	4,254	1,343
Total Bridges					3,509,221	2,698,344	810,878	1,186,063	989,425	196,638
A/C Overlay										
68	P12A603	A/C Overlay Bethel Road	1	Construct	121,118	0	121,118	199,617	0	199,617
69	P12A605	A/C Overlay 00-01	Various	Construct	3,283,705	0	3,283,705	88,982	0	88,982
70	P12A606	A/C Overlay 01-02	Various	Construct	0	0	0	1,233,188	0	1,233,188
Total A/C Overlay					3,404,823	0	3,404,823	1,521,787	0	1,521,787
Drainage Improvements										
71	P12A282	LOVR at Sombrero Drainage Improvement	2	Construct	0	0	0	60,821	54,739	6,082
72	P12A802	Old Creek Road Culvert Lining	2	Construct	0	0	0	86,488	0	86,488
73	P12A804	Bear Canyon Ln Drainage	4	Construct	0	0	0	90,108	0	90,108
74	P12A806	Harvey Street Drainage	2	Construct	0	0	0	181,498	0	181,498
Total Drainage Improvements					0	0	0	418,915	54,739	364,176
Storm Damage										
75	P12K307	Old Creek Road (1997 Storm)	2	Construct	423,758	362,817	60,941	0	0	0
Total Storm Damage					423,758	362,817	60,941	0	0	0
TOTAL ALL CONSTRUCTION					13,124,967	8,393,748	4,731,218	9,984,219	7,185,890	2,798,329

Road - Impact Fees

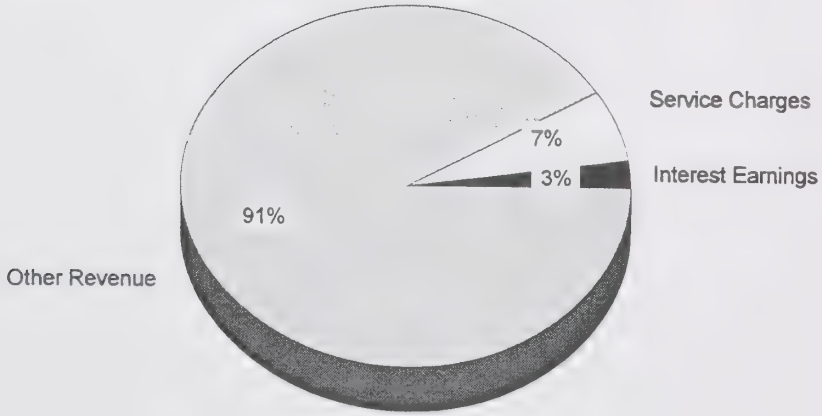
Budget Unit: 2141

PURPOSE

Construction of transportation projects resulting from land development traffic impacts.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	3,762,908	3,762,908	3,762,908
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 0	$ 0	$ 3,762,908	$ 3,762,908	$ 3,762,908
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	5,871,472	5,871,472	5,871,472
Total Financing Requirements	$ 0	$ 0	$ 9,634,380	$ 9,634,380	$ 9,634,380
Revenues	$ 0	$ 0	$ 9,634,380	$ 9,634,380	$ 9,634,380
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 0	$ 0	$ 9,634,380	$ 9,634,380	$ 9,634,380

Source of Funds



Road - Impact Fees

Budget Unit: 2141

DEPARTMENT COMMENTS

The Roads Improvement Fees budget unit is newly established to comply with new Government Accounting Standards Board (GASB) regulations. Previously these fees were held in a trust fund and only recognized as revenues when they were expended on construction projects. Under the GASB requirements, these fees must be accounted for in a special revenue fund with all fees recognized as revenue in the fiscal year received. Construction projects to be funded out of this budget unit are separately identified in the Roads Budget Construction Projects schedule, found in Budget Unit 2920 - Roads.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

No additional comments.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Road Construction

Construct new, or make major improvements to existing roads within the Road Improvement Areas of the County funded by Road Improvement Fees collected for each area.

Total Expenditures: $3,762,908 Total Staffing (FTE): 0

GOALS/PERFORMANCE MEASURES

Goals and Performance Measures for 2001- 2002 can be found in Budget Unit 2920 - Roads.

Public Protection

- Contribution to Court Operations
- Public Defender
- District Attorney
  - Family Support
  - Victim/Witness Assistance
- Grand Jury
- Sheriff-Coroner
  - Animal Services
- Probation
- County Fire
- Emergency Services
- Waste Management

Contribution to Court Operations

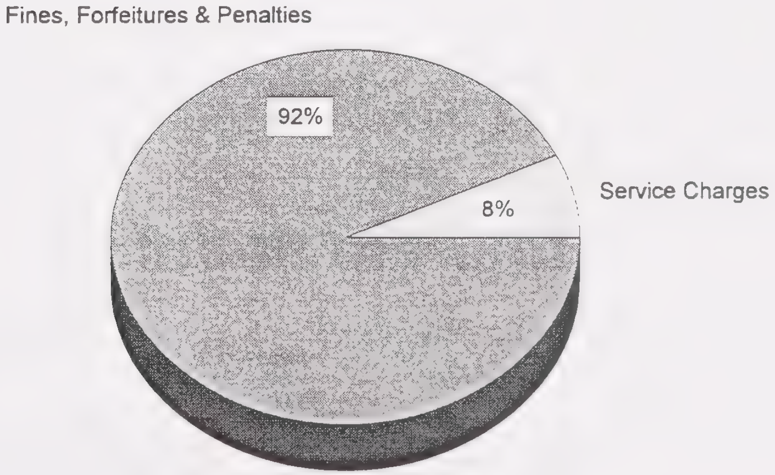
Budget Unit: 2006

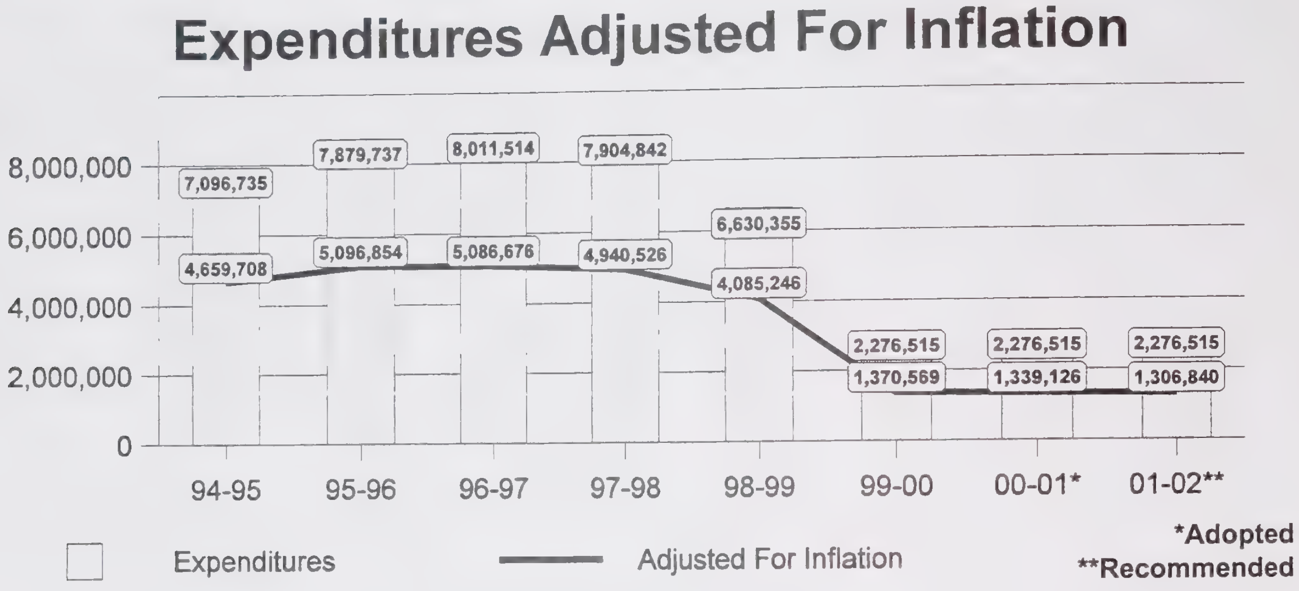
PURPOSE

The purpose of this budget unit is to appropriate funding needed to meet the County's financial maintenance of effort obligations for trial court funding and for Court related operations which are not a Court obligation.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	240,000	239,999	240,000	240,000	240,000
Other Charges	2,036,515	2,036,516	2,036,515	2,036,515	2,036,515
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 2,276,515	$ 2,276,515	$ 2,276,515	$ 2,276,515	$ 2,276,515
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 2,276,515	$ 2,276,515	$ 2,276,515	$ 2,276,515	$ 2,276,515
Revenues	3,630,401	3,580,138	3,818,400	3,818,400	3,818,400
General Fund Support (G.F.S.)	$ (1,353,886)	$ (1,303,623)	$ (1,541,885)	$ (1,541,885)	$ (1,541,885)

Source of Funds





Expenditures Adjusted For Inflation

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The passage of Assembly Bill 233 by the California Legislature in 1997 changed responsibilities for trial court operations throughout the State. The bill, referred to as the Trial Court Funding Act of 1997, signaled the transfer of responsibility for trial court operations from counties to the State. However, even in light of this transfer of responsibility, there are certain court related obligations which remain with the County. This budget recommendation provides for the funding of those obligations.

- There are no staff costs associated with this budget unit, which reflects its nature as a "payment" budget for the obligations alluded to above. These obligations include an annual fixed amount of, $2,036,515, which the County pays to the State as our maintenance of effort requirement in support of court operations. The remaining amount, $240,000, is the County's cost for the fines, fees and penalties collections activities undertaken by the Court.

- Projected revenues in this recommended budget are decreased by about $165,000 from the current year. The revenues, derived from fees and penalties, are projected to exceed payments made to the Courts by about $1.5 million. However, the $1.5 million positive balance only partially offsets other court related expenses still incurred by the County including:

    - While the Courts pay for most of their security and bailiff expenses, Rule of Court (Rule 810) excludes many reimbursements for supplies, services, and equipment expenses associated with security staffing which must be provided to the Courts. All prisoner transportation costs from the jail to the Courts are also borne by the County.

    - All costs associated with providing legal defense to indigents charged in criminal matters remain a County obligation. (See Budget Unit 2550 - Public Defender.)

    - Many facility costs which are not tracked in the County's cost allocation plan but which are directly attributed to the Courts have been deemed ineligible for reimbursement by Rule of Court (Rule 810) or AB 233.

    - Some discretionary functions are performed at County cost by the Probation Department for the Court.

BOARD ADOPTED CHANGES

None.

Contribution to Court Operations

Budget Unit: 2006

SERVICE PROGRAMS

Courts

Provides the County's required share of financing for State Trial Court operations.

Total Expenditures: $2,036,515 Total Staffing (FTE): 0

Trial Court Support

Provides funding for Court operations which are not a court obligation. This is where costs for collections of court fines, forfeitures, and penalties are budgeted.

Total Expenditures: $240,000 Total Staffing (FTE): 0

Public Defender

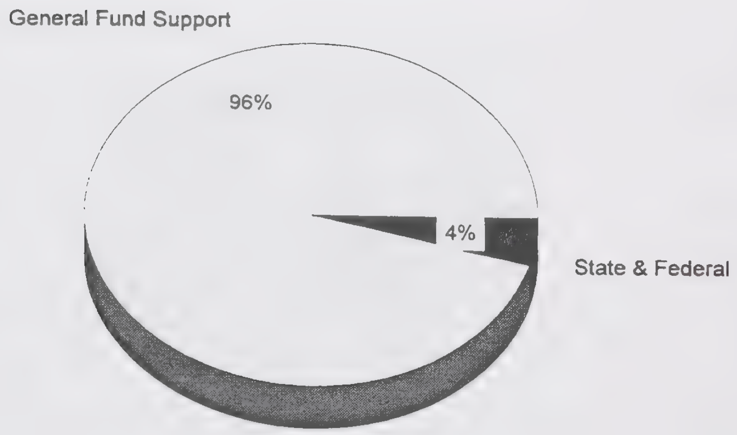
Budget Unit: 2550

PURPOSE

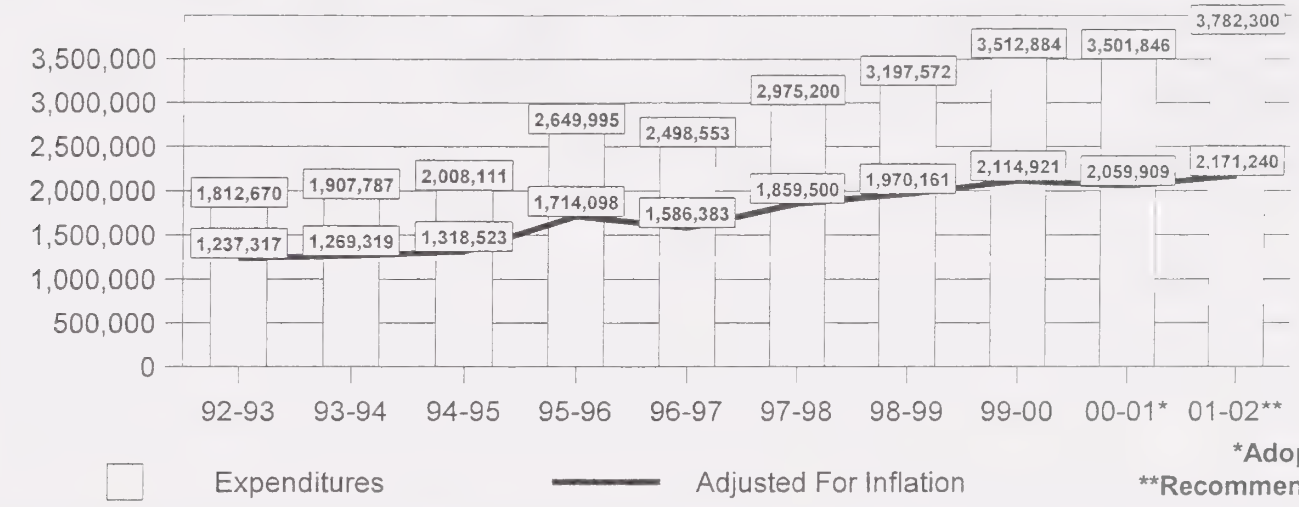
To provide cost effective Public Defender services, to defendants unable to afford private attorneys.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	3,577,884	3,873,100	3,782,300	3,782,300	3,782,300
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 3,577,884	$ 3,873,100	$ 3,782,300	$ 3,782,300	$ 3,782,300
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 3,577,884	$ 3,873,100	$ 3,782,300	$ 3,782,300	$ 3,782,300
Revenues	193,006	57,466	160,000	160,000	160,000
General Fund Support (G.F.S.)	$ 3,384,878	$ 3,815,634	$ 3,622,300	$ 3,622,300	$ 3,622,300

Source of Funds



10 Year Expenditures Adjusted For Inflation



*Adopted
**Recommended

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Public Defender services are provided through separate agreements with three private law firms and by Court appointments when it is determined that the three contracted firms have conflicts which could hamper a defense. One contracted firm handles the majority of indigent legal criminal defense cases and is designated the Primary Public Defender. The second contracted firm, referred to as the Conflict Public Defender, handles cases when a conflict of interest is present with the Primary Public Defender. The third contracted firm, referred to as the Conflict-Conflict Public Defender (or the Secondary Conflict Public Defender), handles cases when a conflict of interest is present with both the Primary Public Defender and the Conflict Public Defender.

- This budget unit also provides for indigent legal defense services stemming from criminal cases originating at the Atascadero State Hospital (ASH) and the California Mens Colony (CMC). This is one of the responsibilities which remain with counties as a result of the implementation of the Trial Court Funding Act of 1997 (AB 233). However, most of these legal defense costs are reimbursed by the State. The number of these cases is projected to decline slightly in FY 2000-2001.

- The recommended budget includes an increase of 8% over the current fiscal year and provides funding for the first year of three year contracts for Public Defender services, currently under negotiation. The budget also includes funding for "third tier" conflict attorneys. These attorneys are appointed at the Court's discretion when all three law firms under contract to the County declare a conflict of interest. These expenses have increased by about 15% over the past two years due to increasing number of conflicts and cases that have multiple defendants.

- Negotiations with the law firms for renewal of the contracts are in process and the recommended amount is a projection of costs.

- Revenue is recommended at a level which anticipates approximately 90% reimbursement from the State for ASH and CMC cases.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Primary Public Defender

To contract at a competitive cost for public defender services.
Total Expenditures: $2,457,714 Total FTE: 0

Conflict Public Defender

To contract at a competitive cost for public defender services in the event the Primary Public Defender has a conflict of interest (first level conflict indigent legal defense) .

Total Expenditures: \$450,506 Total FTE: 0

Conflict-Conflict Public Defender

To contract at a competitive cost for public defender services in the event the Primary Public Defender and Conflict Public Defender have a conflict of interest (also referred to as the second level conflict indigent legal defense).

Total Expenditures: \$248,989 Total FTE: 0

Conflict-Conflict-Conflict Public Defense

Court appointed attorneys not on contract with the County who provide legal counsel for indigents who cannot afford their own defense when it is determined (by the Court) that a conflict of interest exists with the County's contracted Primary, Conflict, and Secondary Conflict Public Defenders (also referred to as the third level conflict indigent legal defense).

Total Expenditures: \$430,700 Total FTE: 0

State Institutional Legal Defense (ASH/CMC)

Provides for Court contracted and appointed attorneys to defend institutionalized indigents in criminal matters which occur at the Atascadero State Hospital and California Men's Colony.

Total Expenditures: \$194,391 Total FTE: 0

GOALS/PERFORMANCE MEASURES

Department Goal: To provide cost effective Public Defender services.

Communitywide Result Link: A well governed community; A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual number of cases reversed based on the allegation of inadequate defense.	New measure	0	New measure

What: Counties are mandated to provide public defender services for people who are unable to afford a private attorney. The number of cases that are overturned based upon an inadequate defense measures the effectiveness of public defender services in terms of the meeting the constitutional right to an adequate defense.

Why: Providing an adequate defense is a constitutional right and promotes justice. Cases that are overturned because of an inadequate defense ultimately are more costly to taxpayers.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Per capita net costs for public defender services.	New measure	\$15.90	During 2001/02, we intend to collect data on net per capita public defender costs so that we can benchmark our public defender expenses against our comparison counties. We believe that when this information is compiled, our expenses will compare favorably.

What: This measure shows the per capita net costs to provide pubic defender services.

Why: We are measuring per capita net public defender costs in an effort to capture efficiency data.

District Attorney

Budget Unit: 2560

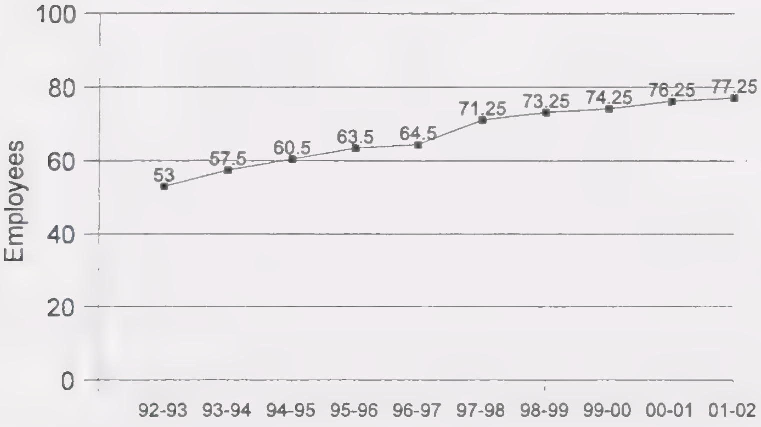
MISSION STATEMENT

To promote crime prevention and protect the rights and ensure the safety of the citizens of California within the County of San Luis Obispo through criminal prosecutions, civil enforcement remedies, victim-witness services and family support enforcement actions, all in accordance with federal and state constitutions, statutes and case law.

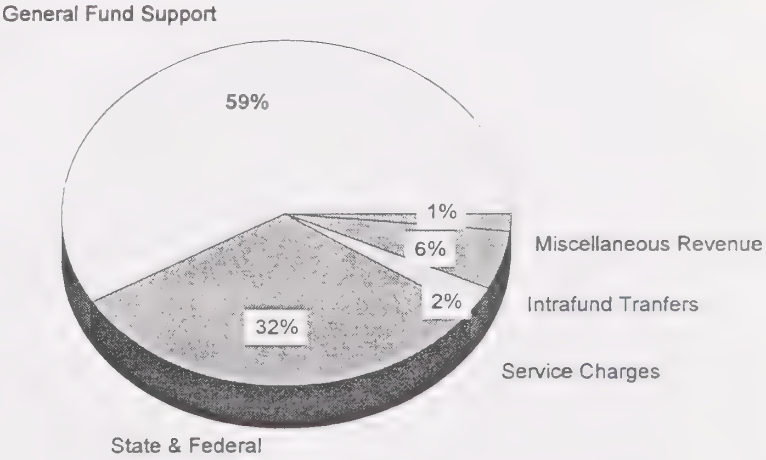
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 6,071,075	$ 6,555,610	$ 6,901,698	$ 6,859,733	$ 6,859,733
Services and Supplies	730,804	927,024	978,431	923,390	923,390
Other Charges	0	82,000	0	0	0
Fixed Assets	14,392	27,120	0	0	0
**Gross Expenditures	$ 6,816,271	$ 7,591,754	$ 7,880,129	$ 7,783,123	$ 7,783,123
Less Intrafund Transfers	282,886	434,009	433,949	433,949	433,949
**Net Expenditures	$ 6,533,385	$ 7,157,745	$ 7,446,180	$ 7,349,174	$ 7,349,174
Revenues	2,980,116	2,817,387	2,776,291	2,803,791	2,803,791
General Fund Support (G.F.S.)	$ 3,553,269	$ 4,340,358	$ 4,669,889	$ 4,545,383	$ 4,545,383

Number of Employees

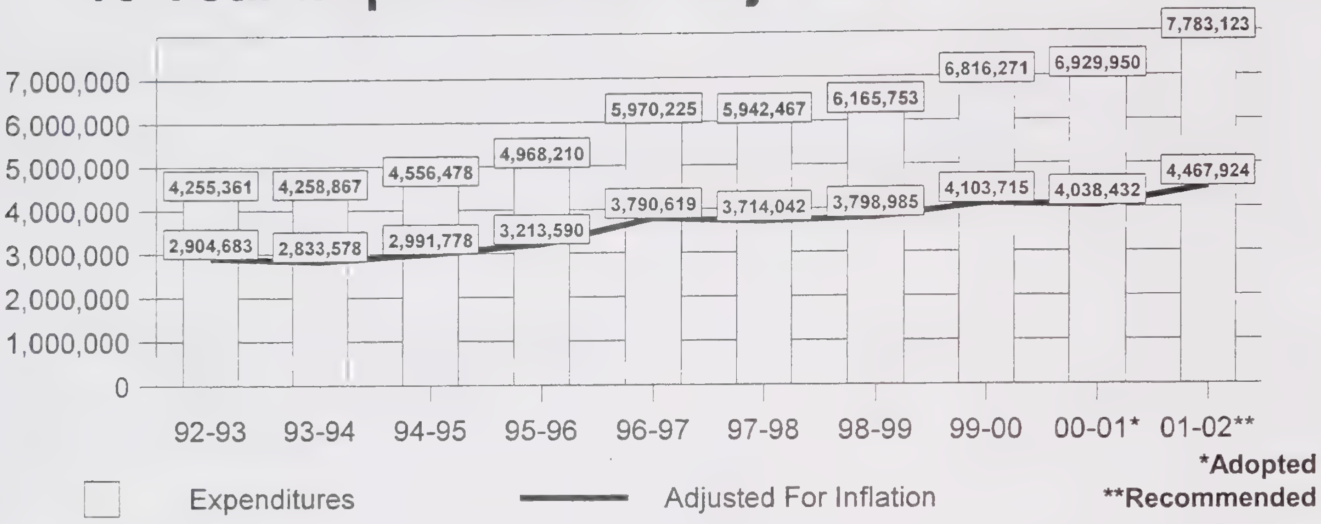
(Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The District Attorney, Budget Unit 2560, is requesting a budget for 2001-02 that represents a 14% increase in expenses over the adopted 2000-01 budget.

While the requested expenses for salaries and benefits have risen by $716,000, 92% of that amount ($653,000) is attributable to non-discretionary cost of living, step increases and inequity adjustments costs. Only 1.5 new positions are requested in this budget submittal.

And, while the requested expenses for services and supplies have risen by $233,000, 10% of that amount is due to child abduction recovery costs (all reimbursable), 36% is due to technological upgrades either mandated by the California Department of Justice or recommended by ISD or the Technology Policy Committee, and 33% is attributable to an increase in County Auditor costs charged to the District Attorney's budget. The remaining increase is made up largely of non-discretionary expense increases such as General Hospital's blood-draw costs on DUI cases, General Services garage billings, and costs for subpoenaed lay and expert witnesses. Finally, the other increases are associated with our department's contribution to the Probation Department's drug court collaborative ($5,000), a one-time opportunity to inexpensively purchase two vehicles from the Family Support Division (two cars for a total of $7,000), and the installation of more ergonomic Herman Miller furniture for employees in our Economic Crime Unit who are experiencing the effects of using outdated furniture.

As I mentioned above, 1.5 new positions are being requested for the department. A legal clerk is requested for assignment to the Consumer Protection/Environmental Crimes, Asset Forfeiture and Child Abduction Units. The District Attorney Consumer Protection/Environmental Crime Prosecution Unit was established in FY 1999-00 by the addition of a Deputy District Attorney. Such a position had not existed in our office previously. It was determined that such a position was necessary in order to prosecute civil and criminal cases involving consumer and environmental violations that were occurring in our county. To date, the most notable case which was investigated and settled in FY 2000-2001 involved the TOSCO Corporation, an oil production and refining entity located in the South County. This violation involved the pollution of a state waterway, a creek, and Oso Flaco Lake, with a deleterious substance related to the oil refinement process.

A legal clerk who is specially assigned to assist in these caseloads is necessary at this time. These caseloads generate sufficient revenue to both offset the expenditures for such a position and provide additional funding to train and offset certain other expenses. By way of example, the TOSCO case alone resulted in a large settlement, $200,000 of which was revenue to the County general fund. It is anticipated that existing as well as future consumer and environmental cases will generate additional revenue sufficient to offset this requested position. This legal clerk would also be assigned to the burgeoning child abduction caseload. Child abduction cases, including time spent in their investigation, preparation, and prosecution, are reimbursed by SB 90 state revenue. Likewise, a portion of asset forfeiture money is available for training and other incidental expenses associated with obtaining such money or assets. Please refer to the Position Request Summary Sheet for more detail on this position.

Second, a half-time advocate position is requested to be assigned to the District Attorney's Statutory Rape Vertical Prosecution Unit grant program, which is revenue offset. We currently have a half-time staff member assigned to this program. However, with the upcoming Multidisciplinary Interview Team (MDIT) program implementation and if the part-time advocate position is approved, this employee would spend all of her time on CAP/MDIT duties and would no longer be available to assist with victims of statutory rape. All costs associated with the Statutory Rape Vertical Prosecution advocate are revenue offset.

Within the past year, at the request of the Sheriff's Department and other law enforcement agencies countywide, a Multidisciplinary Interview Team protocol has been developed. The MDIT is truly a multidisciplinary approach to the investigation of child molestation cases which promotes early sharing of information. The child interview specialist meets with other team members prior to and after the interview, and can be accessed by way of a remote microphone/earpiece by team members during the interview. However, the interview is performed solely by the child interview specialist without other team members being physically present during the interview process. This ensures that the interview can be accomplished in the least intrusive way yet, at the same time, obtaining the most information from the child victim. This is also a time saving for county agencies and employees.

With the implementation of the MDIT protocol, which has now been signed by law enforcement agencies countywide, including the Sheriff's Department, the number and frequency of such interviews are increasing. This requires consistency and availability of our CAP social worker/child interview specialist on a full-time basis. This, in turn, will tend to save costly hours spent by other county agencies and departments in performing successive child interviews, while at the same time preventing additional trauma to the child. Please refer to Position Request Summary Sheet for more detail on this position.

The addition of these one and one-half positions will enable the Office of the District Attorney to continue to vigorously pursue its mission of promoting crime prevention, protecting the rights and insuring the safety of the citizens of California within the County of San Luis Obispo through criminal prosecution, civil enforcement remedies, Victim/Witness services and Family Support enforcement actions.

San Luis Obispo County ranks among the lowest of the 58 counties in the state for number of serious crimes in the county per 100,000 population, as calculated by the Annual California Crime Index (CCI). The office brings over 95% of the approximately 13,000 misdemeanor cases in this county to final disposition within 90 days of arraignment, thus serving victims, witnesses and the administration of justice in an efficient manner.

The Victim Witness Unit of the office responded to referrals for 2,500 victims and coordinated subpoenaed court appearances for 12,000 citizens within the last year.

The Family Support Division is one of the leaders in the State of California. The state presently ranks performance concerning the percentage of cases established in a county with a court order for child support, and San Luis Obispo ranks in the top five counties statewide with only one other county achieving comparable results. As to the percentage of cases with collections for current support, we expect as well to be in the top five statewide when the state begins ranking counties in this category.

State and federal grants and subsidies have been obtained through District Attorney and other law enforcement collaborative efforts, including but not limited to the Gang Task Force, Narcotics Task Force, Environmental Crimes Task Force, and Elder Abuse Task Force.

Recent resource augmentations have significantly contributed to the health and safety of the county. Several new programs have achieved promising results. Each of these programs are grant funded or otherwise revenue offset.

For example, since June of 1999, the Elder Abuse Advocacy and Outreach Project, under the direction of the recently hired Elder and Dependent Adult Advocate, has assisted in excess of 255 elder and dependent adults. During that same period of time, the advocate has conducted in excess of 15 public presentations to elder and dependent adult groups to enhance victim awareness, and led 55 awareness trainings with local law enforcement agencies.

Since the September 1999 approval of a Restitution Recovery Specialist position within this county, the specialist has been involved with 118 cases awaiting trial, and has tracked 197 post-conviction cases. The specialist acts as a conduit between the State of California and the Probation Department and has assisted the Probation Department and Court in determining the appropriate restitution to be ordered in 62 criminal cases thus far.

Since July 1st of 2000, the full-time enforcement of child abduction prosecutions by a Senior District Attorney Investigator has resulted in 7 cases of physical recovery by court order and 8 children recovered and returned to the appropriate parent through the efforts of the investigator. Children have been recovered from as far away as Australia through use of the Hague Convention. Additional investigations and contacts have included Alabama, Florida, New Jersey and Pennsylvania. A total of 65 cases were handled, involving 73 children, in the first 6 months of the program's full implementation.

Beginning in March of 2000, the office staffed a new position of Consumer Protection/Environmental Crimes Prosecutor. The program has seen early success in several areas. The Office of the District Attorney has participated in the increased membership and activities of the Environmental Crimes Task Force and assumed a leadership role in the task force's endeavors. Major case settlements include the receipt of $500,000 in fines and restitution in the

TOSCO Refinery case, as well as a 25-year injunction for monitoring of plant activities and improvements. Also, a guilty plea was obtained in a case that established an open space easement for the protection of a local endangered species, the Pismo Clarkia. The 24 active cases under investigation and review at this time include the projected elimination of MTBE contamination.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$28,479 Legal Clerk II	A Legal Clerk II position to assist with the Consumer Fraud, Environmental Prosecution unit and the Child Abduction Units.	More rapid resolution of environmental and consumer fraud cases resulting in faster implementation of mitigation measures to clean up pollution and coverage of program costs through fines, settlements and reimbursements. Assists with meeting Environmental Health Goal for 90% correction of hazardous materials facility violations. Assists with meeting Weights and Measures Goal of meeting or exceeding state average (currently 97.8%) compliance with State mandated regulations for price verification accuracy.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Salary and benefits expenses represent an increase of $614,501, or 10%, over 2000-2001. COLA and inequity salary adjustments, step increases and funding for a new Legal Clerk position are the main contributors to the increase in this category. The Legal Clerk position will support increased workload in the Consumer Fraud/Environmental Prosecution and the Child Abduction programs. Reimbursements from these programs will substantially offset the cost of the new position.

- Services and supplies accounts are recommended for an increase of $178,645, or 23% from the current year. The billings for countywide overhead charges accounts for about a $75,000 increase in this category. State mandated changes to the California Law Enforcement Terminal System (CLETS), costs associated with digital imaging, increased costs for blood alcohol verification and replacement of computers comprise the majority of the remaining cost increase. The CLETS system increase is a one time expense. The digital imaging system, approved in the previous year's budget, has ongoing costs for the electronic transmittal of necessary documentation from participating law enforcement organizations for prosecution of crimes. The majority of costs for this digital imaging system were paid for by grant funds.

- Revenues are anticipated to remain at the 2000-2001 level. The leveling of the revenue stream for this department reflects the slight decrease in Proposition 172 funds, reductions in CMC cases and associated reimbursements, and a combination of minor increases and decreases in other revenue accounts.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Administration

To provide overall policy development, program supervision, fiscal and personnel administration, automation management and community relations.

Total Expenditures: $706,086 Total Staffing (FTE): 6.25

Consumer/Environmental

To investigate and pursue legal remedies to resolve consumer and environmental complaints.

Total Expenditures: $512,522 Total Staffing (FTE): 8.0

Family Support Division

For the benefit of minor children, to establish paternity, obtain and enforce court orders for child support, collect and disburse support payments and provide community outreach.

See Budget Unit 2561 - Family Support

Victim-Witness

To assist victims with recovery from crimes and coordinate witness appearances in court.

See Budget Unit 2562 - Victim-Witness

Prosecutions

To review, file, investigate and prosecute felony, misdemeanor and juvenile criminal violations in a vigorous, efficient, just and ethical manner.

Total Expenditures: $6,130,566 Total Staffing (FTE): 63.0

GOALS/PERFORMANCE MEASURES

Department Goal: To promote public safety through the efficient and appropriate use of investigations and criminal sanctions so as to deter criminal activity, protect society and punish criminal conduct.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The annual California Crime Index (CCI)	Remain well below statewide county averages for CCI.	Remain well below the statewide county average for the annual CCI (approximately 1750 per 100,000).	San Luis Obispo County ranks among the lowest of the 58 counties in the state.

What: The CCI reflects the number of serious crimes in the county per 100,000 population.

Why: To compare our county's serious crime rate with that of other California counties. For calendar year 1999 (latest figures available), San Luis Obispo County's CCI was 940 serious crimes per 100,000 population. The statewide county average for CCI is 1,750 serious crimes per 100,000 population.

Department Goal: To maximize the efficient utilization of Criminal Justice System resources by promptly and effectively handling cases.

Communitywide Result Link: A safe community; a well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of misdemeanor cases brought to final disposition within 90 days of arraignment.	96%	96%	By bringing cases to trial or disposition in a timely fashion, witnesses, victims, and justice are all well served.

What: The percentage of the approximately 13,000 annual misdemeanor criminal cases which are brought to a final disposition within 90 days of arraignment as tracked by the "90-day case aging" report generated by the District Attorney's Office and the Court.

Why: To determine prosecution workload efficiency.

Department Goal: Continue to enhance law enforcement collaborative investigation efforts and communications.

Communitywide Result Link: A safe community; a well-governed community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual number of serious gang prosecution cases.	20	Less than 20	The county-wide Gang Task Force and Narcotics Task Force are collaborative, investigative and information sharing efforts involving a type of career criminal, gangs, which commit a disproportionate share, per capita, of serious crimes. The length of sentences obtained from several recent high-profile homicides and aggravated assaults has contributed to a reduction in gang-related cases.

What: Proactive investigation and communication efforts regarding gang cases in concert with other law enforcement agencies. A serious gang case is defined as a case involving felony charges aggravated by factors enumerated in the Street Terrorism Enforcement and Prevention Act (186 Penal Code).

Why: Gang prosecution caseload reflects the effectiveness of individualized collaborative investigation projects.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of established cooperative efforts and standardized communication methods with law enforcement.	Minimum of seven state and federal grants and subsidies for the District Attorney's Office and/or other county departments.	Seven or more cooperative efforts leading to better funding and higher success rates for multi-agency investigations.	State and federal grants and subsidies have been obtained through District Attorney and other law enforcement agency collaboration efforts involving: 1. Gang Task Force 2. Elder Abuse Task Force 3. Environmental Crimes Task Force 4. Narcotics Task Force 5. Child Abduction Investigation Prg 6. Worker's Compensation Fraud 7. Sexual Offender Mgt Task Force The county is recognized as a leader in technological innovation. Of all 58 counties in the state, San Luis Obispo County has the only fully integrated criminal justice information automation system (DA, Sheriff, Court and Probation). We are one of five counties selected to initiate automated criminal justice information reports to the Department of Justice in Sacramento (DA, Sheriff and Court). San Luis Obispo is an early innovator in automated arrest warrant processing. These successes are in large part due to District Attorney participation in cooperative countywide efforts.

What: Pooling of investigative resources and use of technologically advanced methods of communication between agencies.

Why: Successful multi-agency investigations qualified the District Attorney for State and Federal funding, and inter-agency communications provides a state leadership role in technological innovation.

Department Goal: To promote a community approach to juvenile crime which blends the effective use of treatment or diversion programs with the appropriate use of criminal sanctions so as to rehabilitate the juvenile and deter criminal activity.

Communitywide Result Link: A safe community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of juvenile criminal prosecution petitions reviewed and filed annually. **What:** This measures the number of new juvenile criminal petitions filed with the Superior Court per year. A juvenile petition is defined as a Superior Court document charging an individual under 18 years of age with criminal offenses enumerated within the standard California codes (such as the Penal Code and Health & Safety Code). **Why:** This measure is important to track as it represents the more serious juvenile criminal activity within the county; i.e., cases which cannot be handled through probation diversion programs.	850 cases	Less than 850 cases	The five-year average (1995-1999) is 1,099 petitions per year. In 1999, the number was 951, and further reductions are projected.

Department Goal: To provide services to victims who receive bad checks so that they may promptly recover restitution for non-sufficient funds (NSF) checks, and to victims of other consumer fraud and environmental crime.

Communitywide Result Link: A safe community; a prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Bad check recovery ratio and recovery totals. **What:** Percentage of recovery on bad check cases processed by the Bad Check Unit and the amount of restitution recovered. **Why:** The higher the collection percentage and amount of restitution recovered, the more effective the program.	65% and $330,000 restitution to victims	65% and $350,000 restitution to victims	The collection ratio is higher than via a private collection agency and is done at no cost to the victim. Additionally, because of administrative fees charged to the bad check writer, the program costs are covered by the administrative fees.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average restitution recovery period from case opening **What:** The average number of business days required to recover restitution for victims. **Why:** The more rapid the case initiation and restitution recovery, the more prosperous and healthy the community.	80 days	70 days	The Bad Check Division initiates cases involving 7,000 checks per year, within an average case opening period of four (4) days and an average restitution recovery period of eighty (80) days.

District Attorney

Budget Unit: 2560

Department Goal: To continue the process to transition the Family Support Division to a new county agency.

Communitywide Result Link: A healthy community; a prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Successful transition of the Family Support Division to an independent county department by July 2002.	Transition team formed/principles agreed upon.	Completion of transition plan.	We expect to meet the state deadline of transitioning the Family Support Division to an independent county department by July 2002.

What: The District Attorney is in the process of preparing a plan in conjunction with the Administrative Office, Personnel and Auditor's Offices to transition Family Support to an independent county department as required by state law.

Why: The plan is necessary to insure an orderly transition with no loss of services to children and families.

Department Goal: To improve the standard of living of the children we serve by increasing the overall annual child support collected and distributed.

Communitywide Result Link: A healthy community; a prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Total amount of child support collected and distributed annually.	$15.1 million	$15.6 million	Please see Budget Unit 2561, District Attorney Family Support Division, for other goals and performance measures incorporated herein by reference.

What: The amount in millions of dollars of child support collected annually.

Why: This measure shows the effectiveness of our child support collections efforts.

Department Goal: Assisting victims to recover from the aftermath of crime and minimizing the inconvenience to witnesses involved in the criminal justice system.

Communitywide Result Link: A safe community; a healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The annual number of direct, coordinated services to victims and the coordination of subpoenaed witnesses.	2,500 victims/12,000 subpoenaed witness court appearances.	2,500 victims/12,000 subpoenaed witness court appearances.	Please see Budget Unit 2562, District Attorney Victim/Witness Division, for other goals and performance measures incorporated herein by reference.

What: The number of crime victims served by the Victim Witness Division and the number of subpoenaed witnesses notified.

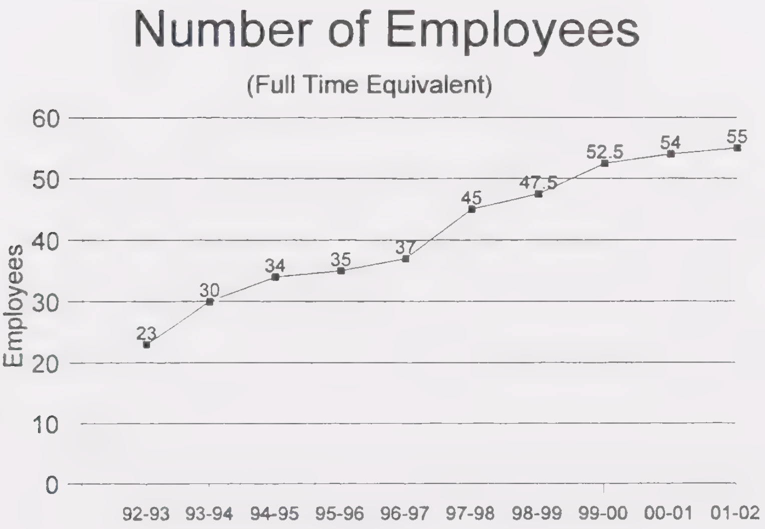
Why: Notification and coordination of, and assistance to, witnesses and crime victims regarding the criminal justice system enhances public safety.

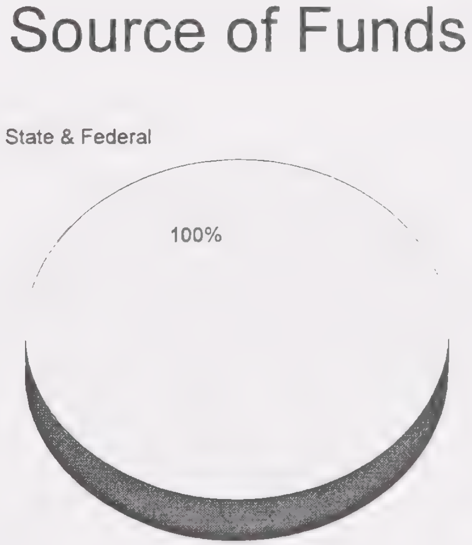
Family Support
Budget Unit: 2561

MISSION STATEMENT

To improve the standard of living of the children we serve by ensuring that the children whose parents reside in our community receive the financial support to which they are entitled by law.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 2,399,183	$ 2,535,186	$ 2,908,889	$ 2,908,889	$ 2,951,866
Services and Supplies	1,431,950	1,727,953	2,094,912	2,094,912	2,114,935
Other Charges	194,400	0	0	0	0
Fixed Assets	8,753	8,090	34,000	34,000	34,000
**Gross Expenditures	$ 4,034,286	$ 4,271,229	$ 5,037,801	$ 5,037,801	$ 5,100,801
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 4,034,286	$ 4,271,229	$ 5,037,801	$ 5,037,801	$ 5,100,801
Revenues	4,111,702	4,258,440	5,037,801	5,037,801	5,100,801
General Fund Support (G.F.S.)	$ (77,416)	$ 12,789	$ 0	$ 0	$ 0

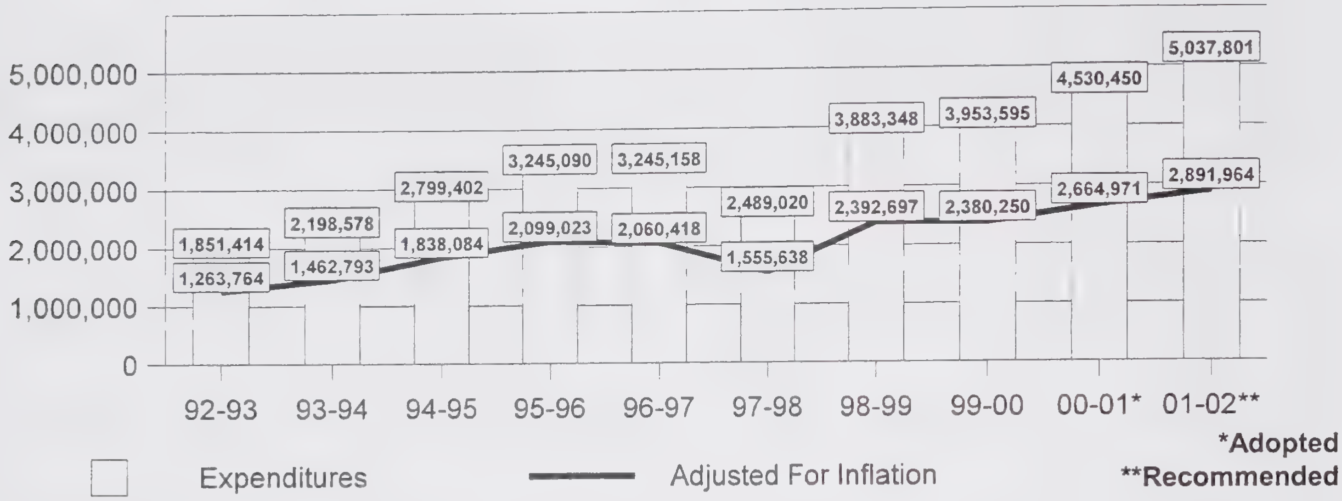




Family Support

Budget Unit: 2561

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The District Attorney Family Support Division, Budget Unit 2561 is submitting a budget that represents a zero net county cost. There is no General Fund support associated with this budget unit as it generates sufficient revenue to cover expenses. The requested budget for the District Attorney Family Support Division is $5,037,801. This represents an increase of 10% overall in expenditures over fiscal year 2000/2001.

We are not requesting any new positions or other resources in this budget document, but we are including the two new positions that were placed on the consent agenda for February 6, 2001. We anticipate filling these two positions during fiscal year 2000/2001.

We expect to improve the standard of living of the children we serve by ensuring the continued prompt and efficient establishment and collection of child support, together with improved customer service. The primary goal of our new Program Manager will be to ensure compliance with state requirements, and compilation of accurate performance measurements. The State Department of Child Support Services requires an 80% compliance rate. This department consistently exceeds the 80% requirement and projects 95% compliance for fiscal year 2001/2002. The primary goal of our new Ombudsperson will be to answer questions and resolve complaints with a high degree of accuracy and customer satisfaction. This position will also be responsible for coordinating mandated public outreach efforts. This will improve information access and educate the broader community.

The conversion of our 1/2 time Deputy District Attorney IV to a full time position in July 2000 has also resulted in measurable and meaningful results. The statistics for this year show that our criminal enforcement unit has doubled the filing of Penal Code section 270 complaints, and criminal probation violations compared to fiscal year 1998/1999. The criminal enforcement unit is designed to address the most difficult cases where the non-custodial parent works for cash and has refused to pay support for at least ninety days. Currently the collection rate for this unit is 47%. Our target for fiscal year 2001/2002 is to achieve a 50% overall collection rate in the criminal enforcement unit. This unit will help us achieve the department's goal of collecting support in 69% of cases where current support has been ordered. We expect to be ranked among the top five counties statewide in this category.

The Family Support Division collected 14.67 million dollars of child support during the 1999/2000 fiscal year. This represents a collection increase of 8.8% over collections during the 1998/1999 fiscal year.

The D.A. Family Support Division is funded by the State through several sources. Seventy-five thousand dollars is allocated for performance review, $92,470 is allocated for customer service, and the balance is allocated through the State Department of Child Support Services budget approval process. This process is expected to be completed sometime before June 2001. Accordingly, the D.A. Family Support budget may be amended prior to final county budget approval in order to incorporate any changes required by the state.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recent state legislation requires that the Family Support Division must complete a transition to being a separate department by June 30, 2002. Upon completion of the transition, Family Support will no longer be a branch function of the District Attorney. The District Attorney's Office and Family Support are developing a transition plan to address this change. The state is taking a much larger role in providing budget and operational guidance for Family Support functions and to some extent, may propose changes that the County will be obligated to implement. To date, these changes have been completely revenue offset.

- The District Attorney's Family Support Division generates sufficient revenue to cover all of its expenses and there is no General Fund support associated with this budget. The major funding source for this budget is from Federal financial participation which covers 66% of all administrative expenses. In addition, the County will receive a flat 4% incentive revenue based on collections. The remaining 30% of administrative expenditures are covered by state funding.

- A Child Support Program Manager and a Child Support Ombudsman were added mid-year 2000-2001 and a Family Support Officer III position was deleted for a net increase in staff costs of $90,697. Overall, salaries and benefits are recommended to increase by 5%.

- Services and supplies are recommended to increase by 18%, or $329,559. The countywide overhead accounts for one third of this increase. Computer replacements, cost of the lease for the Family Support office, garage costs, data processing charges and costs for serving legal papers are the other primary contributors to the increases in services and supplies.

- As the state takes a more active role in guiding the Family Support program, additional changes to staffing may be brought forward mid-year.

BOARD ADOPTED CHANGES

During the Board's consideration of the Supplemental Budget Document, Budget Unit 2561 expenditures and revenues were increased by a total of $63,000. The changes add one Family Support Officer ($42,997) and associated services and supplies ($20,023). The new position will be charged with the responsibility to implement state required programs intended to provide a uniform case closure policy, eliminate duplicate cases between jurisdictions, and identify and eliminate causes for undistributed collections. The State has allocated funding for this purpose. There is no cost to the General Fund.

SERVICE PROGRAMS

Child Support Assistance to Families with Dependent Children

Ensure prompt establishment and collection of child support for children who reside in our community or children whose non-custodial parent resides in the county. Interview and open case files for child support applicants, conduct paternity investigations, establish paternity and child support judgments, and enforce court orders to collect child support.

Total Expenditures: $5,037,081 Total Staffing (FTE): 55.0

GOALS/PERFORMANCE MEASURES

Department Goal: To ensure that children receive the support benefits they're entitled as quickly as possible.

Communitywide Result Link: A Well-governed Community; A Healthy Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of cases in which paternity is established within six months of locating the non-custodial parent. **What**: Paternity testing is used to establish the requirements of child support. **Why:** To ensure that paternity is established within a timely fashion so that children can receive the benefits to which they are entitled.	93.9%	90%	The State requires that 75% of cases reach disposition within 6 months. The Department consistently exceeds that requirement.
Percentage of cases with a court order for child support. **What:** Support orders are the legal documents which establish child support. **Why:** The more cases with support orders established, the more child support is collected ensuring the financial support to which the children are entitled.	90%	90%	San Luis Obispo County ranks in the top 5 counties statewide with only 1 other county achieving comparable results. It is not possible to attain 100% because a portion of our caseload is always in the process of establishing paternity and support, and a small percentage of our caseload involves non-custodial parents whose identity or whereabouts are unknown.

Department Goal: To improve the standard of living of the children we serve by ensuring a high percentage of child support collections.

Communitywide Result Link: A Healthy Community; A Prosperous Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of cases with collections for current support. **What:** The ratio of cases in which current support has been collected during the quarter. **Why:** So that children receive the financial support to which they are entitled.	68%	69%	The Department aggressively pursues collection from non-custodial parents who owe current support. We expect to be in the top 5 statewide when the State begins ranking counties in this category. A percentage higher than 68% is difficult to attain because many non-custodial parents are unemployed, incarcerated, disabled or absent from the county with whereabouts unknown.

Family Support

Budget Unit: 2561

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of cases referred to the criminal enforcement unit which result in payment of support.	47%	50%	The Department's criminal enforcement unit is designed to address the most difficult cases where the non-custodial parent works for cash and refuses to pay support. The threat of prosecution and conviction has achieved desired collection results.

What: Non-custodial parents who have unreported income that cannot be garnished and who refuse to make payments for at least 90 days are referred to the criminal enforcement unit.

Why: If referred to the criminal enforcement unit, the individual faces prosecution, conviction, or compliance.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of cases determined to be "in compliance" by state audit.	97.5%	95%	80% compliance is required to pass audit. This Department has never failed an audit and consistently exceeds the 80% requirement.

What: The state conducts case reviews on an annual basis evaluating 7 factors (establishment, review, enforcement, collections & distribution, interstate, medical support, and case closure).

Why: To ensure compliance with legal requirements.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average amount collected per case for all cases with collections.	New measure	Rank in the top 5 counties statewide.	New measure.

What: This measures the collections on a per case basis which is a reflection of the average collection for cases receiving some collections.

Why: So that children receive the financial support to which they are entitled.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Total child support dollars collected per $1.00 of total expenditure.	Top third of counties.	Top third of counties.	Results will be reported by the State with a one-year delay. San Luis Obispo currently ranks in the top third of all counties.

What: This is an efficiency measure relating to the cost effectiveness of collection activities.

Why: To ensure that the cost of collection activities compares favorably to other counties state-wide.

Department Goal: To review and adjust court ordered child support in a timely manner and ensure compliance with state guidelines.

Communitywide Result Link: A Well-governed Community; A Healthy Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of cases in which court ordered support is reviewed and adjusted within 6 months of request.	100%	100%	San Luis Obispo County's department policy is to review and adjust cases upon request every 2 years, consistently exceeding the State requirements.

What: The law requires that child support be reviewed and adjusted upon request when there has been a change of circumstances or when 3 years has elapsed since the order was made.

Why: To ensure that children receive the support they are entitled to, consistent with state guidelines.

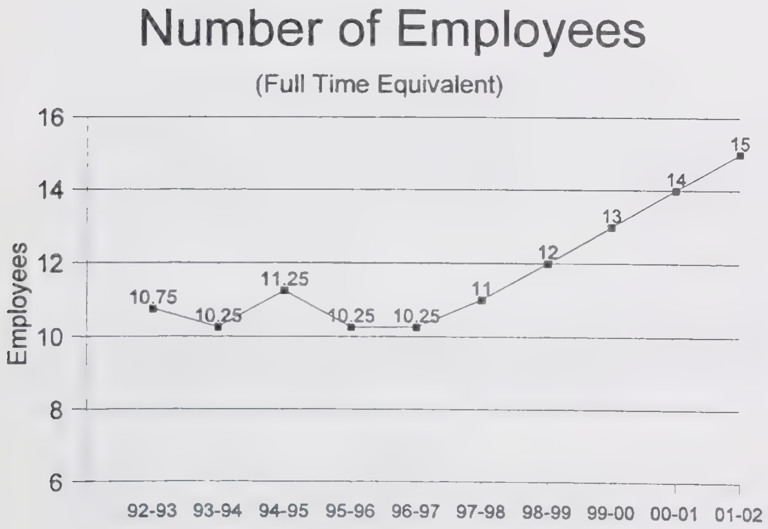
Victim/Witness Assistance

Budget Unit: 2562

MISSION STATEMENT

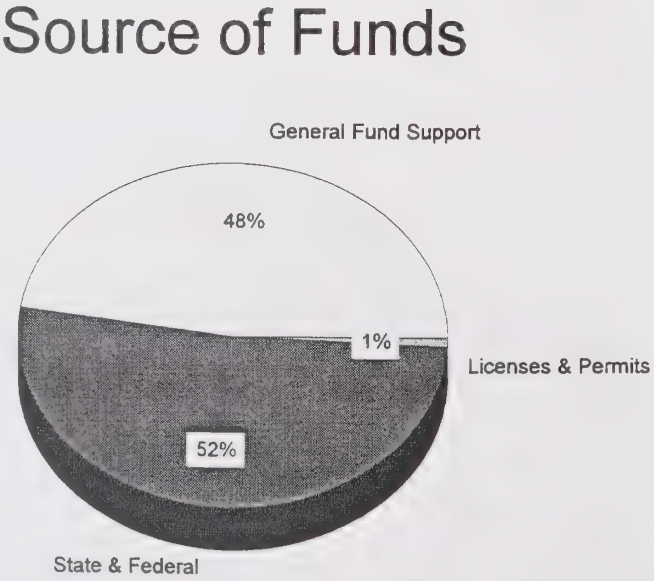
To provide assistance to victims of crime and their families and to coordinate witness appearances in court.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 680,994	$ 769,094	$ 841,819	$ 838,789	$ 838,789
Services and Supplies	136,857	167,001	177,899	177,899	177,899
Other Charges	0	0	0	0	0
Fixed Assets	16,707	0	0	0	0
**Gross Expenditures	$ 834,558	$ 936,095	$ 1,019,718	$ 1,016,688	$ 1,016,688
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 834,558	$ 936,095	$ 1,019,718	$ 1,016,688	$ 1,016,688
Revenues	502,204	539,412	552,703	555,703	555,703
General Fund Support (G.F.S.)	$ 332,354	$ 396,683	$ 467,015	$ 460,985	$ 460,985



Number of Employees

(Full Time Equivalent)

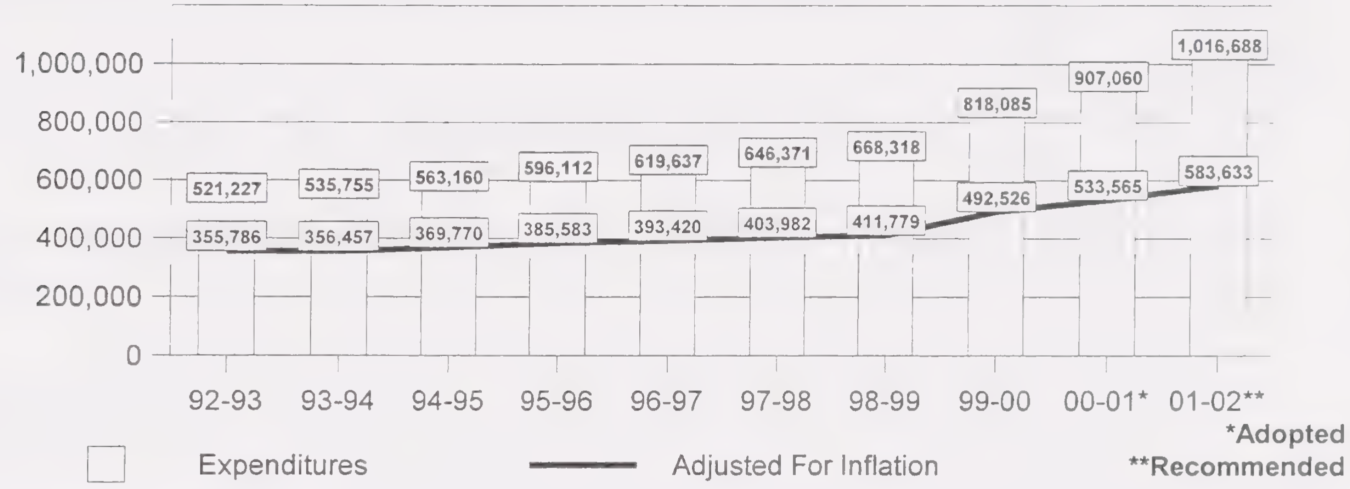


Source of Funds

Victim/Witness Assistance

Budget Unit: 2562

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Victim/Witness Assistance Division of the District Attorney's Office, Budget Unit 2562 is submitting a budget request of $1,019,718, offset by $552,703 in revenue. We are not requesting any new positions or equipment in this budget document. The $467,015 in net county cost reflects a 20% increase over last year. All of the increase in the net county cost ($79 K) is attributable to cost of living/step increases and salary inequity adjustments for current staff ($73K) and increased matrix projections ($6K).

Revenues are up 7% largely due to increases in grant awards from the state Office of Criminal Justice Planning and the State Board of Control. Domestic violence fees, which are administered by Victim/Witness and disbursed to the two county women shelters, are projected at a slightly lower level this year as marriage license fees collected last year were lower than anticipated.

The Victim/Witness Assistance Division of the District Attorney's Office continues to pursue its mission of providing assistance to victims of crime and their families and coordinating witness appearances in court to help reduce the frustration, inconvenience and anxiety associated with crime victimization and the criminal justice system.

Last year, Victim/Witness assisted 2,500 victims of crime and coordinated subpoenaed court appearances for 12,000 citizens. To better serve crime victims, Victim/Witness has specialized teams dedicated to domestic violence/sexual assault, crimes against persons, property and juvenile crime and elder abuse. Through two state grants, personnel and equipment have been added to help ensure that mandated crime victim services are provided. In addition to the direct services provided by Victim/Witness, we made 2,742 victim referrals to law enforcement and social service agencies for supplemental services.

The Elder Abuse Unit, funded with a state grant since June 1999, has assisted over 255 elder and dependent adults and has conducted 55 law enforcement training and 15 community awareness presentations. By establishing early and continuing linkages with Adult Protective Services, the Area Agency on Aging, the Long-Term Care Ombudsman, Tri-County Regional Center and local senior groups, Victim/Witness has ensured the collaboration necessary to reach this vulnerable population.

Our Victims of Crime Claims Unit, through a grant from the state, expedites the recovery of crime-related out-of-pocket losses for victims by verifying victim compensation claims which otherwise would be handled by the state. Through streamlined claims processing procedures, last year we processed 382 victim compensation claims faster than the state average and well below the state statutory deadline of 90 days.

Each year, approximately 12,000 civilian and law enforcement witnesses subpoenaed for court are provided a variety of services to minimize their inconvenience and to avoid unnecessary and costly court appearances. Services such as subpoena check-in and verification, placing witnesses on standby status for court and releasing witnesses when they are not needed eliminates all but a small percentage of unnecessary court appearances by witnesses.

The Victim/Witness Division of the District Attorney's Office is committed to ensuring that the rights of crime victims and witnesses are upheld and providing our county's crime victims and witnesses with the services needed to help balance the scales of Justice.

Victim/Witness Assistance

Budget Unit: 2562

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Overall, the recommended budget expenses are $109,628 higher than 2000-2001, with the County contribution increasing by $73,773.
- The recommendation for the Victim Witness budget unit includes an increase of $69,808 in the salaries and benefits accounts, a 9% increase. This increase is due to cost of living and step increases. Additionally, a mid-year conversion of a Victim Witness Coordinator Aide position from part time temporary help to full time limited term increased annual costs by about $15,000, which was covered by existing grant revenue.
- Services and supplies accounts show several increases and decreases, with the total increasing by $39,820. There are two main elements of this increase. The recommendation includes additional funding for leased space for the Elder Abuse and claims verification staff that are using rental space $21,324. This increase is offset by state grant funding. Secondly, the countywide overhead charges have increased by $17,764 comprising the second major increase in the services and supply accounts.
- Recommended revenues have increased over the current year by $35,855. This increase is entirely related to increased grant funding.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Victim Assistance

Review police reports and respond to law enforcement and other requests to assist victims of crime; provide services including, but not limited to, crisis counseling, emergency needs, case information/status, and court escort; assist victims in recovering crime-related losses through assistance with state compensation claims and court-ordered restitution.

Total Expenditures: $812,328 Total Staffing (FTE): 12.0

Witness Assistance

Provide services to civilian and law enforcement witnesses to support the successful prosecution of cases and to reduce unnecessary court appearances. Services include, but are not limited to, witness check-in, case status information, on-call and call-off assistance, court escort and orientation, transportation and accommodation assistance.

Total Expenditures: $204,360 Total Staffing (FTE): 3.0

GOALS/PERFORMANCE MEASURES

Department Goal: To reduce the effects of crime on victims, family members, and the community.

Communitywide Result Link: A safe community; a well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of new victims assisted by providing referrals to appropriate law enforcement and social service agencies.	100%	100%	Last year, of 2,538 new crime victims served, 100% received referrals, including 100% or 1,558 of victims of crimes against persons (e.g., assault).

What: Victim/Witness staff act as a liaison between crime victims and other service agencies. This tracks the percentage of victims that are helped to recover from crime by providing appropriate referrals for services.

Why: This helps us determine how effectively we reduce victim's confusion and frustration with the criminal justice system and ensure correct contacts are made between victims and agencies/services.

Victim/Witness Assistance

Budget Unit: 2562

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of new victim compensation claims filed and verified for state reimbursement of financial losses in 90 days. **What:** Victim compensation for crime-related financial losses is based upon accurate determination of losses and application to the state for compensation. **Why:** To ensure that verification and state reimbursement for crime-related victim losses occur within 90 days of receiving application.	100%	100%	Verification of all crime compensation claims for award of losses for San Luis Obispo county victims is consistently completed well within the 90-day requirement. Our county provides local verification of state claims which expedites the processing and payment of claims for victims in a time frame consistently faster than state processing.

Department Goal: To increase the criminal justice efficiency response to crime victims and witnesses.

Communitywide Result Link: A safe community; a well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of subpoenaed witnesses assisted by Witness Coordinator staff that appear for court as required. **What:** By providing stand-by and case status updates and other assistance to subpoenaed witnesses, we help avoid unnecessary, costly and time-consuming court appearances in the criminal justice system. This measure tracks the effectiveness of this program. **Why:** To improve the cooperation of civilian and non-civilian witnesses with the prosecution of cases and to avoid interruption of personal and work schedules of witnesses.	99%	99%	Over 99% of subpoenaed witnesses appear for court as required.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of civilian witnesses who receive mailed subpoenas. **What:** For a subpoena to have legal effect, it must be personally served or mailed and its receipt confirmed. This measure tracks the percentage of subpoenas that are mailed in an effort to save law enforcement time and expense of personally serving subpoenas. **Why:** This demonstrates how cost effectively we subpoena civilian witnesses.	New measure	95%	By mailing subpoenas and confirming them by phone, we save over $200,000 per year in law enforcement salaries and travel expenses.

Department Goal: To educate and inform the community about the effects of crime victimization, services available and prevention efforts.

Communitywide Result Link: A safe community; a well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of community presentations or outreach efforts conducted regarding crime victimization and services provided by Victim Witness. **What:** Presentation of programs and outreach are utilized to educate citizens regarding victimization resulting from criminal conduct and crime prevention. **Why:** To ensure that members of the public know and understand the effects of crime and to promote safety and crime prevention.	100	100	We are exceeding the objectives established in our state grants.

Grand Jury

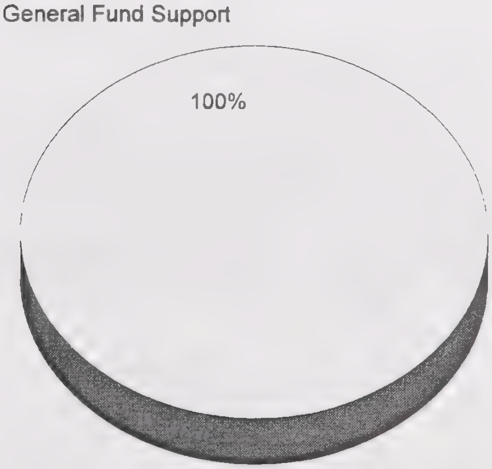
Budget Unit: 2570

PURPOSE

To review the operation and management of certain public entities and recommend corrective action where appropriate. To investigate allegations of misconduct and violations of law.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 12,402	$ 11,533	$ 12,900	$ 12,900	$ 12,900
Services and Supplies	58,021	59,016	70,945	70,945	70,945
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 70,423	$ 70,549	$ 83,845	$ 83,845	$ 83,845
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 70,423	$ 70,549	$ 83,845	$ 83,845	$ 83,845
Revenues	0	0	0	0	0
General Fund Support (G.F.S.)	$ 70,423	$ 70,549	$ 83,845	$ 83,845	$ 83,845

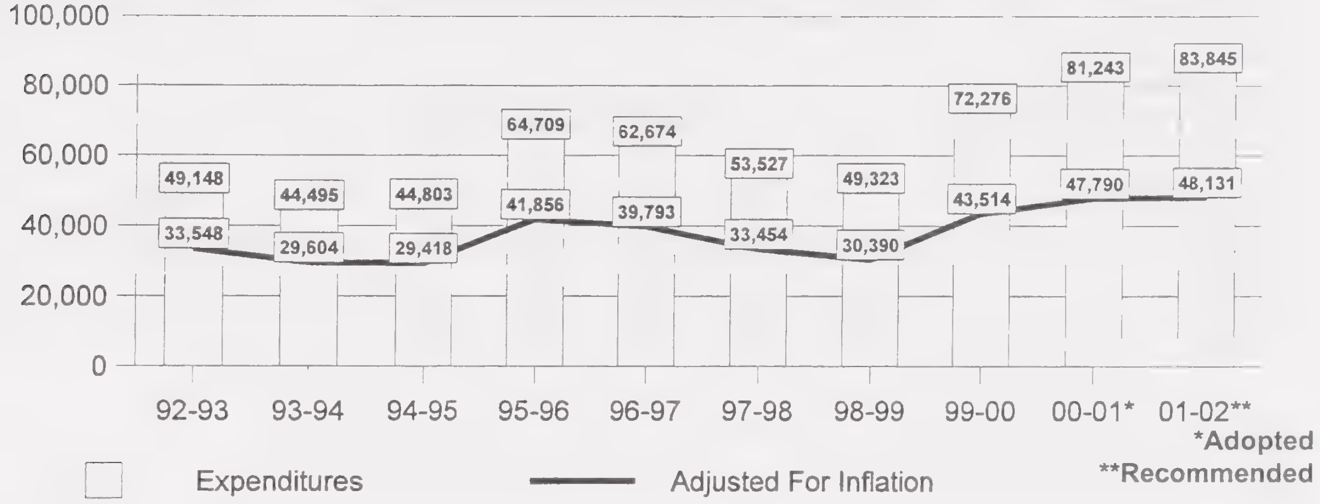
Source of Funds



Grand Jury

Budget Unit: 2570

10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The budget for Grand Jury is entirely funded by General Fund dollars and is recommended to increase by 3% over 2000-2001 levels. State law requires that counties fund the Grand Jury, though the jurors are appointed by the Superior Court. The total budget recommended for 2001-2002 is $83,845.
- Expenses in this budget unit are primarily related to per diem, currently $10 per day for each juror, mileage charges for jurors traveling to and from meetings, limited clerical support hours and services and supply costs.
- The recommended increase in this budget is related to a slight increase in clerical support, mileage cost increases due to the change in rate from 32.5 cents/mile to 34.5 cents/mile and travel costs related to training sessions for new jurors.
- Per diem costs are recommended to remain at the same level as the previous year. Legislation that would increase the minimum per diem rate to $25 (from the current per diem rate of $10) is pending. If this legislation is approved during the year, a minor budget adjustment may be needed for the Grand Jury.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Committee Investigations

To fulfill the responsibility of reviewing county, city and other public entity operations and management, certain departments and agencies are selected each year for thorough committee investigation. Interim or final reports, which acknowledge needs, recommend improvements and suggest possible corrective measures, are prepared for submission to the Board of Supervisors.

Total Expenditures: $67,076 Total Staffing (FTE): 0

Special Investigations

With the approval of the Superior Court, the Grand Jury may order special audits and special investigations of various county and city government operations.

Total Expenditures: $16,769 Total Staffing (FTE): 0

GOALS/PERFORMANCE MEASURES

Department Goal: To provide for a process that allows the residents of the County to voice their concerns related to public entities for impartial evaluation by the Grand Jury.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average number of days per week each member participates in grand jury activities.	2.5 days per week	2.5 days per week	The Grand Jury is meeting the target.

What: The Grand Jury is selected by the Courts based upon a pool of citizens who volunteer their services. The average number of days of participation reflects the commitment to the process to receive, investigate and evaluate citizen complaints.

Why: The work of the volunteers of the Grand Jury allows for citizens to voice their concerns to an impartial body of peers that can then make recommendations for actions.

Sheriff-Coroner
Budget Unit: 2590

MISSION STATEMENT

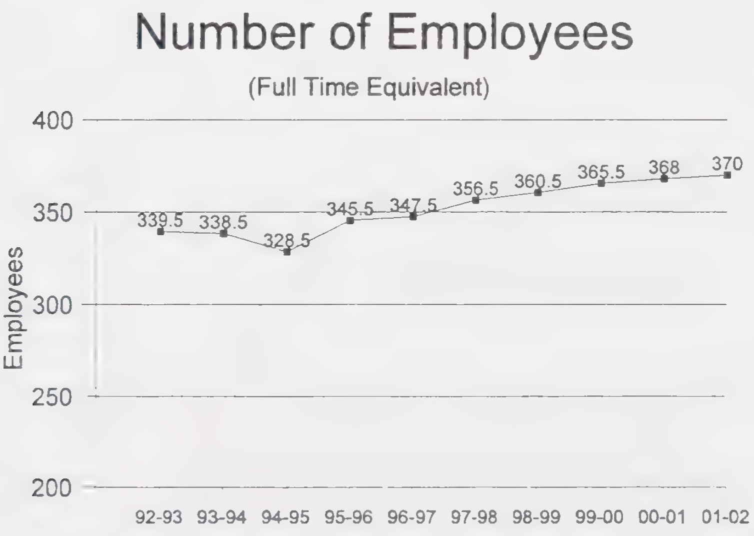
We, the members of the San Luis Obispo County Sheriff-Coroner's Department, in partnership with the public, are Sworn to Serve.

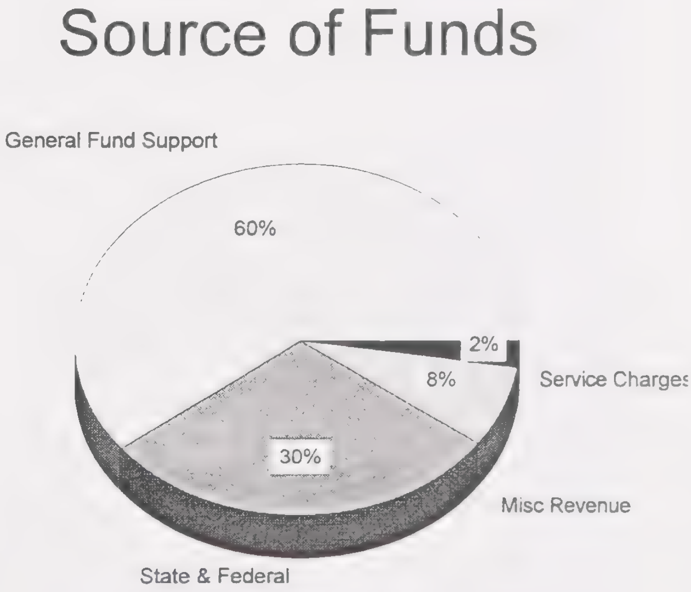
We will perform the mandates placed upon the Office of the Sheriff-Coroner, investigate crime, enforce laws, prevent criminal activity, and determine the method and manner of suspicious death.

We will maintain the county jails and prisoners committed therein as prescribed by law in a fair and humane manner.

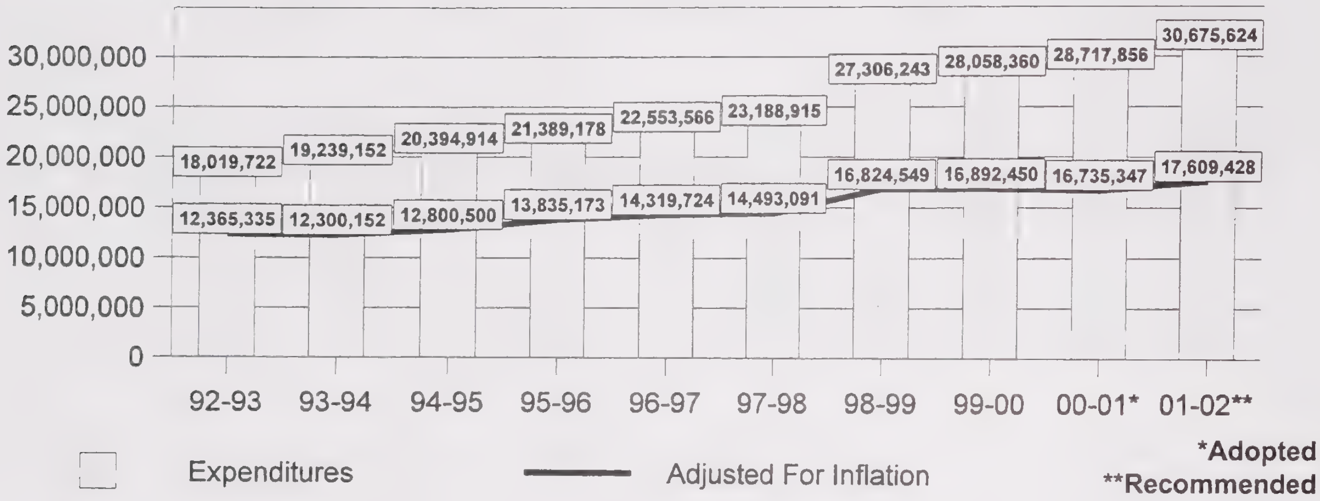
We will serve the Superior Court by providing court security, service of civil process, and the execution of lawful orders of the court.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 24,905,521	$ 26,339,683	$ 27,814,241	$ 26,962,461	$ 27,316,316
Services and Supplies	2,920,435	3,558,569	3,822,378	3,608,372	3,739,410
Other Charges	0	10,960	0	0	0
Fixed Assets	232,404	761,540	104,791	104,791	282,350
**Gross Expenditures	$ 28,058,360	$ 30,670,752	$ 31,741,410	$ 30,675,624	$ 31,338,076
Less Intrafund Transfers	70,871	76,107	60,000	60,000	60,000
**Net Expenditures	$ 27,987,489	$ 30,594,645	$ 31,681,410	$ 30,615,624	$ 31,278,076
Revenues	11,602,818	13,278,965	12,114,076	12,107,076	12,769,528
General Fund Support (G.F.S.)	$ 16,384,671	$ 17,315,680	$ 19,567,334	$ 18,508,548	$ 18,508,548





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

This year's budget request includes four additional positions, three of which either are currently funded in other budget units or have other funding sources. As a result, only one new position is being requested for funding by the General Fund. Two of the positions are necessary to maintain service levels pertaining to automation. Of these two, one position currently exists in Animal Services as a Departmental Automation Specialist. This position would be more appropriately assigned to the Sheriff's Department with a reduced cost. The other automation position is necessary to maintain the support for automation systems in use that are specific to law enforcement and public safety. These positions are not revenue offset.

An Administrative Services Officer I/II position, funded through the Inmate Welfare Fund, will be used to coordinate all existing inmate programs, and any additional programs, through one person. Currently, multiple inmate programs are coordinated by various staff members in the Custody Division who work different shifts. This has proven to be ineffective and has a negative impact on inmate programs as well as the inmates. The fourth position is a deputy sheriff, who will coordinate investigations involving vehicles and farm equipment. This position is revenue offset.

The majority of the increases to the net county cost are attributable to factors outside the control of the department. Cost of living increases continue to be significant and there is another increase for county overhead. However, the department continues to seek outside funding sources to help lessen the impact on the General Fund while improving upon our ability to fulfill our responsibilities and meet our objectives within our mission statement.

The Sheriff's Department has undertaken steps to improve efficiencies within the department while also becoming more effective. During the past two years, new non-sworn positions have allowed us to increase patrol coverage without hiring additional deputy sheriffs. This past year your Board authorized funding to increase the number of patrol hours without the necessity of hiring additional staff. The department is currently in its first year of 12-hour shifts with a review of its effectiveness scheduled for later this year. New report offices have been established in different parts of the county, the most recent office, in Nipomo, opened in January of this year. This particular one is a partnership with the California Highway Patrol and will enable us to maintain a presence in the greater Nipomo area.

The Sheriff's Department in conjunction with the Probation Department established a Diversion Program to help redirect juveniles who have committed minor offenses. This program has reduced the number of juveniles who previously would have been referred to Probation and, ultimately, the juvenile court. Additionally, members of the public have become more involved in juvenile needs as a result of participating in diversion panels.

The presence of deputy sheriffs on school campuses through the school resource officer (SRO) program is proving very beneficial. While only in operation for about a year, the SRO's have established a positive role model for students, worked with staff and students, and, when necessary, have dealt with students involved in criminal activity. This student contact has resulted in the solving of burglaries, the recovery of stolen property and insight into gang activity. The unknown factor is the number of crimes that did not occur because of the interaction with youth at school.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
Systems Administrator $59,754	Automation supervisor that supports Sheriff's proprietary systems and crime investigation service	Assist with reducing CDF response time by 43 seconds/call Increase response to requests for Sheriff Department data by 100% Add new capability to investigate computer related crimes

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Sheriff's Department provides for an increase in expenditure appropriations of $1.9 million, a 6% increase over 2000-2001 levels. Revenue and intrafund transfer increases of about $891,733 serve to partially offset the expenditure increase, resulting in a net General Fund support increase of about $1 million. Funding at this level will provide for the continuation of existing service levels and staffing and add a Systems Administrator to the Sheriff's automation staff. This new position will assist with maintaining the Sheriff's specialized computer systems and networks, including the Computer Aided Dispatch system at the CDF/County Fire dispatch center. The position will also enhance the Sheriff's capabilities to respond to requests for data and crime information used by County Departments and other governmental and community organizations.

- The following changes made during 2000-2001 have resulted in higher salary and benefit costs:
    - Deputy Sheriff's Association settlement
    - Change to 12 hour shifts (increasing total hours by about 3 FTE) at an estimated annual cost of $250,000
    - Reclassification of 2 ASO I positions to ASO II at a cost of $12,000
    - Reorganization of the Custody Division creating three Correctional Lieutenants at a cost of $78,000

- Also, during 2000-2001, the Sheriff added a Sergeant position to supplement Court security services. The $91,570 annual cost for this position is offset by revenues from the Superior Court. Concurrent with the addition of the Sergeant position, the Courts reduced their support for a Lieutenant position transferring $18,000 of cost back to the County.

- The largest factor contributing to the $1 million increase to salary and benefits accounts is continued implementation of the 1998 labor negotiations settlement with the Deputy Sheriff's Association (DSA).

- Services and supplies accounts are recommended for an increase of $244,165. Much of this increase is associated with two items over which the Sheriff has little control. The largest of these two, Department of General Services Garage charges, shows an increase of $126,460. The other item is the phasing in of the countywide overhead charge. This is a new cost item for the Sheriff's Department, resulting in an increase of $81,853.

- Fixed Assets expenditures are recommended at $104,791. Recommended fixed assets funded with General Fund money include: a 911 system data logger, a $43,000 item, a copier at $17,000, and in-car cameras at $27,430. Also recommended is a new pick-up truck for the jail that is funded by restricted revenue dollars. As in recent years, the Sheriff will approach the Board of Supervisors during the fiscal year to request approval for other equipment purchases, to be funded from one or more of the special funds which accrue to his department.

- Revenues and transfers are recommended at $12.1 million. While Prop 172 funds are essentially level, increases in federal funding and Court Services contract funding provide for an increase of $846,000 over those approved for FY 2000-2001.

BOARD ADOPTED CHANGES

During the Board's consideration of the Supplemental Budget Document, Budget Unit 2590 expenditures and revenues were increased by a total of $662,452. These changes involved modifications to three program areas that include law enforcement support to schools, search and rescue operations at the Oceano Dunes and the California Law Enforcement Terminal System. The changes included the following:

A. Law enforcement support for schools added $427,255. A total of one limited term (4 year) Sergeant and two limited term (4 year) deputies ($220,885), one mini-van and two sedans ($51,200) along with services and supplies ($4,650) are paid for through a combination of grant funds that are designed to provide law enforcement services to local schools. The funds will pay for three years of the program. The Sheriff intends to seek outside funding for the fourth year of the program as well as for any required matching funds. Additionally, Lucia Mar is using grant funds to support obtaining the services of one limited term (3 year) deputy, a sedan and services and supplies (total of $84,035). Lucia Mar grant funding and SCAAP funds will cover the entire cost of this service. The California Department of the Military is contracting with the Sheriff for law enforecment and DARE support for several youth programs at Camp San Luis Obispo. One limited term (1 year) deputy is entirely revenue offset. No equipment or services and supplies are associated with this position.

B. A total of $132,000 in state grant funds will be used to purchase services and supplies associated with search and rescue operations at the Oceano Dunes SRVA. Fixed assets include three trailers, four all terrain vehicles, generators and other equipment. A total of $21,641 is allocated for services and supplies.

C. Funds received from local law enforcement agencies will entirely offset the $103,197 cost to complete the CLETS upgrade. Software upgrade costs of $89,346 and $13,851 in subscriber fees comprise the total cost.

SERVICE PROGRAMS

Administration

Direct, coordinate, and control the functions of the Department of Sheriff-Coroner-Marshal.

Total Expenditures: $765,751 Total Staffing (FTE): 6.0

Administrative Services

Provide training as required by the California Commission on Peace Officer Standards and Training (P.O.S.T.) and California Board of Corrections for all peace officers and correctional officers, and for other employees as needed.

Total Expenditures: $499,510 Total Staffing (FTE): 4.0

Automation Services

Provide automated support, computer systems and statistical information to all divisions of the Sheriff-Coroner's Department.

Total Expenditures: $396,098 Total Staffing (FTE): 4.0

Civil

Receive and serve all civil processes and notices including summons, complaints, attachments, garnishments, and subpoenas. Provide bailiff services to the Courts.

Total Expenditures: $2,149,231 Total Staffing (FTE): 25.5

Custody

Operate the County Jail; provide custodial care, vocational training, rehabilitative services, booking, food services, inmate work assignments, alternate forms of incarceration, operation of the court holding facilities and transportation of jail inmates to and from court.

Total Expenditures: $11,452,549 Total Staffing (FTE): 162.0

Detectives

Investigate criminal activities and prepare for prosecution where indicated, provide coroner investigative functions, and determine the circumstances, manner, and the cause of all violent deaths. Coordinate a countywide crime prevention program designed to educate the residents of the County in security and prevention techniques and precautions.

Total Expenditures: $2,189,458 Total Staffing (FTE): 21.0

Fiscal Services

Provide budget, payroll, accounting support, grant management and staff studies for all divisions of the Sheriff-Coroner's Department.

Total Expenditures: $877,967 Total Staffing (FTE): 5.0

Patrol

Preserve the peace, respond to citizen's requests for assistance, and prevent criminal activity.

Total Expenditures: $10,521,697 Total Staffing (FTE): 118.0

Records and Warrants

Processes, stores, and maintains Department criminal records and warrants; receives and processes permit applications; coordinates extraditions; fingerprints applicants, and registers all sex, drug, and arson offenders residing within the Sheriff Department's jurisdiction.

Total Expenditures: $621,502 Total Staffing (FTE): 12.5

Special Operations

Conduct investigations involving illegal drug possession and sales, unlawful activity associated with criminal street gangs and augment Patrol in addressing special problems in communities.

Total Expenditures: $1,141,861 Total Staffing (FTE): 12.0

GOALS/PERFORMANCE MEASURES

Department Goal: Perform the mandates of the Office of Sheriff-Coroner, investigate crime, enforce laws, and prevent criminal activities.

Communitywide Result Link: A safe community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Maintain a crime rate that is below the statewide average of unincorporated areas for all counties over 100,000 in population as reported in the California Crime Index.	To remain below statewide average.	To meet 2000/01 results published after June 2001.	We are meeting our goal.

What: The California Crime Index tracks the number of serious crimes reported each year for all counties over 100,000 population throughout the state.

Why: Our goal is to stay below the average crime rate in comparison to other counties of comparable size.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of all sex registrant files reviewed annually.	100%	100%	We are meeting our goal.

What: Each year, we review the files for every registered sex offender and verify that the offender is living where registered.

Why: All convicted sex offenders are required to register with the Department within five (5) days of moving into or within the jurisdiction. Reviewing files annually enhances public safety.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of all requested residential, business, and rural security surveys conducted.	100%	100%	We are meeting our goal.

What: The Department performs a security survey at the request of any resident or business owner in the county to minimize crime and enhance the public's safety.

Why: To promote a safe and healthy community.

Department Goal: Develop and maintain partnerships with the communities we serve and resolve legitimate concerns expressed by county residents.

Communitywide Result Link: A safe community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of monthly community meetings attended by the Sheriff and/or designated representative.	80%	80%	We are meeting our goal.

What: The Sheriff or the designated representative attends an average of 24 community meetings per month (community advisory groups, community service districts, school board meetings, etc.).

Why: This provides an opportunity to address issues and concerns of residences and to enhance the public's perception of safety.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average number of hours per week that deputies are present on school campuses (K-12) throughout the county during the school term.	125 hours per week	125 hours per week	We are meeting our goal.

What: Currently, five deputies maintain a law enforcement presence on 25 campuses throughout the county.

Why: This effort fosters a partnership between the Department and the schools with the goal of providing a deterrent to crime and a reduction of violence and truancy on campus.

Department Goal: Maintain the county jails and inmates committed therein as prescribed by law in a fair and humane manner.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of escapes from County Jail.	0	0	We are meeting our goal.

What: The number of inmates who escape from the County Jail.

Why: Jail escapes have a significant negative impact on public safety.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Comply with the minimum jail standards administered by the Board of Corrections, Title 15 and 24 of the California Code of Regulations.	New measure	Yes	Currently we are meeting minimum jail standards.

What: Various governmental entities conduct inspections at the jail, evaluating adherence to health, fire, and safety issues.

Why: To ensure the health and safety of inmates at the County Jail.

Department Goal: Foster a safe environment for jail employees to minimize work-related injuries.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage decrease in employee work-related injuries at the jail.	We have experienced a short term increase in injuries due to the high number of weaponless training courses, but anticipate long term decrease in the number of employee injuries in the jail environment.	10%	Based on our preliminary numbers, we are not going to meet our projected results. Our goal still remains a 10% reduction in employee injuries.

What: The reduction in incidents of employee work-related injuries.

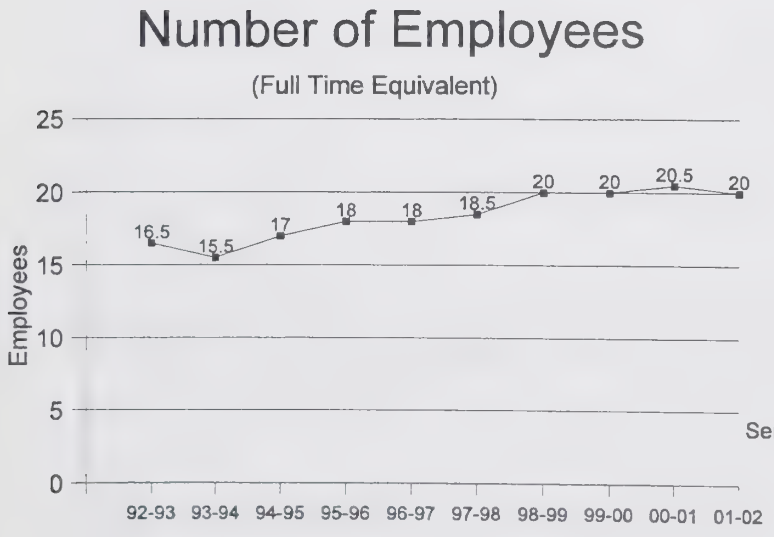
Why: Work-related employee injuries result in increased costs due to lost productivity and increased workers' compensation claims.

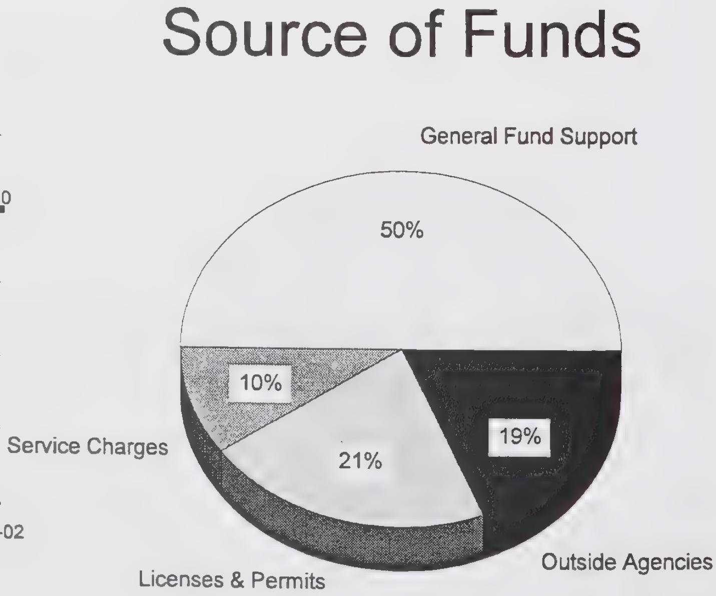
Animal Services
Budget Unit: 2840

MISSION STATEMENT

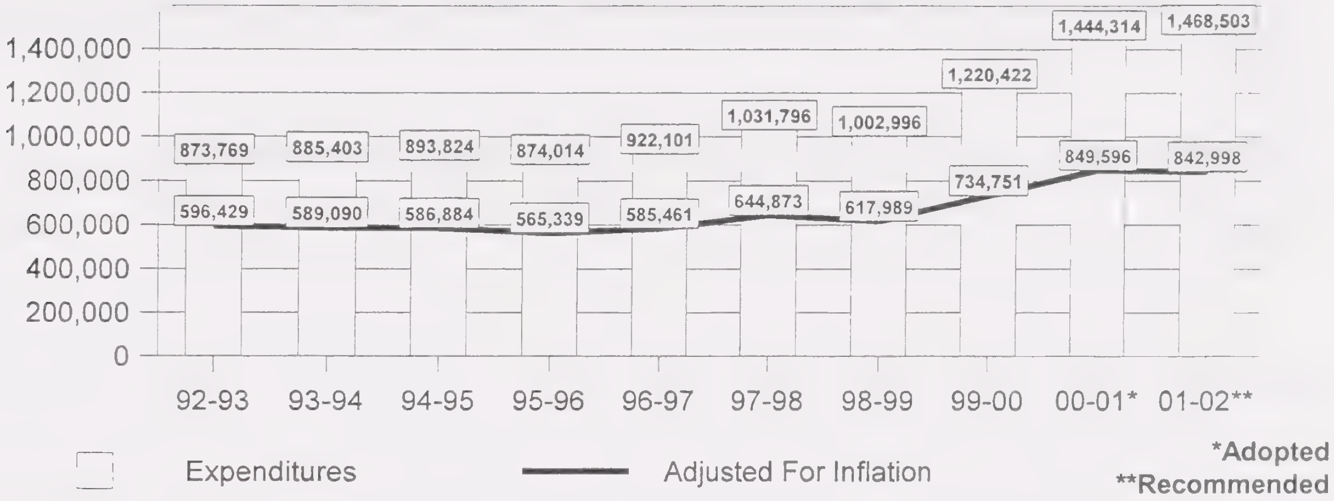
The Animal Services Division of the Sheriff's Department is dedicated to providing protection, education, and the humane treatment of animals in order to ensure a safe and healthy community and to promote the benefits of responsible pet ownership.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 876,946	$ 796,198	$ 990,149	$ 989,649	$ 989,649
Services and Supplies	247,907	390,659	516,859	478,854	478,854
Other Charges	0	0	0	0	0
Fixed Assets	55,381	22,607	0	0	0
**Gross Expenditures	$ 1,180,234	$ 1,209,464	$ 1,507,008	$ 1,468,503	$ 1,468,503
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 1,180,234	$ 1,209,464	$ 1,507,008	$ 1,468,503	$ 1,468,503
Revenues	657,907	673,071	709,648	731,113	731,113
General Fund Support (G.F.S.)	$ 522,327	$ 536,393	$ 797,360	$ 737,390	$ 737,390





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The proposed budget for Animal Services reflects modest increases necessary to maintain services expected by the community in providing an animal shelter, enforcement, licensing, animal placement, and humane education. Additional funding has been requested to improve the quality of services within our shelter. Animal Services is proposing to enhance the health and well-being of our animal population with a disease prevention program, vaccinating incoming dogs and cats, testing outgoing puppies, implementing a microchip identification system, and contracting with a local veterinarian for part time on-site medical care. Improving the health care of the shelter population will result in a safe and healthy community.

The Animal Services staff and volunteers have worked diligently to improve our division and the humane treatment of the animals entering our shelter. The following highlights some of our recent accomplishments:

- Animals Services provided three successful youth camps encouraging responsible pet ownership, which resulted in forty-eight youths receiving diplomas for attending our camp.
- We initiated a partnership with the Probation Department / Juvenile Services to respond to "kids at risk" with an outreach program, "Heeling Touch." More than 200 residents participated and over 100 dogs have been adopted as a result of the program.
- Reduction in the euthanasia numbers countywide directly correlate with aggressive spay/neuter promotions and proactive humane education.

Countywide Euthanasia Year	January-March	April - June	July - September	October - December	Total
1996	**	**	**	**	3,036
1997	**	**	**	**	3,006
1998	**	**	**	**	2,983
1999	364*	545	842	543	2,294
2000	411	504	500	309	1,724

* During the 1999-2000 fiscal year, Animal Services euthanized 2300 animals.
** Euthanasia numbers were not available on a quarterly basis.

Proposed future projects include opening a new shelter in the North County. During the 2000 calendar year, the North County had the highest number (1,513) of stray animals impounded or owner relinquished countywide, while having the lowest redemption rate (17%) and the highest euthanasia rate (48%). A North County shelter would allow for easy accessability to its residents to redeem their pets, thus reducing euthanasia.

Animal Services

Budget Unit: 2840

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
Vaccinations $13,925	Vaccinate animals at the shelter to improve health and increase adoption.	Increase in the overall adoptions at the shelter by 15% by end of FY 2002-2003.
Microchip Identifiers $9,300	Insert a microchip identifier in animals that are adopted to increase rates for reuniting animals with their owners when retrieved by Animal Services.	Increase redemption rates from 21% to 35% by end of FY 2002-2003.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Animal Services Division of the Sheriff's Department provides a $34,946, a 4% increase in General Fund support, over the current year.
- The salaries and benefits category shows a decline of $39,372. A mid year change eliminated the position of Animal Services Director and replaced it with an Animal Services Manager. The position of Animal Services Manager is budgeted at a lower step and contributes to the reduced salary costs.
- The position of Humane Educator is recommended to be converted from a contract position to a half time permanent position. Although the Humane Educator contract position was reflected as 1.0 FTE on the position allocation list, the actual contract provided for a .5 FTE of Humane Educator services. The recommended .5 FTE Humane Educator position reflects a continuation of the same service and staffing level as the current year, even though the position allocation list shows a decline of .5 FTE.
- Services and supplies accounts have increased by $72,474, a 17% increase over 2000-2001. Department Automation Specialist services, provided by Information Services is recommended for a slight increase, going from .75 FTE to 1.0 FTE. This DAS will also provide back-up support for Sheriff automation systems. Increases in garage/vehicle maintenance, computer replacement and and county-wide overhead charges also contribute to the increase in this category. The new programs for vaccinations and microchip identifiers comprise about a third of the increase. These programs are intended to enhance the health of the animals at the shelter so that there is greater acceptance on the part of the public to adopt animals and to assist in the return of animals to their owners.
- The Animal Services budget includes $40,000 to continue the spay/neuter program, the same level as the current year. No fixed assets were requested.
- The budget shows a slight decline in revenues, totaling $10,000. Animal Services may propose an increase in specific fees during the next fee schedule update to account for the increased services provided by vaccinations and microchip identifiers.
- The Animal Services budget establishes sound goals to increase animal adoptions and redemptions, as well as to improve customer service.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Administration

Manage and supervise animal service programs, negotiate contracts with cities utilizing the Division's services, maintain records, coordinate communications with dispatch including receiving and releasing of animals.

Total Expenditures: $286,615 Total Staffing (FTE): 2.0

Animal Placements

Provide opportunities for unredeemed, stray animals to find to a new home. Utilize volunteers to assist in Adopt-A-Pet functions and to match potential owners with animals. Provide financial assistance for pet owners to spay or neuter their pets.

Total Expenditures: $173,970 Total Staffing (FTE): 2.5

Animal Services

Budget Unit: 2840

Enforcement

Retrieve stray animals and dogs in violation of the leash-law; respond to public complaints and nuisance abatement proceedings; provide permits for commercial and non-commercial breeders, kennels, and pet shops; provide immediate response to rabid animal calls and coordinate humane disposition. Investigate animal abuse cases and owner requested services to pick up, shelter, or euthanize owned animals.

Total Expenditures: $607,672 Total Staffing (FTE): 9.0

Humane Education

Provide communities with pet-related information which serves the public and furthers the mission and goals of the Animal Services Division. Implement education programs which are directed at individuals and groups of individuals associated with service organizations, schools, and community groups.

Total Expenditures: $32,520 Total Staffing (FTE): .50

Licensing

Protect the public by verifying that dog rabies vaccinations are current, collecting licensing fees, issuing licenses, and enforcing license ordinances and state and local rabies control laws. Includes rabid animal reporting and testing; quarantine, bite report coordination, and investigation coordination.

Total Expenditures: $223,629 Total Staffing (FTE): 4.5

Sheltering/Euthanasia

Maintain safe and clean kennel facilities to house strays and animals placed on "hold" by law enforcement; quarantine bite animals; coordinate redemption of animals by owners; and humanely dispose of ill, injured, and unwanted animals.

Total Expenditures: $144,097 Total Staffing (FTE): 1.5

GOALS/PERFORMANCE MEASURES

Department Goal: Protect the public and domestic animals from injuries and disease by responding to citizens and calls for services.

Communitywide Result Link: A safe and healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of stray animals picked up for the fiscal year. **What**: Animal Services routinely patrols the county, picking up stray animals and providing housing at the shelter. **Why:** Our goal is to enhance the health and safety of the animals and the community.	4,100 stray animals picked up	4,000 stray animals picked up	We are continually responding to requests for animal care and control services. By assisting the community in reducing the birth rate of dogs and cats by offering humane education and spay/neuter assistance, we hope to lower impounds during the 2001/02 budget.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of dogs and cats involved in bite incidents with humans that are quarantined. **What:** Animal Services investigates and locates dogs and cats involved in biting of humans, resulting in the quarantining of these animals. **Why:** Animal Services is required by state mandate to confine / quarantine all animals involved in animal to human biting incidents. This is done to protect the public from the spread of diseases (i.e. rabies).	New Measure	90%	Animal Services works diligently to investigate and locate animals involved in biting humans. Currently, the Animal Control Officers have a 89% success rate locating the animals involved in biting incidents. Our challenge lies in locating feral cats and the owners of stray dogs.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of dogs licensed for the fiscal year. **What:** This measure tracks the number of licensed dogs in the county. **Why:** Licensing dogs is a tool to protect the public and enforce the license ordinances. Licensing dogs help Animal Services return lost pets to their rightful owners.	12,000 dogs licensed	13,200 dogs licensed	Animal Service requires all redeemed and adopted dogs to be licensed at the time to release. Additionally, we are verifying vaccination reports from local veterinarians to help increase the licensing of dogs.

Department Goal: Provide a safe and clean environment for all sheltered animals, thus improving opportunities for increased adoption, redemption, and overall health to the animals.

Communitywide Result Link: A safe and healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of animals adopted during the fiscal year. **What:** This measure reflects the percentage of animals adopted from our shelter annually. **Why:** This measures the success of our animal adoption program.	30%	35%	Our staff and volunteers are continuing in their objective to maintain a safe and healthy environment at the shelter, thus improving the opportunities to increase adoption rates by 5% in the coming year. This equates to 1,540 adoptions.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of animals redeemed for the fiscal year. **What:** Animal Services tracks the number of lost animals reunited with their owners each year. **Why:** This measures the success of our efforts to reunite lost pets with their caregivers in a safe and healthy condition.	21%	22%	Our shelter is open to the public six (6) days a week. This allows pet owners the opportunity to reclaim their lost pets. Our shelter staff and volunteers have assisted with increasing the number of pets with their owners by 1% this year. Our goal is to increase the redemption rate by an additional 1%, equating to over 1,050 pets returned to their owners.

Animal Services

Budget Unit: 2840

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of animals euthanized during the fiscal year. **What:** Animal Services documents and reports the number of dogs and cats euthanized to the State. **Why:** This measure helps us track the effectiveness of our animal adoption and redemption program.	2,100	2,000	With the help of our Humane Education and Spay / Neuter Assistance programs we are continually reducing our euthanasia rate. In fiscal year 1999/00, we euthanized 2,300 dogs and cats. We are projecting a decrease of 200 for fiscal year 2000/01 and an additional decrease of 100 for next year. It is our objective to continue to educate our community to spay/neuter their pets and to promote adoption and redemption in an effort to reduce the euthanasia rate.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customer survey respondents who rated the kennel facilities, service, and staff as "satisfactory" or "excellent". **What:** The Division has implemented a customer satisfaction survey. **Why:** It is our goal to consistently provide great service to our customers and ensure our facility is safe and clean. This survey will assist Animal Services to make necessary changes or improvements as needed.	New measure	85% of customers satisfied	In July 2000, we implemented a customer satisfaction survey. We have received over 50 completed surveys from people who have visited our shelter. Over 80% of the responses have been positive and we are reviewing all comments and ideas in an effort to improve our Division.

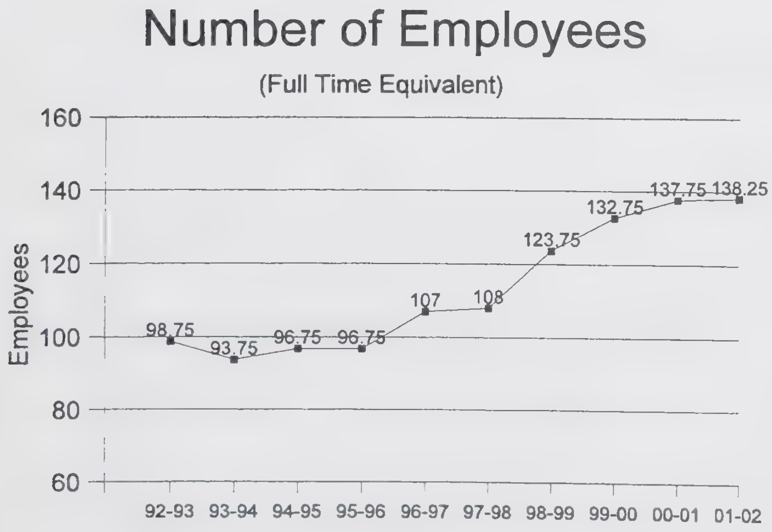
Probation

Budget Unit: 2660

MISSION STATEMENT

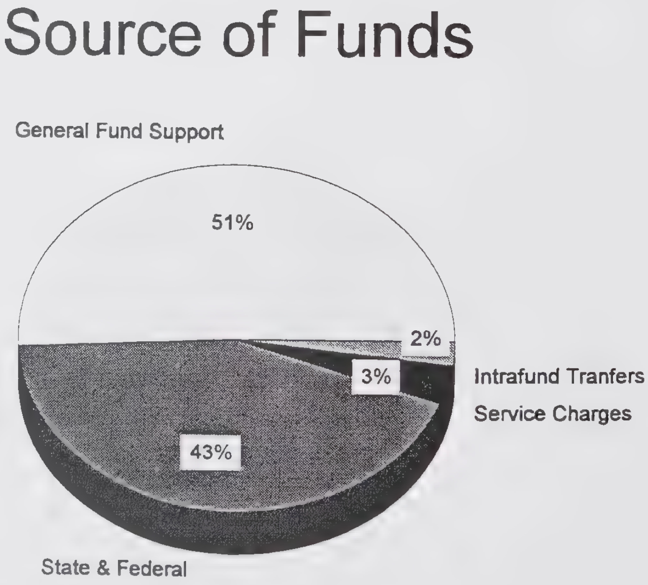
The mission of the San Luis Obispo County Probation Department is to provide for the protection and safety of the community, deliver essential services to the criminal/juvenile justice system, support the rights of victims, and enforce the orders of the Court.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 7,170,877	$ 7,385,175	$ 8,594,438	$ 7,593,254	$ 7,728,036
Services and Supplies	2,311,311	2,482,504	3,090,395	2,364,642	3,150,973
Other Charges	13,189	0	55,000	55,000	55,000
Fixed Assets	39,178	37,925	86,000	6,000	69,989
**Gross Expenditures	$ 9,534,555	$ 9,905,604	$ 11,825,833	$ 10,018,896	$ 11,003,998
Less Intrafund Transfers	215,437	308,672	369,301	214,301	214,301
**Net Expenditures	$ 9,319,118	$ 9,596,932	$ 11,456,532	$ 9,804,595	$ 10,789,697
Revenues	5,272,935	5,471,495	4,888,098	4,711,308	5,617,931
General Fund Support (G.F.S.)	$ 4,046,183	$ 4,125,437	$ 6,568,434	$ 5,093,287	$ 5,171,766



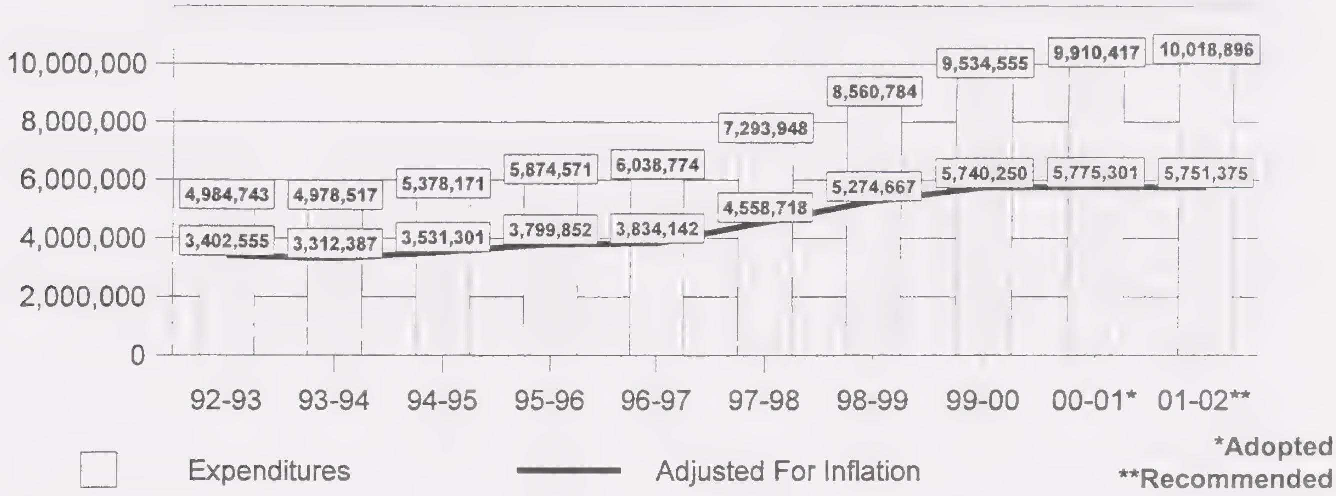
Number of Employees

(Full Time Equivalent)



Source of Funds

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

Demands and mandates for Probation services continue to rise due to the increase in court referrals and defendants placed on Probation. In our effort to respond to these demands for public safety, the Probation Department has prioritized and reallocated existing resources, developed effective collaborations with law and justice partners, other agencies and private non profit organizations. In addition, the department has continued to pursue grant funding to supplement mandates, improve fee collections and institute a case management system.

In fiscal year 1999/2000, your Board approved an Administrative Services Officer to assist with the compliance issues of all grants. In May of 2000, the Probation Department was audited by the California Office of Criminal Justice Planning for a Juvenile Accountability Incentive Grant and was found to be in 100% compliance with all grant requirements. Additionally, we were allocated two Probation Assistant positions in fiscal year 2000/2001 to address our minimum risk cases. The addition of these two Probation Assistants has resulted in the reassignment of two Deputy Probation Officers previously assigned to our minimum supervision caseload. This reassignment has resulted in providing community supervision to 140 previously unsupervised high and medium risk probationers. However, we continue to have approximately 100 high risk and 300 medium risk probationers unsupervised.

Our budget submittal for fiscal year 2001/2002 includes a request for four Deputy Probation Officers to enable the agency to supervise all medium and high risk offenders on probation; two Deputy Probation Officers to preserve the successful Drug Court Program for adult offenders; three Supervising Juvenile Services Officers to provide supervision coverage at the Juvenile Hall; two Collection Officers and one Account Clerk to provide enhanced collection services for victims; a Probation Assistant placed in our Domestic Violence Unit to assist in overseeing this caseload; and two Legal Clerks to provide efficient processing of incoming and ongoing cases. Further, we are requesting funding for peace officer safety equipment, continuing the operation of a Juvenile Boot Camp, and vehicles to provide community based services.

These additional resources will enhance community safety, ensure a safe and secure Juvenile Hall, and provide for the restoration of victims.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
Convert temporary help to a half time cook. $16,351	Temporary help is used to fill cook positions. This conversion will increase an existing half time cook position to full time reducing dependence upon temporary and overtime hours to cover 12 shifts per week and vacation and sick leave hours.	Reduce temporary help and overtime hours to fill cook position at Juvenile Hall. Reduce turnover rate for cook positions at Juvenile Hall. Pass 100% of State inspections related to food service at Juvenile Hall.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommended expenditures are at about the same level as the current year. At this level of funding, Probation will maintain all staff positions and add a .5 FTE Cook for Juvenile Hall. The County General Fund contribution to this department shows an increase of $629,089 or a 14% over the 2000-2001 levels.
- Salaries and Benefit costs are increased by $451,748, or 6%. This increase covers cost of living and step increase adjustments for all existing staff as well as the cost of converting a half time cook at the Juvenile Hall to full time at a cost of about $16,000 per year. Two Deputy Probation Officers assigned to Drug Court are funded only through September 2001, when grant funding expires. These positions may be renewed mid-year if the grant funding is extended.
- The department's support costs, as reflected in the services and supplies accounts, are decreased by a combined total of $338,158. This represents a 12% decrease over the amount approved for the current year. While these accounts show a decrease, it worth noting that the 2000-2001 budget included $525,000 for a group home project that was not developed and is not included in the recommended budget. Comparing the 2000-2001 amounts in this category, without the group home costs, shows that expenses for services and supplies have actually increased by 9%.
- The recommended service and supplies amounts will allow for the purchase of needed safety equipment, replacement of computers and continuation of professional service contracts that provide counseling and placement services for juvenile offenders. The funding for the Tri-Counties Boot Camp is reduced to $93,465, a decrease of about $33,000 from the 2000-2001 level, reflecting a reduction in reimbursements from the Department of Social Services for Boot Camp support.
- Fixed Assets are recommended at $6,000 to allow for the replacement of a commercial food mixer at the Juvenile Hall.
- The 2000- 2001 revenue totals included $525,000 for a group home project that was not brought to fruition because operational and capacity issues associated with it at the Juvenile Hall halted the project . It is more accurate to compare of the 2001-2002 revenue with revenue totals for 2000-2001, without the $525,000 for the group home. Using this comparison, revenues are decreased by about $104,000 due to reductions in other revenue sources.
- The Probation Department, in conjunction with County Administration, intend to obtain outside consultant services to evaluate the current status of the Probation Department and to make recommendations regarding programs and allocation of resources. Based upon consultant findings, changes to the budget, including staff modifications, may be recommended mid-year.

BOARD ADOPTED CHANGES

During the Board's consideration of the Supplemental Budget Document, Budget Unit 2660 expenditures were increased by a total of $986,102 and revenues were increased by $906,623. These changes involved the expenditure of $78,479 in General Fund dollars to develop document imaging capability in the Probation Department. Fixed assets included high speed scanners and computer server ($41,989). Software ($31,490) and two computers ($5,000) comprise the rest of the expenditures.

Implementation of AB 1913, the Schiff-Cardenas Crime Prevention Act, comprises a total of $906,623 in expenditures with the same amount applied to revenues. Expenditures include one Supervising Deputy Probation Officer ($69,303), one Deputy Probation Officer ($61,148), accounting help ($4,331), service and supplies ($396,957), 2 compact sedans ($22,000), and intrafund transfers of $352,884. All positions are for a one year term. These expenditures will implement juvenile justice programs in accordance with a plan approved by the Board of Supervisors. There is no General Fund cost associated with the implementation of this program.

SERVICE PROGRAMS

Court Services

Conduct investigations, provide information, and make recommendations to the Municipal, Superior, and Juvenile courts to assist decision makers in determining the appropriate disposition of cases.

Total Expenditures: $593,813 Total Staffing (FTE): 17.25

Probation

Budget Unit: 2660

Field Services

Protect the community through appropriate case management, prevention, intervention, surveillance, and enforcement activities with juvenile wards, adult felons, and misdemeanants to ensure compliance with court orders. Assess needs and determine appropriate interventions. Support crime victims by remaining sensitive to their concerns throughout the supervision of the case.

Total Expenditures: $3,760,818 Total Staffing (FTE): 43.25

Management and Operations

Conduct mandated inspections of juvenile detention facilities and group homes, coordinate activities of agencies engaged in delinquency prevention, and support crime victims through the collection of restitution. Manage financial resources effectively to achieve maximum outcomes within budgeted resources and actively pursue revenue enhancements. Manage human resources and staff development/training and provide business and clerical services to the Department.

Total Expenditures: $2,672,160 Total Staffing (FTE): 43.25

Residential Services

Manage and maintain the Juvenile Hall detention facility and coordinate placements in foster/group homes, county camps, and the California Youth Authority. Provide diagnostic/treatment services and routine medical care for juvenile wards in custody.

Total Expenditures: $2,870,100 Total Staffing (FTE): 38.5

GOALS/PERFORMANCE MEASURES

Department Goal: Provide timely and accurate information and recommendations to the juvenile and adult justice systems to support decision-makers in determining appropriate disposition of cases.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of local juvenile and adult justice system stakeholders who respond they are satisfied, more than satisfied, or are extremely pleased with the Probation Department's court reports.	New Measure.	75%	Fiscal year 2001/2002 will be the first year the Probation Department will take this measurement.

What: The study will measure the timeliness, accuracy and usefulness (how closely the Court followed Probation's recommendation) of requested and mandated reports.

Why: Preparation and submission of court reports is a mandated function of the Probation Department and a study of how well we perform these tasks will measure our "customer satisfaction" level.

Department Goal: Manage and maintain a safe and secure Juvenile Hall to ensure protection of the youth, staff, and community while complying with applicable laws and standards.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of minors detained at Juvenile Hall who did not escape from custody.	100%	100%	Excellent, no escapes.

What: Were there any escapes from Juvenile Hall.

Why: Minors are detained at Juvenile Hall for the safety and security of the community and/or the protection of the minor.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Cost per day per minor detained at the Juvenile Hall.	New measure	$240	New measure

What: The cost per day to detain a minor in Juvenile Hall based upon the average daily population.

Why: To maintain efficient operations.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of days operating in excess of capacity.	6 days	6 days	Meeting bed capacity standard with minimal days in excess.

What: The State Board of Corrections has established the Juvenile Hall bed capacity at 40 minors.

Why: Compliance with Title 15 standards and safety/security of staff and minors is jeopardized by overcrowding.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Juvenile Hall inspections passed pursuant to all applicable regulations and standards.	100%	100%	Excellent

What: Compliance with State mandated requirements for Juvenile Halls.

Why: To ensure a safe and secure and healthy environment for minors and staff.

Department Goal: Provide supervision in the community (prevention, assessment, case management, intervention, surveillance, enforcement) of juvenile wards, adult felons and misdemeanants in order to enforce court orders and support successful completion of the terms of probation, thus enhancing public safety.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual per probationer cost to provide supervision services.	$3,053 per probationer, per year.	$3,114 per probationer, per year.	The increased cost is reflective of expected cost of living allowances (COLA's).

What: Cost to supervise probationers who are assigned to the Probation Department, divided by the number of probationers served.

Why: The court expects all referred probationers will be supervised.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of juvenile/adult offenders who successfully complete the terms and conditions of their probation.	New measure.	60%	Statistical studies show, the higher level of supervision the more likely one is to fully comply with court orders. Probation has not previously taken this measurement; therefore, the 2001/02 target represents the department's "best guess" based upon available information.

What: Completing probation successfully is defined as satisfactorily completing the terms and conditions of probation.

Why: To improve the quality of life in San Luis Obispo County by attempting to reduce the incidence of probationers violating the orders of the Court.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of high and medium risk probationers who are visited by their assigned probation officer according to Departmental Standards.	Juvenile: 85%; Adult: 88% (high risk cases), 46% (medium risk cases)	Juvenile: 100%; Adult: 100% (high risk cases), 75% (medium risk cases).	Probation's goal is to appropriately supervise all court ordered cases. Thus far, staffing allocations have not allowed us to do this. We will meet our targeted goals by reallocating resources outside of the budget process.
What: Contacting high-risk probationers one time per month and contacting medium-risk probationers one time every 4 months. This applies to probationers living in San Luis Obispo County.			
Why: The Probation Department has standards for probation officers to meet with their assigned probationers in relation to the probationer's perceived risk, in order to aid in the probationer's rehabilitation and to ensure compliance with Court orders. Statistical studies indicate the more a probationer is supervised in the field, the less likely that probationer is to recidivate.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Recidivism rate of assigned probationers (new arrests and convictions).	New measure.	23%	Fiscal year 2000/2001, will be the first year the Probation Department will be able to electronically gather the recidivism rate of probationers. As such, the 2001/02 target represents the department's "best guess" based on available information. Probation will gather statistical data from other jurisdictions for comparison purposes in future budget years.
What: Recidivism measures those probationers, assigned to field supervision, that are convicted of a new crime in San Luis Obispo County.			
Why: Quality of life in San Luis Obispo County is improved by reducing the incidence of crime committed by probationers.			

Department Goal: Support crime victims by giving them a voice in the process and by collecting court-ordered restitution from offenders.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Dollar value of losses restored to victims of crime through collection of restitution.	$370,000	$425,500	Consistently meeting target.
What: The amount of money reimbursed to victims for losses sustained as a result of a criminal act.			
Why: To ensure victims of crime receive claimed and owed restitution.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of crime victims who indicate they are "satisfied" with the victim services provided to them by this Agency.	79%	80%	Projected to meet target.

What: An indication of victim satisfaction with services provided.

Why: To ensure that "our system" does not further victimize those who have already suffered losses.

Department Goal: Enhance operational effectiveness by developing and maintaining a productive workforce, managing and maximizing financial resources, and utilizing a participatory process to implement policies and procedures to achieve desired results.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage compliance with all grant requirements.	100 %	100%	Consistently meeting target.

What: Maintain fiscal and program compliance for all grants.

Why: To manage public funds with responsibility and accountability.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of employees completing required training for the STC (Standards and Training for Corrections) programs.	100%	100%	Consistently meeting target.

What: The number of Probation and Juvenile Service Officers who complete the annual Board of Corrections training requirements.

Why: Maintain and enhance the professional skill level of all Probation department employees; and State funding is contingent on compliance with training hour guidelines established by the State Board of Corrections.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of employee satisfaction surveys rating the Department overall as satisfactory or above.	New measure	75%	Target is a projection.

What: Employee satisfaction survey results.

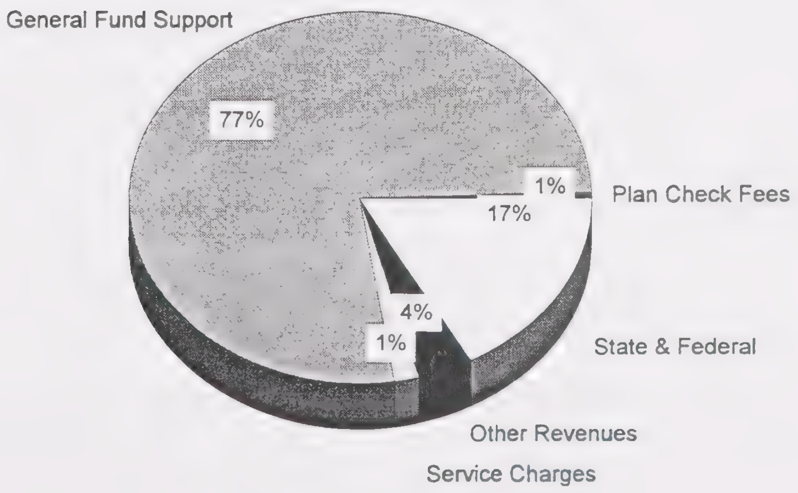
Why: To enhance a participatory, consensus building style and foster a productive workforce.

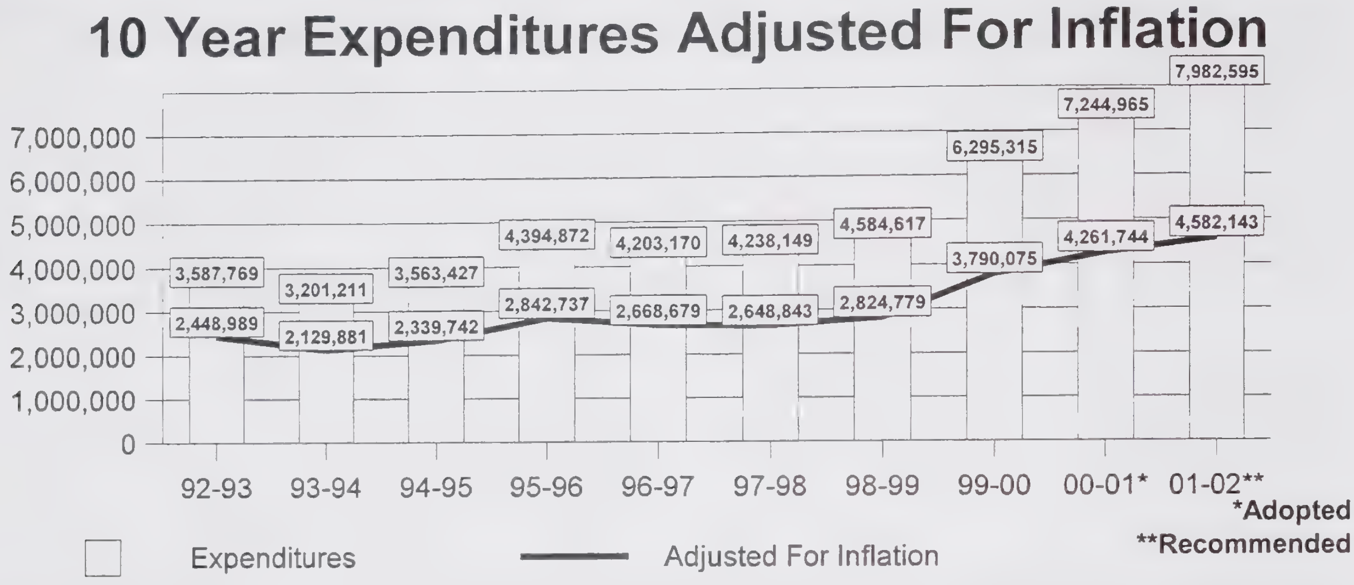
MISSION STATEMENT

To serve and safeguard the community from the impacts of fire, emergency injury and illness, and other physical dangers by providing emergency fire/rescue response, public education, planning, and prevention for the County of San Luis Obispo and its residents.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	5,967,703	6,824,683	7,448,427	7,356,595	7,356,595
Other Charges	0	0	0	0	0
Fixed Assets	749,543	341,949	713,200	626,000	626,000
**Gross Expenditures	$ 6,717,246	$ 7,166,632	$ 8,161,627	$ 7,982,595	$ 7,982,595
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 6,717,246	$ 7,166,632	$ 8,161,627	$ 7,982,595	$ 7,982,595
Revenues	1,881,711	2,320,061	1,930,960	1,870,960	1,870,960
General Fund Support (G.F.S.)	$ 4,835,535	$ 4,846,571	$ 6,230,667	$ 6,111,635	$ 6,111,635

Source of Funds





DEPARTMENT COMMENTS

This year's fire department budget represents an increase over the 2000/01 budget, primarily due to continuation of funding phase 2 and implementation of phase 3 of the staffing plan. This plan provides a minimum two fire fighter staffing level at all county fire stations phased in over five years. The staffing plan is also an essential component in providing an efficient, well trained and disciplined emergency response team. The immediate result of two fire fighter staffing is the reduction in emergency response times. Full implementation will bring us much closer to our goal of providing sufficient resources within nationally recognized response time standards, supporting the desired result of providing a safe and healthy community.

Additionally, we are recommending an increase in the quality of the level of service at Station 20 (Nipomo) and Station 22 (Nipomo Mesa) by upgrading to Paramedic-Advanced Life Support. This is consistent with the service demand, growth, and Ambulance Performance Operations Committee (APOC) recommendations.

Finally we are recommending accelerating the replacement of an additional fire engine, for a total of two, in order to take advantage of current contract prices that will save $40,000 for each engine.

The following is a summary of the significant issues/changes for the upcoming fiscal year.

As approved in the 2000/01 budget and in accordance with phase 2 of the staffing plan, two additional fire stations were converted to two-person permanent staffing and one fire equipment mechanic was hired as of January 2001. Sustaining this staffing level for a full year will impact the 2001/02 budget by $308,316.

Phase 3 of the fire department staffing plan calls for replacing seasonal firefighters with full-time personnel at the Heritage Ranch and Creston Fire Stations. These stations are staffed only part of the week, this does NOT change the number of hours staffed per week. This transition is scheduled to occur in January 2002 with an initial fiscal impact of $26,170.

Increasing the quality of service provided from the Nipomo (St. #20) and Nipomo Mesa (St. #22) Fire Stations from Basic Life Support (EMT 1) to Advanced Life Support (Paramedic). This will be accomplished by upgrading 9 of the personnel working on those two fire engines to Paramedics. This requires no additional staff but a required Paramedic license incentive has been included in the cooperative agreement (#2151) at an annual cost of $45,425. There is a one-time start up cost of $105,000 to purchase the required Paramedic equipment. The program will generate $64,500 in annual revenue.

Two replacement fire engines at $280,000 each, including all necessary equipment are requested. Currently 8 of the 21 fire engines in our fleet are between 15 and 24 years old, exceeding their optimum service life. These two replacements would remove from service two fire engines that are unreliable due to a combination of high mileage, excessive downtime, and age. The efficiency and reliability of our emergency fleet is essential to our operational mission.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The full year staffing cost for implementing phase 2 of the Fire Department's "two in, two out" staffing plan increases the CDF contract costs next year by about $150,000 of General Fund dollars. Additionally, phase 3 of the plan, which will provide the noted staffing at the Heritage Ranch and Creston fire stations will increase costs by about $20,500 General Fund dollars in the recommended budget. Salary increases for CDF employees, associated with FY 2000-2001 collective bargaining agreements, is another cost factor for the County Fire contract. The collective bargaining agreements for FY 2001-2002 were not completed at the time the recommended budget was developed and potential increased costs related to bargaining agreement increases have not been included in the 2001-2002 budget recommendation.

- It should be noted that County Fire contract personnel are not included on the County's position allocation list for employees. Staffing level in 2000-2001 was 70 FTE. The recommended staffing level is 72.75 FTE, a 9% increase.

- The purchase of two replacement fire engines is recommended for two reasons. County Fire has five fire trucks that exceed the 15 year recommended replacement cycle and each of the two trucks will be purchased at a $40,000 discount due to State Office of Emergency Services pricing negotiated in the year 2000. Other recommended fixed assets include three radio repeaters. One will replace an existing repeater at the Cuesta Peak site and development of two new sites, one at San Antonio Peak and one at Piedras Blancas. The new radio repeaters will increase public safety radio dispatch by about 220 square miles.

- County Fire proposes to increase service in the Nipomo Mesa area by changing from Basic Life Support to Advanced Life Support (paramedic) service. County Administration recommends that a comprehensive evaluation of costs, future expansion areas for raising service levels, impact upon ambulance rates, and the potential to establish service districts where users could elect to obtain and fund increased service levels should be accomplished prior to initiating this service level increase. The increase in service level, and associated costs are not included in the recommended budget.

- Revenues for County Fire are flat, showing less than a 1% increase. The General Fund contribution to this budget is recommended to increase by $731,116, or 13%, reflecting increased costs associated with the "two in, two out" staffing plan and new/replacement equipment. In addition to the General Fund contribution reflected in this budget, the County also contributes money annually to pay for equipment costs. For 2001-02, the recommended equipment will require $626,000 of General Fund money.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Emergency Response

Provide a well trained and disciplined emergency response team that is properly equipped and prepared to command and control fires, technical rescues, medical emergencies, vehicle accidents, floods, airport crash/rescues, radiological emergencies, hazardous material spills, and other emergencies.

Total Expenditures: $7,435,766 Total Staffing (FTE): 65.75

Prevention/Code Enforcement/Investigation

Promote a safe community by protecting the public health and safety from direct and indirect impact of fires and other emergencies through planning, investigation, public education, hazard and risk reduction, and code enforcement.

Total Expenditures: $310,058 Total Staffing (FTE): 4.0

Training

Train career and volunteer firefighters to enhance skills in firefighting, hazardous materials emergencies, emergency medical service; cliff, flood, and surf rescue, radiological emergencies, heavy fire equipment operation, incident command system, and airport crash/rescue/firefighting.

Total Expenditures: $236,771 Total Staffing (FTE): 3.0

GOALS/PERFORMANCE MEASURES

Department Goal: Effectively manage and mitigate emergencies within nationally recognized response time standards.

Communitywide Result Link: A safe community, A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average response time to emergencies by stations staffed with volunteers (Morro/Torro and Oak Shores). **What**: Response time is the time elapsed between receiving a 911 emergency call and Fire Department resources arriving at the scene of the emergency. **Why:** Nationally accepted standards identify that response times in excess of 5 minutes dramatically reduce emergency responders' effectiveness in mitigating the effects of cardiac arrest or spread of fire.	New measure.	18 minutes	Current average is 19 minutes. The range averages 18 minutes in Morro/Torro to 20 minutes in Oak Shores. While Nationally recognized standards call for an average 5 minute response time 90% of the time, it is unrealistic to expect to meet this standard in all rural areas. This should however remain the standard by which we measure our effectiveness. Any decrease in average response times towards meeting this standard would be a measure of our success.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average response time to emergencies by stations with part-time staff coverage (Cambria, California Valley, Creston, Heritage Ranch, San Luis Obispo, and Shandon). **What:** Response time is the time elapsed between receiving a 911 emergency call and Fire Department resources arriving at the scene of the emergency. **Why:** Nationally accepted standards identify that response times in excess of 5 minutes dramatically reduce emergency responders' effectiveness in mitigating the effects of cardiac arrest or spread of fire.	New measure.	15 minutes	Current average is 16 minutes. The range averages 12.5 minutes in San Luis Obispo to 18.5 minutes in California Valley. While nationally recognized standards call for an average 5 minute response time 90% of the time, it is unrealistic to expect to meet this standard in all rural areas. This should however remain the standard by which we measure our effectiveness. Any decrease in average response times towards meeting this standard would be a measure of our success.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average response time to emergencies by stations with full-time staff coverage (Airport, Avila Valley, Meridian, Nipomo, Nipomo Mesa, Parkhill, and Paso Robles). **What**: Response time is the time elapsed between receiving a 911 emergency call and Fire Department resources arriving at the scene of the emergency. **Why:** Nationally accepted standards identify that response times in excess of 5 minutes dramatically reduce emergency responders' effectiveness in mitigating the effects of cardiac arrest or spread of fire.	New measure.	11 minutes	Current average is 11.5 minutes. The range averages 8 minutes in Nipomo to 14.5 minutes in Park Hill. While nationally recognized standards call for an average 5 minute response time 90% of the time, it is unrealistic to expect to meet this standard in all rural areas. This should however remain the standard by which we measure our effectiveness. Any decrease in average response times towards meeting this standard would be a measure of our success.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time the initial resources effectively handled the incident. **What:** Indicates the number of times initial resources were sufficient to handle an incident. **Why:** Nationally accepted standards show that to safely and effectively operate at the scene of an emergency requires a minimum of 4 firefighters to arrive within the prescribed response time. Currently initial resources are staffed with 2 personnel.	New measure.	70%	FY 01/02 target is an educated estimate based on figures currently available. Our success rate is a direct reflection of our standard staffing pattern and predominate incident type. A 2 person crew is generally sufficient at most medical emergencies, however more complex incidents such as fires, vehicle accidents, and rescues, will always require additional resources to be operationally effective.

Department Goal: Ensure that all new construction and existing public occupancy buildings comply with Uniform Fire Code and State Fire Safe Regulations.

Communitywide Result Link: A safe community, A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of pre-fire engineering (plan review) and code enforcement inspections (site inspections) completed for new construction within required time frame. **What:** Plan review and site inspections are necessary to assure compliance with fire and life safety codes. **Why:** Compliance with fire and life safety standards ensures the safe and responsible development of our community.	New measure.	100%	This past year 4,400 personnel hours were devoted to completing the necessary plan reviews and site inspections for 819 new construction projects. All projects were completed within required time frame.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of code enforcement inspections completed for existing public occupancy buildings within required time frame. **What:** Facility inspections assure compliance with fire and life safety codes. **Why:** Compliance with fire and life safety standards ensures the safety and economic stability of our community.	New measure.	30%	Last year 189 out of 700 public occupancies received code enforcement inspections. The low number of inspections in existing occupancies is a result of the available staff hours being predominately consumed by the high volume of new construction plan reviews and site inspections.

Department Goal: Provide training to maintain a safe and efficient emergency response team, educate the public on prevention strategies, and meet federal, state, and local mandates.

Communitywide Result Link: A safe community, A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of hours/percentage of full-time and paid-call personnel receiving mandated training.	New measure.	60,000 hours / 100% trained.	Consistently meeting target.

What: Number of mandated training hours for personnel.

Why: State, Federal, and local mandates require specific training on an annual basis to maintain a safe and efficient emergency response team.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of students/percentage of the target student population receiving fire/life safety education.	New measure.	8,100 students / 41%.	New measure.

What: Students in preschool through sixth grade who receive fire/life safety education.

Why: Fire/life safety education is proven to have a direct impact on reducing the number of fires and injuries within the community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual fire loss per thousand population.	New measure.	$32,910 per 1,000 population.	FY 01/02 target is an educated estimate based on figures currently available. In future years we plan to provide comparable data from similar communities as a measure of our performance.

What: Property lost to fire in relation to community population. Includes structure and wildland responsibilities.

Why: Fire loss trends are an indicator of fire suppression and public education program effectiveness.

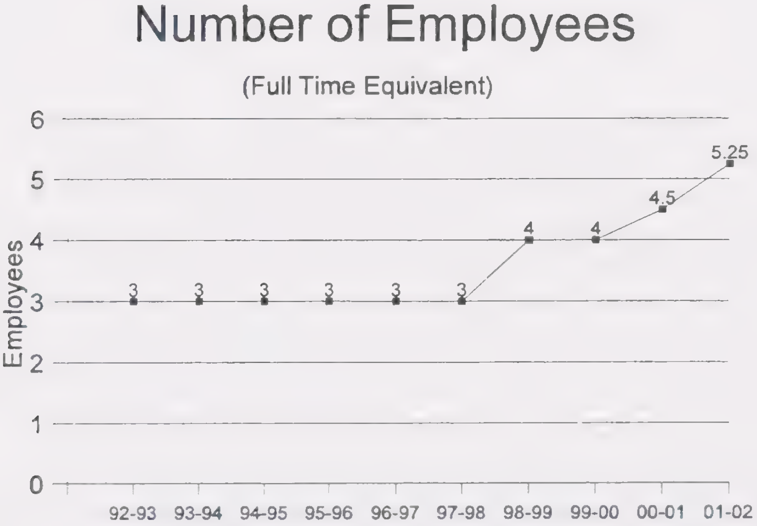
Emergency Services

Budget Unit: 2790

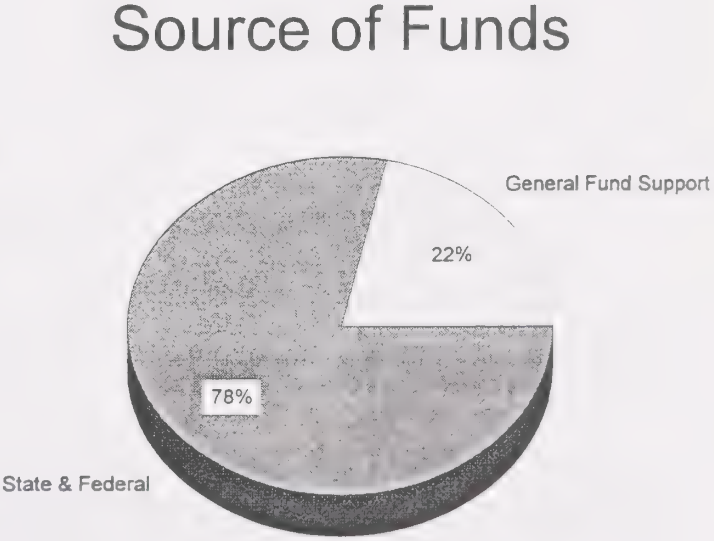
MISSION STATEMENT

The County Office of Emergency Services is committed to serving the public before, during and after times of emergency and disaster by promoting effective coordination between agencies and encouraging emergency preparedness of the public and organizations involved in emergency response.

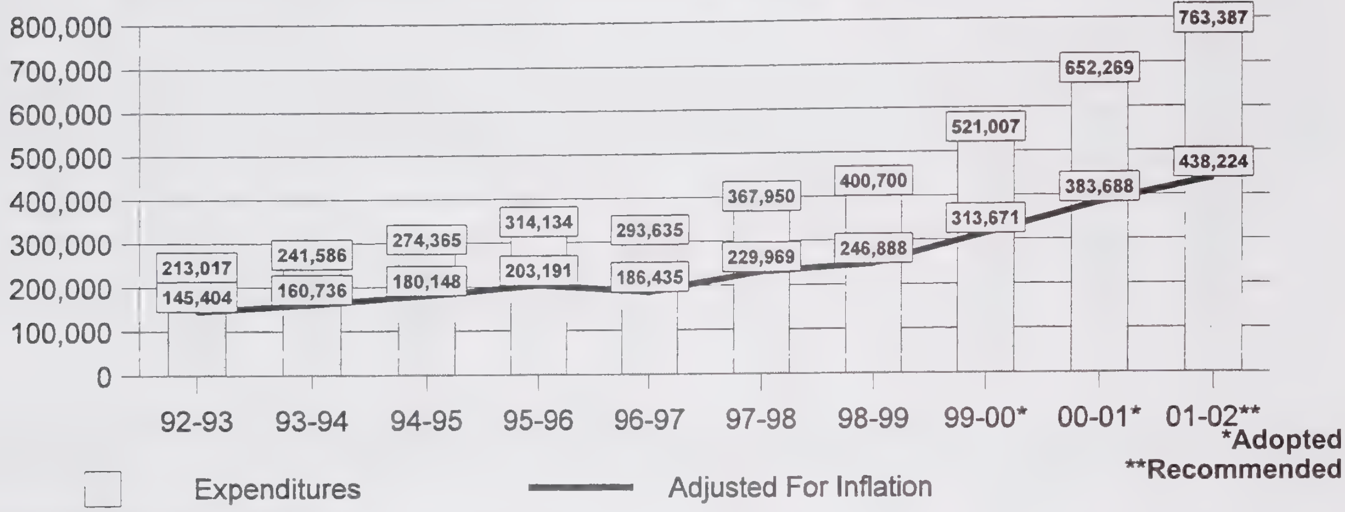
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 323,445	$ 355,681	$ 424,222	$ 424,222	$ 424,222
Services and Supplies	179,959	182,652	331,665	331,665	331,665
Other Charges	0	0	0	0	0
Fixed Assets	17,603	15,310	7,500	7,500	7,500
**Gross Expenditures	$ 521,007	$ 553,643	$ 763,387	$ 763,387	$ 763,387
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 521,007	$ 553,643	$ 763,387	$ 763,387	$ 763,387
Revenues	485,258	563,326	603,470	603,570	603,570
General Fund Support (G.F.S.)	$ 35,749	$ (9,683)	$ 159,917	$ 159,817	$ 159,817


Number of Employees

(Full Time Equivalent)


Source of Funds

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The 2001-2002 budget for the Office of Emergency Services (OES) is consistent with the goals and performance measurements for the office. Primary roles of the Office of Emergency Services include the coordination of interagency response and emergency planning for unusual or significant emergencies and disasters, support to public safety and related response agencies, and monitoring unusual situations which may have an impact on County residents in order to be prepared for any emergency. Another role is to support other agencies by providing emergency information to the public. Whether it is through planning, training, drills, public education, or actual emergency response, OES continually strives to do its part to meet the County's community-wide goal of a safe community.

In order to accomplish its mission and meet its goals and measures, the OES's budget includes an increase in total appropriations and General Fund contribution. While most of the increase is offset by increases in revenues, the budget reflects an overall increase of $41,508 in net county cost. Over half of this increase is due to the inclusion of the year two phase in of Auditor's general overhead costs. Additional reasons for the increase in net cost include funding for COLA and increases for general emergency planning and preparedness costs for state and federal initiatives involving terrorism and tsunami emergency preparedness. These increases cannot be fully offset by the attainable revenues.

The requested budget includes conversion of the one half time contract position to a three quarter time limited term position. County policy generally limits contract positions to two years. Conversion of the position to a limited term position will allow OES to maintain adequate staffing levels for the increasing responsibilities within the Nuclear Power Preparedness (NPP) program. These responsibilities have increased to include development of revised training videos, a greatly expanded role with NPP exercise preparation and increasing assistance provided to County departments and other local agencies. The contract position provided the additional help to meet the requirements of this program. The conversion to a limited term allows OES to keep pace with the requirements of this program and to continue the work in other programs involving hazardous materials, earthquake and flood preparedness. The cost for this position is entirely offset by NPP revenues. In the next year, OES will also pursue recent State and Federal initiatives involving terrorism and tsunami planning.

Overall, the OES budget is 75% offset by NPP program funds which are indirectly supplied by a utility company and received by the county through the state. State law requires operators of nuclear power plants to offset the costs of offsite emergency preparedness efforts by local governments. An additional 2% of the OES budget is offset by Federal Emergency Management Agency funds provided through the state for local agencies to assist with disaster response planning.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
Convert Contract Position to Limited Term Emergency Services Coordinator $31,150	Convert .5 Contract Position to a .75 Limited Term Emergency Services Coordinator.	Assist with meeting OES exercise goals. Increase number of law enforcement officers that attend OES training programs by 170% Increase revenue reimbursements by $82,000 Complete Nuclear Power Plant Plan update by end of fiscal year.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Office of Emergency Services (OES) includes a 21% increase in salaries and benefits. Three factors account for this increase. The first factor is the recommended conversion of a .5 FTE contract Emergency Services Coordinator position to a .75 FTE limited term Emergency Services Coordinator position ($31,150). The second factor involves the method through which clerical support is provided to OES. Currently, OES pays for clerical support through an intra-fund transfer to Administration for a .5 FTE Senior Typist Clerk (STC). The recommended budget the transfers the existing STC position from the Administrative Office to the OES budget. While the OES salaries and benefits accounts will increase by $29,000 to cover the cost of this position, there will be a corresponding decrease in the intra-fund transfer account in the OES services and supplies budget. Cost of living, step increases and inequity adjustments is the third factor for the increase in the OES salary and benefits accounts. It should be noted that both the recommended .75 limited term and clerical positions are entirely offset by revenues associated with the Nuclear Power Preparedness (NPP) program.

- Over the past several years, changes in PG&E support for the off site Nuclear Power Preparedness (NPP) programs have resulted in a greater number of tasks and responsibilities being shifted to OES staff. The shift has included greater responsibility for coordinating evaluated NPP exercises with the federal and state governments, management of radiological and decontamination equipment and development of training programs and videos used in the NPP program. In FY 2001-2002, OES will be developing a full scale FEMA evaluated nuclear power plant response exercise that will be held early in the subsequent year. Development of mandated exercises is time and staff intensive. The recommended limited term position maintains an appropriate level of service in the NPP program and replaces a contract position in accordance with Personnel policy limiting time allowed for a contract position to a 2 year period. This position will also allow for staff development of terrorism and tsunami response plans being promoted by both the federal and state governments.

- The Services and supplies accounts have increased by 9%, which is related to an increase in county wide overhead charges.

- A decontamination supply trailer is proposed to be purchased as a fixed asset. This trailer will allow for the storage and rapid transport of decontamination supplies related to the NPP program. The trailer cost is $7,500 and is entirely offset by reimbursements available through the State NPP funds.

- OES has developed measurable goals and objectives for the coming year. They include establishing targets for successful evaluation of the FEMA evaluated exercise as well as measuring the effectiveness of coordination efforts with county departments and allied organizations, measuring the effectiveness of training and completing updates of 48 emergency plans and procedures.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAM DESCRIPTION

Emergency Planning

Develop and maintain specific disaster and emergency contingency plans including the San Luis Obispo County Emergency Operations Plan to ensure compliance with State guidelines regarding multi-hazard planning. Assist outside agencies and jurisdictions in developing coordinated emergency plans. Maintain the San Luis Obispo County/Cities Nuclear Power Plant Emergency Response Plan. Coordinate response and evacuation planning and the development of standard operating procedures.

Total Expenditures: $208,240 Total Staffing (FTE): 1.50

Emergency Preparedness/Coordination

Plan and coordinate pre-emergency actions which will result in an effective and timely response to multi-jurisdictional emergencies by affected agencies. Maintain emergency operations centers in a state of readiness. Prepare reports required by the California Office of Emergency Services and the Federal Emergency Management Agency (FEMA) to ensure regulatory compliance and maintain the County's eligibility to participate fully in state and federal funding programs.

Total Expenditures: $250,182 Total Staffing (FTE): 1.80

Emergency Response, Exercises, and Drills

Coordinate deployment of public resources in response to emergencies through activation and support of the County-wide emergency organization and plans. Develop and administer emergency response exercises and drills which provide effective training experiences, test emergency response plans, and comply with appropriate state and federal requirements.

Total Expenditures: $113,096 Total Staffing (FTE): .75

Emergency Worker Training

Develop, maintain, and coordinate the San Luis Obispo County emergency worker training program (classroom training, drills, and exercises) to train county employees and other emergency responders to effectively respond to emergencies and disasters.

Total Expenditures: $139,563 Total Staffing (FTE): .90

Public Information

Disseminate emergency information during large emergencies of which the county is a lead agency. Coordinate dissemination of emergency information as requested by other agencies. Develop and distribute information, and/or coordinate distribution of, emergency procedures to the public to enhance emergency preparedness.

Total Expenditures: $26,153 Total Staffing (FTE): .15

Disaster Recovery Coordination

Coordinate initial disaster recovery operations between cities, special districts, county departments, the State Office of Emergency Service, and the Federal Emergency Management Agency. Coordinate damage assessment and assist the public and local government jurisdictions in determining eligibility and obtaining state and/or federal disaster assistance.

Total Expenditures: $26,153 Total Staffing (FTE): .15

GOALS/PERFORMANCE MEASURES

Department Goal: Coordinate emergency planning efforts of government and community based organizations to ensure a consistent, county-wide response to emergency situations and compliance with regulatory requirements.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of deficiencies received during biennial and other Federal Emergency Management Agency evaluations related to compliance with regulations involving nuclear power plant related emergency plans and procedures.	New Measure	0	The FEMA evaluation of the 99-00 exercise had no deficiencies. The next FEMA evaluation will take place during 2002/03.

What: The Federal Emergency Management Agency evaluates a full-scale simulated nuclear power plant emergency exercise every two years. This is done to evaluate emergency preparedness and ensure compliance with regulatory requirements.

Why: A zero deficiency rating by FEMA is a statement that emergency planning, training, and coordination within San Luis Obispo County is the level necessary to provide a reasonable assurance of protection of the public health and safety.

Emergency Services
Budget Unit: 2790

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of Areas Requiring Corrective Action (ARCA) received during biennial and other Federal Emergency Management Agency evaluations related to compliance with regulations involving nuclear power plant related emergency plans and procedures.	New measure	To be in the top 25% of all local jurisdictions	The next FEMA evaluation will take place during 2002/03.

What: ARCAs are recommendations to improve procedures or training which do not jeopardize the health and safety of the community.

Why: To refine emergency response capability.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of emergency response plans and operating procedures updated/reviewed every two years.	New measure.	70%	By updating 70% (which equates to 48) of our plans or procedures annually, County residents can be assured that the best possible emergency response can be made available in the event of a disaster.

What: County response plans and/or procedures provide policy direction and guidance during emergencies.

Why: Review of the emergency plans and/or procedures ensures they meet appropriate standards.

Department Goal: Coordinate emergency planning efforts of government and community based organizations to ensure a consistent, county-wide response to emergency situations and compliance with regulatory requirements.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of survey respondents rating the overall effectiveness of our coordination efforts for agencies involved in emergency drills/exercises as good to excellent.	New measure	85%	New measure

What: This measures the effectiveness of our coordination efforts related to emergency drills/exercises.

Why: This feedback is important so that we can continually improve our coordination efforts.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of survey results rating training done by OES as “good” to “excellent”.	New measure	80%	New measure

What: The County Office of Emergency Services incorporates a variety of training programs for both County employees and members of other organizations involved with emergency response.

Why: This is a reflection of the effectiveness associated with the training as determined from the recipients of the training.

Department Goal: Manage, coordinate, and maintain emergency operations centers and emergency equipment/systems in states of readiness to ensure effective and efficient response to an emergency.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of monthly inspections of the County Emergency Operations Center (EOC) and related facilities completed on schedule.	New measure	100% on schedule	Should a critical piece of equipment malfunction during a test, repairs are typically made within 72 hours.

What: Emergency facilities and communications/data equipment that are used to coordinate and oversee incident response actions need to be maintained and ready for use at any time.

Why: Maintaining properly functioning equipment and communications at the County Emergency Operations Center is essential to effective emergency response.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of bi-monthly Emergency Alert System (EAS) tests completed on time and successfully from the County Emergency Operations Center (EOC).	100% of all tests completed/system 100% operational	100% of all tests completed/system 100% operational	Consistently meeting target.

What: Using EAS, emergency information can quickly be provided to the public through electronic media such as radio, broadcast TV, and cable TV.

Why: Testing the Emergency Alert System ensures that important information will reach the public in the event of an emergency

Department Goal: Maximize reimbursement and revenues from state, federal, and local sources.

Communitywide Result Link: A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Office of Emergency Services costs reimbursed from state, federal, and local sources.	80%	75%	We believe we are maximizing our opportunities for reimbursement.

What: This measures the extent to which we are successful in securing non-general fund dollars to offset local emergency planning costs.

Why: In order to ensure emergency plans and procedures can be developed by local agencies, state and federal emergency management fiscal reimbursement programs are in place to partially offset costs.

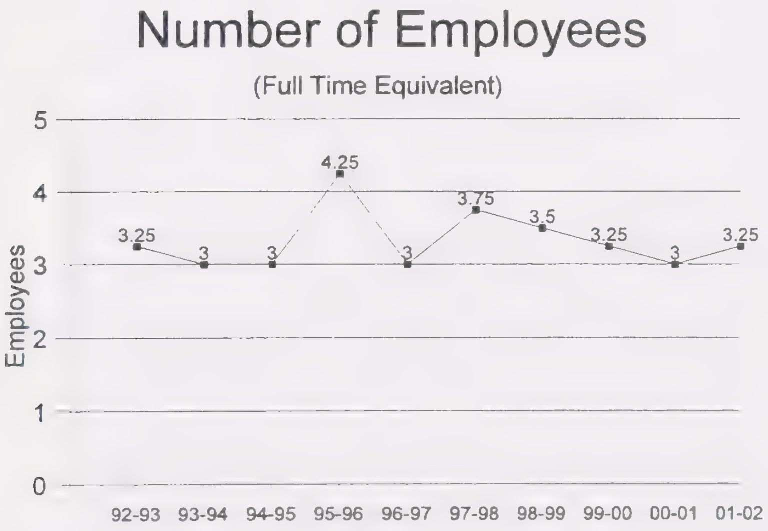
Waste Management

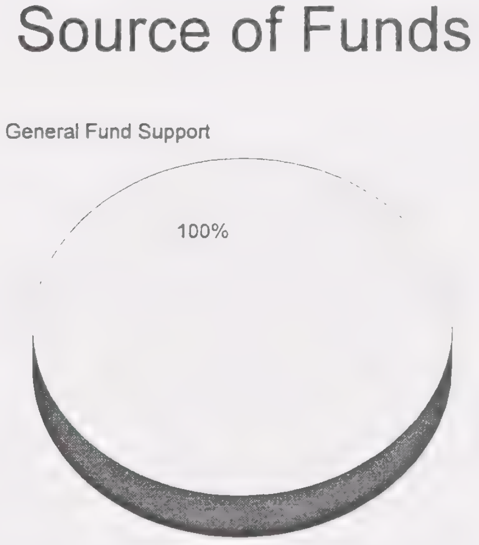
Budget Unit: 2945

MISSION STATEMENT

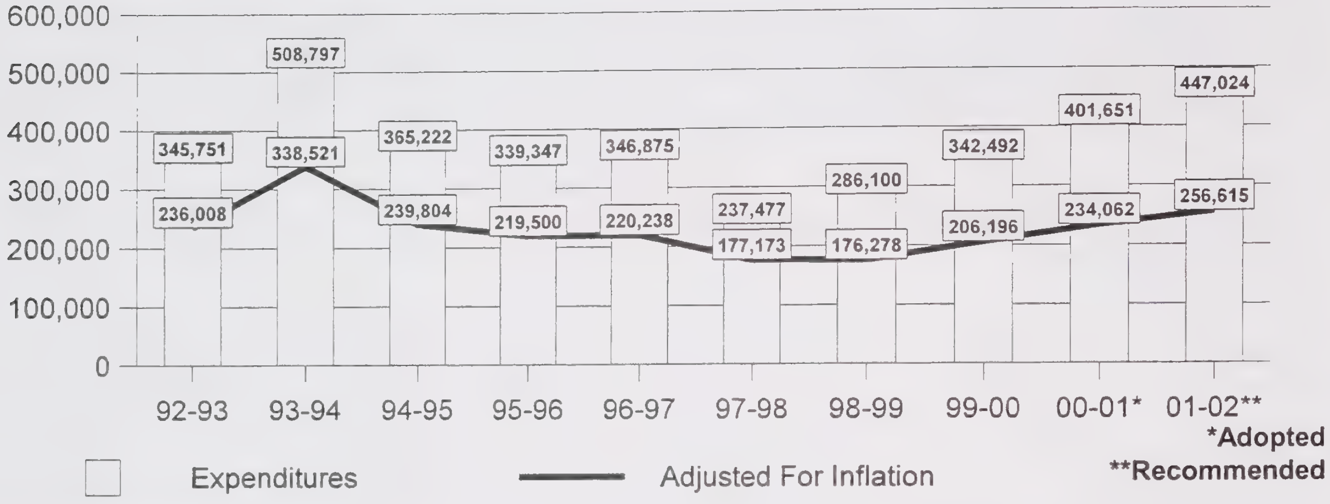
Provide public facilities and services that ensure health and safety and enhance quality of life for the community.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	342,492	371,581	447,024	447,024	447,024
Other Charges	0	0	0	0	0
Fixed Assets	0	21,051	0	0	0
**Gross Expenditures	$ 342,492	$ 392,632	$ 447,024	$ 447,024	$ 447,024
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 342,492	$ 392,632	$ 447,024	$ 447,024	$ 447,024
Revenues	0	2,624	0	0	0
General Fund Support (G.F.S.)	$ 342,492	$ 390,008	$ 447,024	$ 447,024	$ 447,024





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Landfill Management program budget of $232,240 covers all post-closure maintenance and administration of the Los Osos Landfill. This budget request is 9% more than the current fiscal year budget.

A portion of the budget increase for Landfill Management is attributed to an increase in the labor costs resulting from the contracted services of an outside agency to perform the operation, monitoring, and maintenance of the Los Osos Landfill Gas Control System. The increase is also attributed to the additional cost for flare emission source testing that is performed on a bi-yearly basis, and to the addition of countywide overhead.

The Solid Waste Coordination program budget of $214,784 continues efforts on waste reduction and recycling programs. This budget request is 14% more than the current fiscal year budget.

Points of emphasis for Solid Waste Management for fiscal year 2001-02 include supporting programs which will impact our goal to reduce solid waste and enchance recycling opportunities, particularly in the unincorporated areas of the county. Specifically, the budget increase reflects a response to the changes in regulations regarding backyard burning practices in the unincorporated areas, the changes in the collection and recycling systems for the county government office program and the expressed desire of the Board of Supervisors and the public for better educational programs about waste reduction and recycling opportunities. The addition of countywide overhead also contributes to the budget increase.

Franchise fees collected and paid by garbage haulers to the County for FY 2001-02 will be approximately $350,000.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Waste Management Program's budget functions under the umbrella of the Public Works Department Internal Service Fund. All staffing, services, supplies, and equipment necessary to perform Waste Management services are provided by the Internal Service Fund and charged back as services are performed.

Overall, the recommended General Fund contribution to this budget unit is increasing 11%, or $45,373 for the following reasons:

- The Landfill Management program budget is increasing $13,032 (9%) to cover an 11% increase in contracted services as well as an increase in countywide overhead.
- This budget also includes $10,000 for the biannual flare emission source testing. However, savings in other sub-programs will cover this additional cost.
- The Solid Waste Coordination program budget is increasing almost 14% ($26,000) to account for inflation and the additional requirements noted by the department above. A minor reallocation of existing staff (.25 FTE) is recommended to respond to the Board's direction to enhance public education on waste reduction and recycling opportunities in order to meet State mandated waste reduction goals.

Waste Management

Budget Unit: 2945

There are no revenues associated with this budget, however franchise fees are paid by garbage haulers. These fees are declining by $235,000, beginning in FY 2000/01 due to the Community Service Districts of Nipomo, Los Osos and Templeton providing their own garbage collection. Franchise fee revenue is recommended at $350,000 and is reflected in Budget Unit 2001 - Non-Departmental Revenue.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Landfill Management

Supervise/perform maintenance at a closed landfill (the Los Osos Landfill) in a fiscally and environmentally sound manner to ensure compliance with Federal, State, and local regulations. Monitor and report environmental impact results, inspect and maintain the gas control system, and perform corrective action.

Total Expenditures: $232,240 Total Staffing (FTE): 1.0

Solid Waste Coordination

Design and implement programs to reduce solid waste and enhance recycling efforts. Negotiate and administer franchise contracts with waste hauling vendors. Act as a central information source and "clearinghouse" for inquiries from the public and other agencies regarding solid waste matters.

Total Expenditures: $214,784 Total Staffing (FTE): 2.25

GOALS/PERFORMANCE MEASURES

Department Goal: Design and implement cost effective and efficient programs to reduce solid waste and enhance recycling opportunities in the unincorporated areas.

Communitywide Result Link: A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Pounds per day per capita of solid waste generated within the unincorporated area of county. **What**: The pounds of solid waste per day per capita originating in the unincorporated area of the county sent to regional landfills. **Why:** This is an indicator of the progress towards the state-mandated waste reduction goal of the Integrated Waste Management Act.	4.25	4.0	It is our goal to reach 2.75 pounds per day per capita, which is a 50% reduction from the 1990 actual of 5.5 pounds per day per capita. Hopefully, through education efforts and other recycling programs the downward trend will continue.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Countywide reduction in the percentage of solid waste disposed in regional landfills. **What:** Percentage reduction from the State established amount of solid waste disposed in regional landfills from both the unincorporated and incorporated areas of San Luis Obispo County. This measure takes into consideration: change of population, taxable sales, employment and inflation. **Why:** The objective of this program is to extend the life of existing landfills by reducing the stream of solid waste being disposed. This is a State mandated objective.	51% reduction	50%	Countywide, which includes unincorporated and six incorporated areas of the county, the reduction exceeds the mandated 50% reduction.

Health & Human Services

- Boards, Commissions, Community Projects
- Health Agency
  - Public Health Department
  - Public Guardian
  - Mental Health
  - Drug & Alcohol Services
  - Drinking Driver Program
  - Law Enforcement Medical Care
  - County Medical Services Program
  - Emergency Medical Services Fund
  - California Healthcare for Indigents Program
- Social Services Administration
  - Foster Care
  - CalWORKs
  - General Assistance
- Veterans Services
- Medical Services
  - Medical Assistance Program

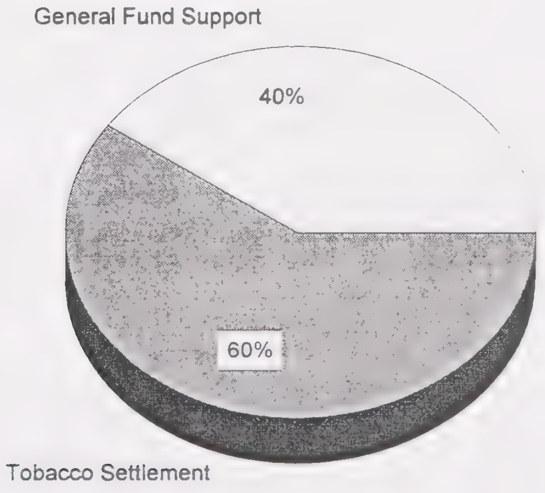
Boards, Commissions, Community Projects
Budget Unit: 2080

MISSION STATEMENT

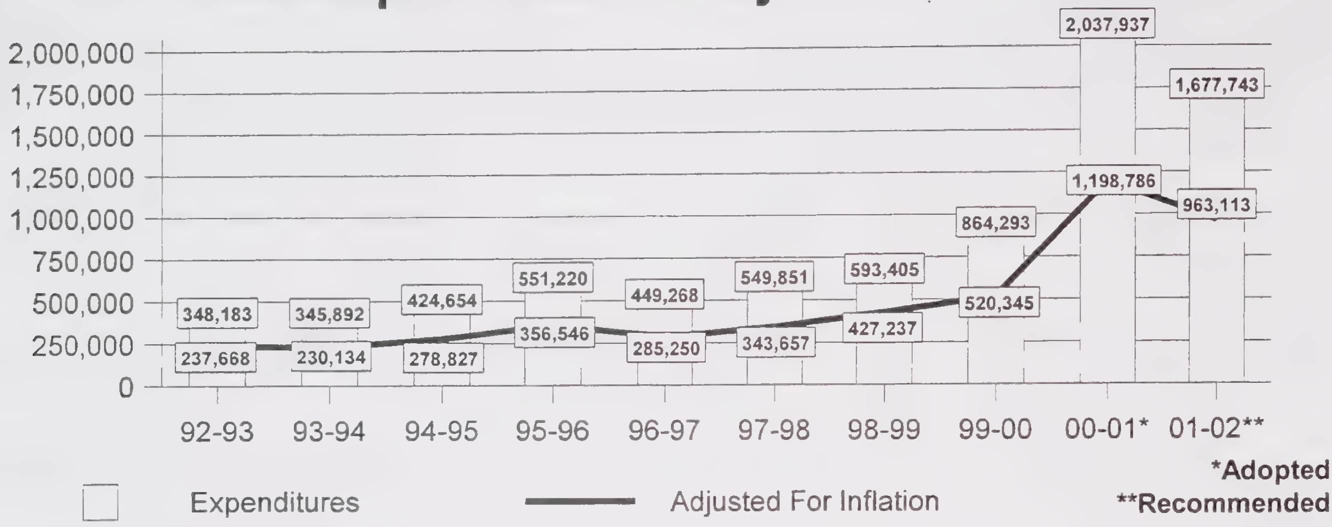
To provide financial support to non-profit agencies and advisory groups to assist them in providing essential services not provided by the County and to support their on-going operations.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	797,549	2,102,024	2,157,321	1,677,743	2,080,091
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 797,549	$ 2,102,024	$ 2,157,321	$ 1,677,743	$ 2,080,091
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 797,549	$ 2,102,024	$ 2,157,321	$ 1,677,743	$ 2,080,091
Revenues	979	1,079,510	1,000,000	1,000,000	1,000,000
General Fund Support (G.F.S.)	$ 796,570	$ 1,022,514	$ 1,157,321	$ 677,743	$ 1,080,091

Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the Community Projects budget will decrease by approximately $283,244 or 30 percent for 2001/02. The reduction is because several one-time projects were funded in 2000/01. Below is a description, by program, of how the recommended funding will be distributed:

- **Community Projects**: Each Supervisor will receive $20,000 in new community project funds for 2001/02. This totals $100,000 for all Supervisors, and represents the same level of funding as the current year. It is important to note that any community project funds remaining at year end will be encumbered and carried forward into 2001/02.

- **Community Based Organizations**: Recommended funding for community-based organizations totals $250,375 for 2001/02. This represents an approximate 5% increase over the current year, pursuant to Board direction that community based organization funding increase by an amount equivalent to the overall increase in the county budget. Because Friday Night Live is now being funded in Budget Unit 3075 - Drug and Alcohol Services, the total Community Based Organizations budget is actually less than the current year. The 5% figure represented an educated guess on expected budget growth using the best information available at the time. Consequently, it may be necessary to adjust the recommendation to reflect the actual percentage growth in the recommended budget as part of the supplemental budget document process.

  With respect to the 2001/02 grant recommendations, staff used the same model as has been used in the past. A review panel, composed of representatives from Social Services, the Area Agency on Aging, the Housing Authority, Children's Services Network and County Administration, was convened to review the applications and develop funding recommendations using Board adopted criteria.

- **Other Agency Requests**: Funding for "Other Agency Requests" will decrease by $271,190 for 2001/02. This is again due to the fact that several agencies were funded for one-time projects in 2001/02. With the exception of the agencies addressed below, the recommended budget funds the various agencies at the same level as the current year.

  Funding for the Central Coast Commission for Senior Citizens is recommended to increase by $5,000 to allow the agency to qualify for California Department of Aging administrative matching funds.

  Funding for the San Luis Obispo County Visitors and Conference Bureau (VCB) is recommended to decrease next year. The VCB is requesting $360,000 from the County - 43% of their total budget. Administrative Office staff is unable to establish any rational justification for this requested figure. The VCB's Executive Director indicates the amount is requested because it represents 10% of the County's Transient Occupancy Tax (TOT). She provides no reason for the 10% figure and, notably, is applying this formula only to the County. None of the seven cities is providing or being asked to provide 10% of their TOT. So the County is being asked to provide almost twice as much as all seven cities combined, despite the fact that the County's TOT revenues totals less than one-third of the cities'. This is grossly inequitable.

The purpose of the VCB is to increase tourism in San Luis Obispo. Its membership includes the private sector and tourist related businesses, such as hotels. The business sector is being asked to fund 30% of the VCB's budget. The proportional benefits of the VCB's success fall 90% to the private sector and 10% to the public sector through the Transient Occupancy Tax.

A rational and equitable contribution from the County to the VCB would be a proportionate share (along with other governmental entities) of 10% of the VCB's budget (reflecting that 10% benefit that the county and cities receive) - approximately 2.5% based on TOT receipts. However, in recognition of historical funding levels, the Administrative Office is recommending that for 2001/02, the Board contract with the VCB for $70,000. This represents 10% of the current level budget for the VCB. The Board should also direct the VCB to seek appropriate funding from those businesses that benefit from the VCB's efforts.

For the first time, the Food Bank Coalition of San Luis Obispo County is requesting to be included in the Other Agency Requests section of this budget unit. The stated reason for this request is that the group operates countywide and provides food to at least four other organizations. In the past, the organization's funding request has been included with the Community Based Organizations. However, last year the group instead decided to apply for individual Supervisor's community project funds.

For 2001/02, the Food Bank is requesting $30,000 from the Other Agency Requests section of the budget. The group believes it would get a higher level of funding from this source. The staff recommendation is that the request not be granted and that the Food Bank should continue to apply for Community Based Organization funding in the future. In our view, the Food Bank is clearly a health and human services agency and should not be grouped with other organizations that do not qualify for Community Based Organization funds. Additionally, many of the other Community Based Organizations provide services throughout the county.

Lastly, at last year's budget hearings, the South County Performing Arts Center requested and received $114,000 in funding. It was our understanding that the funds were a one-time request to complete the building project. The organization has again requested funding ($25,000) because the building project is still not complete. The budget recommendation does not include funding for the South County Performing Arts Center.

- **Grant Programs:** Funding for the grant programs will increase slightly for 2001/02. The recommendation includes a 5% increase for the Visitors Services and Environmental Grant Programs (to be consistent with the community based organization funding) and $1million for the Preventative Health Grant Program. The latter program was established in 2000-01and the first allocation of funds ($1 million) was "endowed" with the San Luis Obispo County Community Foundation. The Administrative Office is recommending that $1 million of tobacco settlement funds again be set aside for this program in 2001-02. We also recommend that 25% of the funding level approved by the Board for future years continue to be placed in the endowment for funding of health prevention programs. Given the uncertainty regarding continued receipt of tobacco settlement dollars, this will ensure a continued funding source for programs that are more vulnerable to reductions when financing is limited.

ORGANIZATION / PROJECT	2000-01 BUDGET	2001-02 REQUEST	2001-02 RECOMMENDATION	2001-02 ADOPTED
COMMUNITY PROJECTS				
District 1 Community Projects	$ 20,000 + carryover	$ 20,000 + carryover	$ 20,000 + carryover	$ 20,000 + carryover
District 2 Community Projects	20,000 + carryover	20,000 + carryover	20,000 + carryover	20,000 + carryover
District 3 Community Projects	20,000 + carryover	20,000 + carryover	20,000 + carryover	20,000 + carryover
District 4 Community Projects	20,000 + carryover	20,000 + carryover	20,000 + carryover	20,000 + carryover
District 5 Community Projects	20,000 + carryover	20,000 + carryover	20,000 + carryover	20,000 + carryover
Total Community Projects	**$100,000**	**$100,000**	**$100,000**	**$100,000**

COMMUNITY-BASED ORGANIZATIONS	2000-01 BUDGET	2001-02 REQUEST	2001-02 RECOMMENDATION	2001-02 ADOPTED
AIDS Support Network - Housing Assistance	$ 14,606	$ 22,181	$ 18,000	$ 18,540
AIDS Support Network - Hepatitis C Project	0	2,000	2,000	2,060
American Red Cross	4,905	6,000	5,500	5,665
Assistance League of San Luis Obispo County	3,270	3,500	3,500	3,605
Atascadero Loaves and Fishes	4,142	4,500	4,500	4,635
Cambria Adult Resources	3,270	8,830	4,000	4,120
Central Coast Assistive Technology Center - Lending Library Services	0	19,245	0	0
Central Coast Assistive Technology Center - Ergofit Program	0	19,941	0	0
Casa Solana, Inc.	2,834	0	0	0
Easter Seal Society - Care & Treatment Program	4,033	4,000	4,000	4,120
Easter Seal Society - Lymphedema Services	0	2,000	0	0
EOC "40 Wonderful"	4,905	4,905	4,905	5,052
EOC-Senior Health Screening Program	21,800	21,800	21,800	22,454
Family Services Center	19,620	19,620	19,620	20,209
First Night San Luis Obispo	0	15,000	2,000	2,060
Five Cities Meals on Wheels	2,180	3,119	3,000	3,090
Friday Night Live	76,950	0	0	0
Harvest Bag	1,635	5,000	2,500	2,575
Health Insurance Counseling & Advocacy Program (HICAP)	1,308	1,500	1,500	1,545
Hotline of San Luis Obispo County	9,810	12,000	10,500	10,815
Lifespan Services Network - Ad Care	13,625	16,000	15,000	15,450
Lifespan Services Network - Caring Callers	3,488	5,000	4,000	4,120
Lifespan Services Network - Foster Grandparents	0	1,000	0	0
Lifespan Services Network - Retired Senior Volunteer Program (RSVP)	12,535	11,500	11,500	11,845
Lifespan Services Network - Senior Companion	0	2,000	0	0
Lifespan Services Network - Senior Peer Counseling	2,289	4,500	3,000	3,090
Long-Term Care Ombudsman Services	15,260	15,718	15,700	16,171
North County Women's Shelter/Center	12,753	12,750	12,750	13,132
Sexual Assault Recovery and Prevention Center	21,800	21,800	21,800	22,454
SLO Child Development Center	21,800	21,800	21,800	22,454
SLO CO Access - Collaboration Program	1,962	8,244	3,000	3,090
SLO Legal Alternatives Corp.	3,052	3,500	3,500	3,605
Senior Nutrition Program - Meal Program	16,350	18,000	18,000	18,540

Senior Nutrition Program - Latino Elder Project	0	5,000	0	0
Women's Community Center of San Luis Obispo	3,270	0	0	0
Women's Shelter Program	11,990	13,000	13,000	13,390
Total Community Based Organizations	**$ 315,442**	**$ 334,953**	**$ 250,375**	**$ 257,886**

OTHER AGENCIES REQUESTS	2000-01 BUDGET	2001-02 REQUEST	2001-02 RECOMMENDATION	2001-02 ADOPTED
Boys and Girls Club of South County	$ 0	$ 0	$ 0	$ 25,000
Cambria CSD - Guthrie -Bianchini House	25,000	0	0	0
Central Coast Commission for Senior Citizens-Area Agency on Aging	35,000	40,000	40,000	40,000
Economic Vitality Corporation	100,000	150,000	100,000	100,000
Food Bank Coalition of San Luis Obispo County	0	30,000	0	30,000
San Luis Obispo Child Development Center	0	0	0	64,837
San Luis Obispo Visitors & Conference Bureau	232,190	360,000	70,000	260,000
San Luis Obispo County Arts Council	41,000	41,000	41,000	41,000
Shandon Boys and Girls Club	0	0	0	25,000
South County Performing Arts Center	114,000	25,000	0	60,000
State Fair Exhibit	1,500	1,500	1,500	1,500
Zoological Society of San Luis Obispo County	20,000	20,000	20,000	20,000
Total Other Agencies Request	**$ 568,690**	**$ 667,500**	**$ 272,500**	**$ 667,337**

GRANT PROGRAMS	2000-01 BUDGET	2001-02 REQUEST	2001-02 RECOMMENDATION	2001-02 ADOPTED
Visitors' Services	$ 40,630	$ 42,843	$ 42,843	$ 42,843
Environmental Programs	10,500	11,025	11,025	11,025
Preventative Health Grant Program	1,000,000	1,000,000	1,000,000	1,000,000
Total Grant Programs	**$ 1,051,130**	**$ 1,053,868**	**$ 1,053,868**	**$ 1,053,868**
Legal Notices and Miscellaneous Expenses	675	1,000	1,000	1,000
Total Community Projects, Community Based Organizations, Other Agencies Request, Grant Programs and Legal Notices.	**$ 2,037,937**	**$ 2,157,321**	**$ 1,677,743**	**$ 2,080,091**

BOARD ADOPTED CHANGES

The Board increased the County's contribution to the San Luis Obispo County Visitors and Conference Bureau by $190,000 over the recommended allocation. They allocated $25,000 each to the Shandon and South County Boys and Girls Clubs. The Board allocated $64,837 to the San Luis Obispo Child Development Center to reimburse that organization for improvements made to County owned land. The Board also provided $60,000 to the South County Performing Arts Center and $30,000 to the Food Bank Coalition of San Luis Obispo County.

The Board also approved the Preventive Health Grant program at a funding level of $1 million. The Board allocated 25%, ($250,000), of the Preventive Health Grant funds for endowment with a local foundation. The Preventive Health Advisory Committee received and reviewed 42 applications totaling over $3.7 million. As part of the Supplemental Document approved by the Board of Supervisors, 13 Preventive Health Grant projects totaling $750,000 were funded as recommended by the Preventive Health Advisory Committee.

SERVICE PROGRAMS

Community Based Organizations

Provides discretionary monies to each of the County Supervisors to fund projects for non-profit groups and to provide operating expenses for advisory committees. Applications may be submitted for community project funds throughout the year.

Total Expenditures: $250,375 Total Staffing (FTE): 0

District Community Projects

Provides funds to non-profit health and human services organizations for programs and services which are not provided by county departments. Eligible organizations submit applications in March of each year. Funding recommendations are included in the proposed budget and considered by the Board of Supervisors during county budget hearings.

Total Expenditures: $100,000 Total Staffing (FTE): 0

Grant Programs

Provides funds to a variety of non-profit organization for operations and specific projects. Some of these groups are funded on a recurring basis and others are funded for specific one-time projects. Funding requests are considered by the Board of Supervisors at the annual budget hearing.

Total Expenditures: $1,054,869 Total Staffing (FTE): 0

Other Agency Requests

Provides funds for the continuing Visitors Services and Environmental Grant Programs. These programs, again for non-profit groups, are to assist in tourism related programs and programs related to enhancement and protection of the environment. The application period for both of these grants is the month of July of each fiscal year. Also included in this budget is funding for the Preventive Health Grant Program.

Total Expenditures: $272,500 Total Staffing (FTE): 0

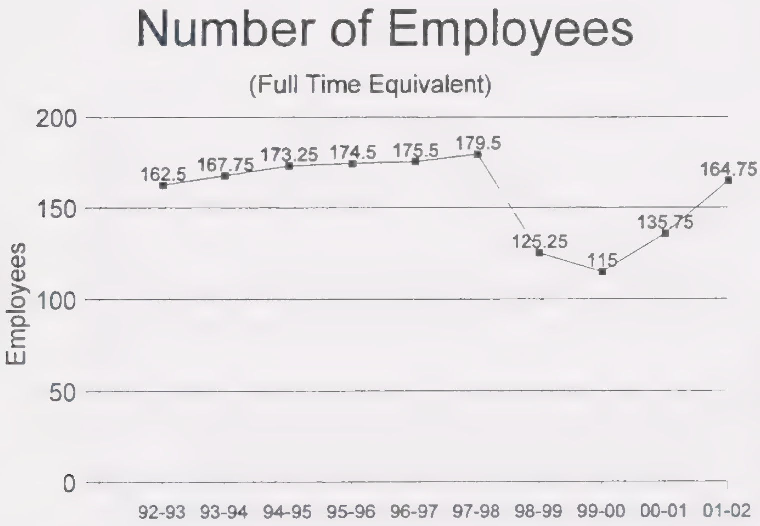
Public Health Department

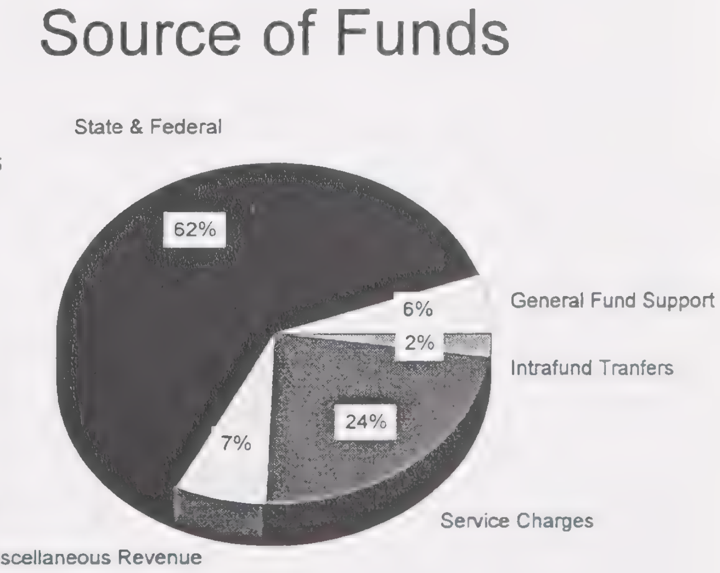
Budget Unit: 3000

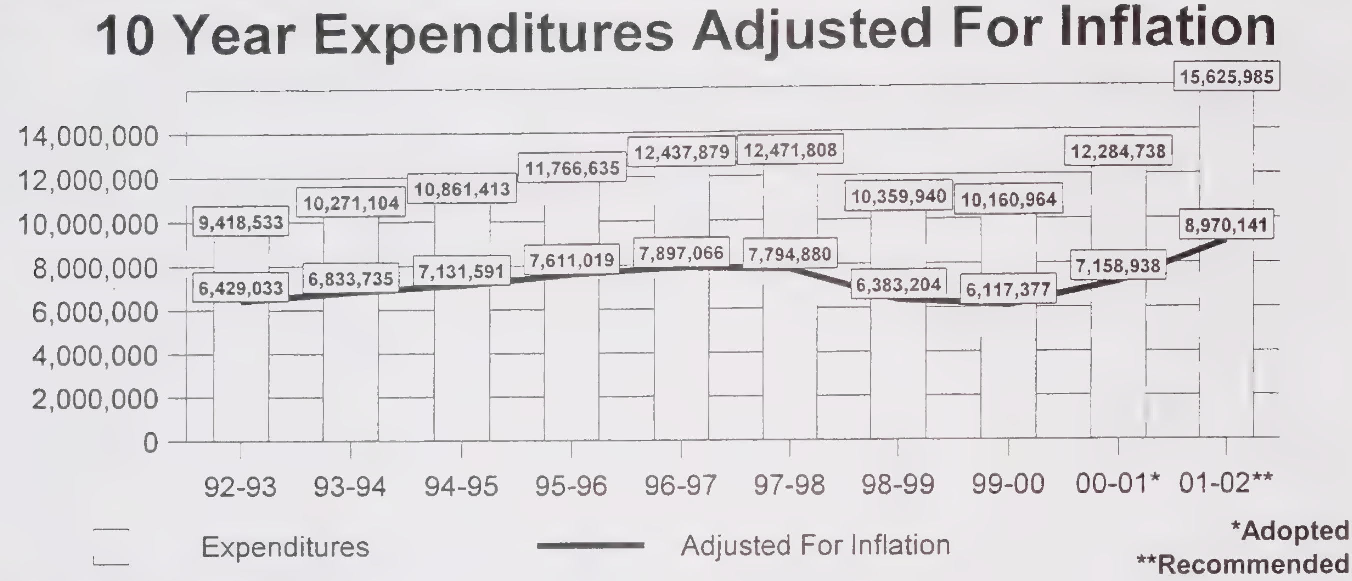
MISSION STATEMENT

The San Luis Obispo County Public Health Department improves and maintains community health by identifying health issues, preventing disease and injury, influencing policy development and promoting healthy behaviors through leadership, collaborative partnerships, education, direct services, and surveillance.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 6,668,347	$ 7,924,094	$ 10,192,968	$ 10,183,968	$ 10,029,631
Services and Supplies	3,367,286	4,392,210	5,384,017	5,363,017	5,363,017
Other Charges	92,298	278,875	72,000	72,000	72,000
Fixed Assets	33,033	48,390	7,000	7,000	7,000
**Gross Expenditures	$ 10,160,964	$ 12,643,569	$ 15,655,985	$ 15,625,985	$ 15,471,648
Less Intrafund Transfers	238,721	243,252	328,476	328,483	224,463
**Net Expenditures	$ 9,922,243	$ 12,400,317	$ 15,327,509	$ 15,297,502	$ 15,247,185
Revenues	9,528,317	11,755,560	14,066,334	14,412,741	14,412,741
General Fund Support (G.F.S.)	$ 393,926	$ 644,757	$ 1,261,175	$ 884,761	$ 834,444







DEPARTMENT COMMENTS

Our requested budget for the Health Agency's Public Health Department is comprised of expenses of $15,655,985, revenues of $14,066,334, and General Fund support of $1,261,175. The request includes five of the Health Agency's highest priority budget augmentation requests. Without the augmentation initiatives, requested expenses are $15,384,831, revenues are $14,277,522, and General Fund support is $1,107,309, an increase of only $51,482 from this year's level.

In our highest priority augmentation request, we propose to add one full-time Environmental Health Specialist position to Public Health/Environmental Health's Haz Mat Section. This position will provide for enhanced public protection from exposure to hazardous materials and wastes. Measurable results for the requested position include increasing inspection frequency to one inspection per facility per year for each of the currently licensed 1,106 facilities, and increasing the percentage of violations for which follow-up inspections occur from 42% to 90%. The increased expense of the position, PC and vehicle is $59,951, which will be 100% revenue offset by fees, fines and one-time Guadalupe settlement funds.

Our second-highest priority request involves adding a full-time Public Health Nurse position to Public Health/Family Health Services' California Children's Services (CCS) Program. The new position will provide intensive case management services to children with serious handicapping or potentially handicapping medical conditions, and is necessary to comply with State-mandated caseload standards for case managers in the program. The $57,825 of increased expense ($56,000 for salary/benefits and $1,825 for related equipment, etc.) will be offset by $52,959 of state revenue, leaving a net cost of $4,866 in the first year. Annualized ongoing net costs will be approximately $2,500.

Our third augmentation request will add a half-time Data Entry Operator position to Public Health's Environmental Health Division. The functions to be performed by this position are currently performed by a revolving group of temporary help staff. Stabilizing the position will contribute to a higher level of efficiency, keep our electronic data accurate, generate custom reports, and integrate geographic information systems with our Envision database. By eliminating the historical utilization of temporary help staff, and applying a portion of our new Public Health Subvention revenues, we can offset 100% of the cost of this position. In subsequent fiscal years, the position will be financed by increased Environmental Health fee revenues.

The Health Agency's highest priority non-revenue offset budget augmentation request involves a projected decline of $125,000 in state revenues to Public Health/Community Health Services' Tobacco Control Program. We will need to obtain replacement financing for this very important program, or face substantial reductions in our level of service. The $125,000 consists of $62,000 in salary expenses and $63,000 of services and supplies costs. Tobacco control education is a long-term process. During the first ten years of the anti-tobacco campaign, tobacco consumption fell 52% statewide. At the same time, adult smokers declined from 22.8% to 18.4% (a 20% relative reduction). In SLO County, 17% of adults and 23% of youths smoke. Our goal for this program is to continue this positive trend, further reducing the percentage of per capita consumption by 50% and the number of smokers by 20% over the next ten years.

We are also requesting General Fund support to expand our recreational water monitoring program. The State currently contracts with the County (Public Health/ Environmental Health) to monitor the quality of recreational water (ocean waters, fresh water lakes and creeks) between April 1 and October 31. We propose to add one half-time Environmental Health Specialist position to conduct a sampling and notification program for the balance of the year (November 1 through March 31). The increased staff level will allow ten beaches, four lakes and an as-yet-undetermined number of creeks to be monitored for bacteria levels year-round. Citizens and tourists will be notified when samples exceed state standards. This will allow individuals to make informed decisions about their use of recreational waters, reducing their exposure to potentially disease causing micro-organisms. The expense of this half-time position is $24,000. There are no revenues to offset this expense. However, we have submitted an application to the Preventive Health Grant Program for this initiative.

Over the past three fiscal years, the level of General Fund support to the Public Health Department had grown slowly from $660,000 to $900,000, a relatively stable 7% of the department's total operating expenses. Increases in program expense level and numbers of positions were typically approved only when funded by the State or other sources. The exception to that general rule occurred with adoption of the FY 2000-01 budget and approval of an Epidemiologist/Health Care Analyst team, financed in part by increased General Fund support. The positions were approved to substantially increase the department's health surveillance capabilities, necessary to achieve Public Health and community-wide goals. Delays in the development of the new Epidemiologist job specification have caused the position to remain unfilled through the first three quarters of the current fiscal year. The Health Care Analyst position has just recently been filled. As we enter FY 2001-02, the two new employees will set out to accomplish the departmental goals for which their approval was granted.

The other positions added to the department with adoption of the 2000-01 budget included State-funded increases from part-time to full-time in our child safety seat community education program, and one and a half limited term grant-funded positions in our Partnership for the Public's Health program. The child safety seat program is on target to exceed its goals, including distribution of 250 child safety seats to low-income families, provision of 35 child safety seat classes, implementation of a monthly violator class for parents cited for not using child safety seats, and conduct of child safety seat check ups. By the end of the current fiscal year, the Partnership for the Public's Health grant-funded positions will have completed a collaborative Action and Implementation Plan with each of the three Partnership for the Public's Health grantees--the Oceano Community Center, Atascadero Link, and Paso Robles/San Miguel Health Collaborative--achieving the goals set for that program in the current fiscal year. The plans will be implemented during the remaining three years of the four-year grant.

Funding was included in the current year's budget for the department to buy a second Departmental Automation Specialist position from the Information Services Division. That position is expected to accomplish the work tasks set for it when approved, including responding to the department's growing day-to-day PC support needs, implementation of the next phase of the immunization registry project, establishment of dial-in capacity and support of remote users throughout the department's clinic sites, and connection of Environmental Health's automation system to the SLO City and County Fire Departments for hazardous materials reporting purposes.

The department's adopted FY 1999-2000 budget included several programs which received augmented levels of non-General Fund financing. A State-funded Administrative Services Officer was added to the Immunization Registry Program. That position was added to help the program achieve its goal of immunizing 90% of children against all preventable childhood diseases by the year 2010. A half-time Communicable Disease Investigator position was increased to full-time to "step up" the department's communicable disease prevention efforts for the high risk AIDs population. That State-funded position, together with a State-funded Public Health and Outreach Services van added to the program in the current fiscal year, has allowed our AIDS Program to test and educate substantially more individuals throughout the County. By the end of the current fiscal year, the AIDS Program is projected to have administered 850 HIV antibody tests at 20 testing sites, including eight "non-traditional" sites such as the Prado Day Center, Pirates Cove and Loaves and Fishes.

A State-funded half-time Public Health Aide position was added to the Women, Infants and Children (WIC) Program in the fall of 1999 to address increases in program caseload. The position has been instrumental in allowing the department to meet its goal for percentage of the State-allocated caseload enrolled in the program.

RECOMMENDED BUDGET AUGMENTATIONS AND RELATED PERFORMANCE RESULTS

Unit/Amount	Description	Results
$59,951; Hazardous Materials Specialist	Add One Environmental Health Specialist position to Environmental Health's Haz Mat Section.	Increase inspection frequency to one inspection per facility per year for each of the currently licensed 1,106 facilities; increase percentage of violations for which followup inspections occur from 42% to 90%.
$57,825; Public Health Nurse, California Children's Services	Adding a full-time Public Health Nurse position to Public Health/Family Health Services' California Children's Services (CCS) Program.	The new position will provide intensive case management services to children with serious handicapping or potentially handicapping medical conditions, and is necessary to comply with State-mandated caseload standards for case managers in the program. Reduce nursing caseloads from one nurse for every 625 cases to one nurse for 417 cases.
$19,378 Half-time Data Entry Operator position to Public Health's Environmental Health Division	Provide data entry services that enables Environmental Health to track electronic information related to all programs in Environmental Health.	Keep electronic data accurate, generate custom reports, and integrate geographic information systems with our Envision database. Contributes towards achieving results associated with the Hazmat Specialist. Keep Environmental Health's database up to date and 98% accurate.
$125,000-Tobacco Control Program	This funding will maintain the existing tobacco education program.	During the first ten years of the anti-tobacco campaign, tobacco consumption fell 52% statewide. At the same time, adult smokers declined from 22.8% to 18.4% (a 20% relative reduction). In SLO County, 17% of adults and 23% of youths smoke. The goal is to continue this positive trend, further reducing the percentage of per capita consumption by 50% and the number of smokers by 20% over the next ten years.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Revenue levels will increase by about $3.3 million dollars. Proposition 10 monies make up $1.17 million dollars of the revenue increase. Federal funding is also expected to increase by $1.23 million dollars. Funds from State Realignment are expected to increase by about $300,000. Funding for California Children's Services is increasing by $80,000. Nursing fees are expected to increase by $75,000. Fees for Environmental Health are also expected to increase by $75,000.
- Public Guardian was combined into Budget Unit 3000 in order to streamline the budget process. This increases expenditures by about $300,000 with revenues increasing by about $150,000. This also added five full time staff to Public Health's position allocation list.
- Other staffing additions include six limited-term positions that will be hired in January, 2002 to expand the Proposition 10 funded Home Visitation program. Six other limited term positions that would have expired on June 30, 2001 are recommended for extension through June, 2002.
- Because of an accounting change, the level of General Fund support for this budget appears to be declining. Tobacco Settlement funds previously reflected in budget unit 2001 (Non-Departmental Revenues) have been moved to this and other Health Agency budgets to pay for the additional services and costs of health programs approved in 2000-01 and recommended for 2001-02. This is money that may, at the Board's discretion, be used to fund any service or program provided by the County. Reflecting the revenue in the department's operating budget simply helps communicate to the community the extent to which we are increasing local support and funding for various health services.
- During the current fiscal year 14.75 positions were added at an annualized cost of $794,016. These positions were added to implement the Medically Vulnerable Infant Program, Home Visitation program funded through the Children and Families Commission (Proposition 10).
- Recommended funding for the services and supplies accounts will increase by approximately $1.57 million. The majority of this increase is related to Proposition 10 funding, increases in categorical funding sources, and countywide overhead costs as described in greater detail below:
    - Family Services: $310,145 in categorical funding increases from State sources and Proposition 10 funds to implement a variety of health related programs.

- Aids Program: $248,227 in categorical funding increases from Federal and State sources and Proposition 10 funds.
- Tobacco Control Program: $161,000 in funding from Proposition 10 to fund no smoking media programs targeted for kids and adolescents.
- Countywide overhead costs increased $200,000 due to the significant growth experienced in the department over the past several years.
- Office Space: $58,800 to lease office space for Adolescent Family Life and Adolescent Sibling Pregnancy, Medically Vulnerable Infant, and Proposition 10 programs.
- Public Guardian: $50,000 increase caused by the incorporation of Public Guardian into the Public Health budget unit.
- Laboratory supplies: $50,000 increase in the need for lab test supplies and materials.

BOARD ADOPTED CHANGES

The Supplemental Budget document recommended, and the Board approved, the reorganization of the Health Agency. The "umbrella" organization previously referred to as the Health Agency was eliminated and two departments will provide all of the services previously provided by Health Agency departments. The Behavioral Health Services Department will provide community mental health and substance abuse prevention/treatment services. The Public Health Department will provide community health, family health, public guardian, law enforcement medical care and indigent health care services. The reorganization resulted in the elimination of the Health Agency Deputy Director - Administration and a half-time clerk position. The changes reduced the County's personnel costs by about $145,000 compared to 2000-2001.

SERVICE PROGRAMS

Agency Support to Other Programs

Agency and Public Administration support is charged to Mental Health, Drug and Alcohol Services, Medical Services, Health Systems, and Law Enforcement Medical Care.

Total Expenditures: $293,397 Total Staffing (FTE): 11.0

Community Health Services

The Community Health Services Division works with the community to improve health by providing education, analysis, and direct prevention services. The Division administers programs of communicable disease surveillance and control, immunizations, tobacco prevention, AIDS prevention and management, public health laboratory, vital records and law enforcement medical care.

Total Expenditures: $3,987,443 Total Staffing (FTE): 33.75

Environmental Health Services

The Environmental Health Division is responsible for protecting public health by preventing exposure to toxic substances, disease, unsanitary conditions and other environmental hazards.

Total Expenditures: $2,131,528 Total Staffing (FTE): 23.0

Family Health Services

The Family Health Services Division provides a variety of health services to the residents of San Luis Obispo County, including clinical, comprehensive case management, parenting, counseling, educational and follow-up health services.

Total Expenditures: $9,213,617 Total Staffing (FTE): 97.0

GOALS/PERFORMANCE MEASURES

Department Goal: Identify, control and prevent communicable disease.

Communitywide Result Link: Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual rate of reported retail food borne disease outbreaks per 100,000 people. **What**: Regardless of the level of monitoring of retail food facilities, food borne disease outbreaks will occur. This measure helps to demonstrate the effectiveness of the Environmental Health Division's restaurant inspection program. **Why:** It is critical that the Public Health Department respond to food borne disease outbreaks in order to identify the cause and, if possible, prevent it from reoccurring. Investigating and controlling food borne disease outbreaks minimizes the number of people affected and in this way maintains a healthy community.	0 per 100,000 people	less than 5 per 100,000 people	There were no identified incidences of food borne disease outbreaks in the first 5 months of FY 2000/2001. We typically respond to an average of five food borne disease outbreaks each year.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of children in county clinics who are immunized by age two for measles, mumps, rubella, diphtheria, tetanus and polio. **What:** Measures immunization protection for children seen at County clinics. **Why:** Appropriate immunization protects children from the classic childhood diseases.	60%	65%	We are currently closing in on our immediate target. Immunizations of children seen at County clinics are being monitored and reminder notices sent to parents. Since the majority of children countywide are immunized by private physicians, our long term objective is implementation of a countywide tracking and reminder system that will improve immunization rates for all children.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of cases countywide of preventable childhood diseases. **What:** Measures the effectiveness of child immunization programs in the community. **Why:** These include measles, mumps, rubella, diphtheria, tetanus and polio.	0	3	There have been no cases to date for fiscal year 2000-01.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of individuals reported to have sexually transmitted diseases that are contacted for follow-up and treatment. **What:** Persons with gonorrhea, chlamydia and syphilis are contacted to ensure that they and their partners are treated for their infection. **Why:** Contacting and treating partners of persons with gonorrhea, chlamydia and syphilis is key to controlling these sexually transmitted diseases.	98%	95%	Over 95% of cases of sexually-transmitted diseases are contacted and appropriately followed up. Between 350 and 400 cases of STD are reported during the year. Chlamydia is the most frequently reported STD in the state. Currently, the County enjoys the fourth lowest rate of chlamydia among counties with at least 60,000 residents.

Public Health Department

Budget Unit: 3000

Department Goal: Promote and encourage healthy behaviors.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
HIV positive blood test rate.	New measure	2.0	A requirement for physicians to report all new HIV positives will eventually provide a better picture of HIV countywide. Currently, in the absence of universal reporting, testing by the Public Health Laboratory of persons coming to HIV testing clinics provides the best available local information.
What: Positive HIV test rate (per 100,000 population) in the Public Health Lab from specimens submitted from HIV Testing Clinics.			
Why: The rate of HIV positive tests in the population is a reflection of the effectiveness of HIV education.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Youth smoking rate.	23%	22%	Results of the Healthy Kids Survey from Fall of 1999 indicate a youth smoking rate of 23%.
What: The proportion of youth in the 11th grade who have smoked cigarettes within the past 30 days, based on the county schools survey done biannually.			
Why: Measures the effectiveness of tobacco prevention programs.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Adult smoking rates.	17.1%	16%	Results of the Action for Health Communities survey, August 1999.
What: The proportion of adults who smoke based on the Action for Healthy Communities survey done bi-annually.			
Why: Measures the effectiveness of tobacco control programs.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Lung cancer death rate.	45.5 deaths per 100,000 population	45.5 deaths per 100,000 population	According to the most recent data (1999) San Luis Obispo County's age-adjusted death rate for lung cancer deaths is lower than the State average of 46.9 deaths per 100,000 population.
What: The proportion of County residents who die of lung cancer (based on a three year average adjusted for age to allow comparison).			
Why: Measures the effectiveness of tobacco control program, since 90% of lung cancer is due to smoking.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of fatalities and injuries to vehicle occupants under the age of four.	15	13	One (1) out of every 10,000 children ages 0-4 in San Luis Obispo County are killed in a motor vehicle accident compared to 2 out of every 10,000 children 0-4 years in the state of California. In 1998, San Luis Obispo County ranked 16th in the state for motor vehicle deaths for children 1-4 years of age.
What: Measure the number of children ages 1 to 4 who are injured or killed in motor vehicle incidents.			
Why: The second leading cause of injury death among 1 to 4 year old children is motor vehicle occupant injuries. The use of car seats reduces injuries.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of misuse of inspected child passenger safety seats.	87%	82%	Consistently decreasing misusage each year.

What: Number of child passenger safety seats found to be incorrectly belted in place or incorrectly used during child safety seat inspections over one-year period.

Why: An indication of the effects of outreach and education on changing the behavior of parents/grandparents in the continual and correct use of child passenger safety seats.

Department Goal: Respond to disasters and assist in recovery.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of disaster drills successfully completed.	100%	100%	To date Environmental Health has participated in 2 Uniform Dose Assessment Center training exercises with Diablo Canyon Power Plant personnel. Environmental Health organized and participated in an exercise with the hazardous materials response team to test the county's response to a hazardous materials spill.

What: This performance measure identifies the number and types of disaster and emergency response drills that have been successfully completed.

Why: In order to be prepared to respond to an earthquake, flood, fire, bioterrorism incident, nuclear power plant accident, or hazardous materials spill, it is necessary to practice skills and maintain working relationships with those agencies that are charged with responding.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of designated Public Health staff receiving nuclear disaster training.	90%	90%	Training is scheduled for third and fourth quarters of FY 2000/01.

What: Training on how to manage a decontamination center and how to execute decontamination.

Why: To ensure sufficient number of staff are trained to respond to a disaster situation.

Department Goal: Maintain and enhance a healthful environment.

Communitywide Result Link: Safe and a healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of compliance with State or Federal bacteriological drinking water standards.	94%	95%	During the first 5 months of FY 2000/01, 1027 water samples were taken and 967 passed. This represents a compliance rate of 94%. When a sample fails, the water system operator is notified immediately and instructed on how he can resolve the problem. Follow up samples are taken until they pass. Eventually, all water systems must pass bacteriological drinking water standards.

What: San Luis Obispo County regulates approximately 166 small water systems with 5 to 199 connections. Water samples are tested for total coliform bacteria.

Why: Coliform bacteria are indicator organisms used to determine if water systems are contaminated by organic sources such as animal feces. Water systems contaminated with fecal material can cause diseases such as typhoid fever, cholera, shigella and cryptosporidiosis. By performing routine inspections on wells and water systems we will improve the healthfulness of the drinking water supply and reduce the incidence of samples that fail bacteriological water tests.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of compliance of retail food facilities with State laws regarding food-handling and food processing. **What:** This performance measure is assessing the food facility violations such as food cooking temperatures, holding temperatures, and thawing techniques. **Why:** These are critical factors in preventing food borne diseases, protecting public health, and providing a safe and healthy community. By keeping a constant vigil on these critical factors, we will also maintain the confidence our citizens and visitors have in our food supply.	96%	96%	During the first 5 months of this fiscal year 754 retail food facilities were inspected. A 96% compliance rate with critical food safety practices was achieved. By targeting those violations that represent the highest risk of food borne illness, we can make the maximum use of scarce resources. This is the first time we have measured this type of information in a summary fashion. Therefore, the 90% compliance rate was an educated estimate.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of compliance in recreational water standards. **What:** This performance measure assesses the compliance rate with bacteriological standards for water samples taken in the ocean waters off our most used beaches. **Why:** The monitoring of our ocean waters for indicator organisms is essential for protecting the safety and health of our community for both residents and visitors. Diseases of the eyes, ears, throat and gastrointestinal tract are potentially transmitted when people use our beaches. By monitoring our ocean waters we can advise users of potential unhealthful conditions and notify them when it is safe to return to the water.	90%	90%	During the first five months of this fiscal year (July 1, 2000 – November 30, 2000) Environmental Health has taken 237 samples of ocean waters. During that time 14 samples failed to meet bacteriological standards. This equals a compliance rate of 94%. However, the winter months typically have a much higher incidence of failures due to storm water runoff into creeks and subsequently into the ocean waters. Many of our creeks are dry throughout the non-rainy season and become contaminated with animal feces, agricultural runoff, and urban runoff. During the flush of materials that occurs during rain storms, the contamination flows to the ocean. Because of this, we expect the results to be 90% for this year.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of corrected violations in HazMat facilities. (e.g. manufacturing, printers, gas stations and plating facilities.) **What:** This measure tracks and identifies those violations at hazardous materials/waste facilities that have been corrected. **Why:** Tracking the violations that have been corrected is important in determining the effectiveness of our inspection programs in protecting public health and maintaining a safe and healthy community.	42%	90%	The percentage of violations corrected at hazardous materials facilities is well below the target. In an attempt to provide a routine inspection at all facilities, an adequate number of follow up inspections were not completed. Therefore, we could not observe whether or not a violation was corrected. The percentage of corrected violations is expected to be higher than is indicated. The existing workload for existing staff exceeds our ability to do adequate follow up work. We have requested additional staffing for our hazardous materials programs in the FY 2001/2002 budget in order to correct this problem.

Department Goal: Help mothers be healthy and have healthy babies when they are ready.

Communitywide Result Link: A Healthy community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of low birth-weight infants. **What:** Measure the percentage of infants that weigh less than 2,500 grams (five and three-quarters pounds) at birth. **Why:** Low birth-weight impacts the infant's survival and future development. Several Family Health Services programs strive to decrease teen pregnancy, enhance nutrition, decrease tobacco use, and encourage early entrance into prenatal care in order to improve mothers health and decrease infant low-birth rate.	4.66%	4.33%	Over the last five years we have seen a decreasing percentage of low birth-weight infants each year. Our projected rate for the current fiscal year is well below the statewide average.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of pregnant women receiving prenatal care in the first trimester. **What:** Percentage of pregnant women entering into prenatal care at or before 12 weeks gestation. **Why:** Early, high quality prenatal care reduces the incidence of morbidity and mortality for both mother and infant.	83%	85%	The State average is 79%. Maternal and Child Health staff provided outreach to those areas of the County with high failed-appointment rates. The outreach efforts influenced the failed-appointment clients to resume prenatal care.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Pregnancy rate of adolescent females. **What:** This represents the rate of pregnancies per 1,000 population for female teens between 15 and 17 years old. **Why:** The rate of teen pregnancies in our county is a direct predictor of future health, social and economic status.	30/1,000	35/1,000	We are achieving lower teen pregnancy rates than the State average which is 47/1,000.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the State allocated caseload enrolled in the Women, Infants & Children (WIC) Program.	95%	98%	Since 1997, the WIC Program's monthly-allocated caseload has grown by 28%. Even though the monthly caseload has grown, the WIC Program has successfully maintained monthly participation to meet 95-100% of its allocated caseload in accordance with State mandates.

What: Measures the provision of supplemental foods, nutrition education and linkages to good health care for eligible women, infants and children.

Why: Reduces the complications of pregnancy; reduces iron deficiency anemia in women, infants and children; decreases the prevalence of low birth-weight infants and promotes optimum growth and development of infants and young children.

Department Goal: Help Children grow up healthy and ready to reach their potential.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of eligible children enrolled in the Healthy Families Program.	62%	68%	We project not meeting the target due to delay in processing the contract at State level and insufficient staffing resources.

What: The percentage of children actively enrolled in the Healthy Families Program.

Why: Healthy Families Program offers more low-income families access to low-cost health coverage for children at or below the 250% poverty level.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of eligible population receiving Child Health and Disability Prevention (CHDP) examinations.	66%	66%	As of 7/01/00, 66% of the target group received well child examinations through the CHDP Program.

What: CHDP compares the number of children who actually receive well child exams under the program to the target group included in the CHDP eligible population.

Why: The percentage is a measure of how well the program reaches the target population.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of first grade children receiving school entrance physical examinations.	97%	98%	As of 1/15/00, 96% of children entering first grade received school entrance physical examinations.

What: This is a measure of the number of children entering first grade who have had a CHDP equivalent physical examination within 90 days of entering first grade.

Why: The CHDP Program wants to ensure that all children entering first grade are healthy and ready to learn.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Child Health and Disability Prevention (CHDP) children examined who receive follow-up evaluations.	65%	67%	As of June 30, 2000, 64% of CHDP children examined received follow-up.

What: This is a measure of the number of children who were referred for a suspected condition after a CHDP exam compared to the number who received follow-up treatment.

Why: The CHDP Program wants all children with suspected medical or dental conditions to receive the follow-up care necessary to treat the conditions.

Department Goal: Support and provide referrals for fragile population.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of pregnant women with positive drug and alcohol screen or admitted substance abuse who are enrolled in the early support program and receiving follow-up	65%	70%	As of 12/9/00, for calendar year 2000, 62% of the target population received ESP services.

What: Early Support Program (ESP) receives referrals on substance abusing pregnant/parenting women who tested positive for drugs or admit alcohol/ substance use. The number of these women that we enroll and provide services for is tracked.

Why: The percentage is a measure of how well the program reaches and enrolls this very high-risk target population.

Public Guardian

Budget Unit: 3052

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 161,346	$ 178,847	$ 0	$ 0	$ 0
Services and Supplies	74,647	68,350	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 235,993	$ 247,197	$ 0	$ 0	$ 0
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 235,993	$ 247,197	$ 0	$ 0	$ 0
Revenues	110,801	209,516	0	0	0
General Fund Support (G.F.S.)	$ 125,192	$ 37,681	$ 0	$ 0	$ 0

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- To streamline the budget process, the Public Guardian budget unit was combined into the Public Health budget unit this fiscal year.

BOARD ADOPTED CHANGES

None.

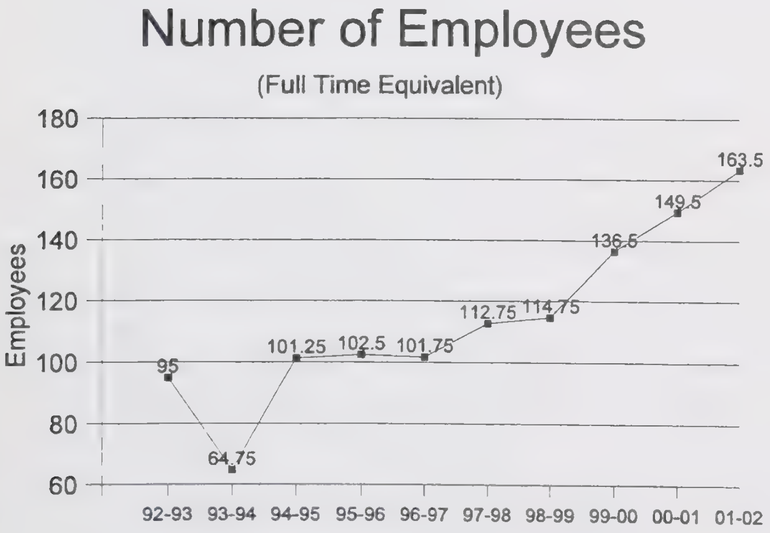
Mental Health

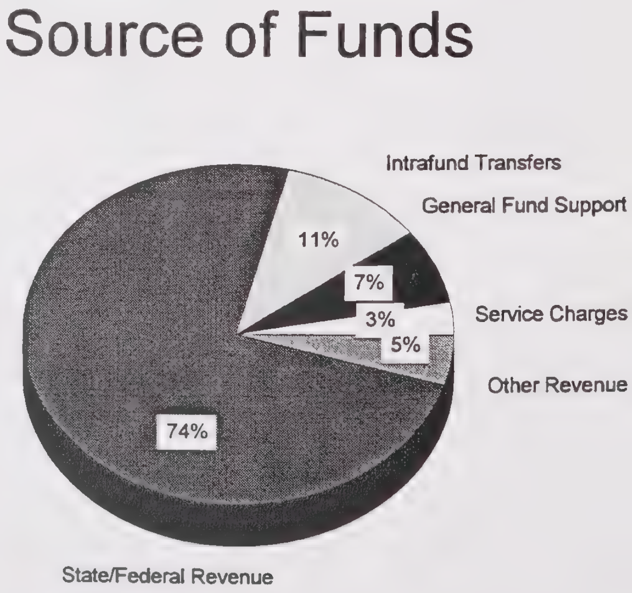
Budget Unit: 3070

MISSION STATEMENT

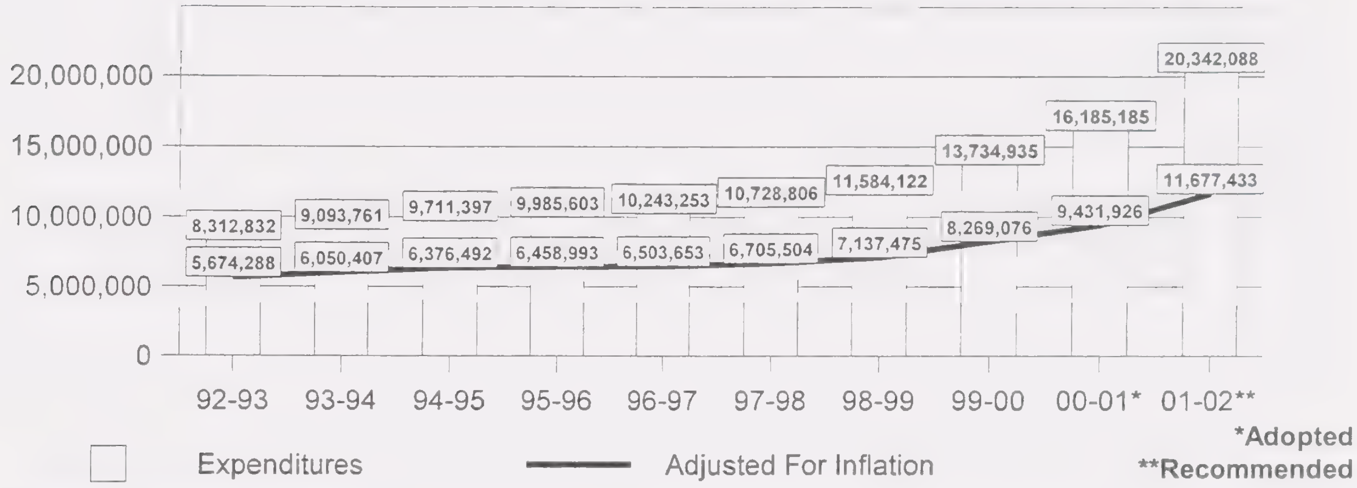
The mission of the County's Mental Health Department is to enable seriously mentally disturbed persons of all ages to access services that help them to recover from or manage illnesses and disorders, to achieve goals, and to develop individualized skills and supports leading to constructive, satisfying, minimally restricted functioning in the community (based on Welfare and Institutions Code, Section 5600.1). The Department also seeks to alleviate mental disorders and promote mental health in less severely disturbed special populations to the extent that distinct resources are made available for these purposes.

	1999-00	2000-01	2001-02	2001-02	2001-02
Financial Summary	Actual	Actual	Requested	Recommended	Adopted
Salaries and Benefits	$ 8,029,578	$ 9,068,462	$ 10,998,294	$ 10,998,294	$ 11,181,278
Services and Supplies	5,601,485	8,120,651	9,336,649	9,305,069	9,250,146
Other Charges	0	0	38,725	38,725	38,725
Fixed Assets	103,872	201,187	0	0	0
**Gross Expenditures	$ 13,734,935	$ 17,390,300	$ 20,373,668	$ 20,342,088	$ 20,470,149
Less Intrafund Transfers	558,750	1,267,360	1,954,419	2,198,733	2,411,975
**Net Expenditures	$ 13,176,185	$ 16,122,940	$ 18,419,249	$ 18,143,355	$ 18,058,174
Revenues	11,688,497	14,014,535	15,954,927	16,728,435	16,738,074
General Fund Support (G.F.S.)	$ 1,487,688	$ 2,108,405	$ 2,464,322	$ 1,414,920	$ 1,320,100





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The requested budget for the Health Agency's Mental Health Department consists of expenses of $20,373,668, revenues of $17,909,346, and General Fund support of $2,464,322, an increase of $691,978 from the current year's level. The requested budget includes funding at a level which will maintain the levels of service established by the Board with adoption of the FY 2000-01 budget, as amended mid-year.

The requested budget also includes funding for the department's two highest priority augmentation requests, each of which can be implemented without requiring General Fund support. In our highest priority request, we propose to add an additional Departmental Automation Specialist to Mental Health's automation support team. This additional position will allow the department to get more out of existing automation infrastructure, allowing clinicians to work more efficiently, seeing more clients, providing more services, and generating more revenue. The gross expense of $50,822 will be completely offset by increased revenues that will not be realized without this position.

In our second initiative, we are requesting authorization to lease additional office space in San Luis Obispo. Space at the San Luis Obispo outpatient clinic is impacted. Therapists are sharing offices, limiting the number of clients they are able to serve. By renting additional space and relocating approximately 20 administrative and support staff, offices will become available to clinicians for private and professional treatment services, expanding service delivery and resulting revenues. The gross estimated expense of $63,000 will be completely offset by increased revenue that will not be realized without this increased space.

From FY 1993-94 through the current fiscal year, there has not been significant growth in the level of General Fund support for Community Mental Health services. The budgeted level of GF support in 1993-94 was $1.75 million, and in 2000-2001 it was $1.77 million. In the intervening years it was slightly lower, at about $1.5 million. During this period, the base funding (Realignment and some long-time categorical allocations) from the State have not increased much. However, Mental Health has managed to increase its funding, contracts, and services by nearly double during this time (total budget increasing from $9.2 million to $18 million) through three mechanisms: grants and augmentations won on a competitive basis; increased reimbursements for services rendered to children; and collaborative programming in which other departments have purchased services or channeled funding and management responsibility through Mental Health.

Recently Augmented Programs under Development

SAFE System of Care: Development of the South County SAFE System of Care was funded for FY 2000-01, and is in progress. Mental Health has hired key staff and they are providing services at three school sites in connection with other agencies. However, staff remain based at Mental Health's South County Clinic, as the Lucia Mar School District has encountered multiple problems with potential school sites. Full operation of the program is expected by July 2001. These delays have hampered revenue projections for the coming year.

Subacute or "Crisis Residential" Program: One of the most difficult programs to get started has been a six-bed subacute or "crisis residential" program for children. Funding was initially allocated for this initiative in 1999-2000. Lack of response to the initial RFP was found to be due to contractors' viewing the proposed program as too small to be operated at the required unit cost. After much inter-agency discussion and planning, an alternative approach was developed, based on the foster family model. This program was initiated in March, 2001. A continuing issue is that it is projected to have an annual cost to Mental Health of $170,000 rather than generating sufficient revenues to pay for itself. This is one of the more significant factors contributing to the need for increased General Fund support or funding assistance from other departments utilizing the service.

"Wraparound" Services: Funding for these services, previously administered by DSS, has been channeled through Mental Health to a contract service provider, with some contractors approved by the Board as recently as December, 2000. As of March 2001, services are being provided at needed levels. However, more contractor work and Mental Health training and consultation time will be needed to qualify the contractor's procedures and documentation for the State and Federal reimbursements originally projected for such services. After this was determined through initial audits in January-February, 2001, a plan was developed and steps begun to accomplish this. In the meanwhile, however, it is difficult to make reliable revenue projections for these programs. This has been a major factor in projecting revenues for 2001-02 at a lower level than was previously anticipated, and accounts for approximately $270,000 of the increase in General Fund support. This amount may be adjusted downward as the plan for revenue generation is implemented.

Homeless Program: This State-funded initiative was not approved until December, 2000, so its implementation is in process as of March 2001. Steps already accomplished include the acquisition of office space and equipment; the appointment of a program supervisor; assignment of support staff; development of a data reporting format; augmentation of crisis response capability; and several steps by the major contract provider: employment of four homeless services staff and additional family advocacy time, development of a new vocational program, and the securing of five additional beds of housing for otherwise homeless clients.

Outcomes Achieved--Children's Services

Nearly $1 million of non-General Fund financing was added over 1997-98 and 1998-99 from grants and reimbursements for inter-agency programs to keep children functioning in home and at school. Additionally, since 1999-00 about $400,000 in State funding was delegated to Mental Health through the Department of Social Services for families involved in child welfare services, foster care and CalWorks; and beginning in 2000-01 about $1 million annually was assigned for children needing intensive "wraparound" services for particular behavior problems. These funding augmentations have contributed to the following outcomes.

- Commitment: Over the past decade Mental Health has increased the proportion of its budget and services for children from 19% in 1992-93 to over 30% of total budget currently. More children are being served, closer to home, and at earlier stages.

- Accountability and Revenue Generation: The collaborations with DSS have resulted in reimbursements coming to the County which were not previously available. Mental Health's oversight of private mental health professionals and organizations, previously contracted with directly by DSS, also allows for more professional supervision and assurance that continuing services are necessary and appropriate.

- Out-of-County Placements: A major objective of all child-serving agencies is being met through the inter-agency efforts described earlier. Between July 1998 and January 2001, costly and potentially damaging out-of-county placements of all sorts were reduced from 63 to 30. Of these, out-of-state placements were reduced from 22 to 1. Placements made specifically by Mental Health have been reduced over five years from a high of 8 to the current 2.

- Re-offense: Many of the youth seen by Mental Health have committed offenses and without treatment can reliably be predicted to re-offend. With treatment, 6 of 10 who would have been expected to re-offend have not had subsequent problems with the law.

- School Attendance: The target population of emotionally disturbed children treated by Mental Health have improved school attendance by 66%.

- Grade Level Equivalence: Children in treatment at Mental Health improve their grade level by one-half grade above the previous baseline.

Outcomes Achieved–Adult Services

In 1999-2000, collaboration with the Department of Social Services resulted in Mental Health being funded to provide CalWorks services. Mental Health has also "contracted" with DSS since 1999-2000 to respond to crises involving abused and neglected adults, usually seniors, for about $60,000 per year. That same year, the Board also approved the addition of eight beds of community housing for adults, at a cost of $59,000. The most significant increase for adults was approved in December, 2000, with the County accepting $1 million per year of State funding to keep mentally ill people from becoming or remaining homeless. These increased levels of funding for adult services have helped achieve the following outcomes.

- Contributions to CalWorks Successes: Through the collaborative approach that places Mental Health therapists at 3 DSS sites, this County has been able to fully utilize State funding for such assistance to clients seeking to return to the work world, and contribute to the overall gains made by CalWorks.

- Cost-effective Responsiveness to Needy Adults: For no increase in cost, DSS was able to increase response and clinical capability in responding to abused and neglected adults by contracting with Mental Health to include this function in its existing Mobile Crisis service.

- Inpatient Compliance with Rules and Accommodation of Increased Needs: The increased funding for Inpatient Mental Health services enabled the Department to pass its portion of JCAHO review, meet licensing requirements, and provide better service by providing an in-person professional review of each instance of seclusion or restraint within one hour, rather than awaiting retrospective review up to 16 hours later. Funding of other staffing increases (primarily extra help) allowed the department to accommodate the increased demand for services (about 2 additional patients per day) associated with the closure of French Hospital's psychiatric unit.

- Places to Live: The funding for eight additional community housing beds has been fully utilized, meaning that there are, at any one time, 8 fewer mentally ill people in homeless or other untenable living situations. These people are also being coached toward the next stage of independent living, freeing up these beds to help more people.

- Healthier Functioning: Two separate reports back from the State, analyzing local individual outcomes, have shown this County's clients to be doing better on all measures, compared with clients in other parts of the region and the State. These measures include, for example, reduction in symptoms, functioning level, use of social support systems, staying out of trouble, keeping healthy, and feeling that services are accessible and appropriate.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$114,842 Contract hours	Contract hours for Psychiatrists, interns and medical doctors.	Maintain rate of overall client satisfaction at 80%.
$50,822 Department Automation Specialist	Add a Department Automation Specialist II to work and train additional clinical staff in electronic record keeping.	Clinical staff will be able to provide 1.5 client contacts per month. This means more clients are served with existing staff. Additional revenue generated from the increased number of client sessions will offset the cost of the position.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Mental Health's budget is recommended to increase by approximately $4.1 million dollars for 2001/02. The $2.5 million mid-year adjustment that occurred in the current fiscal year places the $4.1 million increase in proper context. 14 positions were added during the mid year adjustment increasing the salaries and benefits by $659,696. These positions were based on funding available from Adult System of Care legislation, Department of Social Services pass through funding of Intensive Behavioral Services and Wraparound programs, and state funding of the homeless program. Professional services accounts were increased by $1.49 million dollars to fund services related to Transitions Mental Health Association, crisis programs, and Family Care Network.

- The majority of the recommended salary account increases are due to prevailing wage adjustments and step increases, as well as the annualized costs of adding 14 positions mid year 2000/01. Additional contract employee expenses have increased significantly (from approximately $150,000 to $265,000). The funds are used to hire psychiatrists, interns and medical doctors under contract. Psychiatrists are in high demand and hiring and retaining them has been very difficult. The department has indicated that these additional costs should be revenue offset by reimbursement of billable hours from funding sources such as Medi-Cal.

- Recommended funding for the services and supplies accounts will increase by approximately $3.2 million from the prior year's adopted amount for 2001/02. Compared to the current year's adjusted budget, the increase is $1.7 million dollars or 20%. The majority of this increase is due to the following:
  - Homeless Services Grant (AB2034)-$500,000 of a State grant to contract with Transitions Mental Health Association to help Homeless persons with short term and long term mental and emotional difficulties gain access to shelter and meet basic needs.
  - Wraparound and Intensive Behavioral Services (IBS)-$330,000 from the Department of Social Services to provide more Mental Health services for the Wraparound and IBS programs.
  - Institution for Mental Disease-$485,000 increase in professional services to contract for locked facilities which provide treatment in a therapeutically effective manner as needed.
  - Countywide overhead: A $263,000 increase due to significant staff and program growth experienced in recent years.
  - Office space will be increased by approximately 3000 square feet of leased or rented space at an estimated cost of $63,000. By increasing space therapists will be able to see more clients, reduce the waiting time and increase the number of billable services.

- Recommended revenue will increase by $3.1 million for 2001/02. The additional revenue will come from a combination of sources: increased state and federal government dollars, Mental Health Realignment Trust dollars and Department of Social Services transfers for services provided.

- Because of an accounting change, the level of General Fund support for this budget appears to be declining. Tobacco settlement funds previously reflected in budget unit 2001 (Non-Departmental Revenues) have been moved to this and other Health Agency budgets to pay for the additional services and costs of health programs approved in 2000-01 and recommended for 2001-02. This is money that may, at the Board's discretion, be used to fund any service or program provided by the County. Reflecting the revenue in the department's operating budget simply helps communicate to the community the extent to which we are increasing local support and funding for various health services.

- Revenues are not keeping pace with expenses which include mandated and uncontrollable costs. Over time this could create a "structural deficit" for the department and could have significant financial implications for the county. Mental Health has worked diligently in this budget cycle to address this issue. We will work with the department to develop a plan to address the long term financial position of the department prior to bringing contract 2001/02 agreements to the Board of Supervisors. Contributing factors to this situation include; 1) revenues are not being realized through Medi-Cal/EPSDT program as anticipated by the department and 2) reimbursements for youth programs funded through the Short-Doyle/Medical Schedule of Maximum Allowances (SMA) are capped at a certain level which have been reached by Mental Health.

- The Health Agency and Department of Social Services have been asked to collaborate over the last two years with mixed results. The Department of Social Services has purchased more services from the Health Agency, particularly Mental Health, for DSS clients. However, a collaborative effort that prioritizes programs based on results can be further developed. This type of deeper collaborative effort would likely lead to services being provided in a more effective manner by both DSS and the Health Agency.

BOARD ADOPTED CHANGES

The Supplemental Document approved by the Board of Supervisors included funding for Mental Health to provide a range of services for at-risk minors to implement the Juvenile Justice Plan prepared by County Probation under AB1913. The increased funding totals $177,984, and is reflected in the service and supplies accounts so subcontractors can be hired. The funds will be transferred to Mental Health via an intrafund transfer from Probation.

As part of a reorganization of the Health Agency approved in the Supplement Document, Mental Health will be become part of the Department of Behavioral Health Services along with Drug and Alcohol Services and the Drinking Driver Program. This reorganization creates two separate Departments out of the Health Agency.

Mental Health

Budget Unit: 3070

SERVICE PROGRAMS

Outpatient Services

Outpatient programs include a wide variety of services to people of all ages in the community. They include brief crisis services; regular therapy visits at clinics in various parts of the county; counseling and medication services provided on-site at schools, social services organizations, and law enforcement facilities; outreach to the homeless; and programs for social and vocational rehabilitation.

Total Expenditures: $15,846,828 Total Staffing (FTE): 133.70

Residential Services

Residential services are 24-hour programs supported by Mental Health, that provide treatment for more extended periods of time but at lower cost than acute hospitalization. They are usually provided in homelike, unlocked settings and include a continuum from intensively supervised residential treatment to independent living arrangements with regular monitoring and staff support.

Total Expenditures: $592.957 Total Staffing (FTE): 0.0

Inpatient Services

Inpatient services are those "institutional" services which serve the 24-hour care needs of the most severely mentally ill people. They generally are locked facilities, with capability for medical care as well as intensive psychiatric treatment. They include the local acute hospital, state hospitals, and skilled nursing facilities with psychiatric specialization.

Total Expenditures: $3,902,303 Total Staffing (FTE): 29.8

GOALS/PERFORMANCE MEASURES

Department Goal: To save lives and preserve the safety of mentally ill individuals and the community.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage increase in hospitalized patients' functioning prior to release from the County acute psychiatric hospital. **What**: Measures overall improvement of functioning and reduced dangerousness to self or others as a result of acute psychiatric hospitalization. **Why:** Stabilization and improved functioning for persons in psychiatric crisis results in better long term adjustment in the community.	21%	20%	Brief acute psychiatric hospitalizations have improved client functioning by 21%, thus reducing potential dangerousness to self or others in the community. As a result, 98% of hospitalized clients successfully re-enter the community after acute hospitalization.

Department Goal: To help mentally ill individuals be as functional and productive as possible in the least restrictive and least costly environments.

Communitywide Result Link: A healthy community. A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Rate of overall client satisfaction with mental health services. **What:** Measures client satisfaction with mental health services. **Why:** Client satisfaction is monitored on an ongoing basis to gain consumer input regarding the quality of mental health services provided.	80%	80%	Mental Health clients continue to highly rate the process and quality of services they receive.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Total annual number of patient days in state hospitals. **What:** Reflects the use of state hospital patient days by county residents. State hospitals represent the most restrictive and most costly treatment environment available to county residents. **Why:** Low reliance on state hospital admissions is generally considered more beneficial to overall client recovery. Much of the mental health outpatient service is designed to reduce placement in state hospitals.	180	247	Effective community programs and case management have resulted in a steady reduction of State Hospital usage. The target number reflects only one (1) person hospitalized for approximately nine (9) months.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of crisis intervention contacts which prevent hospitalization of patients. **What:** Measures the effectiveness of the Crisis Intervention service providing an outreach counseling service to prevent acute psychiatric hospitalizations. **Why:** When these acute hospitalizations can be safely prevented, clients typically build on their strengths and recover from crises more quickly. Overall low levels of acute hospitalization are desirable.	30%	30%	The availability of a 24 hour, 7 day per week mobile crisis intervention service has provided additional resources to augment outpatient services for county residents. A total of 843 interventions were provided, preventing 253 hospitalizations.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The annual number of patient days in long term care facilities, called Institutes for Mental Disease (IMD). **What:** Measures utilization of out of county, long term health care facilities for those county mental health clients whose community functioning is impaired. **Why:** Long term care facilities tend to be more restrictive and more costly and require out-of-county placement, so their use is closely monitored. Low reliance on long term care facilities is generally considered more beneficial to overall client recovery. Most of our outpatient services are designed to reduce placements in long term care facilities.	4,137	3,971	An emphasis on developing local (less restrictive patient care) resources to meet the needs of county residents beginning in 1996 has resulted in a steady reduction in the use of long term placements, which has met projected goals.

Department Goal: To prevent or reduce the societal problems and high costs to other social services, educational and law enforcement organizations which result from lack of treatment of the mentally ill.

Communitywide Result Link: A healthy community. A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of jail interventions which are successful in preventing acute inpatient hospitalization. **What:** Measures effectiveness of psychiatric care provided to mentally ill county jail inmates as indicated by the percentage of those interventions which were successful in preventing psychiatric inpatient hospitalization. **Why:** Acute psychiatric inpatient hospitalization for jail inmates presents a relatively high cost intervention which, if prevented, also insures a higher degree of community safety by treating jail inmates in the jail setting. Overall higher scores on this measure indicate a more effective jail treatment program.	99.5%	95%	Psychiatric services provided at the jail continue to be highly effective in treating inmates with psychiatric problems.

Mental Health

Budget Unit: 3070

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Re-offense rate for clients in the Conditional Release Program (CONREP).	0%	0%	The CONREP program has been effective in preventing re-offenses among clients served. All clients served have prior arrest histories.

What: Measures the effectiveness of aftercare for judicially committed state hospital clients released into our community via the CONREP program.

Why: Closely monitoring re-offense rate on this potentially dangerous clientele provides for community safety.

Department Goal: To help clients with emotional traumas and psychological difficulties grow into healthy and contributing citizens.

Communitywide Result Link: A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Rate of improvement in school attendance for youth involved in the school-linked Intensive Day Treatment Programs.	66%	60%	Youth met the goal of at least 60% improvement in attendance resulting in the development of a stable platform for learning.

What: Measures improved school attendance of youth enrolled in intensive day treatment programs who have a variety of scholastic, as well as mental health difficulties, frequently resulting in high absenteeism.

Why: Improved school attendance typically results in improved school performance and increased social skills for at-risk youth.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage increase in community functioning for youth at risk of out-of-home placement.	16%	15%	Youth at risk of placement improved their community functioning by 16%, resulting in the prevention of 22 out of home placements in this group.

What: Measures the community functioning of youth at risk of out-of-home placement, as measured by the Global Assessment of Functioning (GAF) Index.

Why: By improving community functioning in youth, the risk of out-of-home placement is reduced. Higher scores reflect improved functioning.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Re-offense rate for youth who have completed one or more mental health programs.	58%	55%	Re-offending among youth receiving mental health outpatient treatment decreased dramatically, resulting in fewer arrests and improved community adjustment in this group. The re-offense rate among untreated offenders in this target population has been as high as 95% prior to treatment.

What: Reflects re-offense rates among select youth referred for mental health treatment.

Why: Mental health intervention with youth has shown a significant reduction in re-offending, thus avoiding the negative impact of incarceration to target youth and the community.

Drug & Alcohol Services

Budget Unit: 3075

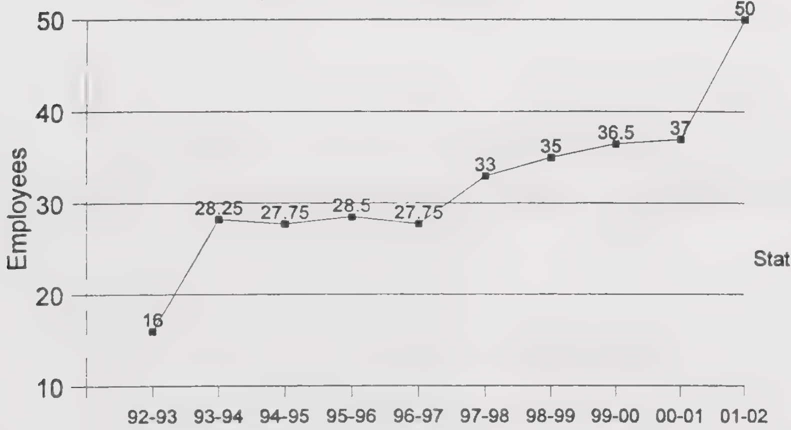
MISSION STATEMENT

In support of a healthy community, San Luis Obispo County Drug and Alcohol Services provides regional access and high quality services through a clinic system. We respond in partnership with the community to meet alcohol and other drug-related prevention, intervention, treatment and recovery needs.

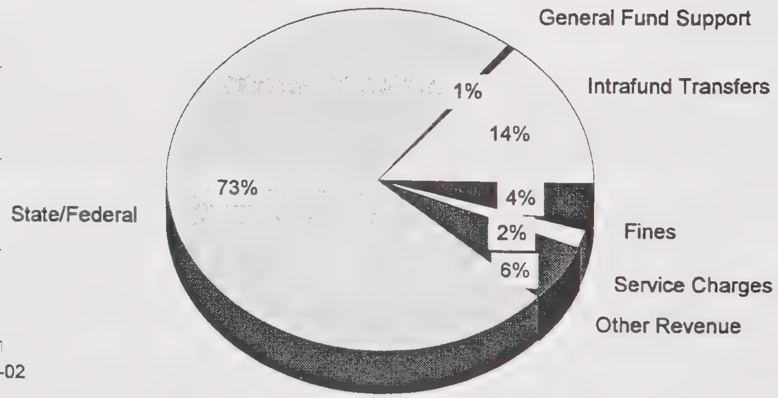
	1999-00	2000-01	2001-02	2001-02	2001-02
Financial Summary	Actual	Actual	Requested	Recommended	Adopted
Salaries and Benefits	$ 2,109,205	$ 2,404,157	$ 3,022,934	$ 2,773,532	$ 2,948,432
Services and Supplies	1,188,241	1,561,853	1,478,457	1,226,016	1,229,846
Other Charges	16,220	613,745	812,920	812,920	812,920
Fixed Assets	4,740	0	0	0	0
**Gross Expenditures	$ 3,318,406	$ 4,579,755	$ 5,314,311	$ 4,812,468	$ 4,991,198
Less Intrafund Transfers	410,467	717,918	689,640	689,640	864,540
**Net Expenditures	$ 2,907,939	$ 3,861,837	$ 4,624,671	$ 4,122,828	$ 4,126,658
Revenues	2,846,820	3,801,043	3,922,651	4,092,140	4,095,970
General Fund Support (G.F.S.)	$ 61,119	$ 60,794	$ 702,020	$ 30,688	$ 30,688

Number of Employees

(Full Time Equivalent)



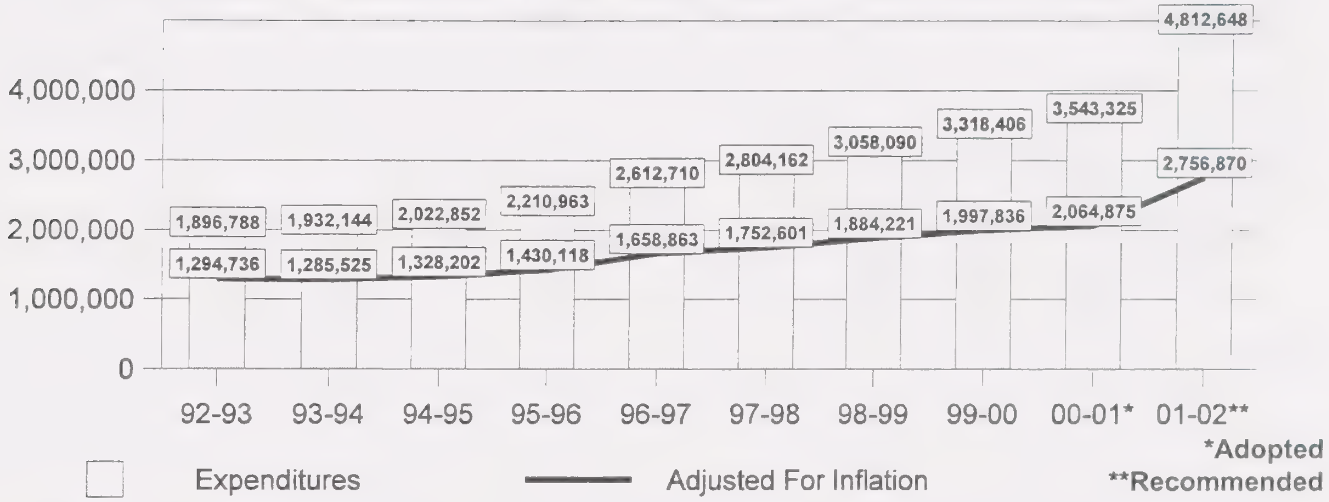
Source of Funds



Drug & Alcohol Services

Budget Unit: 3075

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

Our requested budget for the Health Agency's Drug and Alcohol Services Department is comprised of expenses of $5,314,311, revenues of $3,922,651, and General Fund support of $702,020. The requested budget includes funding to expand our Friday Night Live Program. Without that augmentation, expenses total $5,193,909, revenues total $4,607,618, and required General Fund support totals $586,291, an increase of $459,133 over the current year's level.

The factors contributing to the growth in General Fund support required in Drug and Alcohol Services are much the same as last year. Cost of living increases for existing staff amount to $90,000. Our lease agreement for our San Luis Obispo site calls for a 10% increase in payments. We have included the continuation of the Friday Night Live KIDS and Club Live staffing approved by the Board this year, but without the continued intra-fund transfer from BU 2080 to finance it. This year, the Board approved the conversion of 6 Full Time Equivalent of temporary help staff to permanent, with an incremental cost of benefits of approximately $50,000. While we have been able to finance this increased cost in the current fiscal year, we are not able to absorb it in FY 2001-02.

We have included one budget augmentation request in our budget for the upcoming year. We propose to add three positions (two DAS Specialists and one Senior Typist Clerk) to replicate our successful Friday Night Live Club Live Program at five middle schools and our Friday Night Live KIDS Program at five additional elementary schools. The total cost of this proposal is $120,402, comprised of $117,402 in salaries and $3,000 in services and supplies. Friday Night Live, Inc. will augment funding for activities, etc. There are no departmental revenues to finance this proposal. We submitted an application to the Preventive Health Grant Program for this initiative. If funded, the program will allow an additional 850 elementary school students and 850 middle school students to participate in Friday Night Live programs. Eighty percent of those participants will demonstrate commitment to an alcohol and drug-free lifestyle through delayed or prevented onset of drug use. Eighty percent will report improved school attendance, improved grades, and reduced disciplinary referrals as measured by school bonding and asset development. Seventy five percent of 6th grade Friday Night Live KIDS participants will continue with Club Live in the middle school.

We have also included funding to expand our leased office space in Arroyo Grande. The need for increased space is in response to increased program requirements in the expanded perinatal program and to offer youth and family treatment program services in the afternoons and evenings, when Drinking Driver Program participants also utilize meeting space at our South County site. We are also requesting General Fund support to continue our Family Strengthening program, which was the recipient of a two-year federal Center for Substance Abuse (CSAP) grant, due to expire September 30, 2001. This program organizes community resources in a specifically needy area of the South County to disseminate substance abuse prevention information, to provide specific skills to high-risk families, to link other human resources in this target area who may be working with the participant families, and to evaluate the outcomes of implementing an adopted intervention tailored to local families at risk for substance abuse and related behavioral problems. This program is motivated by mounting evidence that families play the most important role in determining whether children develop alcohol and other drug problems.

Drug & Alcohol Services

Budget Unit: 3075

In June, 2000, Board of Supervisors approved a budget for Drug and Alcohol Services which focused on Board support for core Prevention, Intervention and Treatment programs for drug and alcohol services. These services were configured to ensure the following: 1) timely access; 2) programs targeting our most fragile populations, i.e. youth and adult clients of highest risk and greatest need, and; 3) commitment to cost savings and cost avoidance to County-operated health and human services systems of care. During FY 2000-01, Drug and Alcohol Services has achieved positive outcomes in all three targeted areas, resulting in improved stabilization and strengthening of programs, county-wide access through regionalized services, and an active commitment to innovative management and staff participation in departmental policy and program development.

Drug and Alcohol Services employs only those program strategies known as "Best Practices" that have been proven, through independent research, to be effective. Principles of best practice in treatment include the following: easy access to services; attention to multiple needs of client; time in treatment has a direct relationship with productive outcomes; treatment does not need to be voluntary to be effective; assessment for other health issues such as HIV/AIDS, hepatitis, and TB are an important element of treatment programming; and recovery from drug addiction can be a long-term process and frequently requires multiple episodes of treatment. Prevention Best Practices include the following: addresses need of multiple sectors of the community; employs multiple strategies; is integrated with community health, schools, criminal justice, business and civic systems; and promotes behavior change through awareness building, community activities, advocacy development and policy-based community commitment.

Treatment services have been reorganized to accommodate groups instead of individuals, thus increasing service efficiency dramatically. Consequently, staff/client contact hours have increased by 30% over the past year. Most clients are seen at least three times a week for improved outcomes, according to best practice. Stabilization groups (groups from one to two months that help clients achieve and maintain sobriety) are held daily. Men's and women's groups for clients who have maintained 30 days of sobriety are held twice weekly in each regional center.

Through three new Specialist positions approved by the Board this year, Drug and Alcohol Services has been able to house permanent staff in Department of Social Services facilities to improve linkage between these departments and to increase the ease of access to services by clients. As a result, one hundred percent of CalWORKs program clients received the drug and/or alcohol counseling services necessary to increase their employability. The placement of Drug and Alcohol Specialists at three DSS sites has increased awareness of resources for treating alcohol and other drug problems which has led to an increase in walk-in clients at our regional clinics. This increased demand for services has been accommodated by the three DSS-funded site therapists who are able to treat those walk-in clients at our regional clinics. This improved linkage between DSS and DAS, coupled with a replacement of individual treatment with group treatment has resulted in improvements in both numbers of people treated and efficiency of resource use. This has resulted in an increase in access to walk-in service at DAS by 20%. Additionally, all centers accommodate additional clients by providing individual appointments for those who cannot commit to regularly scheduled walk-in hours. Despite these increases, though, service demands have also continued to increase. Thus, improvements in service access have resulted in a decrease but not an elimination of a waiting list of individuals waiting to receive treatment services.

A standardized state and national means of evaluating outcomes was instituted this year. Outcome variables and methodologies are aligned with state and national efforts which include the Addiction Severity Index (ASI), California Treatment Outcome Program (CalTOP), and Government Performance and Results Act data sets (GPRA). Funding and activities targeting youth and family programs which work with schools, DSS, other health agency representatives has resulted in improved articulation of youth resources, policies and procedures, and improved efficiency of service delivery.

Over the past year, Drug and Alcohol Services has strengthened its collaborative relationship with Friday Night Live of San Luis Obispo, Inc. to maintain existing levels of Friday Night Live substance abuse prevention activities. These programs are based on positive alternative activities which are planned and initiated by students, support for youth leadership development, community service opportunities, and youth integration into school, government, and community activities. The outcome of these activities implemented among both elementary (Friday Night Live KIDS Program), middle school (Club Live) and high school (Friday Night Live) populations is the adoption of a drug free lifestyle by program participants.

The Board adopted the addition of a full-time limited term Drug and Alcohol Worker Aide to improve outcomes of the HIV Prevention Program targeting high risk, ethnically diverse and Spanish-speaking individuals who are at risk for contracting or transmitting HIV through intravenous drug use. As a result of having provided services to over 500 Spanish-speaking agricultural workers and an additional 500 homeless individuals, over half were able to identify actions they could take to prevent HIV transmission, 30% committed to using condoms to reduce risk of transmission of HIV to sex partners, and 20% committed to seek HIV testing.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommended expenditures for Drug and Alcohol Services are increasing by $1.08 million (35%) with revenues increasing by $1.1 million (38%) for 2001/02.
- Drug and Alcohol Services made several mid-year adjustments, adding a total of 13 staff at an annualized cost of $625,138. Six positions were converted during the current year from temporary to permanent help to work in the Youth and Family Programs.

  The remaining seven positions were approved in a limited term capacity to augment programs offered through Friday Night Live (3), Children and Families funding (1) and CalWorks (3). For fiscal year 2001/02, six of these positions are recommended for conversion from limited term to permanent employee status.
- Two other positions will remain limited term and be rolled forward to the next year.
- Because of an accounting change, the level of General Fund support for this budget appears to be declining. Tobacco Settlement funds previously reflected in budget unit 2001 (Non-Departmental Revenues) have been moved to this and other Health Agency budgets to pay for the additional services and costs of health programs approved in 2000-01 and recommended for 2001-02. This is money that may, at the Board's discretion, be used to fund any service or program provided by the County. Reflecting the revenue in the department's operating budget simply helps communicate to the community the extent to which we are increasing local support and funding for various health services.
- Last year, the department's core revenues were shrinking at the same time that their ongoing, less controllable expenses (e.g., employee costs, rent, countywide overhead, etc.) were increasing -- resulting in a need for increased General Fund support. It appears the financial situation for Drug and Alcohol Services has stabilized over the last year.
- The recommendation will allow the department to maintain service levels to the community. As mentioned above, Friday Night Live middle school program (Club Live) and elementary school program (FNL Kids) has been included in the Department's budget request and are recommended for approval. The department's request to expand the FNL program will be considered by the Preventive Health Grant Advisory Committee after the Board reviews and approves the 2001-02 allocation of Tobacco Settlement funds for prevention services.
- Increasing the leased space in south county was not recommended because of limited financing and it was not identified as a high priority on the Health Agency's list of requested budget augmentations.
- Intrafund Transfer accounts will increase by $180,661. This money comes from Social Services and will be used to provide drug screening and testing for CalWORKs clients as well as case management services for CalWORKs and Child Welfare Services clients.
- Overall, revenue levels will increase by about $1,107,651 for 2001/02. The department's core revenues from federal and state sources will increase significantly and they will also apply $100,000 of state monies that can be rolled over from the prior year.

BOARD ADOPTED CHANGES

The Supplemental Document approved by the Board of Supervisors included three full time equivalents, limited term, Drug and Alcohol Specialist positions to implement the Juvenile Justice Plan prepared by County Probation under AB1913. The increased funding totals $174,900, and will be reflected in the salary and benefits accounts. The funds will be transferred to Drug and Alcohol Services via an intrafund transfer from Probation.

As part of a reorganization of the Health Agency approved in the Supplement Document, Drug and Alcohol Services will be become part of the Department of Behavioral Health Services along with Mental Health and the Drinking Driver Program.

SERVICE PROGRAMS

Prevention

Primary prevention activities seek to prevent alcohol and other drug problems before they occur. A primary focus is placed on youth, and assisting the community at large in the development of an alcohol and other drug-free social environment. The Prevention Alliance, a community partnership, which is very active in coordinating local and county-wide prevention activities for both adults and youth and in the past year has implemented dozens of projects in partnership with Drug and Alcohol Services. Friday Night Live is a prevention program whose youth development activities reach high schools throughout San Luis Obispo County as well as some middle and elementary schools.

Total Expenditures: $1,352,626 Total Staffing (FTE): 5.0

Intervention

Intervention services focus on those deemed at an increased risk to develop problems associated with alcohol and other drug use. Youth early intervention activities are conducted in the schools and in the Juvenile Service Center. Early intervention also includes adult education, screening and referral. Services are provided for the Homeless Shelter, Women's Shelter and for parole clients. Primary and secondary intervention programs provide information and client counseling.

Total Expenditures: $1,076,780 Total Staffing (FTE): 14.0

Support to the Drinking Driver Programs

Staff time that includes administrative support and staff services for BU 4040, the Drinking Driver Programs.

Total Expenditures: $89,880 Total Staffing (FTE): 3.0

Treatment

Through regional centers located in Atascadero, San Luis Obispo and Arroyo Grande, non-residential treatment programs provide individual, family and group counseling for community members actively using alcohol and/or other drugs. Medical intervention is available for those requiring detoxification. Services are provided by licensed/credentialed staff and all programs are licensed and certified by the California Department of Alcohol and Drug Programs. A variety of populations are served, including youths, adults, IV drug users, and pregnant and parenting women. Access to services is provided through walk-in clinic. Drug and Alcohol Services also supports two alcohol and drug free living centers for women.

Total Expenditures: $2,293,182 Total Staffing (FTE): 28.0

GOALS/PERFORMANCE MEASURES

Department Goal: To prevent alcohol and other drug problems by providing accessible, high quality training and education services to assist the community in the development of healthy alternatives to substance abuse.

Communitywide Result Link: A Healthy Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of respondents to Client Satisfaction Surveys at trainings and other Education/Prevention Services which demonstrate a score of satisfactory or above. **What**: Measures client satisfaction with the high quality education/prevention and training services provided by Drug and Alcohol Services. **Why:** It has been shown that the delivery of quality training and education services contribute substantially to the reduction of alcohol and other drug problems in the community.	75% of 500 participants.	75% of 500 participants.	Approximately 500 individuals repeatedly attend Drug and Alcohol Services community training events, and our surveys consistently show they are very satisfied with the content and applicability of the information and skill-building activities.

Drug & Alcohol Services

Budget Unit: 3075

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the County's population reached through a minimum of 12 prevention awareness events.	10% of population is reached.	10% of population is reached.	Through collaborative partnerships with county schools, local community youth task forces, citizens groups and electronic and print media, our substance abuse prevention activities are reaching an ever-expanding number of county citizens.

What: Number of events and the attendance records will indicate the accessibility and the assistance provided to the community at large. Events include "Safe and Sober Summer" press conference kick-off, Red Ribbon Week events, Winter Holiday DUI Prevention media campaigns, Community Forums on Binge Drinking Prevention, etc.

Why: Consistency and continuity of prevention messages over time is a "best practice", which means it is an activity supported by research and shown to result in consistently positive outcomes.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants in Drug and Alcohol Services prevention training events who state or demonstrate at least one way that they are able to use what they have learned (ie. skills, knowledge or ability) in the prevention training activity.	95%	100%	Respondents to post-test training surveys indicate that participants feel the information and skills are useful and can be implemented.

What: Department post-test training survey.

Why: Changes in skills, knowledge and/or ability create social environment change.

Department Goal: To reduce the likelihood of alcohol and other drug problems among high risk populations such as youth, children of alcoholics and families in recovery, by implementing education and skill-building strategies.

Communitywide Result Link: A Healthy Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants who complete Drug and Alcohol Services' school-based programs and community-based activities who demonstrate an increased awareness of the dangers of alcohol and other drug use.	75%	80%	Our intervention activities with high risk populations are very effective in increasing awareness of the risks of alcohol and other drug use. Program participants demonstrate an increased *Perception of Risk or Harm* from substance abuse, an increased *Perception of Disapproval of Drug Use by Peers and Adults*, and a delay in the *age of first use* of drugs. We expect to serve 2,500 participants in 2001/02; up from 2,000 for 2000/01.

What: Many high risk populations such as youth, children of alcoholics and families in recovery are unaware that their behaviors can lead to life-threatening results. Increasing awareness is the first step to building skills and changing behaviors. Data collection for this measure is achieved through focus group participation, pre-post addiction severity index improvements, and pre-post analysis of attitudes and behaviors.

Why: Research supported by the Center for Substance Abuse Prevention shows that increased awareness of dangers of substance abuse can lead to positive lifestyle changes.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants who complete Drug and Alcohol Services school-based programs and community-based activities who demonstrate a reduction in risk factors (low levels of parent/youth communication, truant behavior, problem peer group) and/or an increase in protective factors (good parent/youth communication, high levels of developmental assets, good grades, school/community/youth bonding) resulting in reduced substance abuse.	70% of 300 school-aged youth.	70% of 300 school-aged youth.	More work needs to be done on retrieving data from participants that reflects changes in risk factors and protective factors. Preliminary evaluative work, though, is very promising. Most of these activities are conducted in partnership with schools.

What: Participants will demonstrate (as measured by focus group outcomes) improved problem solving skills, family environment, school grades, community/family bonding, choice of peer group and reduced or eliminated drug use.

Why: Research by Hawkins/Catalano demonstrates that decreases in standardized risk factors or increases in standardized protective factors results in reduced risk of substance abuse.

Department Goal: Reduce alcohol and other drug related problems among program participants by providing high quality, intensive treatment services to community members desiring recovery from the abuse of alcohol and/or other drugs through accessible regional clinics.

Communitywide Result Link: A Healthy Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of clients who successfully complete treatment services who demonstrate an increased ability to stay out of trouble and a decrease in alcohol and drug use.	New measure.	45% of successful program clients.	Addiction Severity Index scores have been documented for treatment program participants; however, post program scores have not yet been assembled. We estimate that at least 40% will show improved ASI scores. The national average is 35%.

What: The Addiction Severity Index (ASI) is used to measure improvement in seven life domains: medical, employment/education, alcohol, drug use, legal status, family/social, and psychiatric. Changes in scores over time demonstrate an impact of treatment and its subsequent impact on behavior. Results are also documented in the monthly CA Alcohol and Drug Data System (CADDS) completed by the Department. These data retrieval systems represent the "state-of-the-art" in determining outcome accountability among treatment facilities in California.

Why: Successful recovery involves positive lifestyle changes.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of treatment clients who state at least one way that they are able to use what they have learned to improve the quality/stability of their life as measured by the client satisfaction survey.	100% of approximately 300 program participants.	100% of approximately 300 program participants.	Our client satisfaction survey demonstrates that not only are treatment program participants satisfied with our services, but 100% can state at least one way that they are able to use what they have learned to improve the quality/stability of their life.

What: The department's client satisfaction survey is used to measure program satisfaction within our high quality treatment programs.

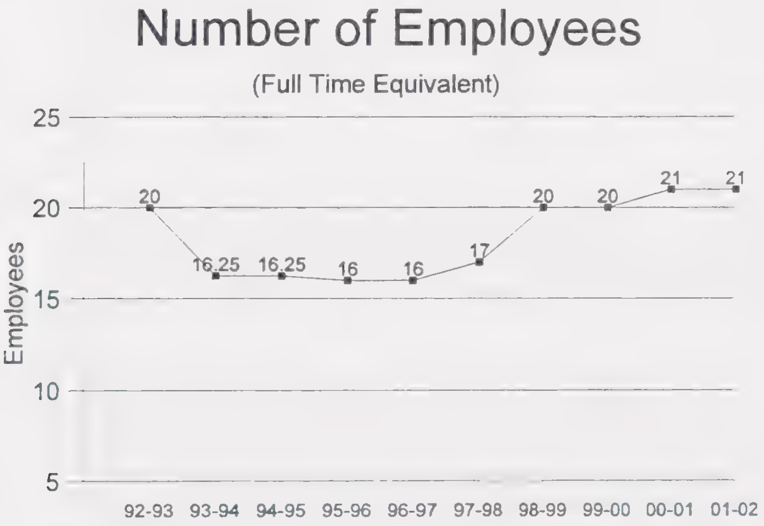
Why: Our goal is to facilitate behavioral changes towards improvement in the client's life.

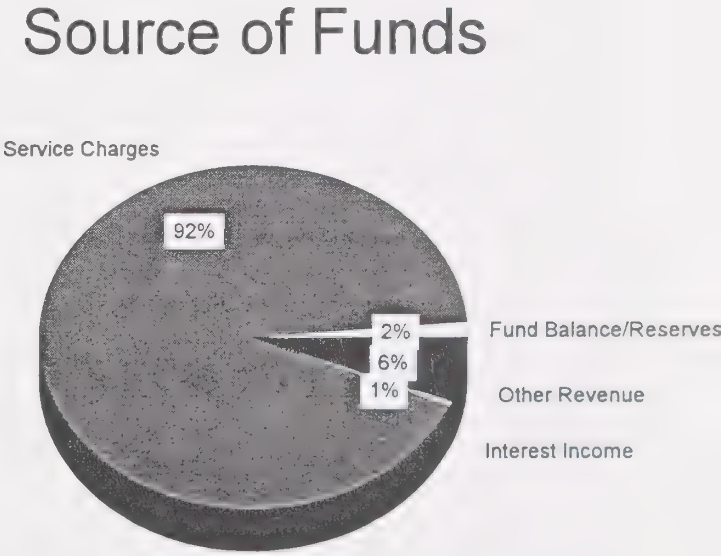
Drinking Driver Program
Budget Unit: 4040

MISSION STATEMENT

In support of a healthy community, San Luis Obispo County Drug and Alcohol Services provides regional access and high quality services through a clinic system. We respond in partnership with the community to meet alcohol and other drug-related prevention, intervention, treatment and recovery needs.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 876,857	$ 936,876	$ 1,022,365	$ 1,022,365	$ 1,022,365
Services and Supplies	369,279	408,946	439,605	431,595	431,595
Other Charges	27,980	27,980	27,980	27,980	27,980
Fixed Assets	0	6,971	0	0	0
Gross Expenditures	$ 1,274,116	$ 1,380,773	$ 1,489,950	$ 1,481,940	$ 1,481,940
Contingencies	$ 0	$ 0	$ 75,000	$ 75,000	$ 80,070
New Reserves	0	8,855	0	0	0
Total Financing Requirements	$ 1,274,116	$ 1,389,628	$ 1,564,950	$ 1,556,940	$ 1,562,010
Revenues	$ 1,285,687	$ 1,345,664	$ 1,539,850	$ 1,531,840	$ 1,531,840
Fund Balance Available	61,480	73,855	25,100	25,100	30,170
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 1,347,167	$ 1,419,519	$ 1,564,950	$ 1,556,940	$ 1,562,010

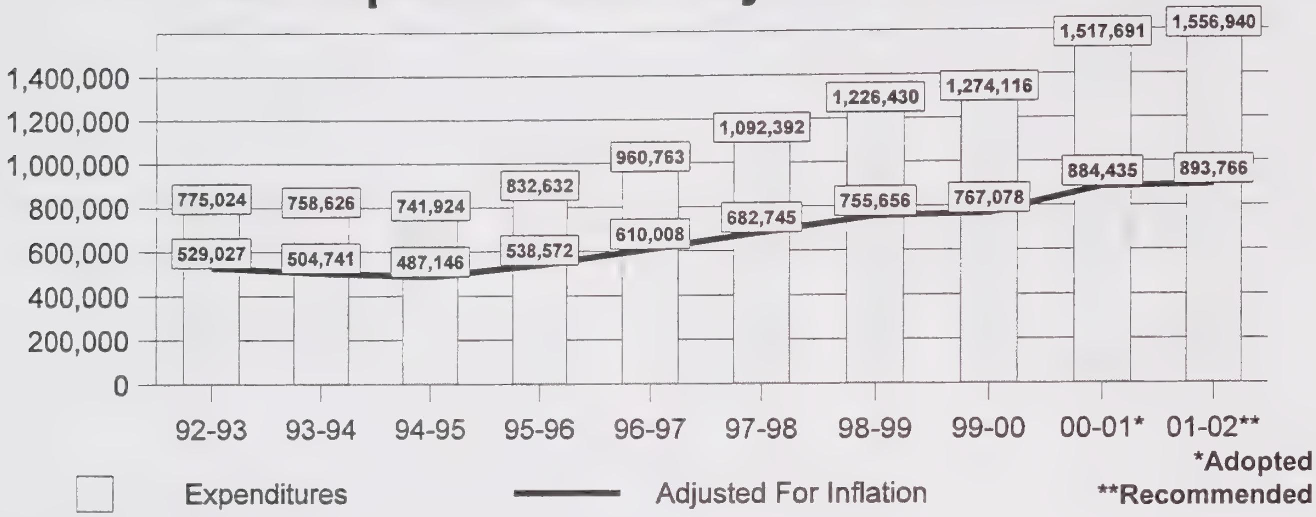




Drinking Driver Program

Budget Unit: 4040

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Health Agency's Drinking Driver Program budget is contained in a separate fund, outside of the General Fund. The requested budget for Drinking Driver Program consists of operating expenses of $1,489,950 and contingencies of $75,000, which is five percent of operating expenses, consistent with the Board's policy for the General Fund. Total expenditures are $1,564,950. Total financing sources are comprised of operating revenues of $1,539,850 and fund balance available of $25,100. The requested budget includes neither cancelled nor new reserves. There is no General Fund support to this budget unit. This level of funding will allow the department to continue to provide the same level of service provided in FY 2000-01. We have submitted no budget augmentation requests.

In the current fiscal year, the Board converted temporary help staff time into a permanent position. With its staffing compliment currently stable at 21.0 FTE, the Drinking Driver Program has been able to achieve their program goals as stated in the goals and measures section of this document.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommended funding levels for the Drinking Driver Programs (DDP) will increase by $56,990 or 2% for 2001/02. This represents a status quo budget. Recommended revenues are based on the department's projection of client enrollments and are such that department will set aside $75,000 in contingencies.

BOARD ADOPTED CHANGES

As part of a reorganization of the Health Agency approved in the Supplement Document, the Drinking Driver Program will be become part of the Department of Behavioral Health Services along with Drug and Alcohol Services and Mental Health.

SERVICE PROGRAMS

Deferred Entry of Judgement (DEJ)

The DEJ program is a service provided by the San Luis Obispo County Drug and Alcohol Services to help people remove criminal charges for first offense with illegal substances. Successful completion will remove first offense drug charges from a person's public legal record. In the process, the client will be exposed to education and counseling designed to help clients make positive lifestyle changes. Funds are derived from client revenue.

Total Expenditures: $154,824 Total Staffing (FTE): 2.0

Drinking Driver Program
Budget Unit: 4040

First Offender Program

The program is four months long and is a continuing series of education, group, and individual sessions that increase the level of awareness regarding problem drinking or alcoholism, and which will encourage participants to take responsibility for their own recovery. The Extended First Offender Program, for persons who have been convicted of a first drinking driver offense and have a blood alcohol level of .20% or higher, is six months long and is a continuing series of education, group, and individual sessions. Funds are derived from client revenue.

Total Expenditures: $653,658 Total Staffing (FTE): 8.5

Second Chance Program

This is an eighteen month intervention program for multiple offender drinking drivers. This program consists of group and individual counseling and education. There are 26 biweekly individual and 26 biweekly group sessions for the first 12 months, with six months of case management to follow. Funds are derived from client revenue.

Total Expenditures: $526,079 Total Staffing (FTE): 7.0

Support to Drug and Alcohol Services

Staff time that includes providing services for the jail, the parole contract, and general outpatient services.

Total Expenditures: $92,294 Total Staffing (FTE): 1.75

Wet Reckless Program

An abbreviated 12-hour program that includes six education classes, two individual sessions and five AA or self-help meetings. Funds are derived from client revenue.

Total Expenditures: $55,085 Total Staffing (FTE): .75

GOALS/PERFORMANCE MEASURES

Department Goal: To enhance public safety by providing effective intervention and education to court ordered individuals referred for driving under the influence of alcohol or other drugs.

Communitywide Result Link: A Safe Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Drinking Driver Program participants who are re-arrested for DUI in SLO County one year post program. **What**: Measures recidivism. **Why:** Reduction in re-arrest for driving under the influence offenses indicates the effectiveness of the initial program intervention.	20%	20%	The effectiveness of the Drinking Driver Program is indicated by the low rate of recidivism among participants who successfully complete the program. For those who are re-arrested, we offer a more intensive Multiple Offender Program which is of longer duration. The national re-arrest average is about 25%.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants who rate Drinking Driver Services at the levels of Above Satisfactory or Excellent. **What:** Measures client satisfaction with the services provided by the Department to court ordered individuals. **Why:** The Client Satisfaction Survey measures the perception of the quality of services received by the client.	83% of approximately 1,500 program participants.	85% of approximately 1,500 program participants.	All program participants complete a client satisfaction survey which has been recently re-tooled for FY 00-01. This program is completely funded by participant revenue, and participants are referred by the courts. Despite the fact that participants have to pay for their program, survey results indicate that program participants are extremely satisfied with the services they receive in the Drinking Driver Program.

Law Enforcement Medical Care

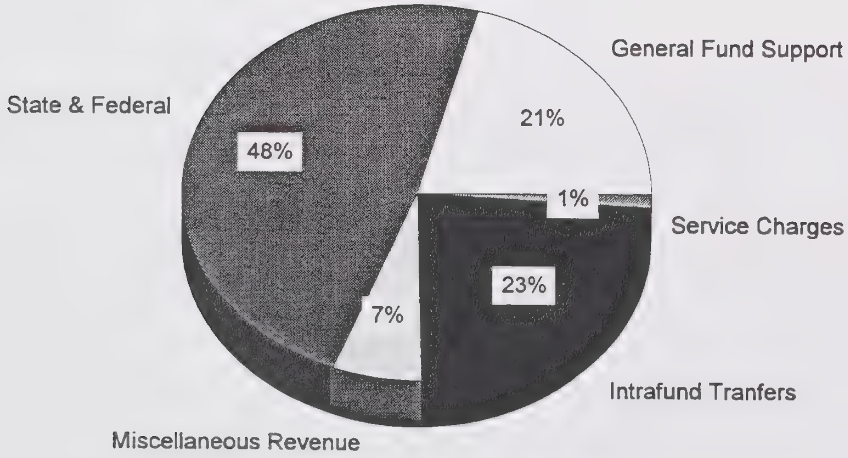
Budget Unit: 3285

MISSION STATEMENT

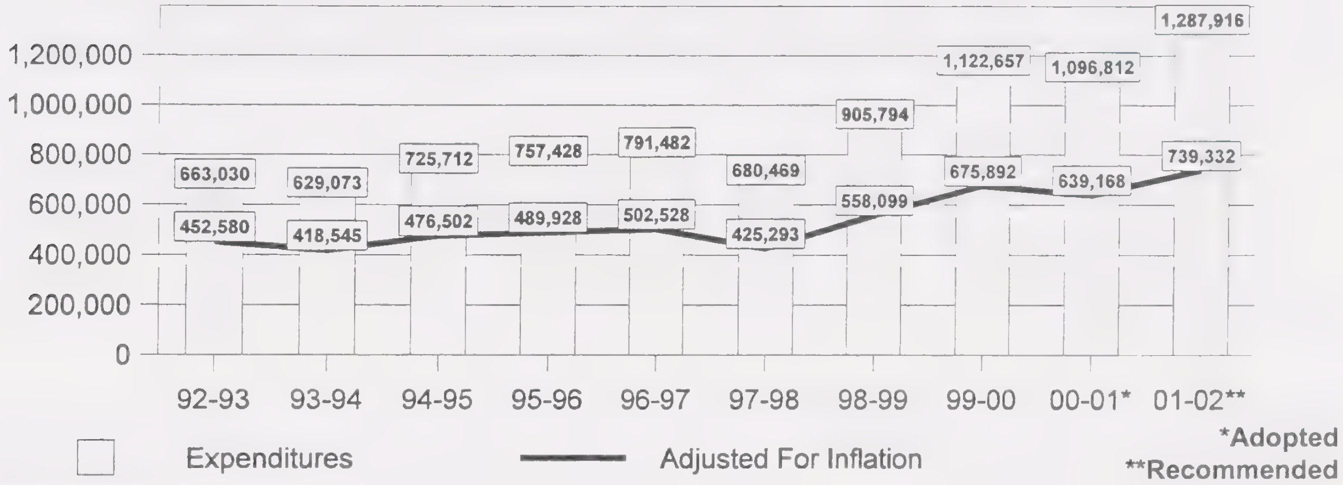
The mission of the Law Enforcement Medical Care (LEMC) Program is to provide cost effective, quality medical care for persons incarcerated at County Jail and Juvenile Services.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 825,459	$ 903,557	$ 1,010,627	$ 955,627	$ 955,627
Services and Supplies	297,198	326,778	369,289	332,289	332,289
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 1,122,657	$ 1,230,335	$ 1,379,916	$ 1,287,916	$ 1,287,916
Less Intrafund Transfers	246,252	257,345	286,951	286,951	286,951
**Net Expenditures	$ 876,405	$ 972,990	$ 1,092,965	$ 1,000,965	$ 1,000,965
Revenues	519,954	623,260	668,511	743,010	743,010
General Fund Support (G.F.S.)	$ 356,451	$ 349,730	$ 424,454	$ 257,955	$ 257,955

Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The requested budget for the Health Agency's Law Enforcement Medical Care program consists of expenses of $1,379,916, revenues of $668,511, and General Fund support of $424,454. This level of funding will allow the department to continue to provide the same level of service provided in FY 2000-01. We have submitted no budget augmentation requests.

Law Enforcement Medical Care continued to provide medical and dental care to inmates (369 average daily census) under the jurisdiction of the County Sheriff last fiscal year. Total number of inmates booked was 12,073, and all of these were assessed for pre-existing significant medical conditions. For those having or developing medical problems, the total number of dispensary visits provided was 16,017, an 8.6% increase from the previous year.

On average 134 inmates per day have medical conditions requiring treatment with prescription medications. This is 5.5% more than the previous year, 14.8% more than two years ago and 24% more than three years ago. These increases are due to an increasing frequency of more severe illness and more difficult medical conditions at the jail. Medical conditions treated include inmates with diabetes, gunshot or stab wounds, burns, fevers, pneumonia, heart conditions, high-risk pregnancies, and multiple fractures. Besides greater costs for prescription medicines, more complex cases means increased costs for laboratory tests, specialty medical services and inpatient days.

Last fiscal year was the first full year of round-the-clock nursing coverage at the jail, and important medical needs are now being met more safely and effectively because of the night nurse. The previous lack of coverage often meant a delay in providing prescription medicines to inmates when those were needed during the night shift. An estimated 30 doses per night shift is now provided at the optimal time needed. These include medication for diabetes, high blood pressure and seizures. On average, there are three medical emergencies or serious concerns per week during the night shift, that can now be evaluated rapidly by the nurse with appropriate action taken without delay. Night nurse coverage also means fewer emergency ambulance trips are ordered during the night and early morning hours.

Law Enforcement Medical Care staff maintained enhanced surveillance for tuberculosis during the past year. TB skin-test screening was done on 2,225 inmates, or 19% of total inmates booked into the jail (with testing focused on those whose stay was 3 days or longer). As a result, 118 persons with positive TB skin tests were found and evaluated with chest x-rays to rule out active disease. Six persons were started on preventive treatment, and other appropriate candidates were referred for preventive therapy after release from jail. One currently active case of tuberculosis was also detected. This case was treated and all potentially exposed staff and other inmates were screened to assure that tuberculosis was contained.

At the Juvenile Hall, all youth received medical care as required under the extensive guidelines of state regulation (Title 15). A total of 902 youth were incarcerated last fiscal year at the Hall. Medical staff provided 5,613 dispensary visits, 1,004 immunizations, and 15,827 doses of prescribed medication.

Law Enforcement Medical Care

Budget Unit: 3285

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Health Agency's Law Enforcement Medical Care program reflects a substantial (20%) spending increase due to a reported increase in hospital care, speciality medical services, and lab testing needed to treat the rise in the numbers of sick and injured inmates. This budget is financed with a combination of General Fund, Realignment, and Tobacco Settlement Funds.
- Tobacco settlement funds previously reflected in Budget Unit 2001 (Non-Departmental Revenues) have been moved to this and other Health Agency budgets to pay for the additional services and costs of health programs approved in 2000-01 and recommended for 2001-02. This is money that may, at the Board's discretion, be used to fund any service or program provided by the County. Reflecting the revenue in the department's operating budget simply helps communicate to the community the extent to which we are increasing local support and funding for various health services.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Jail Medical Services

This program provides mandated medical care for jail inmates. This includes holding daily sick call, administering prescribed medications, coordinating referrals drug abuse/alcohol programs and mental health services, and referring and paying for hospital care for acutely ill or injured patients. The program pays for emergency transport to the hospital, referred specialist services, emergency room care, and any ancillary medical services not available at the jail dispensary.

Total Expenditures: $988,965 Total Staffing (FTE): 7.0

Juvenile Hall Medical Services

This program provides mandated medical care for juvenile hall wards, including holding daily sick call, administering prescribed medications, coordinating referrals drug abuse/alcohol programs and mental health services.

Total Expenditures: $298,951 Total Staffing (FTE): 3.0

GOALS/PERFORMANCE MEASURES

Department Goal: Provide medical care to maintain health of inmates.

Communitywide Result Link: Healthy and Safe Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual medical inspection requirements met at the jail and juvenile hall.	95%	95%	Mandated services are being provided at the jail and juvenile hall.

What: California state regulations (Title 15) describe the requirements for medical services in county jails and juvenile halls. An annual inspection is done to verify performance for these service requirements.

Why: Measures overall quality and comprehensiveness of medical care provided to inmates at the jail and juvenile hall.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of jail inmates transferred to another facility whose medical history is reviewed before transfer.	98%	98%	An established system assures that all inmates transferred from the jail to another facility have their medical history reviewed and the receiving facility is advised of existing medical conditions.

What: The medical history of an inmate is reviewed before transfer to another facility, and the receiving facility is advised of existing medical conditions of the inmate via an inter-facility transfer form.

Why: Measures a key component of medical responsibility, that our county advises other facilities of the medical needs of a person being transferred to them.

Law Enforcement Medical Care

Budget Unit: 3285

Department Goal: Identify, control and treat communicable disease.

Communitywide Result Link: Healthy and Safe Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of inmates in jail for at least 6 days who are tested for tuberculosis if medically indicated.	90%	90%	Screening for tuberculosis at the jail is funded by a state TB prevention grant. The level of funding is currently sufficient to meet the 2000/01 target. State funding for 2001/02 has not yet been determined but is expected to be announced before July.

What: Inmates at the county jail are tested with a skin test for tuberculosis to prevent the spread of this disease in the jail. Persons who are previously positive are not tested, since a positive skin test for tuberculosis usually remains positive for life. Persons who will be released sooner than 3 days from when the skin test would be given are not tested, since the test would need to be read after their release.

Why: Measures the system to detect tuberculosis among the inmate population.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of at risk youth at the Juvenile Hall who are screened for sexually transmitted infections.	New measure	80%	Over 80% of at-risk youth are screened for chlamydia and gonorrhea at the juvenile hall. Some youth are not screened as their stay at the juvenile hall is less than a few days.

What: Youth inmates at the Juvenile Hall are screened for the sexually transmitted diseases, gonorrhea and chlamydia – two treatable infections that can be present in a silent but chronic form.

Why: Measures the proportion of youth with a treatable sexually transmitted infection who are tested to detect the existence of the infection.

Department Goal: Support and provide referrals for fragile inmate population.

Communitywide Result Link: Healthy and Safe Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of pregnant (more than ten weeks) females in jail longer than fourteen days who are enrolled in prenatal care.	New measure	100%	Pregnant inmates are routinely provided pre-natal care equivalent to that available in the community.

What: Measures that prenatal care is provided to pregnant inmates.

Why: Pregnant inmates receive prenatal care to ensure their good health and that of their baby.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of diabetic inmates in jail for more than 24 hours for whom a treatment plan for their diabetes is developed.	100%	100%	Diabetic inmates are provided treatment for diabetes consistent with that available in the community.

What: Measures the extent to which inmates with diabetes are provided a treatment plan that adequately treats their diabetes.

Why: Providing diabetic inmates with treatment consistent with community standards for the condition of diabetes helps ensure their health will not deteriorate while incarcerated.

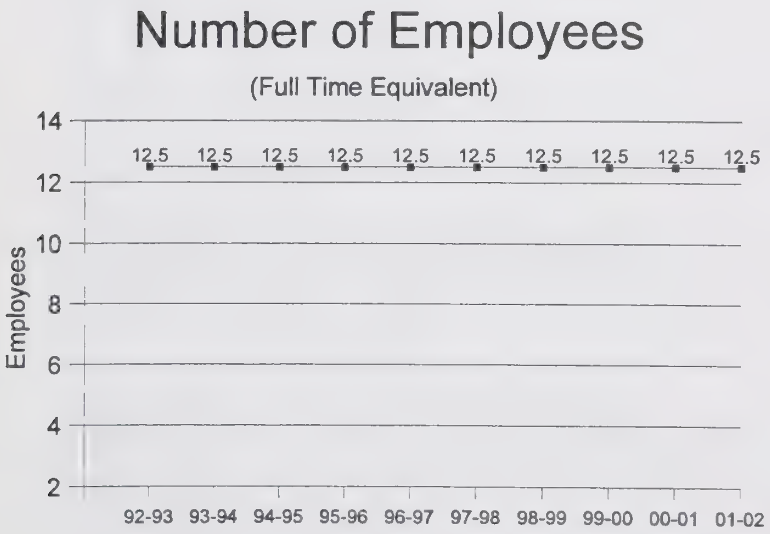
County Medical Services Program

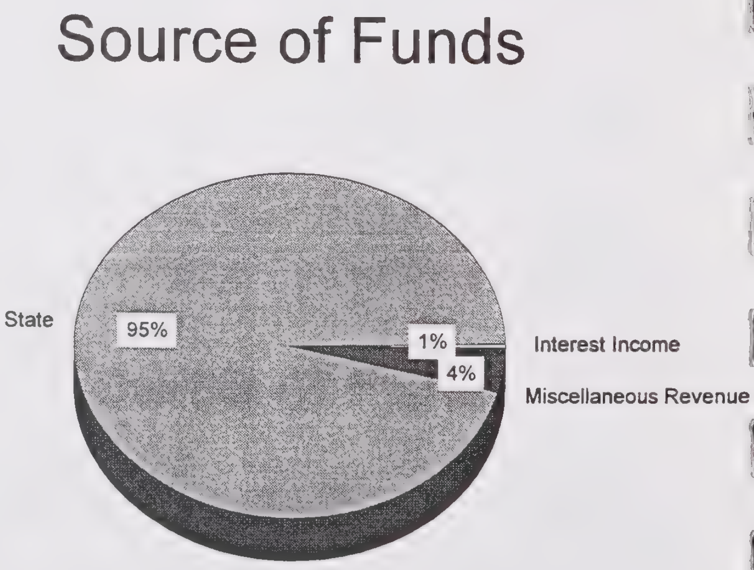
Budget Unit: 3286

MISSION STATEMENT

Insure access to health care for all eligible adults who cannot afford to pay their medical bills.

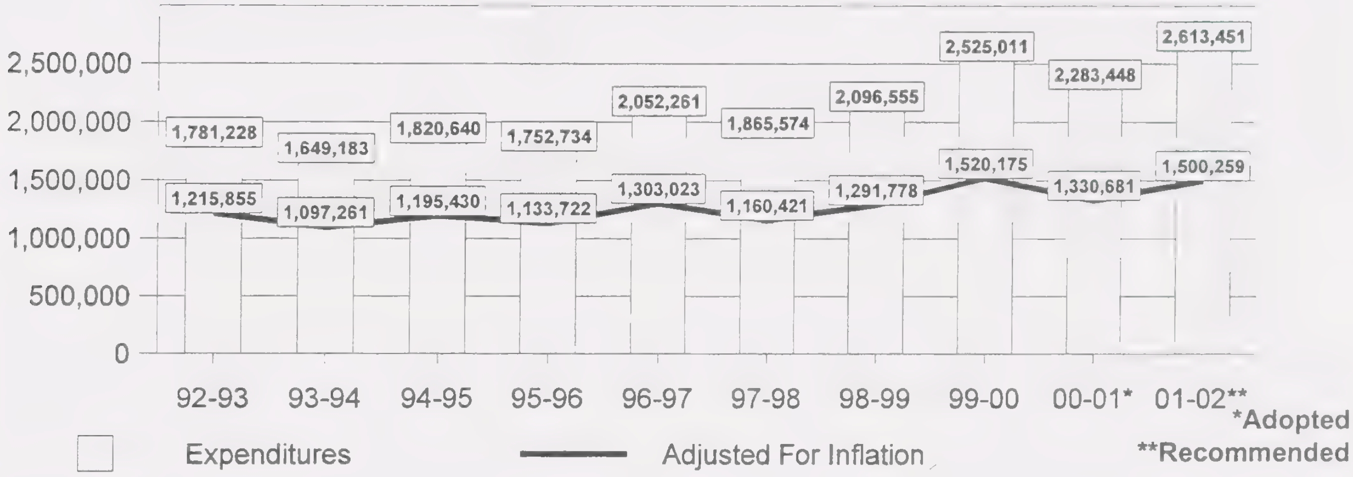
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 705,314	$ 682,820	$ 771,896	$ 735,989	$ 735,989
Services and Supplies	1,819,697	1,335,882	3,163,698	1,877,462	1,863,236
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 2,525,011	$ 2,018,702	$ 3,935,594	$ 2,613,451	$ 2,599,225
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 2,525,011	$ 2,018,702	$ 3,935,594	$ 2,613,451	$ 2,599,225
Revenues	$ 2,150,510	$ 2,433,721	$ 3,935,594	$ 2,613,451	$ 2,599,225
Fund Balance Available	7,379	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 2,157,889	$ 2,433,721	$ 3,935,594	$ 2,613,451	$ 2,599,225





County Medical Services Program
Budget Unit: 3286

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

Our requested budget for the County Medical Services Program (CMSP) is comprised of expenses of $3,935,594, revenues of $2,494,053, and General Fund support of $1,441,541. As requested, the budget includes funding for three of the Health Agency's highest priority budget augmentation requests totaling $1,400,907. A brief description of each of these program initiatives follows. Without these three augmentation requests, expenses are $2,534,637, revenues are $2,494,053, and General Fund support is $40,634. This is the first year that the CMSP program is requesting a General Fund contribution just to maintain existing service levels. A shift of CMSP inpatient days from General Hospital to the private hospitals continues to drive up CMSP outside provider costs. Staff is persistent in requesting that physicians treat their patients at General Hospital whenever possible; however, the majority are unwilling to comply. Higher utilization levels at private hospitals, where the CMSP program has a contractual obligation to pay for services, increases costs to this budget unit.

Our highest priority augmentation request in this program is to increase the rates paid to the four private hospitals to an amount equal to their Medi-Cal rates, to increase the day surgery payment rates to equal those inpatient rates, and to pay three of the four private hospitals $125 per bonafide emergency room visit. Because General Hospital is not a full-service hospital, and because many physicians who are willing to treat CMSP patients are unwilling to treat them at General Hospital, we have maintained contracts with the four private hospitals to meet our obligation to insure that medical services are available to medically indigent adults. The private hospital CEOs have indicated that they will not continue to contract with the County unless they are paid at rates consistent with their contracts with the State for Medi-Cal. We originally estimated that the hospital rate increase would cost CMSP approximately $115,000; however, with new information from the hospitals, we now believe that it will cost $207,764.

The second priority augmentation request for CMSP is pay providers for services to disabled Medi-Cal pending patients. We propose to establish our CMSP Program as the payment source for medical services provided to potentially disabled Medi-Cal pending patients. While a patient is in the Medi-Cal pending status, many physicians and other medical providers are reluctant to provide care. Ultimately, the majority of these patients become eligible for either Medi-Cal or CMSP. Under this proposal, the County would become the payer for all disabled Medi-Cal pending patients and would be partially reimbursed by the State for those patients ultimately determined to be Medi-Cal eligible. Because it takes about two years for these eligibility determinations to be made, reimbursement revenue would not be realized until year 3. In the first year, the cost of paying for services to these patients is projected to be $1,085,907.

The third request in this program is to increase payment rates to non-hospital providers. Private CMSP medical providers continue to voice their concerns about the low rate of compensation (which is based on current Medi-Cal rates). In order to insure adequate provision of care to the indigent population, and to encourage provider program participation, we propose to pay non-hospital providers at a rate equal to 125% of the Medi-Cal rates. The cost of this initiative is projected to be $200,000.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$207,000 - Rate increase for private hospitals	Pay private hospitals MediCal rates for services provided to CMSP eligible patients.	Private hospitals had indicated that they many not serve CMSP clients if rates were not increased. Private hospitals to provide 900 inpatient days and 95 day surgeries and 205 ER visits.

County Medical Services Program
Budget Unit: 3286

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommended funding for the County Medical Services Program (CMSP) is 14% higher for 2001/02. This is due to the recommended funding of the above noted budget augmentation request to pay private hospitals increased rates of reimbursement. The estimated cost of this, based on current utilization, is $207,000.
- Staffing levels will remain the same for 2001/02.
- It is important to note that support costs to Budget Unit 3287 - Emergency Medical Services and Budget Unit 3288 - California Healthcare for Indigents (CHIP) are reflected in this budget and offset by billings to those two budget units. This budget is funded almost exclusively with realignment dollars.
- The CMSP budget request included $1.3 million of other budget augmentation requests aimed at improving medical services to indigents that were not funded. Limited financing, coupled with the Health Agency's "stated" priorities, precluded other initiatives from receiving funding.

BOARD ADOPTED CHANGES

As part of a reorganization of the Health Agency approved in the Supplement Document, the County Medical Services Program will become a division of the Public Health Agency.

SERVICE PROGRAMS

CHIP/EMSP Program Support

Includes administrative, clerical and accounting support for the California Healthcare for Indigents Program (CHIP) and the Emergency Medical Services Program (EMSP).

Total Expenditures: $107,025 Total FTE: 0.5

County Medical Services Program Administration (CMSP)

Authorize and pay for medical care to ensure access to health care for all eligible adults who cannot afford to pay their medical bills. Manage eligibility determination, medical pre-authorization, utilization review, case management, claims processing, accountability, program evaluation, and State reporting.

Total Expenditures: $2,506,426 Total FTE: 12.0

GOALS/PERFORMANCE MEASURES

Department Goal: Improve health and reduce suffering by efficiently determining program eligibility and arranging for services to promptly diagnose and treat medical conditions.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of patient satisfaction surveys rating department's overall performance as "satisfactory" or above. **What**: Patients are surveyed to determine how well their needs are met. **Why:** Patients' responses will identify ways to improve services.	96%	97%	Surveys have historically occurred during one month intervals at a specific time during the year. However, in order to give the public the opportunity to rate all our services on an ongoing basis, surveys will be available in the lobbies of both our SLO offices year-round. A postage-paid envelope will be attached to each survey so that individuals may take the surveys with them and complete them at their convenience, anonymously if they choose.

County Medical Services Program

Budget Unit: 3286

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of eligibility notices of action (NOA) which are mailed within three days from receipt of verifications.	80%	80%	We recently began measuring our NOA turnaround time in this manner. If eligibility staffing remains stable, it's likely that 80% of the NOAs will be mailed within the targeted three day time frame.

What: This measures how quickly applicants are notified of their eligibility determination after all the requested verifications necessary to work their cases have been received.

Why: Applicants need to be informed of their eligibility determinations as quickly as possible so as not to delay necessary medical treatment and to streamline payments to providers.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of eligibility determination appeals by applicants for which a response is mailed within 12 working days from receipt of the appeal.	95%	95%	Of the six agencies surveyed, four had no data; and the other two averaged 15.5 days in appeal response time. We are on target for meeting our goal this year.

What: This measures how quickly we respond to applicants' requests for reconsideration of eligibility determinations.

Why: Applicants' should receive a response to their appeals in a timely manner.

Department Goal: Pay medical providers as quickly as possible.

Communitywide Result Link: A Healthy Community and a Well Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of claim batches processed within 30 days from receipt.	95%	96%	We are currently doing better than expected in meeting our target.

What: This measures how quickly we process providers' claims.

Why: Processing claims in a timely manner helps to retain the Health Systems' network of medical providers and insure access to care.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of provider appeals for which a response is mailed within 12 working days from receipt of the appeal.	80%	85%	Of the six agencies surveyed, four had no data; and the other two averaged 15.5 days in appeal response time. We are on target for meeting the department's goal this year.

What: This measures how quickly we respond to providers' requests for reconsideration of payment denials.

Why: Providers should receive a response to their appeals in a timely manner.

County Medical Services Program

Budget Unit: 3286

Department Goal: Improve dental health for eligible children through arranging for treatment and education.

Communitywide Result Link: A Healthy Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of children between ages of 0 and 5 who receive dental care. **What:** Provide access to dental care for as many uninsured children through age 5 as possible. **Why:** There are many children who do not qualify for publicly-funded programs (Medi-Cal, Healthy Families, Child Health and Disability Prevention Referral and Follow-Up), and therefore can not access dental care until their condition becomes an emergency.	100 children	500 children	We are currently developing a referral process and identifying appropriate dental education material for distribution, and have not yet provided compensation for any dental treatment from Prop 10 grant funds. We estimate that the provision of dental treatment under this new program will begin April 1, 2001, and that 100 children will be provided dental treatment through this program by year-end.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of dental hygiene education packets distributed. **What:** Providing dental education information to children and their parents is an important component of this program. **Why:** Early intervention through the provision of dental education information will help parents care for their children's teeth, teach their children proper dental hygiene, and educate parents about the need for professional dental care.	300	2,000	Prop 10 Dental Grant funding is awarded on a calendar year basis. Half of year 2001 grant funding recently became available. A referral process is currently being developed; and dental education material appropriate for distribution to the target population is being identified. The number of children who may qualify for this program is vast since eligibility is not limited by family income. Services will be limited by available resources. A full year's funding will be available for the 2001/02 fiscal year, which is expected to serve 2,000 children.

Emergency Medical Services Fund

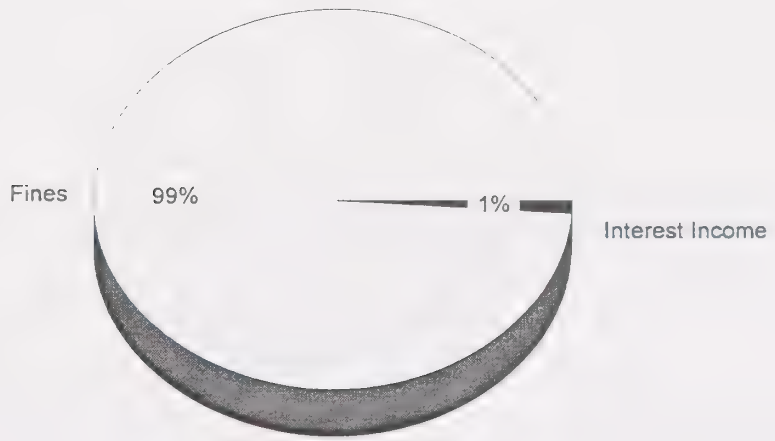
Budget Unit: 3287

MISSION STATEMENT

Pay medical providers for uncompensated emergency room care and pay the Emergency Medical Services Agency for ambulance administration.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	397,850	409,140	382,000	382,000	382,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 397,850	$ 409,140	$ 382,000	$ 382,000	$ 382,000
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 397,850	$ 409,140	$ 382,000	$ 382,000	$ 382,000
Revenues	$ 392,908	$ 387,165	$ 382,000	$ 382,000	$ 382,000
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 392,908	$ 387,165	$ 382,000	$ 382,000	$ 382,000

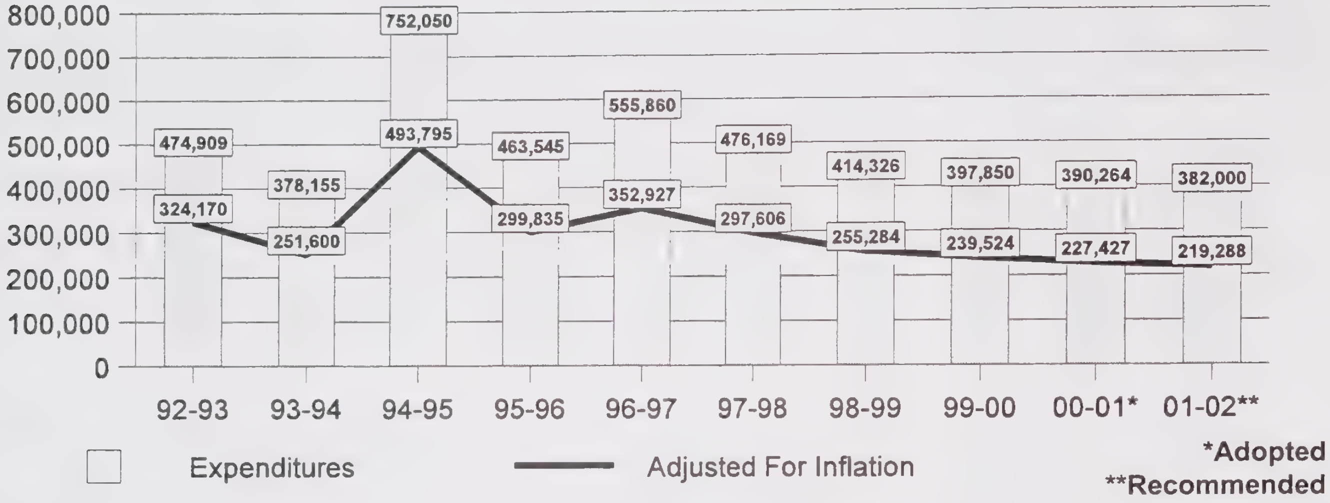
Source of Funds



Emergency Medical Services Fund

Budget Unit: 3287

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The requested budget for the Emergency Medical Services Program is comprised of expenses and revenues of $382,000. This program receives no General Fund support.

In 1988, pursuant to Senate Bills12 and 612, the Board of Supervisors passed a resolution authorizing the imposition of increased fines collected by the courts for criminal offenses and establishing the Emergency Medical Services (EMS) Fund. The Board also approved policies for the administration and expenditure of this fund, which is used to reimburse physicians, hospitals and other providers for uncompensated emergency medical care services.

There are four accounts within the fund in which the revenues collected are designated in legislated amounts for specific purposes. The Hospital Services Account revenues (25%) are designated for uncompensated hospital emergency care; the Board-Designated Account revenues (17%) are assigned to the EMS Agency for regulation of the pre-hospital emergency medical care system; and the Physician Services Account revenues (58%) are disbursed to emergency room physicians at a percentage of charges submitted for payment.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Funding for this budget, generated by court imposed fines, is projected to decrease by 2% for 2001/02. The budget for EMS is prepared based on the level of revenues in the budget.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Emergency Medical Services Fund

Provide timely payment to physicians, designated hospitals, and other providers of emergency medical care for uncompensated emergency room care and pay the Emergency Medical Services Agency for ambulance administration.

Total Expenditures: $382,000 Total Staffing (FTE): 0

GOALS/PERFORMANCE MEASURES

Department Goals and Performance Measures are reflected in Budget Unit 3286 - County Medical Services Program.

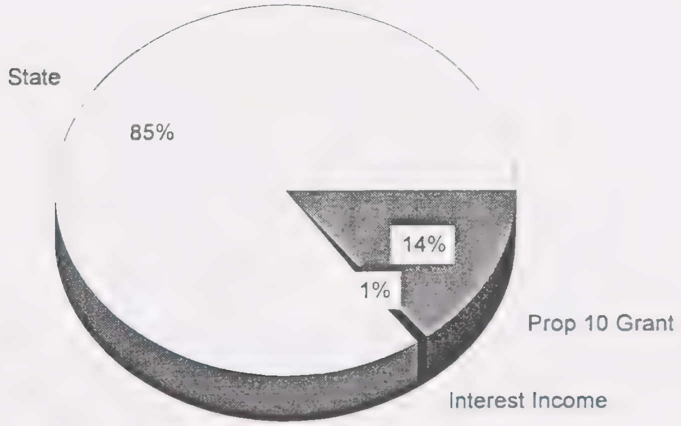
California Healthcare for Indigents Program
Budget Unit: 3288

MISSION STATEMENT

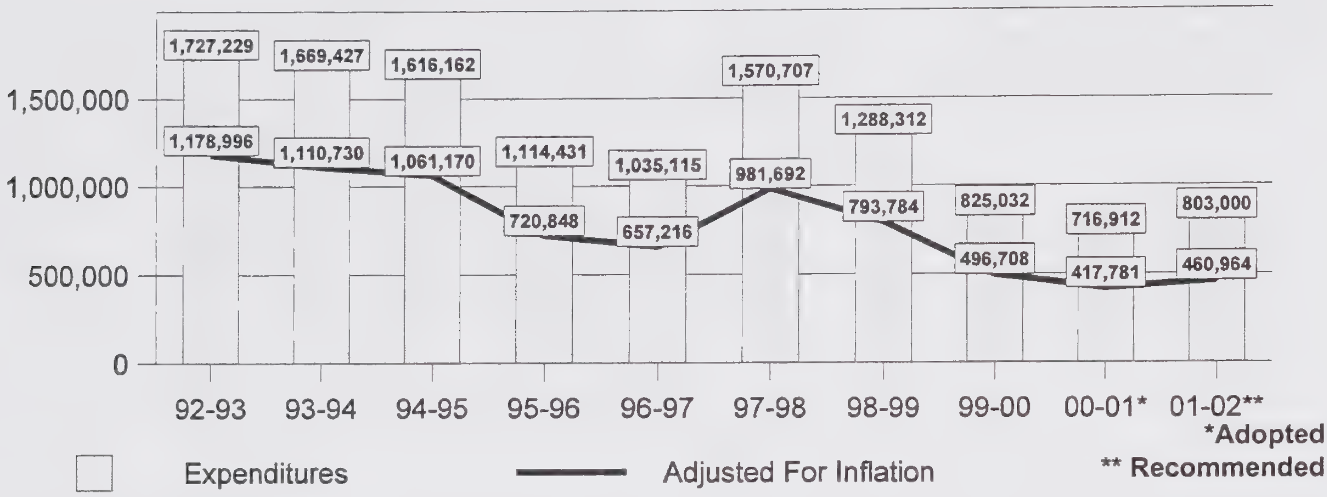
Pay medical providers for uncompensated care and insure follow-up treatment for children's qualifying conitions detected during a Child Health and Disability Prevention (CHDP) screening.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	825,032	752,225	803,000	803,000	803,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 825,032	$ 752,225	$ 803,000	$ 803,000	$ 803,000
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	0	0	0
Total Financing Requirements	$ 825,032	$ 752,225	$ 803,000	$ 803,000	$ 803,000
Revenues	$ 606,823	$ 928,538	$ 803,000	$ 803,000	$ 803,000
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 606,823	$ 928,538	$ 803,000	$ 803,000	$ 803,000

Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The requested budget for the California Healthcare for Indigents Program is comprised of expenses and revenues of $803,000. This program receives no General Fund support.

The California Healthcare for Indigents Program (CHIP) was established in 1989/90 with the passage of Proposition 99 and AB 75. Funding for this program is used to reimburse physicians for otherwise uncompensated emergency, obstetric and pediatric care and to reimburse hospitals for charity care provided to patients who are unable to pay for their own care and who do not qualify for other public medical assistance programs. State law determines the allocation of CHIP funds to physicians, hospitals and other medical providers.

Originally funded at $2,925,952 in 1989/90, revenues have steadily declined over the years due to decreased tobacco product sales resulting from increased tobacco product taxes and tobacco cessation efforts and due to State diversion of funds for other programs. However, revenues appear to have stabilized as the State recommended budgeting 2001/02 revenues at approximately the same level as 2000/01, of $681,000. The exact appropriation will not be known until after the adoption of the State budget, at which time a local budget appropriation may be necessary.

During the course of 2000/01 two events occurred which caused increases to appropriated amounts: 1) In December 2000, Prop 10 monies of $230,000, to be realized over the period of January 1, 2001 to December 31, 2002, were granted to start a dental education and treatment program for children ages 0-5. $57,500 was appropriated to the 2000/01 fiscal year, and $115,000 was requested for the 2001/02 fiscal year; and 2) Senate Bill 2132, which was approved by the Governor on September 28, 2000, designated additional CHIP funds for the purpose of increasing payments to physicians providing services in an emergency room setting. San Luis Obispo County's share is $180,738 for 2000/01. Although this funding was presented as a one-time occurrence, and has not been included in our requested budget, the Governor has indicated it may be continued during the 2001/02 fiscal year.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommended funding for the California Healthcare for Indigents (CHIP) Program will increase from 2000/01 adopted levels by $86,088 (12%). After losing almost half CHIP funding between 1998/99 and 1999/00 due to declining tobacco sales, it appears that program funding is stabilizing in 2001/02.
- At the recommended funding level, approximately $420,000 will be transferred to the Medical Services Department and approximately $78,000 will be available to support the Child Health and Disability Prevention (CHDP) Referral and Follow Up Program.

- The CHIP Program received a grant from Proposition 10 in the amount of $115,000 to provide dental services to children ages 0-5 years old.

- All staffing for this program is reflected in Budget Unit 3286 - County Medical Services Program.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

California Healthcare for Indigents Program (CHIP)

Provide timely payment to physicians for all uncompensated emergency, obstetric, and pediatric medical services and pay designated hospitals for any services provided for patients who are unable to pay and who do not qualify for other public medical assistance programs. Administer the Child Health and Disability Prevention Referral and Follow-Up Program to pay for follow-up care for children with conditions detected during a Child Health and Disability Prevention screening.

Total Expenditures: $688,000 Total Staffing (FTE): 0.0

Proposition 10 Dental Care Program

Coordinate outreach education and arrange, authorize, and pay for preventive dental cleanings and treatment of dental conditions for children, ages 0 to 5, in families who don't qualify for Medi-Cal or Healthy Families and who are uninsured for dental care.

Total Expenditures: $115,000 Total Staffing (FTE): 0.0

GOALS/PERFORMANCE MEASURES

Department Goals and Performance Measures are reflected in Budget Unit 3286 - County Medical Services Program.

Social Services Administration

Budget Unit: 3200

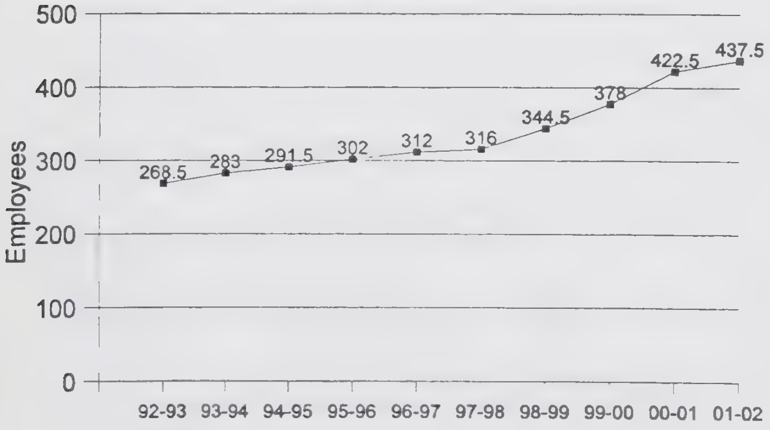
MISSION STATEMENT

The mission of the San Luis Obispo County Department of Social Services is to improve the well-being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

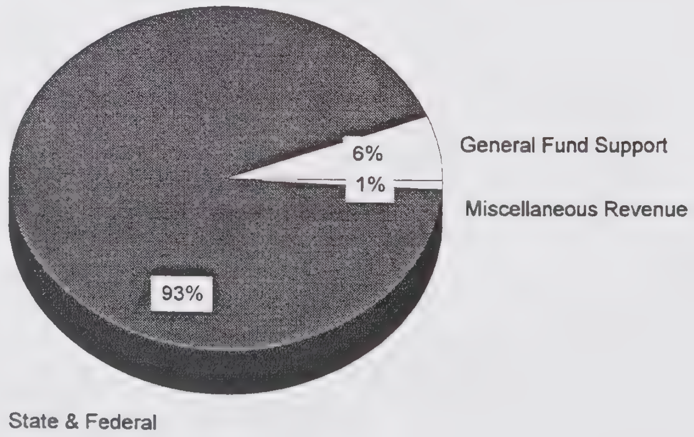
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 18,860,971	$ 21,085,845	$ 24,036,941	$ 23,548,963	$ 23,548,963
Services and Supplies	8,684,023	11,300,323	12,239,189	11,981,892	11,981,892
Other Charges	5,438,615	5,431,400	7,208,724	7,242,124	7,242,124
Fixed Assets	99,903	259,704	342,000	342,000	342,000
**Gross Expenditures	$ 33,083,512	$ 38,077,272	$ 43,826,854	$ 43,114,979	$ 43,114,979
Less Intrafund Transfers	131,147	106,997	199,350	199,350	199,350
**Net Expenditures	$ 32,952,365	$ 37,970,275	$ 43,627,504	$ 42,915,629	$ 42,915,629
Revenues	30,863,979	36,269,017	40,948,510	40,272,228	40,272,228
General Fund Support (G.F.S.)	$ 2,088,386	$ 1,701,258	$ 2,678,994	$ 2,643,401	$ 2,643,401

Number of Employees

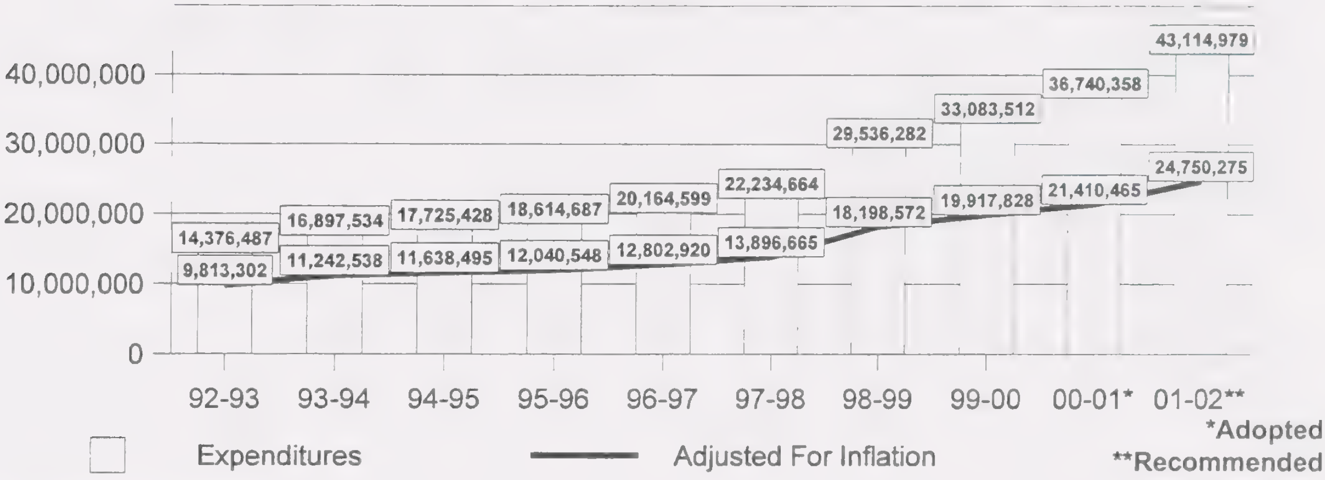
(Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

ADULT PROTECTIVE SERVICES

The only major Social Services funding initiative within the Governor's January Budget is an expansion of the Adult Protective Services (APS) program, for which he proposes a 25% increase in funds. This expansion clearly is justified by San Luis Obispo County's experience, in which the number of APS referrals has grown by 26% over two years, and the rate of growth is accelerating.

The Department has selected a Performance Measure for which there is little historical data, but for which we propose to establish baseline data during the budget year that will become meaningful in the second year -- "Percentage of all disabled adults and seniors who were victims of substantiated abuse or neglect and who had another substantiated report within a 12-month period."

To meet this goal, we propose the addition of 2.0 FTE's, the acquisition of additional space at McMillan and the increase of contracted services. Note also that we propose to include in our budget the transfer of funds to the Health Agency for LPS Conservatorships and Public Guardian services.

The In-Home Supportive Services program has been growing at a rate of approximately 10% per year, and continues to expand due to factors including the gradual aging of our population, improved outreach to homebound elderly and programmatic expansion of eligibility. At the same time, costs of providing service continue to climb as the minimum wage increases and providers are granted a COLA.

In order to measure our effectiveness in linking resources with the identified need for services, the Department has established a Performance Measure that will monitor the percentage of domestic and/or personal care hours provided to eligible seniors and the disabled in proportion to hours authorized. To the extent that we are able to narrow the gap between the identified need and the resources we muster to meet that need, we improve the health, mental health, and longevity of our client population.

The addition of the two staff identified above will assist in meeting this need, as well as in preparing the County for the shift in Employer of Record.

CalWORKs

During the first five months of FY 1999/2000, the CalWORKs caseload fell by 19.6% from the prior year. During the same period in FY 2000/2001, however, the caseload fell by only 6.6%. This leveling of the caseload is expected to continue throughout the budget year, and may even begin to increase slightly toward year's end.

To combat this trend will require additional efforts by the Department in reaching out to our community partners. Similarly, we will commence a process intended ultimately to blur the distinctions between CalWORKs and Child Welfare Services, mirroring a successful model in El Paso County, Colorado.

Our first performance measure will track the dollar amount of cash assistance reductions due to increased earnings, the second measure will monitor the percentage of clients who are reinstated on aid within one year of leaving

CalWORKs, and the third will measure the actual number of CalWORKs cases with the goal of achieving further reductions.

The Department proposes to meet these measures not by adding additional casework staff, but by providing additional support to assist them in meeting these goals. To that end, we propose additional administrative and clerical staff in the north and south regions, as well as in the Staff Development and Automation divisions. These staff will support the Department's efforts to implement mandated automation changes, will support expanded training and will relieve other casework staff of burdensome administrative duties.

We also propose significant new resources to be directed to our community partners, including Cuesta College, Lifespan and the EOC, to enhance their ability to serve our CalWORKs participants. We continue to exceed our Federal Welfare-to-Work Participation Rates by almost a three-fold rate, and seek approval of these resources needed to continue that success.

CHILD WELFARE SERVICES

In collaboration with other departments, agencies and the community, the Child Welfare Services (CWS) program provides services to strengthen families and reduce the incidence of child abuse and neglect. Staff investigates allegations of abuse or neglect and works with families in developing plans to ensure the safety of children. When necessary, children are removed from the home and placed in foster care while plans for reunification are pursued and implemented. When reunification is not feasible, children are found permanent homes through adoption and guardianship.

The Department continues its efforts toward restructuring the approach to CWS by adopting "best practice" guidelines. The goal of CWS always has been to ensure the safety of children, but often this has occurred at the expense of stability. By focusing intensive efforts in cooperation with the family and our partners, we strive to keep families together and minimize disruption to their lives.

These efforts clearly are paying off. Foster care costs are going down, as are court petitions, despite the fact that the numbers of referrals are increasing steadily. The implementation of Services Affirming Family Empowerment (SAFE) System of Care (SOC) in the north region has shown remarkable success, and the model now is being replicated in south county with the ultimate goal of county-wide implementation. The Children's Services Network has been instrumental in focusing resources where they are most needed, working to eliminate the duplicative and incremental fashion in which services traditionally have been provided to families.

Still, we consider ourselves only in the first stages of this systemic change. We will continue our efforts to develop community-based social work, strengthening neighborhoods as a means of strengthening families. And we will continue our efforts to meet the ambitious performance measures we have established, which include reducing the percentage of "recidivism" within the system and maintaining caseloads within a reasonable range.

As we have proposed in the public assistance division, we offer a plan that increases support for the professional staff and for families, in lieu of adding casework staff. We propose significant increases in direct services to families through a contract with EOC, we propose increases in support for programs that combat domestic violence and that provide counseling and mediation services.

We propose to add support staff in Staff Development and Automation in order to track successes and identify service gaps, and we propose to strengthen the Children's Services Network by upgrading the staffing configuration and allocating resources to assist the Network in community development and data gathering.

We will continue our efforts that, so far, have been so successful in reducing foster care costs at the same time that we build and maintain healthy families.

FOOD STAMP PROGRAM

The Non-assistance Food Stamp program has grown by 5% from last year's level, due in part to the gradual transition of individuals from CalWORKs assistance to self-sufficiency, and due in part to increased outreach efforts. At the same time, the Medi-Cal program has declined, due in part to expansion of the state's Healthy Families Program.

In the budget year, we propose to continue outreach efforts in order to meet our three performance measures that include increasing the average participation rate in San Luis Obispo through improved outreach, as well as reducing the time needed to process applications for assistance while maintaining caseload standards within appropriate parameters.

We request additional administrative and clerical support in the district offices and in the Staff Development and Automation Divisions in order to meet these goals. We will be working to implement automated programs that speed the eligibility determination and issuance of benefits, while ensuring that the Employment Resource Specialists have immediate access to the training and updated desk guides needed to perform their tasks efficiently.

In all, we propose changes that increase the number of FTE's by 15.0, of which only 2.0 are casework positions while 13.0 are administrative and clerical support staff. We will achieve greater efficiencies and be more responsive to our community and our subventors, while preparing the Department for the major new initiatives that await implementation. And, the Department will be poised to combat the predicted recession by maintaining its technological infrastructure.

Note that our goal is to project the Department's actual resource requirements for the budget year. These projections are predicated on certain assumptions regarding available state and federal resources and, should those resources fail to be delivered, we will commence reduction plans accordingly.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Amount	Description	Results
$338,613 In Home Supportive Services (IHSS) Program	Provides for County's share of In Home Supportive Service program funding. IHSS caseloads continue to grow at slightly more then 10% per annum.	Provide services to 118 additional clients bringing the total increase to 1180 clients. Provide a $1.00 per hour increase for care givers.
$151,611 Adult Protective Services Program Expansion	Adds two positions-Social Worker I-IV and a Social Work Supervisor to manage increased caseload which grew by 16.7% in 2000.	Ensure that 90% of all disabled adults and seniors that were victims of a substantiated abuse or neglect are safe one year later.
$66,912 Two Supervising Administrative Clerks	Two Supervising Administrative Clerks to supervise Senior Typist Clerks in North county and South county offices.	Help staff to focus on achieving CalWORKs' goal: 90% of CaLWORKs clients will not reinstate on aid within one year of leaving CalWORKs.
$103,090 Programmer Analyst II	Assists with the development of the new Statewide Automated Welfare System, CalWin. Also will help develop electronic benefits transfer and direct deposit systems related to CalWORKs.	Contributes to implementation of CalWin program which is expected to achieve the following results: Reduce errors in client benefit application calculations which will result in a $600,000 savings. Reduce storage needs by 45% because everything will be online.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommended funding for Social Services Administration will increase 17% or $6.37 million for 2001/02. The current year (2000/01) expenditure appropriation was increased through mid-year adjustments to approximately $40 million. Taking into account the mid-year expenditure adjustments to the budget, the 2001/02 fiscal year budget request represents an increase of $3.6 million dollars.

- Uncontrollable costs such as countywide overhead and COLA and step increases for existing staff, account for 56% of the $3.6 million increase. These costs include:

• County Services (postage, custodial, vehicle main., copies, ISD, overhead);	$ 602,930
• COLA for existing staff	$1,448,403
Total	$2,051,333

- A portion of this increase is the result of actions taken during 2000/01. In December 2000, the Board of Supervisors approved a budget adjustment that included 12 new positions to support Adult Protective Services, the MediCal Program, and the CalWORKs program, including:
  - Five Senior Typist Clerks
  - One Supervising Administrative Clerk I
  - Two Department Automation Specialists
  - Two Social Workers I-IV
  - Two Program Review Specialists

  The balance of this adjustment was used to fund services from other county departments, community based organizations and other contractors.

- One limited term Employment Services Supervisor is recommended for deletion from the position allocation list. 20 limited term positions are recommended for extension in fiscal year 2001/02.

- Request for temporary help has increased by $110,000. This projection is based on past years' utilization of temporary help and next year's projected need. Temporary help is used to backfill for vacancies, i.e. leaves of absence, worker's compensation, or until recruitment process is finalized. For clerical staff it's usually to help with workload, i.e. filing, typing, data entry, A/P, distribution/bursting of daily forms, etc. Community Homemakers and In-Home Counselors are hired as temporary, and not permanent staff, which would have a severe negative impact on DSS's Claiming and Allocation process.

- Service and supplies accounts are increasing by $1.04 million from last year's adjusted budget and include the following increases:
  - The professional services account is increasing by $245,460 over the adjusted 2000/01 budget with most of the increases attributable to the In-Home Supportive Services and CalWin programs.
  - Costs for countywide overhead are increasing by $602,930 due to the substantial growth this Department has experienced in recent years.
  - Expenses associated with Public Health and Mental Health services are $1.3 million, an increase of $710,000.
  - Funding for significant value purchases will enable the Department to replace 146 PC's and 36 laptops pursuant to the Information Services replacement plan.

- Services for Clients accounts will increase by about $400,000 over the current year's adjusted budget. These dollars are used to fund programs that provide services for clients. Organizations such as North County and San Luis Obispo Women's Shelter, Cuesta College, Economic Opportunity Commission, Family Care Network and the Housing Authority are funded to provide a variety of vocational, child care, shelter, and family support services. These funds come from a variety of sources including CalWORKs incentive funds, Child Welfare Services, and the Children's Trust Fund. Approximately $340,000 has been included for contracts to help clients get jobs with these services being financed with CalWORKs incentive dollars. The following are the expected results associated with these contracts:
  - Provide assistance to needy families so that children may be cared for in their own homes or in the home of relatives.
  - End the dependence of needy parents on government benefits by promoting job preparation, work and marriage.
  - Prevent and reduce the incidence of out-of-wedlock pregnancies and establish annual numerical goals for preventing and reducing the incidence of these pregnancies.
  - Encourage the formation and maintenance of two-parent families.
  - Support community projects to further the TANF Self-Sufficiency Goals.
  - The Administrative Office continues to work with DSS to show results in a measurable manner.

- Seven photocopiers are being replaced and three new ones are being purchased at a cost of $100,000.

- Revenues are anticipated to increase by $6.3 million dollars or 18% in the recommended budget. The majority of this increase ($3.5 million) represents CalWORKs incentive dollars the county received for meeting work participation requirements established by the federal welfare reform legislation. The Department expects that the incentive revenue will continue to be incorporated into DSS's base level revenue and will be received on an ongoing basis from this point forward. The combination of incentive dollars and increased realignment receipts will result in a slight decrease in General Fund support of $35,593.

- Approximately 94% of the expenditures are offset by state and federal funding sources, with 6% being supported by the General Fund.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Adult Services

Adult services includes two major programs: Adult Protective Services and In-Home Supportive Services. The Adult Protective Services Program protects dependent adults and seniors. It investigates allegations of abuse, intervening when necessary, and provides community education. The In-Home Support Services Program has over 800 care givers providing homemaker/chore services to over 1,000 seniors and disabled residents.

Total Expenditures: $3,748,967 Total Staffing (FTE): 35.5

Social Services Administration

Budget Unit: 3200

CalWORKs

The purpose of CalWORKs is to provide temporary cash assistance to needy families and welfare-to-work employment training programs. Participants are required to participate in certain activities to work toward self-sufficiency and are required to work a certain number of hours.

Total Expenditures: $15,582,524 Total Staffing (FTE): 161.0

Child Welfare Services

In collaboration with other departments, agencies, and the community, the Child Welfare Services program provides services to strengthen families and reduce the incidence of child abuse and neglect. Staff investigates allegations of abuse or neglect and works with families in developing plans to ensure the safety of children. When necessary, children are removed from the home and placed in foster care while plans for reunification are pursued and implemented. When reunification is not feasible, children are found permanent homes through adoption or guardianship.

Total Expenditures: $7,393,973 Total Staffing (FTE): 84.0

County Only Programs

The eligibility and administrative costs of the General Assistance Program, which provides public assistance of last resort to indigent county residents. This program is for persons who are otherwise ineligible for Federal, State or other community aid programs.

Total Expenditures: $214,875 Total Staffing (FTE): 2.0

Food Stamps

Provides food stamps to low income households.

Total Expenditures: $4,338,748 Total Staffing (FTE): 43.0

Medi-Cal

Provides financial assistance for health care including medical and social services, devices and prescription drugs for eligible people.

Total Expenditures: $7,848,862 Total Staffing (FTE): 81.5

Other Programs

Includes other programs provided by the Department primarily for Children's Services, but also for foster care eligibility and services, food stamp employment and training, and family preservation services.

Total Expenditures: $3,987,030 Total Staffing (FTE): 29.5

GOALS/PERFORMANCE MEASURES

Department Goal: To provide for the safety of disabled adults and seniors who are at risk of abuse or neglect.

Communitywide Result Link: A Safe Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of all disabled adults and seniors who were victims of substantiated abuse or neglect and had another substantiated report within a 12-month period.	New measure.	10%	With the ability to provide case management we have been able to provide longer term and comprehensive services to high risk clients.

What: This performance measure demonstrates the extent to which initial interventions by Social Services were effective.

Why: This performance measure reflects effectiveness of initial services and quality of assessment.

Department Goal: To meet basic in-home needs of seniors and the disabled to reduce the incidence and cost of unnecessary long-term care placement.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of domestic and/or personal care hours provided to eligible seniors and the disabled in proportion to hours authorized. **What:** This performance measure tracks the extent to which the identified need for services is being met. **Why:** This is an important performance measure because it measures the effectiveness of the Department's In-Home Supportive Services service delivery system in addressing the identified service needs of the aged and/or disabled members of our community.	92%	93%	We are on target at 92% of hours provided by the end of the first quarter, which is considered an efficient percentage of hours authorized to provide.

Department Goal: To maximize the number of CalWORKs participants moving toward self-sufficiency.

Communitywide Result Link: A Prosperous Community .

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The dollar amount of cash assistance reductions due to increased earnings. **What:** This performance measure reflects the total cost reduction per year of cash assistance provided by Social Services to CalWORKs participants due to increased earnings by the participant. **Why:** This is important to track because this means that more participants are working and earning more, which leads toward our goal of the participant becoming self-sufficient.	$1,500,000	$1,000,000.	It looks as though we will meet our target of $1,500,000 in cash assistance reductions for FY00/01. We believe that this amount demonstrates a high degree of success of our CalWORKs program given the relative, small size of our caseload. The 2001/02 target is being reduced as the caseload pool is becoming more "difficult to serve."

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of clients who are reinstated on aid within one year of leaving CalWORKs. **What:** This performance measure reflects the number of clients who are reinstated on aid within one year of leaving CalWORKs. **Why:** This is an important performance measure because it reflects the long-term success of CalWORKs participants and the overall effectiveness of CalWORKs services.	10%	10%	We are doing well. As of 1st quarter of FY00/01, we have had only 2.9% of CalWORKs participants reinstate on aid within one year of leaving CalWORKs. We are projecting 10% in FY01/02 as the first quarter may not be an accurate reflection of the whole year.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of CalWORKs cases in our county. **What:** The number reflects the size of the caseload in our county. **Why:** Caseload size of assistance programs is important as it dictates workloads and reflects the human service needs of the community, impacts funding of the Department, etc.	1,619	1,619	First quarter caseload numbers were slightly higher than the previous few months. For the past 2 years the CalWORKs caseload has been decreasing. However, long-term economic forecasts are projecting an economic downturn, which might increase our caseload in CalWORKs.

Social Services Administration

Budget Unit: 3200

Department Goal: To provide for the safety and stability of children who are at risk of abuse or neglect.

Communitywide Result Link: A Safe Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of all children who were victims of substantiated abuse or neglect and who had another substantiated report within a 12-month period.	19%	5.0%	Our Department is committed to the full protection of children, and ideally there would be zero instances of subsequent abuse. The Department will dedicate its resources towards this rate of recidivism in the coming year.

What: This performance measure demonstrates the extent to which initial interventions by DSS were effective.

Why: This is an important performance measure because it measures effectiveness of initial services and quality of assessment.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of cases per Social Worker in Child Welfare Services (CWS).	New Measure.	ER - 14.22 FM - 31.50 FR - 24.30 PP - 45.80	The State is currently evaluating caseload standards for Social Workers. In light of this study, we expect the State to revise caseload standards, and provide additional funding to lower caseloads. Our local targets will be adjusted upon receipt of revised State standards.

What: This performance measure reflects the workloads of Social Workers in each division of CWS: Emergency Response (ER); Family Maintenance (FM); Family Reunification (FR); and Permanent Placement (PP).

Why: This is an important measure because it reflects the number of cases per Social Worker in our four CWS programs. If the cases per Social Worker are too high, the worker may be overburdened and quality affected. Too low, it may reflect productivity of worker, or cases may be more complex.

Department Goal: To improve the food purchasing power of low-income families.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number, per thousand population, of people receiving Food Stamps in relation to unemployment rate.	14	16	At the end of the 1st quarter we are at 13 per 1,000 population. Our goal is to exceed statewide performance standards by 20%, which equates to 16 per 1,000 population.

What: This performance measure demonstrates the extent to which low-income persons in our community are being provided with Food Stamp benefits, in the context of the local economy. It does not include persons who receive Food Stamps through CalWORKs.

Why: This is an important performance measure because it gauges effectiveness of the Department's outreach services to low-income families that may not be meeting their nutritional needs.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Food Stamp applications processed in under 30 days.	99%	99%	We have met our goal of 99% of applications being processed within 30 days.

What: Reflects the timeliness for determined eligibility and the State requirement to process the applications in 30 days.

Why: This is an important performance measure because it measures how long it takes participants to receive Food Stamps; measures State compliance.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average Food Stamps cases per case manager. **What:** This performance measure reflects the average workload for staff processing Food Stamp applications. **Why:** The number of Food Stamp case workers is approved by the State. It is incumbent in our Department to operate within State standards.	100 cases	90 cases	The State standard is 90 cases per worker. We currently exceed this standard. Due to pending outreach activity, it is expected that 90 will be a more manageable number. We would re-assign case workers if needed.

Department Goal: To improve the access to health care of children and adults who have inadequate or no health insurance.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number, per thousand of population, of people receiving Medi-Cal benefits in relation to unemployment rate. **What:** This performance measure demonstrates the extent to which low-income persons in our community are afforded access to healthcare, in the context of the local economy. **Why:** This is an important performance measure because it measures effectiveness of the Department's outreach services to low-income families that may not have access to health care.	New measure	94	Our goal is to exceed statewide performance levels by 25%, which equates to 94 per 1,000.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Medi-Cal applications processed within 30 days. **What:** Reflects timeliness of determining Medi-Cal benefits. **Why:** This is an important element because it reflects how quickly participants receive Medi-Cal benefits.	65%	67%	We are on target first quarter of FY 00/01 at 65%. Our goal exceeds the State standard of 45 days allowed to process applications.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average Medi-Cal cases per case manager (reflects average of the intake and continuing caseloads). **What:** Caseload size is a benchmark of worker productivity. **Why:** This performance measure reflects the caseload per case manager and compares it to State standards.	175.96	175.96	We are slightly below the State target of 175.96 per case manager with 163.49 cases per case manager at end of the first quarter of 2000/2001. The first quarter may be atypically low.

Foster Care

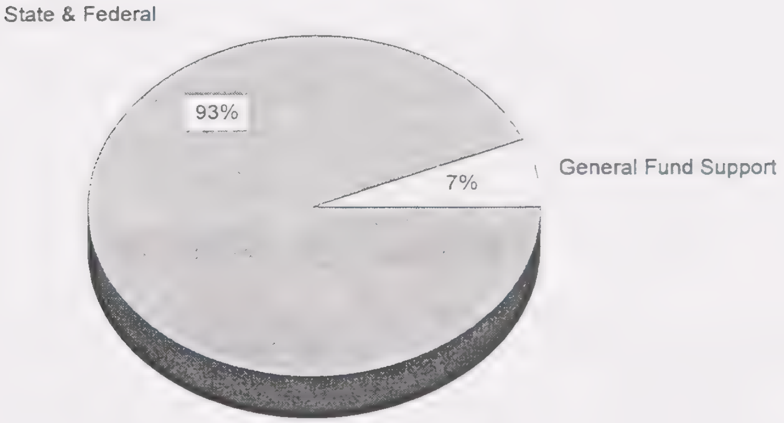
Budget Unit: 3240

MISSION STATEMENT

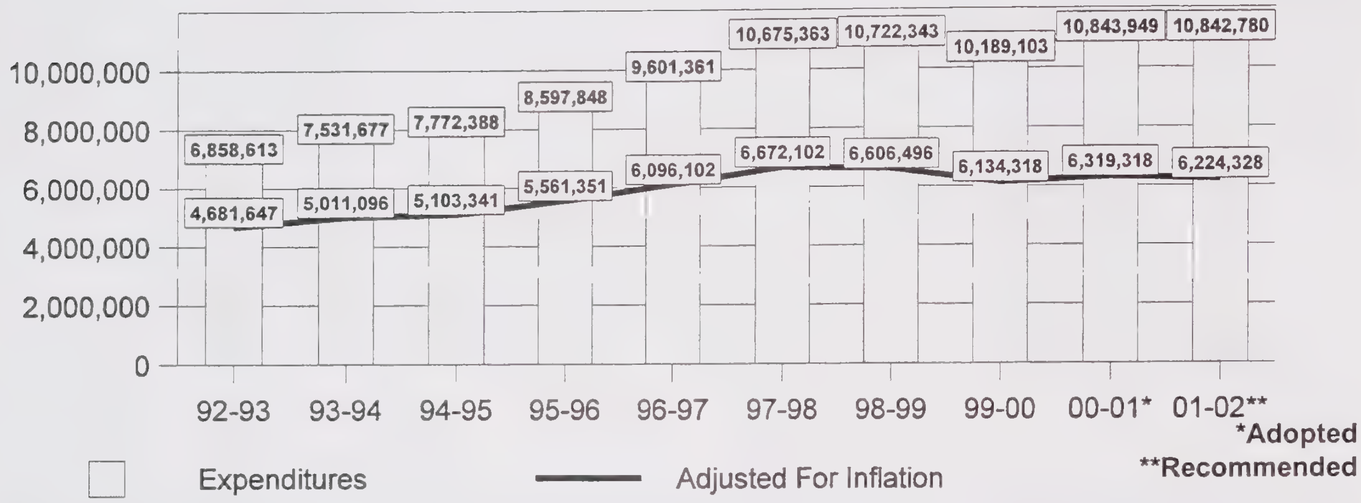
The mission of the San Luis Obispo County Department of Social Services is to improve the well-being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	139,500	0	846,000	846,000	846,000
Other Charges	10,049,603	9,626,406	9,996,780	9,996,780	9,996,780
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 10,189,103	$ 9,626,406	$ 10,842,780	$ 10,842,780	$ 10,842,780
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 10,189,103	$ 9,626,406	$ 10,842,780	$ 10,842,780	$ 10,842,780
Revenues	9,689,794	9,548,186	10,110,779	10,110,779	10,110,779
General Fund Support (G.F.S.)	$ 499,309	$ 78,220	$ 732,001	$ 732,001	$ 732,001

Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

In preparing the budget for this unit, we established a single clear goal:

Goal #1: To reduce placement of children in group homes or institutions.

We provide services to reduce the need for placement of any kind through intensive in-home services and community links, but when removal of the child is absolutely unavoidable, it is our goal to place the child in the least restrictive setting. To that end, we have established a performance measure that seeks to place children in foster family homes at least 90% of the time.

The Department of Social Services will continue urging Probation's involvement in the North County SAFE SOC as a means of reducing delinquency and reliance on out-of-home care, strategies that have proven successful for DSS.

Note that we have moved the wrap around services to this Budget Unit, where they more appropriately reside. Note also that we now are listing the Boot Camp contribution in Budget Unit 3200, although we propose to reduce the Department's contribution to this activity by 1/3 over each of the next three years.

Adoptions Assistance expenditures, predictably, have grown as we move toward permanent solutions for children unable to return to their homes. Kin-Gap assistance also increases, as more relatives are financially enabled to care for members of their extended family.

The net result of these rising and falling expenditures is essentially flat. We budgeted$10,843,949 in the current year, and propose $10,842,780 in the budget year, including the transfer of WRAP expenditures mentioned above. There is no net change to the Net County Cost, after applying realignment revenues.

There is, of course, a dramatic reduction in the "social cost" of removing children from their families and placing them with strangers, which in future years will be measured by reductions in juvenile crime and reliance on public assistance programs.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for Foster Care is essentially status quo. The Foster Care budget is financed with Federal, State and local dollars. The County's local share is financed with realignment and General Fund dollars.

BOARD ADOPTED CHANGES

None.

Foster Care
Budget Unit: 3240

SERVICE PROGRAMS

Foster Care-Social Services

To provide foster care for children who enter the foster care system through the Social Services Department. These dependent children are placed in foster care as a result of abuse or neglect.

Total Expenditures: $9,066,810 Total FTE: 0.0

Foster Care - Probation

To provide foster care for children who enter the foster care system through the Probation Department. Probation children are placed in foster care as a result of criminal charges.

Total Expenditures: $1,775,970 Total FTE: 0.0

GOALS/PERFORMANCE MEASURES

Department Goal: To reduce placement of youth in group homes or institutions.

Communitywide Result Link: A Safe Community and A Livable Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of all DSS placements that are in foster family homes, rather than group homes.	New measure	90%	87% in foster homes, not group homes.

What: This performance measure demonstrates the extent to which children are placed in the least-restrictive environment.

Why: This performance measure is important because it indicates effectiveness of foster home recruitment and placement activities.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of minors on probation that can remain safely in their homes due to successful intervention by the Probation Department.	95%	95%	Of the 700 youth currently on probation, only 35 or 5% have been placed in group homes or institutions.

What: This measure tracks the number of minors on probation that can remain safely in their homes, as opposed to costly group homes or institutions.

Why: This measure shows the success of our efforts relative to effectively intervening with youth on probation.

CalWORKs

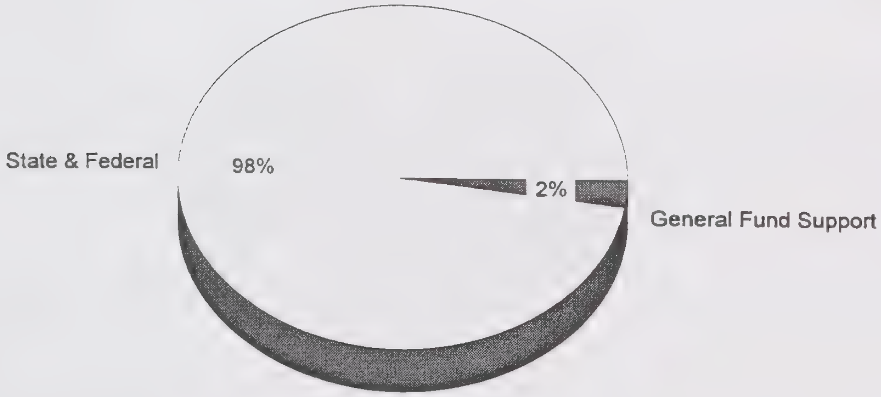
Budget Unit: 3250

MISSION STATEMENT

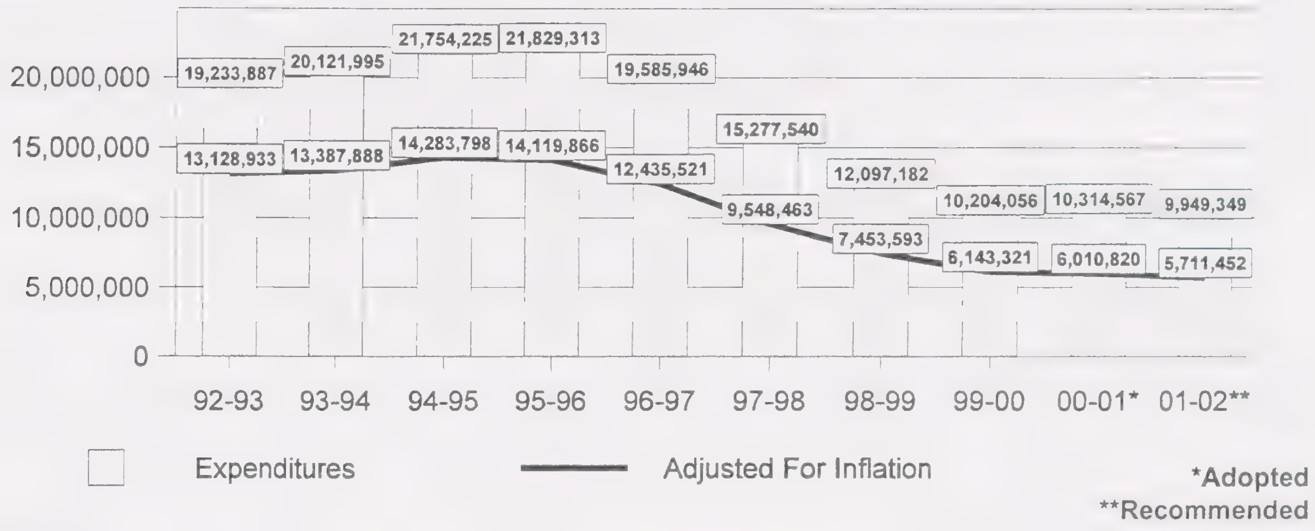
The mission of the San Luis Obispo County Department of Social Services is to improve the well being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	10,204,056	9,596,349	9,949,349	9,949,349	9,949,349
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 10,204,056	$ 9,596,349	$ 9,949,349	$ 9,949,349	$ 9,949,349
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 10,204,056	$ 9,596,349	$ 9,949,349	$ 9,949,349	$ 9,949,349
Revenues	10,082,685	9,487,977	9,726,079	9,726,079	9,726,079
General Fund Support (G.F.S.)	$ 121,371	$ 108,372	$ 223,270	$ 223,270	$ 223,270

Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Governor has proposed stable funding for CalWORKs, but eliminates the incentive payments that counties have been receiving and-to his chagrin-accumulating. San Luis Obispo County does in fact have a reserve of incentive payments, but in the current year began the process of distributing those funds to community agencies in order to strengthen their ability to assist families.

As time limits begin to be reached, many more families will be referred to community work service, and the Department proposes new resources in Budget 3200 to meet this need.

We project total expenditures in the budget year at $9,949,349, which is approximately 96% of the current year's budgeted amount but is 3% more than the estimated current year expenditures. These projections include the flattening of the caseload as well as a projected participant COLA.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The Department of Social Services is in its fourth year of implementing the CalWORKs Program. This year's budget is "status quo" with no increase in General Fund support and a slight decrease (3%) in expenditures and revenues. (Recommended funding levels include a cost of living adjustment of 3% for the coming year based on information from the state).

- In San Luis Obispo County, the CalWORKs Program, coupled with the strong economy, has helped transition many families off of aid. As of January, 2001, caseloads had fallen to 1,606; this compares to a high of 3,445 cases in 1996. In December, 2000 caseloads were at a program low of 1,577.

- While these statistics represent excellent progress, Social Services cautions that there are still significant challenges on the horizon. Generally speaking, the remaining caseload represents the "harder to serve participants", and as such, progress toward further reducing caseloads is likely to come at a slower pace.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

CalWORKs

The purpose of CalWORKs is to provide temporary cash assistance to needy families and welfare-to-work employment training programs. Participants are required to participate in certain activities to work toward self-sufficiency and are required to work a certain number of hours.

Total Expenditures: $9,949,349 Total FTE: 0.0

GOALS/PERFORMANCE MEASURES

Department Goal: To maximize the number of CalWORKs participants moving towards self-sufficiency.

Communitywide Result Link: A Prosperous Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The dollar amount of cash assistance reductions due to increased earnings. **What**: This performance measure reflects the total cost reduction per year of cash assistance provided by Social Services to CalWORKs participants due to increased earnings by the participants. **Why:** This is important to track because this means that more participants are working and earning more, which leads toward our goal of the participant becoming self-sufficient.	$1,500,000	$1,000,000	It looks as though we will meet our target of $1,500,000 in cash assistance reductions for FY00/01. The 2001/2002 target has been reduced as the caseload pool is becoming more "difficult to serve".

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants who are reinstated on aid within one year of leaving CalWORKs . **What:** This performance measure reflects the number of participants who are reinstated on aid within one year of leaving CalWORKs. **Why:** This is an important performance measure because it reflects the recidivism of CalWORKs participants, the long term success of participants and the overall effectiveness of CalWORKs services.	10%	10%	We are doing well. As of 1st quarter of FY00/01, we have had only 2.9% of CalWORKs participants reinstate on aid within one year of leaving CalWORKs. The first quarter may be atypically low.

General Assistance

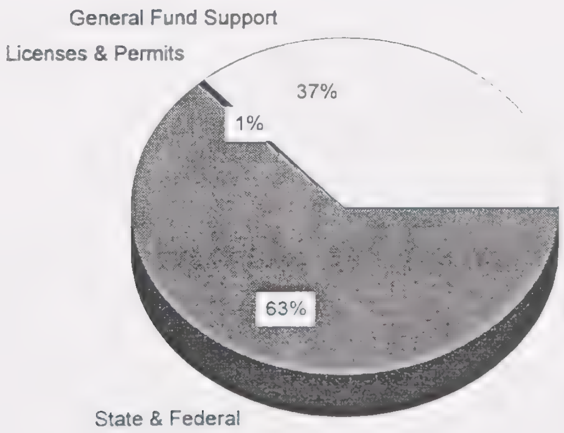
Budget Unit: 3290

MISSION STATEMENT

The mission of the San Luis Obispo County Department of Social Services is to improve the well being of people in our community through services that promote partnerships, protect children and adults, and focus on personal responsibility, employment and self-reliance.

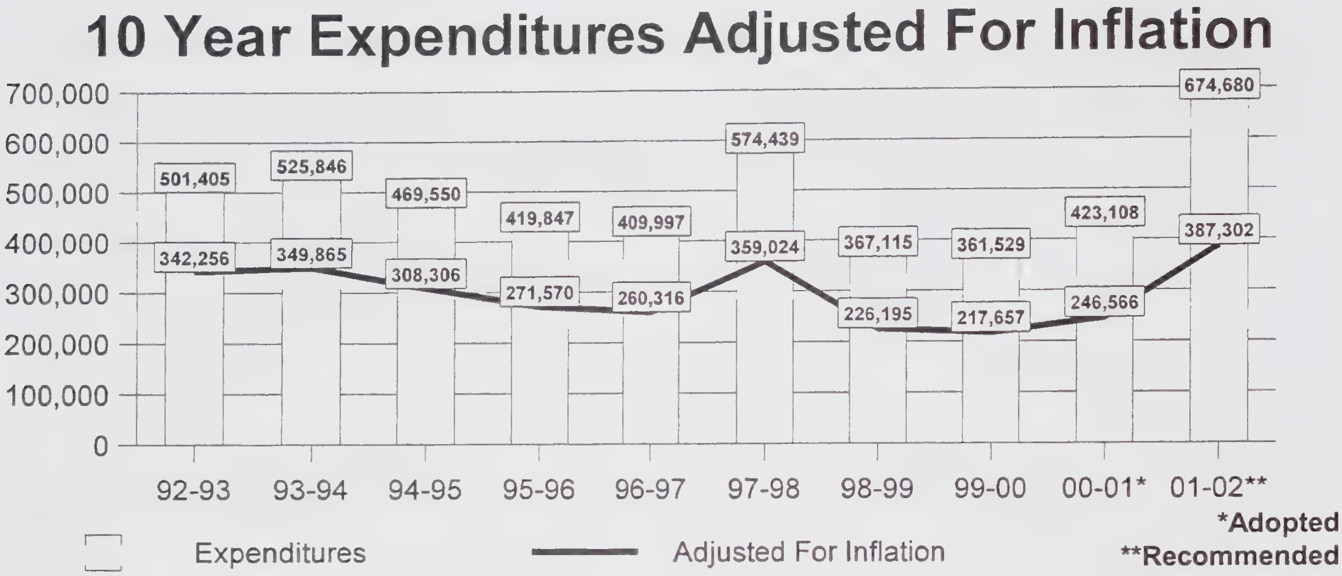
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	65,000	131,787	150,000	150,000	150,000
Other Charges	296,529	147,386	524,680	524,680	524,680
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 361,529	$ 279,173	$ 674,680	$ 674,680	$ 674,680
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 361,529	$ 279,173	$ 674,680	$ 674,680	$ 674,680
Revenues	109,150	188,758	428,280	428,280	428,280
General Fund Support (G.F.S.)	$ 252,379	$ 90,415	$ 246,400	$ 246,400	$ 246,400

Source of Funds



General Assistance

Budget Unit: 3290


10 Year Expenditures Adjusted For Inflation

DEPARTMENT COMMENTS

Goal #1: To provide food and shelter as the last "safety net" for those in need.

The Department's performance measure is to increase the percentage of General Assistance cases discontinued because of an improvement in the participant's economic circumstances. The continued implementation of CalWORKS has helped to strengthen the infrastructure of supportive and training services that can be utilized by the General Assistance participants in achieving self sufficiency.

This Budget Unit includes the cost of various contracts for shelter services for the homeless, with a proposal to increase those contracts by 12% based on assessed need. Base expenditures for General Assistance are projected to rise by 3.8% over the adopted current year's budget, continuing a trend that we're experiencing in the current year.

The SSI/SSP reimbursements traditionally have been abated against the expenditure ledger; effective with the Budget Year, the Auditor has directed that those reimbursements be listed in a separate revenue account.

The Net County Costs of the General Assistance program remain unchanged from the current year's adopted budget.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommended funding for the General Assistance (GA) Program is up $251,572 with no increase in General Fund Support. This is primarily due to a change in accounting procedures for Supplemental Security Income (SSI) State Supplementary Payment (SSP) reimbursements.

- Beginning this fiscal year, and at the direction of the Auditor's Office, SSI/SSP reimbursements are now listed separately as revenue rather than a deduction to expenditure accounts. This new procedure will more clearly documents the SSI/SSP transactions and does not effect the level of general fund support provided by the County.

- An increase in funding ($16,100) for the Homeless Shelter Coalition has also been included in the budget to address caseload increases. The Shelter Services Coalition is comprised of the EOC Homeless Shelter, the Prado Day Center, the Women's Shelter of San Luis Obispo, the North County Women's Shelter and the Homeless Housing Project. Collectively these groups will receive $150,000 from the County during 2001/02 for providing critical emergency housing services.

- The increase in expenses for 2001/02 will be financed with SSI/SSP reimbursement monies and State realignment dollars.

General Assistance

Budget Unit: 3290

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

General Assistance Program

To provide public assistance of last resort to indigent county residents. This program is for persons who are otherwise ineligible for Federal, State or other community aid programs.

Total Expenditures: $674,680 Total FTE: 0.0

GOALS/PERFORMANCE MEASURES

Department Goal: To provide food and shelter as the last "safety net" for those in need.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of General Assistance cases discontinued because of an improvement in economic circumstances.	25%	30%	We are currently meeting our target.

What: This performance measure reflects the percentage of individuals receiving General Assistance whose situation has improved sufficiently and who have had their cash assistance terminated.

Why: This is an important performance measure because it shows that by satisfying their basic needs, General Assistance participants are better able to secure other means of support, such as employment or Social Security Benefits. It also reflects a positive trend in the caseload and individual cases.

Veterans Services

Budget Unit: 3330

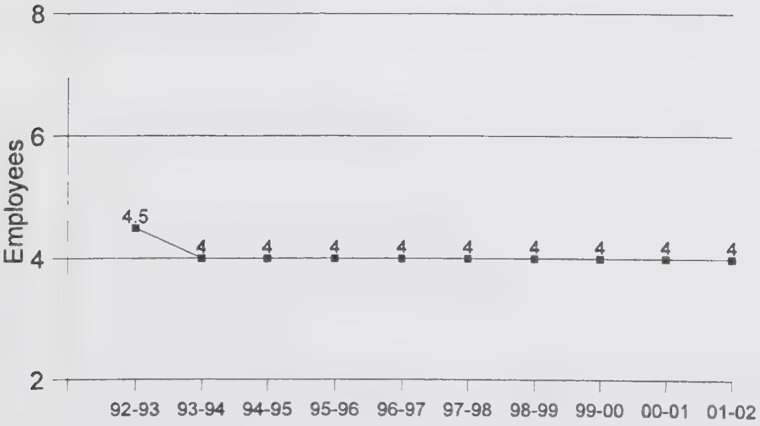
MISSION STATEMENT

To advocate for Veterans, their dependents, and survivors by providing the latest information and services for them to receive monetary and medical entitlements.

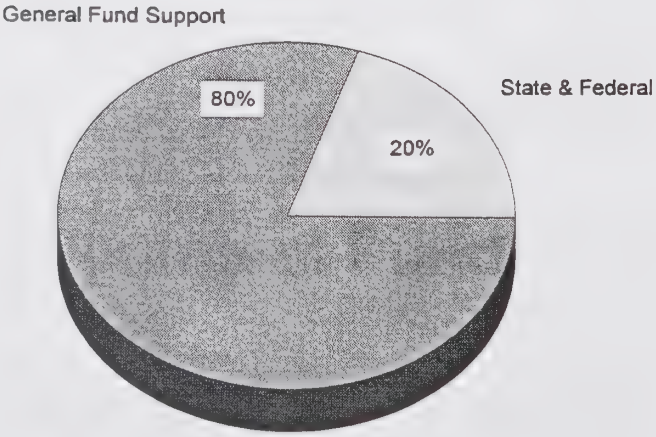
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 183,955	$ 189,471	$ 196,364	$ 196,364	$ 196,364
Services and Supplies	20,222	20,926	25,571	25,571	25,571
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 204,177	$ 210,397	$ 221,935	$ 221,935	$ 221,935
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 204,177	$ 210,397	$ 221,935	$ 221,935	$ 221,935
Revenues	50,598	61,053	45,000	45,000	45,000
General Fund Support (G.F.S.)	$ 153,579	$ 149,344	$ 176,935	$ 176,935	$ 176,935

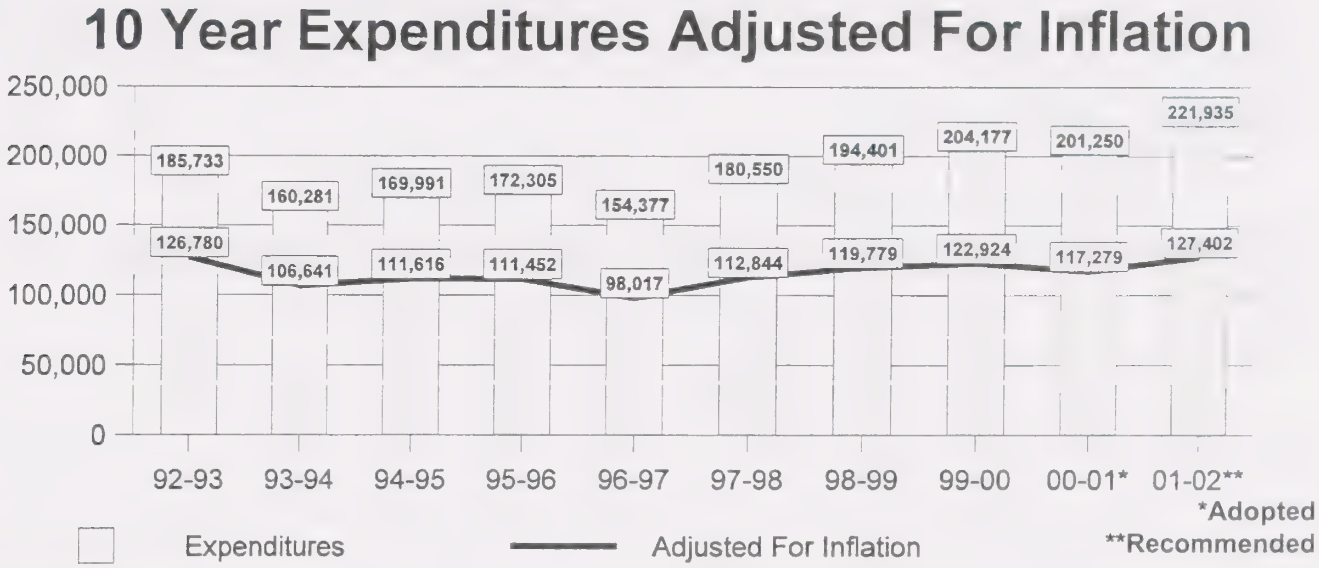
Number of Employees

(Full Time Equivalent)



Source of Funds





DEPARTMENT COMMENTS

The Department provides advocacy and assistance to the men and women who served in the nation's armed forces and to their dependents and survivors. This type of assistance, claim filing, documentation and claim maintenance for monetary and health benefits is essential in local, state or federal governments. The office advocates for these benefits by filling out and submitting the actual forms for benefits and filing notices of disagreements and appeals if the benefits are not granted.

The Department Head and each Assistant Veterans Service Officer carry a full case load of active claims enabling clients to obtain maximum benefits. The Senior Clerk Typist, the only clerical support for the department, also coordinates the Volunteer Van program which takes veterans to the VA outpatient clinic in Santa Barbara.

There are approximately 30,000 veterans in San Luis Obispo County. These veterans and their families are seeking health and income benefits in an increasing amount. A small Department of Veterans Affairs "Community Based Outpatient Clinic" (CBOC) has opened in San Luis Obispo and is working at a capacity level treating local veterans. The Department is advocating for the clinic to increase services as there is a proven need for its expansion.

The Veteran's Service Office has reduced the staffing to a level of maintenance in the past few years. With the increase of aging and ill clients we will maintain the current level of service. However, there may be a period in the near future when we may not be able to increase the numbers in our performance indicators due to a small staff.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Veterans Services is maintaining existing service levels and did not propose significant changes in this years budget.
- Overall expenditures are increasing by 10% with the salary and benefits accounts increasing 8% due to cost of living adjustments. Service and supplies expenditures are increasing by 27% due largely to the replacement of three personal computers.
- Revenues from the state Department of Veterans Affairs are expected to increase slightly.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Claims Filing and Pension Income Maintenance

Screen applicants for potential benefits, complete forms and collect documentation for potential claim filing, assist pension recipients in maintenance of income, and assist widows and children with entitlement claims.

Total Expenditures: $144,258 Total Staffing (FTE): 2.5

College Fee Waiver Certificate

Process tuition fee waivers for children of disabled veterans so they may enroll in California Community Colleges, California State Universities or University of California facilities at no charge.

Total Expenditures: $6,658 Total Staffing (FTE): .25

Information and Referral

Provide information to veterans and their families on changing rules and conditions at governmental agencies including federal Department of Veterans Affairs and Social Security Administration, local department of Social Services, Public Guardian, Department of Health Services, and others.

Total Expenditures: $64,361 Total Staffing (FTE): 1.0

Medical Transportation

Provide transportation to the Veterans Administration outpatient clinic in cooperation with the Veteran Advisory Council, for veterans seeking treatment who are unable to provide their own transportation for physical or economic reasons.

Total Expenditures: $6,658 Total Staffing (FTE): .25

GOALS/PERFORMANCE MEASURES

Department Goal: Provides veterans, their dependents, and survivors with advice on monetary, healthcare, insurance, and other government benefits.

Communitywide Result Link: A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of office/phone interviews. **What**: The number of consultations conducted with new and current clients. **Why:** Providing consultations and advice ensures maximum access to entitled benefits.	15,200	15,300	The volume is expected to continue to increase for the next several years due to the declining health of aging veterans, which challenges the staff of 4 to attempt to maintain high quality service.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of initial contacts with new clients. **What:** This represents the number of initial contacts with new clients by telephone or in person. **Why:** This number gives an indication of the increasing number of new clients seeking service.	770	800	The volume is expected to continue to increase for the next several years due to the declining health of aging veterans, which challenges the staff of 4 to attempt to maintain high quality service.

Veterans Services

Budget Unit: 3330

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customer satisfaction surveys which rated the services performed by the Veterans Services Department as "satisfied" or "very satisfied".	100%	100%	The department consistently maintains a rating from clients of "satisfied" or "very satisfied".

What: A satisfaction survey of randomly selected clients, designed to be comparable to other counties, is conducted once a year to evaluate client satisfaction level.

Why: Ensure high quality service and continually assess client needs.

Department Goal: Determine eligibility and file claims for monetary benefits (monthly disability, disability pension, death benefits) and healthcare benefits (medical, dental, vision, prosthetic devices) to ensure that eligible individuals receive the maximum benefit from entitled services.

Communitywide Result Link: A healthy community. A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of claims for monetary and healthcare benefits filed within 5 working days.	90%	90%	On average, Veterans Services files approximately 1,000 claims annually. The volume is expected to increase for the next several years due to the declining health of aging veterans, which challenges the staff of 4 to attempt to maintain our target for timeliness.

What: This measure provides data on the timeliness of service delivery.

Why: Claims must be submitted within the calendar month to comply with V.A. regulations and ensure maximum coverage for benefits. The goal of 5 days reflects an average based upon the need to consolidate information and documentation prior to submission to the V.A.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Dollar amount in cash benefits secured for new monetary claims filed (monthly disability, disability pension, death benefits).	$1,900,000	$1,950,000	The claims filed by the staff of 4 continue to maintain high quality and provide for maximum benefits for our customers.

What: The total cash received by clients as a result of the efforts of the department.

Why: This illustrates the desired outcome of ensuring that clients receive maximum entitled benefit.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of veterans transported to VA outpatient clinic in Santa Barbara.	120	90	The reduction is directly related to the new VA Outpatient Clinic opened in San Luis Obispo and veterans able to receive primary health care in this local clinic. All requests for transportation have been fulfilled.

What: Van transportation services are provided on demand from San Luis Obispo to the clinic in Santa Barbara.

Why: To increase access to healthcare for eligible veterans and their families who are unable to provide their own transportation for physical or economic reasons.

Veterans Services

Budget Unit: 3330

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Net cost per local veteran for Veterans Services assistance. **What:** The County currently has approximately 29,000 veterans. This measures shows the net cost per local veteran for Veterans Services assistance. **Why:** This measure will establish baseline data to compare ourselves to other counties.	New Measure.	$6.10/veteran	It is our intention to collect data from our comparison counties on net per capita veterans services expenses during 2001/02 for inclusion in the 2002/03 budget. We believe we will compare favorably given the fact that our staff of 4 staff members serves a population of 20,000 eligible veterans.

Department Goal: Obtain free college tuition for eligible dependents of veterans (with service-related disabilities) by authorizing and processing College Fee Waivers with California Community Colleges, California State Universities, or University of California campuses.

Communitywide Result Link: A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of college fee waivers processed within 5 days. **What:** Waivers processed within 5 days. **Why:** Quality measure of timeliness and customer service.	90%	90%	Consistently meet the target of 90% filed within 5 days. For 2000/01, we expect to process 145 college fee waivers. This figure is projected to decrease to 120 for 2001/02. The reduction may be related to aging of the veteran dependent population.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Dollar amount of college tuition saved by eligible dependents due to the College Fee Waiver Program (based upon state negotiated fees with colleges). **What:** Money saved on tuition by eligible dependents. **Why:** To maximize use of entitled benefits.	$185,000	$170,000	The State has reduced some of the tuition fees for next year. Waivers have been filed for all eligible dependents.

Medical Services

Budget Unit: 6000

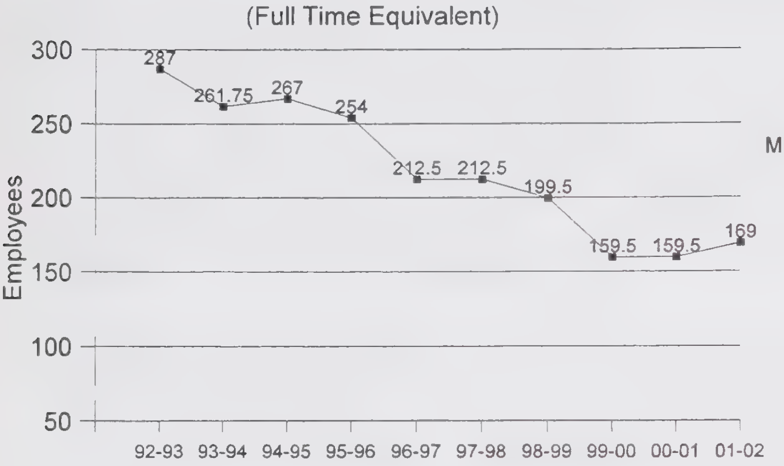
MISSION STATEMENT

The Medical Services Department's mission is to improve the overall health status of the community and address the health problems of all residents of the community regardless of their ability to pay for these services, while seeking to contain the growth of health care costs. The Department, through the action of its Governing Board, is committed to continuing its century plus tradition of providing the highest level of quality health care services to the community of San Luis Obispo.

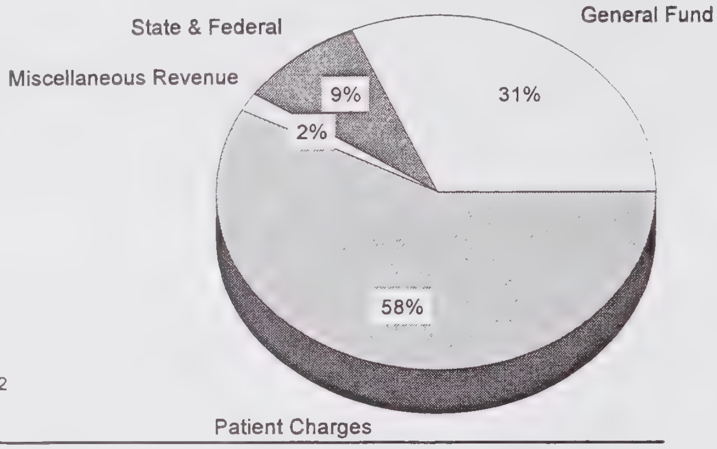
SCHEDULE 11

OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Charges for Current Services				
Patient Charges	25,277,328	25,352,052	31,658,807	31,658,807
Deductions	(15,562,609)	(14,416,931)	(18,694,520)	(18,694,520)
Miscellaneous	753,681	800,105	811,686	811,686
TOTAL OPERATING REVENUES	10,468,400	11,735,226	13,775,973	13,775,973
NONOPERATING REVENUES				
Interest	17,228	14,424	10,661	10,661
Gain on Sale of Assets	(134,280)	(1,232)	0	0
Donations	0	0	0	0
CHIP/Proposition 99	443,696	397,344	400,113	400,113
Other Governmental Programs	1,583,239	1,779,662	2,211,339	2,211,339
TOTAL NONOPERATING REVENUES	1,909,883	2,190,198	2,622,113	2,622,113
TOTAL REVENUES	12,378,283	13,925,424	16,398,086	16,398,086
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	12,162,104	12,324,644	11,596,842	11,596,842
Services and Supplies	9,832,370	10,916,562	11,186,636	11,186,636
Depreciation	479,142	426,052	439,809	439,809
Countywide Overhead Allocation	690,005	782,905	838,523	838,523
Other Charges	282,379	232,082	36,029	36,029
TOTAL OPERATING EXPENSES	23,446,000	24,682,245	24,097,839	24,097,839
NONOPERATING EXPENSES				
Interest Expense	0	0	0	0
TOTAL NONOPERATING EXPENSES	0	0	0	0
TOTAL EXPENSES	23,446,000	24,682,245	24,097,839	24,097,839
NET INCOME (LOSS)	(11,067,717)	(10,756,821)	(7,699,753)	(7,699,753)
OTHER FINANCING SOURCES (USES):				
Contributions In-General Fund	11,994,140	10,500,000	7,500,000	6,000,000
	11,994,140	10,500,000	7,500,000	6,000,000
NET INCOME (LOSS)	926,423	(256,821)	(199,753)	(1,699,753)
FIXED ASSET EXPENDITURES				
Equipment	155,905	114,987	240,055	240,055
TOTAL FIXED ASSET EXPENDITURES	155,905	114,987	240,055	240,055

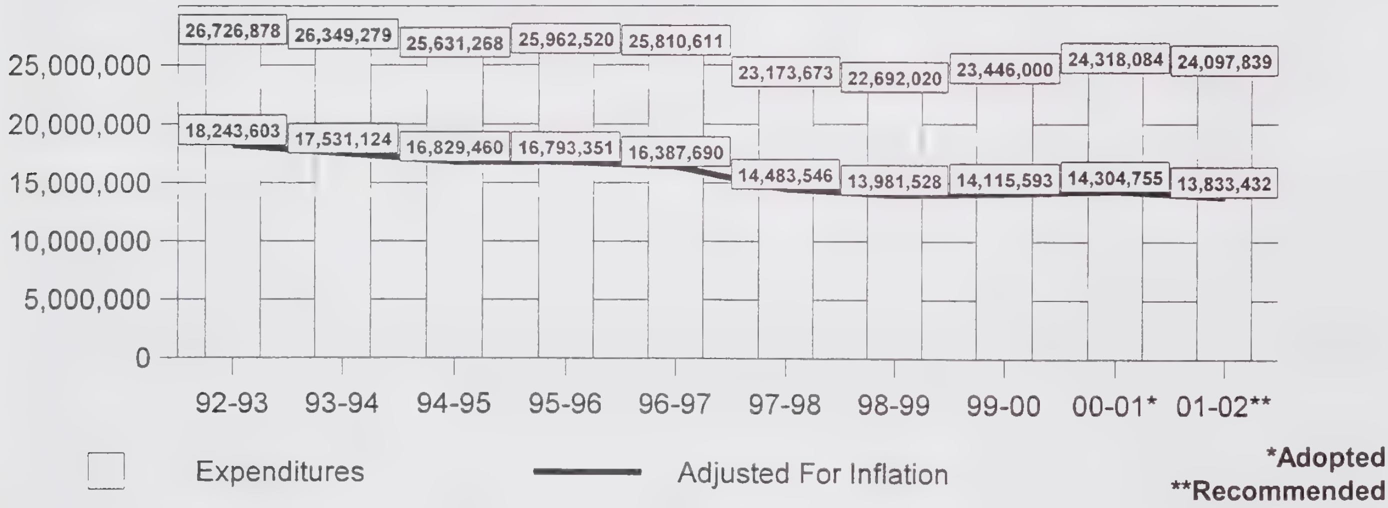
Number of Employees



Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- In February 2001, the Medical Services Department submitted the requested 2001-02 budget with a general fund contribution of $9 million. In March 2001, the Hospital CEO withdrew that request and indicated that a revised request which would require a $7.5 million general fund contribution would be submitted. The revised budget has not been submitted to the Administrative Office but is expected to be presented to the Board during the June budget hearings.

BOARD ADOPTED CHANGES

Midway through fiscal year 2000-01, the Medical Services Department notified the Board of Supervisors of their need to “borrow “ additional funds from the County’s General Fund. At that time, the department anticipated they would repay this loan prior to the end of the fiscal year. However, by June 2001, it was not clear that the full amount could be repaid by June 30th. Therefore, during the June budget hearings, the Board agreed to “forgive” the need to pay back $1.5 million of the loan in exchange for reducing the General Fund contribution for the upcoming year by $1.5 million.

SERVICE PROGRAMS

Ancillary Services

Pharmacy, Laboratory, Respiratory Therapy, Physical Therapy, Radiology, and Central Supply services are provided as required for both inpatients and outpatients.

Total Expenditures: $8,499,747 Total FTE: 36.57

Capital Costs

Capital outlay for new equipment and building improvements, depreciation expense on existing fixed assets, and interest expense.

Total Expenditures: $679,864 Total FTE: 0.0

Inpatient Units

A 30-bed Medical/Surgical Unit provides acute 24-hour care supported by operating rooms and a 4-bed ICU/CCU intensive care capability. A 14-bed Obstetrical Unit with Nursery is staffed and equipped to care for expectant and new mothers and newborn infants on a 24-hour basis.

Total Expenditures: $3,835,438 Total FTE: 34.35

Management and Financial Operations

Services provided include billing and collecting patient accounts, personnel, data processing, general accounting, general administration, countywide overhead, and various costs not otherwise classified such as shared services provided to other county departments.

Total Expenditures: $2,849,108 Total FTE: 20.01

Outpatient Units and Emergency

Physicians and staff are available on a 24-hour basis in the Emergency Room. An Urgent Care Clinic is open Monday through Saturday during the day for patients in need of non-emergency care with no appointment required. The Family Care Center offers continuing physician services in Family Practice, Internal Medicine, Gynecology, and other specialties by appointment only. The Atascadero Clinic provides urgent care and continuing care to patients in North County. An outpatient surgery center provides complete day surgery services. A pediatrics clinic offers pediatric services in support of the Obstetrical Unit/Nursery and for continuing child care.

Total Expenditures: $5,441,262 Total FTE: 40.58

Patient Support Services

Services provided include admitting, social services (discharge planning), quality assurance and utilization review, medical records, and volunteer support.

Total Expenditures: $923,231 Total FTE: 15.75

Plant and Operations

Services provided include dietary, housekeeping, laundry and linen, communications, warehouse, parking, plant and grounds maintenance, and utilities.

Total Expenditures: $1,718,630 Total FTE: 20.74

Risk Management

Costs for professional liability insurance, other liability coverage, fire insurance, and deductible portions of paid claims.

Total Expenditures: $219.391 Total FTE: 0.0

Suspected Abuse Response Team (SART)

Services related to medical care provided to and evidence gathered from suspects and suspected victims of sexual or physical abuse.

Total Expenditures: $171,223 Total FTE: 1.0

GOALS/PERFORMANCE MEASURES

Department Goal: Improve health outcomes in the inpatient unit.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of post caesarian sections that result in an infection rate.	8 %	8 % or lower	For the first three quarters of calendar 2000 our rate is 6%.

What: Monitoring the percentage of caesarian section infection rates for obstetric patients at San Luis Obispo General Hospital.

Why: Incisional wound infections represent the most common serious complication of caesarian sections, prolonging hospital stays seven days longer than women without infections. The most current national average for Caesarean section infection rate from the Center for Disease Control and Prevention is 8 percent.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of babies delivered cesarian section.	15 % or lower	15 % or lower	The first three calendar quarters of 2000 our rate was 11 percent.

What: Monitors the percentage of caesarian section deliveries for obstetric patients at San Luis Obispo General Hospital.

Why: Women who deliver by caesarian section have a longer hospital stay and a greater risk of complication than women delivering vaginally. Health Care Data Inc. (HCD) reports an average caesarian section rate of 22 %. HCD is a data collection - reporting group comprised of more than 300 facilities nationwide. HCD is the study group that reports our data to Joint Commission on Accreditation of Healthcare Organizations.

Department Goal: Improve health outcomes in outpatient services.

Communitywide Result Link: A Healthy Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average amount of time it takes for a new patient seeking non emergency care to get an appointment at a Family Care Clinic.	New Measure	3 weeks	Target represents our desired time frame for appointment availability; staff will develop actual time frame data during 01/02.

What: Appointment availability duration for new patients seeking non emergency care.

Why: Quality health is dependent on the individual's ability to access care in a timely manner.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage improvement in the number of asthma patients treated successfully on an outpatient basis.	New Measure	10% improvement	The department will not begin tracking this data in 2001/02. Therefore, the 2001/02 target figure represents our best estimate at this time.

What: Asthma patients that receive proper outpatient care are less likely to require hospitalization. This measure tracks the effectiveness of our asthma outpatient treatment.

Why: Currently there is a national asthma epidemic, with increased hospitalizations and increased deaths associated with this disease process.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of diabetic patients that maintain blood sugar rates within a healthy range as targeted by the American Diabetes Association.	New Measure	75%	The 2001/02 target represents our desired outcome; staff will develop actual data during 2001/02.

What: This is a measure of blood sugar levels over a period of time.

Why: The clinician can use this test to determine how well the patient's diabetes is controlled.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the pediatric population in the Family Care Center clinics that are appropriately immunized by the age of two.	New Measure	90%	The 2001/02 target represents our desired outcome; staff will develop actual data during 2001/02.

What: Monitor percentage of patients appropriately immunized at age two.

Why: Proper immunization reduces future disease.

Department Goal: Patients will be satisfied with services provided by the Medical Services Department.

Communitywide Result Link: A Well-Governed Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of inpatient and day surgery patients that indicate in a satisfaction survey that they received good or better service at General Hospital.	96.8%	90%	We're providing quality services as demonstrated by our customer service survey results.

What: A survey asking a series of questions rating the services (includes admitting, nursing, physician, ancillary and support services) routinely provided to a patient at San Luis Obispo General Hospital during an inpatient stay or a day surgery procedure. Sample size will be 10 percent of average monthly volume two quarters per year.

Why: Patient surveys are an efficient mechanism to assess the level and quality of patient service provided to a patient during an inpatient stay

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of outpatient clinic patients that indicate in a satisfaction survey that they received good or better service.	85.2%	90%	We're providing quality service to patients as demonstrated by our customer service survey results.

What: A survey asking a series of questions rating the services (includes access, registration, nursing, professional, and overall impression) routinely provided to a patient at any of the San Luis Obispo General Hospital clinics. Sample size will be 10 percent of average monthly volume two quarters per year.

Why: Patient surveys are an efficient mechanism to assess the level and quality of patient service provided to a patient during an a clinic visit.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of emergency department patients that indicate in a satisfaction survey that they received good or better service.	93.3%	90%	We're providing quality service to patients as demonstrated by our customer service survey results.

What: A survey asking a series of questions rating the services (includes access, registration, nursing, professional, and overall impression) routinely provided to a patient at San Luis Obispo General Hospital during an emergency room visit. Sample size will be 10 percent of average monthly volume two quarters per year.

Why: Patient surveys are an efficient mechanism to assess the level and quality of patient service provided to a patient during an emergency department visit.

Department Goal: Improve efficiency of operations at Medical Services Department.

Communitywide Result Link: A Well-Governed Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Cost per discharge (adjusted)	New measure	A cost reduction of $225 to $7,167 per discharge (adjusted)	Through the first eight months, our cost per discharge (adjusted) is $7,392.

What: Monitor the cost of providing services at San Luis Obispo General Hospital.

Why: Reducing costs at San Luis Obispo General Hospital will improve operational results.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of days of average daily revenue carried in department's accounts receivable.	95 days	80 days	In January our rate was 97.4 days

What: A measuring standard in health care to assess the efficiency of billing and collecting for services rendered.

Why: The Medical Services Department can use this ratio to determine that accounts receivable are being collected timely.

Medical Assistance Program

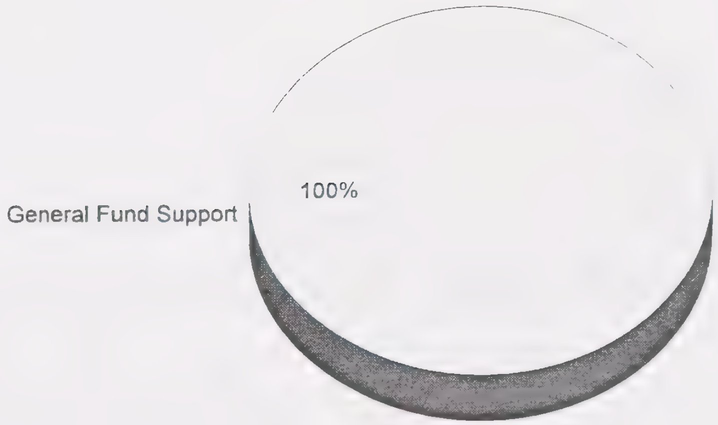
Budget Unit: 3280

PURPOSE

To provide funds for the medical care of indigent persons.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	11,994,140	10,500,000	9,000,000	7,500,000	6,000,000
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 11,994,140	$ 10,500,000	$ 9,000,000	$ 7,500,000	$ 6,000,000
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 11,994,140	$ 10,500,000	$ 9,000,000	$ 7,500,000	$ 6,000,000
Revenues	0	0	0	0	0
General Fund Support (G.F.S.)	$ 11,994,140	$ 10,500,000	$ 9,000,000	$ 7,500,000	$ 6,000,000

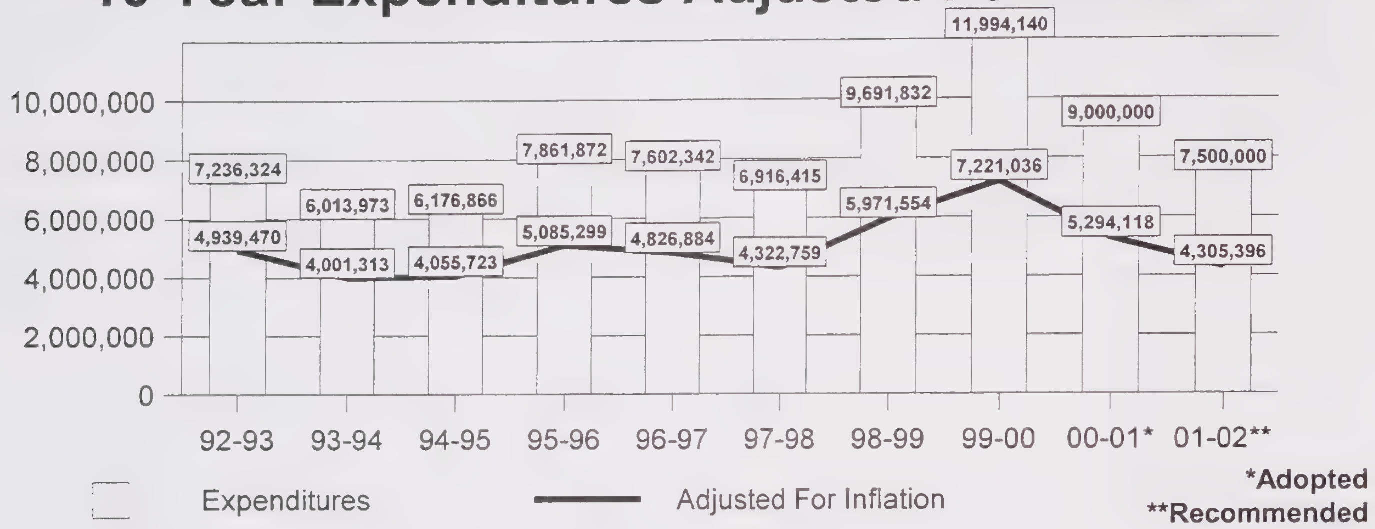
Source of Funds



Medical Assistance Program

Budget Unit: 3280

10 Year Expenditures Adjusted For Inflation



*Adopted
**Recommended

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- This budget unit contains the General Fund contribution to the Medical Services Enterprise Fund. Funds are transferred from this budget to make up the difference between expenses and operating revenues at General Hospital and the Family Care Centers. The Medical Services budget, which includes General Hospital and the Family Care Centers, is shown in Budget Unit 6000.

- The department's requested general fund contribution for the Hospital and Family Care Centers for 2001-02 is $7.5 million. No additional information is available at this time, however the Hospital CEO is expected to present his budget request to the Board at or before the June budget hearings.

BOARD ADOPTED CHANGES

Midway through fiscal year 2000-01, the Medical Services Department notified the Board of Supervisors of their need to "borrow " additional funds from the County's General Fund. At that time, the department anticipated they would repay this loan prior to the end of the fiscal year. However, by June 2001, it was not clear that the full amount could be repaid by June 30th. Therefore, during the June budget hearings, the Board agreed to "forgive" the need to pay back $1.5 million of the loan in exchange for reducing the General Fund contribution for the upcoming year by $1.5 million.

SERVICE PROGRAMS

Contribution for Local Medical Care Program

Contribution to Medical Services (General Hospital and the Family Care Centers) for medical costs which are not reimbursed by third party payors; and for uncollectible charges to the medically indigent.

Total Expenditures: $7,314,542 Total Staffing (FTE): 0

Contribution for the Suspected Abuse Response Team (SART) Program

Contribution to Medical Services (General Hospital) for the unreimbursed costs associated with the provision of medical care and the gathering of evidence from the victims of suspected abuse.

Total Expenditures: $185,458 Total Staffing (FTE): 0

GOALS/PERFORMANCE MEASURES

Department Goals and Performance Measures are reflected in Budget Unit 6000 - Medical Services.

Community Services

- Wildlife & Grazing
- Fish & Game
- Airports
- Library
- Farm Advisor
- Parks
- Golf Courses

Wildlife & Grazing

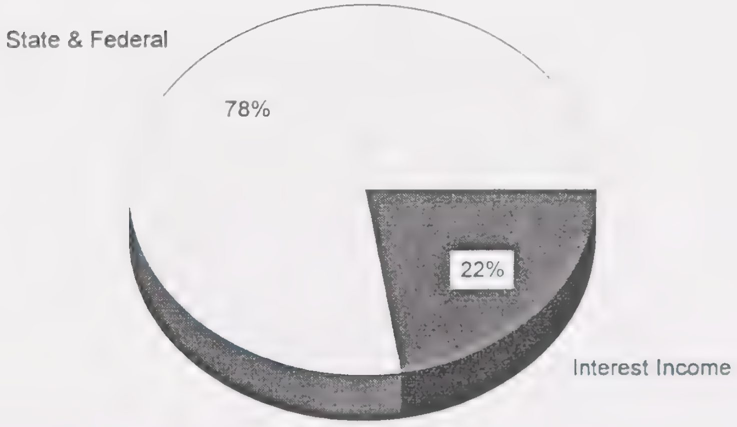
Budget Unit: 2700

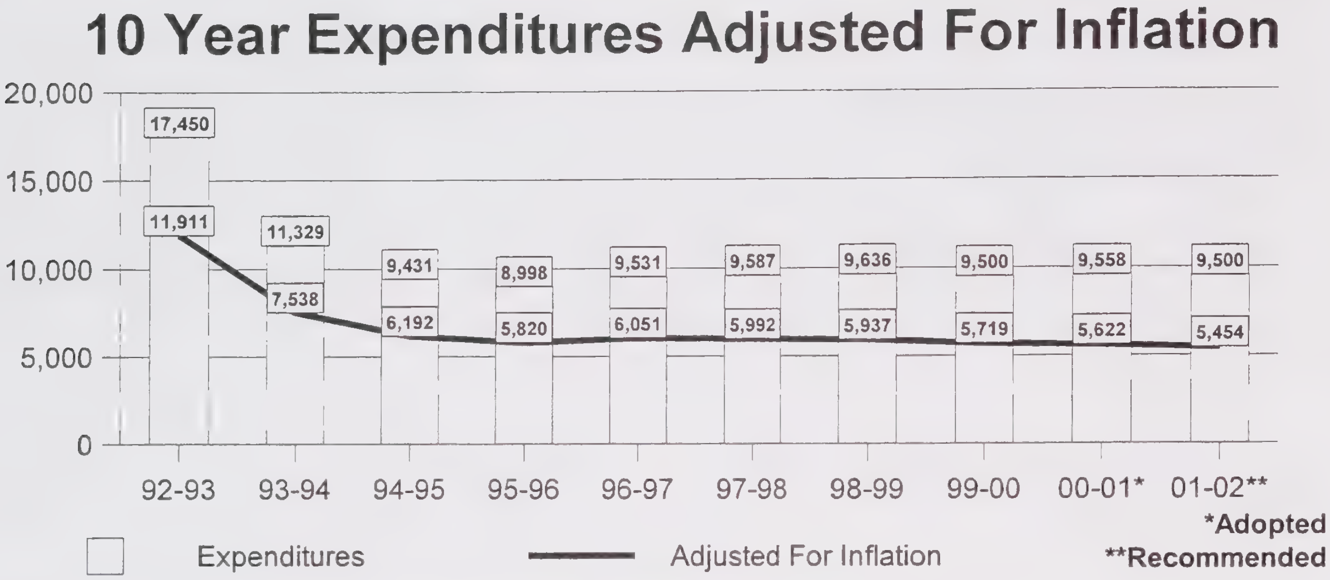
PURPOSE

The Taylor Grazing Act of 1934 provides that 50 percent of the grazing fees on Bureau of Land Management (BLM) land outside of organized districts be returned to the State. The California Public Resources Code requires the State share to be distributed to counties in proportion to the grazing fees received and specifies that funds shall be expended for range improvements and for control of predators. The Public Resources Code also established a Grazing Advisory Board, which is appointed by the Board of Supervisors and is required to meet at least once annually and recommend to the Board of Supervisors plans or projects for range development and predator control.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	9,500	9,558	9,500	9,500	9,500
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 9,500	$ 9,558	$ 9,500	$ 9,500	$ 9,500
Contingencies	$ 0	$ 0	$ 3,673	$ 3,673	$ 3,573
New Reserves	0	1,283	0	0	0
Total Financing Requirements	$ 9,500	$ 10,841	$ 13,173	$ 13,173	$ 13,073
Revenues	$ 8,403	$ 10,332	$ 9,800	$ 9,800	$ 9,800
Fund Balance Available	(1,080)	1,283	3,373	3,373	3,273
Cancelled Reserves	3,460	2,500	0	0	0
Total Financing Sources	$ 10,783	$ 14,115	$ 13,173	$ 13,173	$ 13,073

Source of Funds





COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget is funded through payments made by livestock owners to the Bureau of Land Management for animals grazing on federal lands. Half of the grazing fees are returned to the State and distributed to counties, via their Wildlife and Grazing Boards, to use for range improvement and predator control activities.

The Wildlife and Grazing Board typically meets early in the calendar year to make recommendations for spending their grazing fee dollars. For 2001/02, this meeting will not take place until May due to delays in the Wildlife and Grazing Board election process. Consequently, staff has put together a recommended "place holder" budget for 2001/02 of $13,173. The recommendation provides continued funding for the Grazing Board's share of a trapper contract ($9,500) with the U.S. Department of Agriculture for predator control activities (the balance of the contract is funded by the Ag Department and Environmental Health) and places $3,673 in contingencies. Should the Wildlife and Grazing Board meet in May and determine that they want to make changes to the "place holder" budget, these changes will be addressed as part of the Supplemental Document process.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Predator Control

Provides funds to the U.S. Department of Agriculture for the salary and mileage costs of a trapper employed to control predators causing animal damage on private and public range land.

Total Expenditures: $9,500 Total FTE: 0

Fish & Game

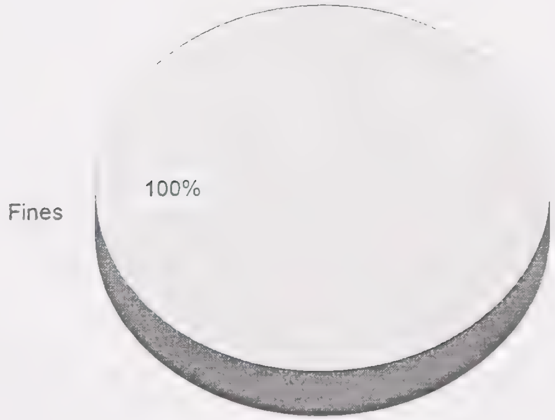
Budget Unit: 2710

PURPOSE

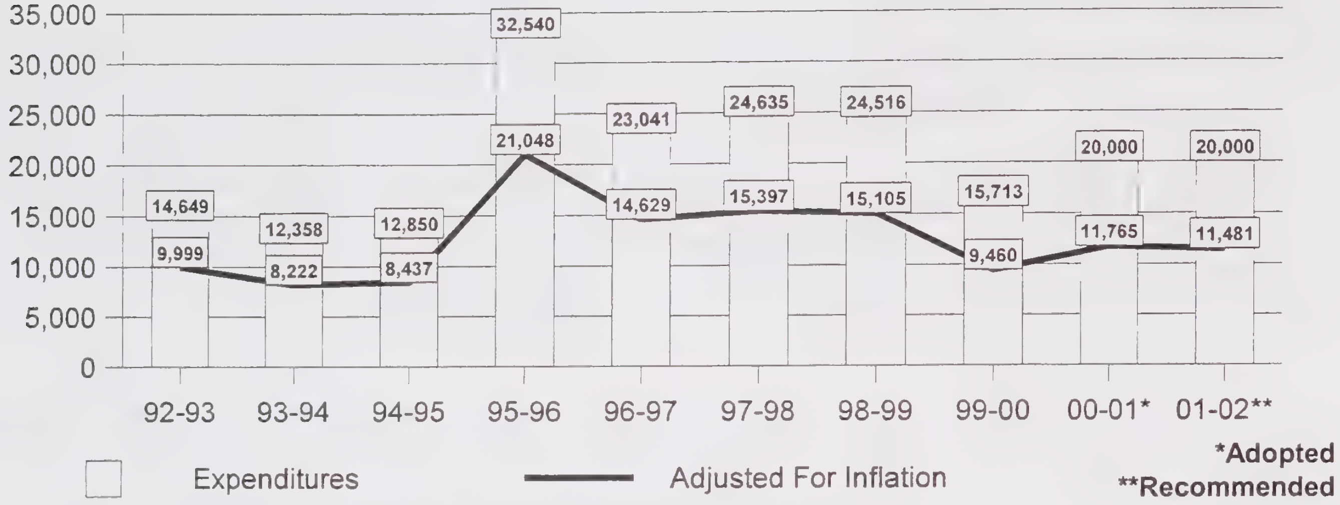
The State Fish and Game Code provides that 50% of fine monies collected for fish and game violations be returned to the County in which the offense was committed. These monies are to be expended for the protection, conservation and preservation of fish and wildlife. The Board of Supervisors appoints a County Fish and Game Fines Committee to make recommendations for the expenditure of fine monies, which may include public education, habitat improvement, research and recreation. The Fish and Game Fines are expended from a special revenue fund.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$
Services and Supplies	15,713	10,979	20,000	20,000	20,00
Other Charges	0	0	0	0	
Fixed Assets	0	0	0	0	
Gross Expenditures	$ 15,713	$ 10,979	$ 20,000	$ 20,000	$ 20,00
Contingencies	$ 0	$ 0	$ 0	$ 0	$
New Reserves	14,730	7,175	3,450	3,450	8,88
Total Financing Requirements	$ 30,443	$ 18,154	$ 23,450	$ 23,450	$ 28,88
Revenues	$ 10,389	$ 15,861	$ 10,000	$ 10,000	$ 10,00
Fund Balance Available	7,365	9,675	13,450	13,450	18,88
Cancelled Reserves	22,364	11,500	0	0	
Total Financing Sources	$ 40,118	$ 37,036	$ 23,450	$ 23,450	$ 28,88

Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the 2001/02 Fish and Game budget is essentially the same as the current year and will provide the Fines Committee with $20,000 for projects and administrative activities. The Committee is in the process of developing their 2001/02 listing of projects and will return to the Board early in the new fiscal year to obtain approval.

Fish and Game's revenue is derived from fines for fish and game violations, and is projected to come in at $10,000 for 2001/02. This revenue, coupled with the projected fund balance available, will provide the dollars to finance the operational budget of $20,000 and add $3,450 to the Fish and Game Projects Designation.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Education and Information

Provides for the development and/or distribution of films, motivational materials, awards, certificates, hunter safety, books, pamphlets, news items, fish and game regulation information and signs.

Total Expenditures: $5,000 Total FTE: 0

Field Equipment

Field biology equipment including but not limited to cameras, vehicles, scanners, scopes, traps, fencing, nets, thermometers, etc.

Total Expenditures: $5,000 Total FTE: 0

Habitat Improvement

Terrestrial: Forestry projects, control burns, spring development, chaparral management, native plantings, guzzler installation and maintenance. Aquatic: Artificial reefs, water level maintenance, stream improvements, barrier removal, and flow control.

Total Expenditures: $5,000 Total FTE: 0

Research

Fisheries and wildlife research, habitat reconnaissance, historical fisheries and wildlife surveys, studies to support and maintain species.

Total Expenditures: $5,000 Total FTE: 0

Airports

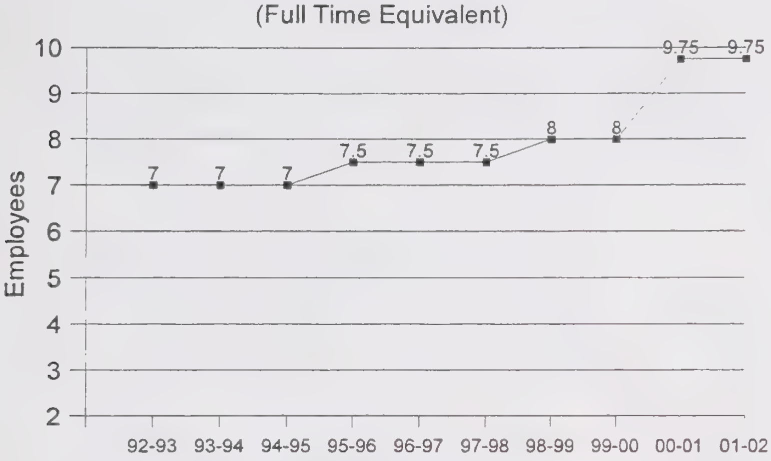
Budget Unit: 2950

MISSION STATEMENT

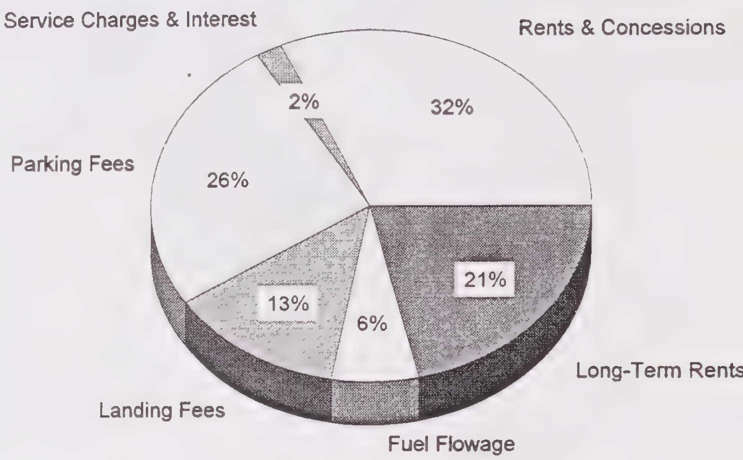
To provide the safest mode of air transportation through the total efforts of knowledgeable, conscientious, dedicated staff empowered by the public they serve.

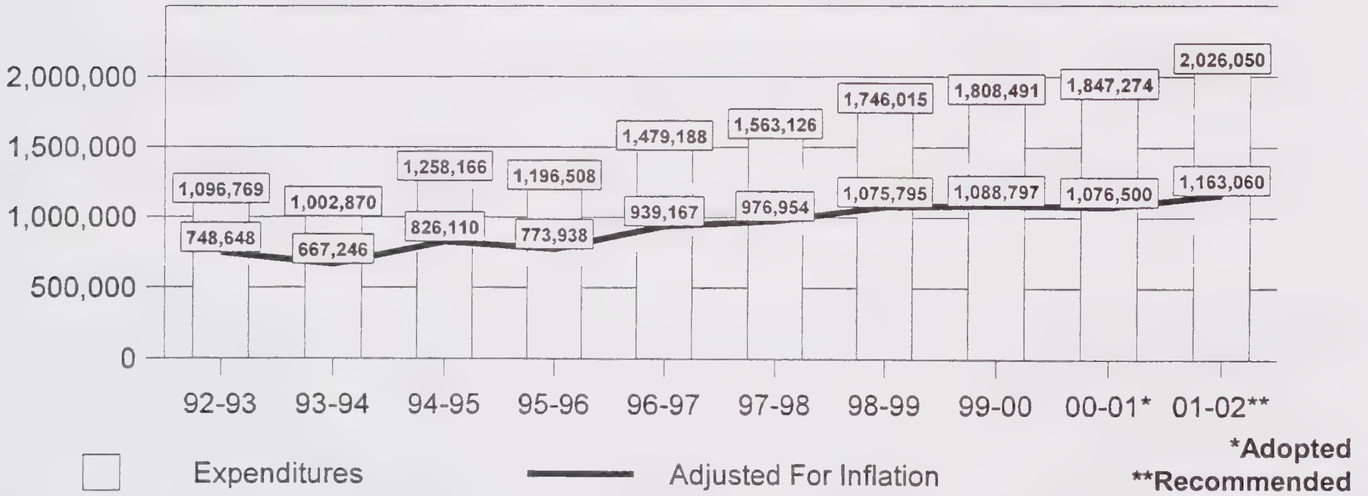
SCHEDULE 11

OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Rents and Concessions	559,350	770,046	641,751	641,751
Rents - Long Term	349,859	363,316	429,154	429,154
Parking Fees	465,168	533,466	522,142	522,142
Landing Fees	261,630	249,552	261,786	261,786
Fuel Flowage	113,626	140,685	131,217	131,217
Other Revenues	0	0	0	0
TOTAL OPERATING REVENUES	1,749,633	2,057,065	1,986,050	1,986,050
NONOPERATING REVENUES				
Charges to Other Agencies	(1,248)	0	0	0
Transfer from Special Aviation	0	(680)	0	0
Interest	60,106	82,160	40,000	40,000
TOTAL NONOPERATING REVENUES	58,858	81,480	40,000	40,000
TOTAL REVENUES	1,808,491	2,138,545	2,026,050	2,026,050
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	448,692	543,139	579,213	579,213
Services and Supplies	782,703	1,240,449	953,926	953,926
Countywide Overhead	105,862	224,724	196,209	196,209
Taxes & Assessments	0	0	0	0
Depreciation	234,569	232,948	231,901	231,901
TOTAL OPERATING EXPENSES	1,571,826	2,241,260	1,961,249	1,961,249
NONOPERATING EXPENSES				
General Fund Loan Payment	92,700	92,700	94,841	94,841
TOTAL NONOPERATING EXPENSES	92,700	92,700	94,841	94,841
TOTAL EXPENSES	1,664,526	2,333,960	2,056,090	2,056,090
NET INCOME (LOSS)	143,965	(195,415)	(30,040)	(30,040)
FIXED ASSET EXPENDITURES				
Capital Projects	102,637	11,388	283,100	283,100
Fixed Assets	0	0	10,184	10,184
TOTAL FIXED ASSET EXPENDITURES	102,637	11,388	293,284	293,284


Number of Employees

(Full Time Equivalent)


Source of Funds


10 Year Expenditures Adjusted For Inflation

DEPARTMENT COMMENTS

The Airports budget continues to operate as an enterprise fund with no monetary requirement for a General Fund subsidy and maintains Board policy that allows the accumulation of designated reserves. It is recommended that all surplus and accumulated reserves be specifically designated to provide the local matching share for FAA grants and other capital improvements.

Recent passage of AIR-21 (Airport Investment Reform Act) by the federal government will make it possible to fund the development of projects identified in the update of the Airport Master Plan. It is anticipated that federal funds in excess of $6 million will ensure the completion of the runway extension project, addition of three new taxiways, apron construction, safety area grading and drainage. The addition of these funds has made it possible to advance the airport capital improvement program significantly.

The budget presented herein represents operational requirements and non-grant eligible capital improvements including relocation of automated weather equipment, continued pavement maintenance and adding automobile parking. Highlights of the service and supply accounts include a reduction in support services from General Services maintenance and custodial. Other major changes include a reduction in countywide overhead charges offset by anticipated increases in utility costs, including a one-time payment to the City of San Luis Obispo for water service acreage fees.

Revenue estimates continue to be conservative and can generally be determined based on previous experience, renegotiated agreements and continued thriving activity at the airport. This is evidenced by increases in rents, concession revenues, fuel sales flowage and parking.

Reserves have accumulated over time and the integrity of those reserves must be maintained in order to meet unforeseen obligations. Based on industry-wide standards, accumulated reserves are minimal and represent only a small part of the infrastructure replacement value.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The Airports budget is administered by the Department of General Services. The Airports enterprise fund is responsible for budgeting for operations, capital projects, fixed assets, insurance and countywide overhead.
- There are no new positions included in the requested or recommended budget. The recommended increase in salaries also reflects prevailing wage and merit increases. There is a slight increase in the services and supplies accounts.
- Recommended fixed assets include an herbicide sprayer and a spray boom. Capital improvements for this enterprise fund include pavement improvements, relocation of the Automated Surface Observation Station (Weather Station), and development of an overflow parking lot fronting Highway 227.
- Airport revenues are based primarily on airline leases and concession agreements. Rent and concessionaire revenue and parking fees have also increased revenues at the Airport. Passenger Facility Charges paid by air carriers also continue to increase, but this budget does not include those revenues. By law, these revenues must be deposited in a separate trust account until used for specific projects.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

San Luis Obispo and Oceano County Airport Operations

Manage the daily operations of the airports to ensure the safety and security of airport users. Provide for the future development and implement capital programs as identified in the Airport Master Plan.

Total Expenditures: $2,026,050 Total Staffing (FTE): 9.75

GOALS/PERFORMANCE MEASURES

Department Goal: Manage the San Luis Obispo and Oceano Airports in a manner that ensures the safety of the traveling public and complies with Federal, State, and local aviation and airport rules, regulations and advisories.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage compliance with Federal Aviation Administration (FAA) regulations during daily facility inspections. **What**: Daily inspections conducted by airport staff to ensure we meet federal requirements for airport operations. **Why:** Maintain safe and secure operations; ensure compliance with Federal Aviation Regulations (FARs); and avoid revocation of operating certificate.	New measure.	100%	To date, the airport has an outstanding record for safe and secure operations. Airport staff must maintain continuous surveillance of airport facilities and conditions. It is imperative that sufficient, well-trained and qualified staff are available to carry out the inspection duties, including inspections immediately after an accident or incident.

Airports

Budget Unit: 2950

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage compliance with annual FAA inspections of appropriate safety and security measures. **What:** Annual safety and security inspection of certified airports conducted by FAA staff. **Why:** To ensure the safety of passengers and the public.	New measure	100%	The airport has been very successful in meeting safety and security compliance to a near 100% standard. Non-compliance issues are addressed through FAA "Letters of Correction". Corrections are addressed, remedied and reported back to the FAA.

Department Goal: To cost effectively operate and maintain County Airports to enhance the aviation experience of airport patrons.

Communitywide Result Link: A safe and livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual amount of capital funding generated through the Passenger Facility Charge Program. **What:** The Passenger Facility Charge (PFC) Program administered by the FAA supports capital improvements at the airports. **Why:** To maximize revenues for capital needs.	New measure.	$495,000	PFC dollars are generated through the number of enplanements (i.e., number of passengers that depart from our airport). For 2001 we expect to increase enplanements to 165,000, up from the 2000 projection of 158,600.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual passenger volume. **What:** Tracks passenger volume (i.e., number of passengers arriving and departing from our airport). **Why:** To maximize revenues for operational needs.	New measure.	323,000	Passenger volume for calendar year 2000 is projected to be 312,000. The synergy generated by passenger traffic provides for increases in concessions, landing fees, and parking fees resulting in increased operational revenue. Additional marketing and pursuit of additional passenger destinations will enhance annual passenger volume.

Department Goal: To cost effectively operate and maintain County Airports that enhance the aviation experience for General Aviation customers.

Communitywide Result Link: A safe and livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of general aviation customers who rated Airport services as "good" to "excellent". **What:** Customer satisfaction survey results. **Why:** To ensure effectiveness of services and maintain profitability.	New measure.	80%	Surveys have been distributed and results will be tabulated throughout the year. Surveys will be examined and practices will be revised based on the types of responses received.

Library
Budget Unit: 4000

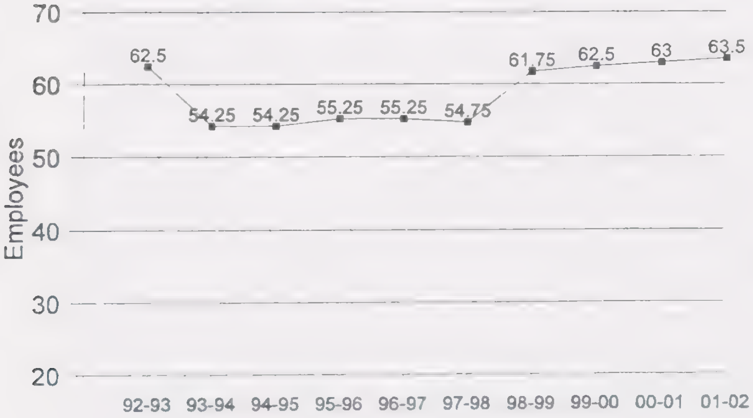
MISSION STATEMENT

The mission of the San Luis Obispo City/County Library is to provide materials and services to people seeking knowledge, lifelong learning, and recreation.

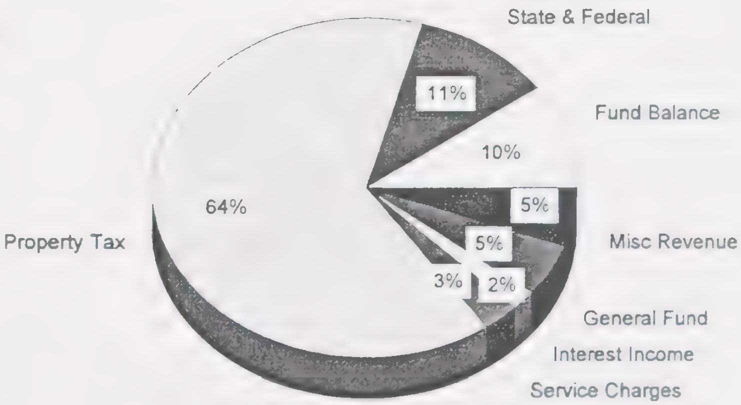
	1999-00	2000-01	2001-02	2001-02	2001-02
Financial Summary	Actual	Actual	Requested	Recommended	Adopted
Salaries and Benefits	$ 2,779,174	$ 2,850,624	$ 3,170,660	$ 3,149,915	$ 3,149,915
Services and Supplies	2,022,296	2,229,623	2,177,669	2,177,669	2,177,669
Other Charges	42,150	58,016	1,030,700	296,700	321,700
Fixed Assets	17,441	0	225,000	0	0
Gross Expenditures	$ 4,861,061	$ 5,138,263	$ 6,604,029	$ 5,624,284	$ 5,649,284
Contingencies	$ 0	$ 0	$ 200,000	$ 200,000	$ 200,000
New Reserves	452,004	2,707,196	37,694	58,439	58,439
Total Financing Requirements	$ 5,313,065	$ 7,845,459	$ 6,841,723	$ 5,882,723	$ 5,907,723
Revenues	$ 5,341,332	$ 5,354,900	$ 5,982,594	$ 5,248,594	$ 5,248,594
Fund Balance Available	640,062	95,567	859,129	634,129	597,460
Cancelled Reserves	0	2,570,865	0	0	61,669
Total Financing Sources	$ 5,981,394	$ 8,021,332	$ 6,841,723	$ 5,882,723	$ 5,907,723

Number of Employees

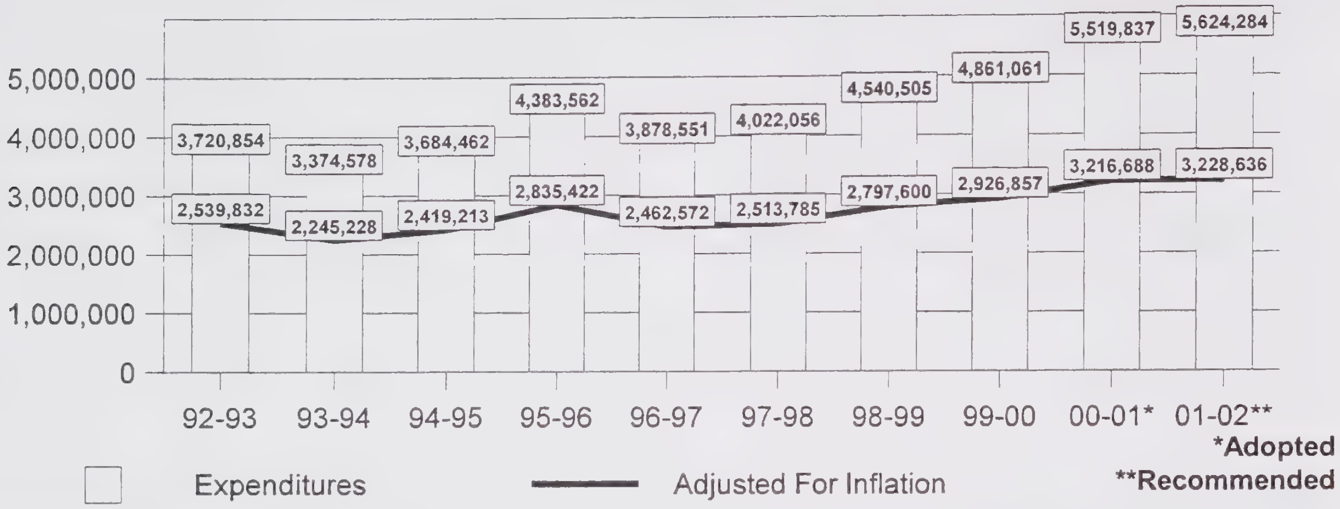
(Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The San Luis Obispo City-County Library is currently engaged in a series of exciting activities. The past few years have brought many positive changes, with even more to come in the new fiscal year.

At the end of FY 1999-2000, over 114,000 County residents owned a Library card. That same year, our customers borrowed over 1.6 million items and found answers to more than 136,000 questions asked of our Reference staff. More than 29,000 people of all ages attended Library programs.

Recently, the Library surveyed registered voters (1998) and staff (2000) for their opinions about services and priorities. About 1,000 surveys from the public were returned, and about 50 Library employees completed a Staff Opinionnaire. The top two priorities for the public were for increases in open hours and books/materials in branch libraries. Top concerns of the staff focused on improving customer service (e.g. allowing renewals/requests for borrowed materials from remote locations such as a home telephone and/or computer) and improving working conditions (e.g. relatively low pay, few promotional opportunities, inadequate staffing levels). Many steps have been taken, or are planned for the coming fiscal year, to address these concerns.
Three major events are currently having a major impact on these decisions, and on planning for future improvements in Library service:

- Migrating from an on-line Library catalog of books/materials which is text-only and not freely accessible to customers from home/office to a system that is graphical/Windows-based and freely accessible by telephone and/or remote computer on any Internet service provider. This is a huge change for the staff and the customers. New service possibilities include the ability to access the book/materials catalog from any location and Internet server, place requests and renew items from home, plus locate, download and/or print needed magazine articles from the office or anywhere. We expect staff workload to increase dramatically due to the new system's expanded availability and popularity. This migration will be complete by early FY 2001-02.

- Through the generosity of the Bill & Melinda Gates Foundation, the Library recently received over $100,000 of donated computer hard and software. Computer resources and Internet access, including an 11-station, free public access computer training laboratory in the SLO City Library, have provided huge increases in service levels to the public in Atascadero, Arroyo Grande, Nipomo, and San Luis Obispo. Library staff are struggling to adapt to the increasing workload these computer services have created.

- Ongoing community campaigns to increase the size of and the number of branch libraries throughout the County. Projects are imminent in Los Osos, Creston, and Templeton. Planning efforts are underway in numerous other locations. At this time, additional funds will be needed for Los Osos (approximately $500,000); Creston (about $50,000); and Templeton (about $150,000). These added expenditures are not currently included in the Budget, as presented.

- The book and materials budget is down about $50,000. This reduction is necessary to balance the budget. Fund raising via the Foundation should restore at least some of these cuts. Nonetheless, the book and materials budget should probably be about twice what it is to meet national per capita standards.

In order to effectively address these significant changes and increased service demands, the Library has already begun a strategic planning process that will address fiscal needs (capital, operating, and electronic/ telecommunications) in the years ahead.

Examples of Accomplishments on Goals/Objectives for FY 2000-01:

- Maintenance of a status quo open hour schedule: (21,000+ open hours per year) via support from the County General Fund and the City of San Luis Obispo.
- Significant progress on active building projects: Los Osos, Schematic Drawings; Shell Beach, Schematic Drawings; Templeton, Lease-signing with the High School; Creston, Agreement in place to expand on school property.
- Provided significant increases in training resources (e.g. our first-ever All Staff Training Day in October 2000 and the Gates Training Lab) and communications equipment (fax/copiers) to even the smallest branch libraries.
- Five new Directors for the Foundation for SLO County Public Libraries have been recruited, three fund raising committees established, and donations over the last few months total close to $60,000.

Examples of Service Goals/Objectives Included in the Library Budget for FY 2001-02

- Create a Strategic Plan which will address long-term goals for added open hours, book/materials improvements, facility maintenance/expansion, a new bookmobile, and electronic resources/ telecommunications enhancements.
- Begin designing customer survey mechanisms for gauging community reactions to, and outcomes derived from, Library programs/services.

At no previous time in my career as a librarian has interest in bigger, better libraries been more intense, widespread, and persistent. A careful balance between community needs and funding possibilities must be designed and implemented. I look forward to working with your Board in this vital effort.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$54,456 - Increase in temporary help hours	To address fluctuations in workload in order to maintain service standards.	80% of customers surveyed will rate the ability of library staff to meet their needs in a timely manner as "very good" to "exceptional"
$10,000 - 1 FTE Library Tech II	Replace .5 FTE Library Tech III for more appropriate staffing.	50% improvement in the average turn-around time for acquisition/processing Audio Visual materials (from 10 days to 5 days).
$28,330 - 80 hours/ week of student intern help	To shelve books in the SLO City and South County Branches	Improve the average turn-around time for re-shelving books and materials by 100%

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

On-going efforts to expand existing libraries and build additional library branches have presented the Library with a significant financial challenge. Current staff and service levels most likely cannot be sustained with existing resources. This problem could be exacerbated in future years given the uncertainty of unitary tax revenues and the continued expansion of facilities. The Library is developing a strategy to build partnerships for financing construction of these facilities. The issue of identifying and developing new revenue sources to fund operations of these new and expanded branches will also need to be resolved soon. The Library intends to return to the Board later this summer to discuss this issue and seek Board direction.

Significant changes to the budget recommended for adoption include:

- Overall, total financing will decline slightly, in comparison with the Fiscal Year 2000/01 adopted budget. This is primarily due to the fact no new fixed assets were requested and the Library encumbered funds for a new bookmobile in FY 2000/01. The encumbrance of funds for the Los Osos Library expansion project in FY 2000/01 also contributes to this comparative reduction in expenditures.
- Salaries and benefits are increasing 9%, primarily due to staff cost-of-living adjustments and the increase in temporary-help hours.

- The Library will replace some volunteer hours with student intern hours at the two largest branches to ensure timely re-shelving of books and materials. Complete reliance on volunteers to perform this critical task has not proven successful for the Library in meeting its performance measures.
- Overall the services and supplies accounts are decreasing by 5%, although some line item increases are worth noting:
    - Uncontrollable increases in utility, insurance and office-supply costs have been included.
    - The professional services account is increasing 13% ($26,000) to fund the Black-Gold migration to an interactive, on-line catalogue system. This increase is paid for by all member libraries in the system.
    - Significant value purchases are increasing by 50% ($17,650) to primarily pay for replacement of equipment such as four large capacity book returns, shelving and racks, and office equipment.
    - The fund to purchase books and materials has been reduced by 9% ($50,000) with the anticipation that private donations will be collected to partially offset the reduction to this fund (based on past experience).
- $296,100 had been included in their request for capital project financing to make necessary improvements on various Branch Library facilities. It is important to note that current construction estimates for the Los Osos Library expansion project far exceed original projections, indicating that an additional $500,000 - $600,000 will be needed to complete the project. The Library will address this funding need in a separate action to the Board.
- Overall, revenues are expected to decline 8% in comparison to FY 2000/01, primarily due to the public facility fee revenues that were budgeted last year for the Los Osos Library expansion project.

BOARD ADOPTED CHANGES

The Board of Supervisors approved the release of $25,000 from Library Reserves for the Creston Library in order to provide the amount needed to proceed with contracting for construction.

SERVICE PROGRAMS

Library

Maintain and manage a countywide library system with strong regional libraries, coordinating with smaller branch libraries and a bookmobile, to provide books, materials, and services, to effectively and efficiently meet community needs. Design and implement customized library services to meet the needs of specific locales and groups including children, Spanish speakers, and off-site users.

Total Expenditures: $5,624,284 Total Staffing (FTE): 63.5

GOALS/PERFORMANCE MEASURES

Department Goal: Maximize public access to library facilities.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of hours the 15 branch locations are open to the public during an average week as compared to an ideal schedule of hours. **What**: Typical schedule of ideal open hours is defined as 900 hours per week: Monday - Thursday, 10am to 9pm, and Friday - Saturday, 10am to 6pm. Please note projected results and target are based on 15 branch libraries. **Why:** Ideal open hours ensure maximum utilization by community members.	395 = 43.9%	399 = 44.3%	A typical schedule would include morning hours for preschool programs, afternoon and evening hours for school and academic users, and evening hours for business people. Ideal is defined as four days with evenings hours (Monday - Thursday), Fridays and Saturdays and selected locations open on Sundays. The December, 1998, EMRG survey indicated that the best way to improve local library service was to open libraries in evenings and weekends. Hours are being added to Nipomo and Santa Margarita and a plan is in development for expansion of hours at other locations when funding is available.

Library

Budget Unit: 4000

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of square feet of library building space per capita **What:** The standard nationwide is .7 square feet per capita, with a range between .5 and .8. **Why:** Adequate square footage enables libraries to provide diverse materials, services, and programs to meet community needs.	.278 square foot/resident	.28 square foot/resident	San Luis Obispo's results are substantially lower than the standard nationwide in square footage per capita. However, during 2001, the Creston Library will expand by 600 square feet. Additionally, in selected areas of the county, including Los Osos, Shell Beach, Templeton, Cambria and Atascadero, citizen advocacy groups are currently working with Library Administration and the Board of Supervisors to build and expand libraries. The Los Osos project in particular, will require a substantial infusion of non-library funding sources.

Department Goal: To provide a diverse collection of books, materials, and resources to meet the research, educational, and recreational needs of community members.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual number of items circulated per capita. **What**: The average number of items circulated per county resident for libraries serving comparable populations is 4.96. **Why:** High circulation reflects success in meeting recreational reading and information needs of county residents.	7.28	7.40	Our circulation per capita compares favorably to other comparable public libraries throughout the state. The total number of books and library materials that circulated in the county in the last fiscal year was 1,618,676. Anticipated circulation for 2001/02 is 1,644,575.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual expenditures per capita for library materials to include new and replacement copies. **What:** Represents the amount of dollars spent for materials per county resident. **Why:** Adequate funding is needed to keep the collection current.	$2.40	$2.32	Expenditure per capita is low compared to Santa Barbara's $3.06 per capita (based on most recent published data available). Santa Barbara is used as a benchmark because they are a member of our shared library computer catalog and have similar demographics. Books and materials expenditures per capita will decrease for 2001/02 to offset increases in other library programs and services. Efforts are underway, however, to augment the books and materials budget with private sector donations.

Library

Budget Unit: 4000

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the science, technology and consumer health materials, systemwide, that is current. **What:** All science, technology and consumer health materials, systemwide, should be current ("current" is defined as published within the last 5 years.) **Why:** These subjects are time critical and become obsolete quickly.	New Measure	70% Systemwide	72% of San Luis Obispo City Library's science, technology and consumer health materials were published in the last five years. In part, this reflects a recent $30,000 grant for consumer health materials. Other Branch library collections will be evaluated for currentness. Outdated materials will be weeded and new materials will be purchased in science, technology and consumer health materials.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customers who report that the selection of books and materials is "very good" to "exceptional" in meeting their personal needs in a timely manner **What:** An ideal collection meets the information needs of all library customers **Why:** Research shows that 95% of library patrons won't wait for service delivery at a later time.	New Measure	80%	New Measure.

Department Goal: Ensure adequate staffing of library facilities to provide information, research, and customer support to effectively and efficiently meet the needs of library visitors.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Ratio of citizens to full-time equivalent employees. **What:** A ratio of the number of citizens to be served to the number of full-time equivalent employees **Why:** The key to good service is an adequate level of staff	3,529	3,502	Our staffing level is low in comparison to Santa Barbara's ratio of 2,893 citizens per full-time equivalent employees.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customers surveyed who rated the ability of library staff to meet their needs in a timely manner as "very good" to "exceptional". **What:** It is a key indicator of customer satisfaction. **Why:** This is vital to keep and expand the customer base.	New Measure	80%	Surveys would provide data to determine customer satisfaction.

Library

Budget Unit: 4000

Department Goal: Maintain the telecommunication infrastructure and equipment necessary to provide delivery of electronic resources and services to the public, both on-site and off-site, in an effective and efficient manner.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of registered library patrons that access library resources from home or business computers. **What:** This measures how many library patrons use online library resources from home and business computers. **Why:** Accessing library information in an electronic format from home and business is convenient and can be done when library buildings are closed.	New Measure	20%	Currently library patrons can dial into the library computer system from home or business. A new web based library system, to be installed in summer of 2001, will allow greater flexibility and access to library resources from home and business.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of registered library patrons that access information from fee-based subscriptions to electronic versions of newspapers and magazines. **What:** This measures how many library patrons use electronic versions of magazines and newspapers in the library. **Why:** Library funded subscriptions to electronic versions of magazines and newspapers has increased the number of resources available to the public.	New measure	20%	The library currently subscribes to 700 magazines and newspapers in an electronic format, available through library computers. It has greatly increased access to business, health, educational and popular magazines, pamphlets and newspapers. These electronic resources can be more easily searched when researching subject areas and articles can be printed, down-loaded to a disk or e-mailed to home or business.

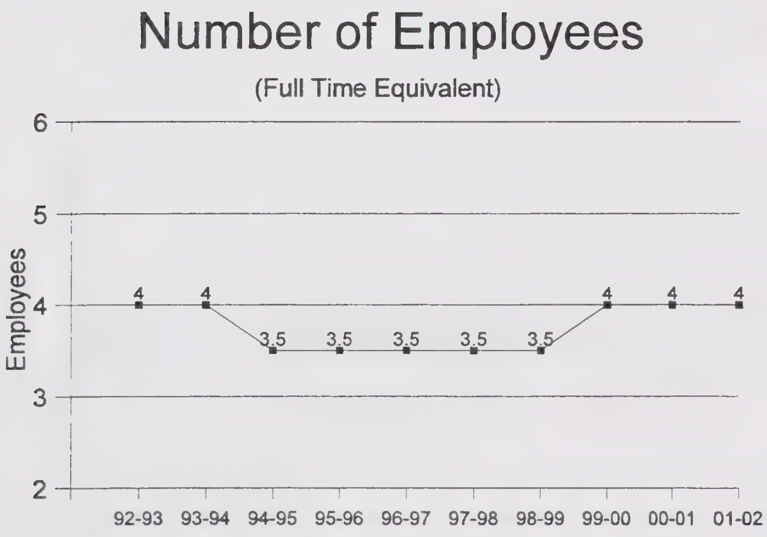
Farm Advisor

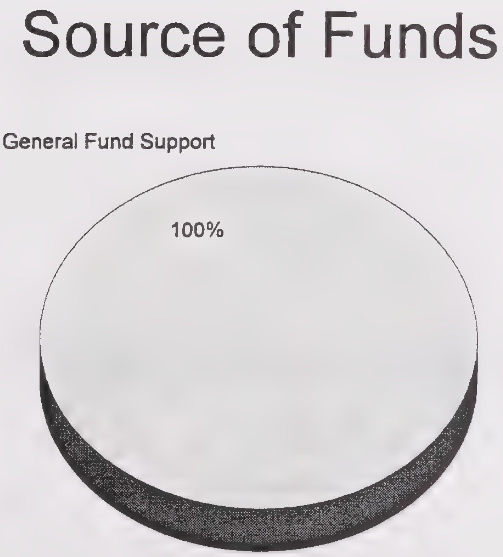
Budget Unit: 4030

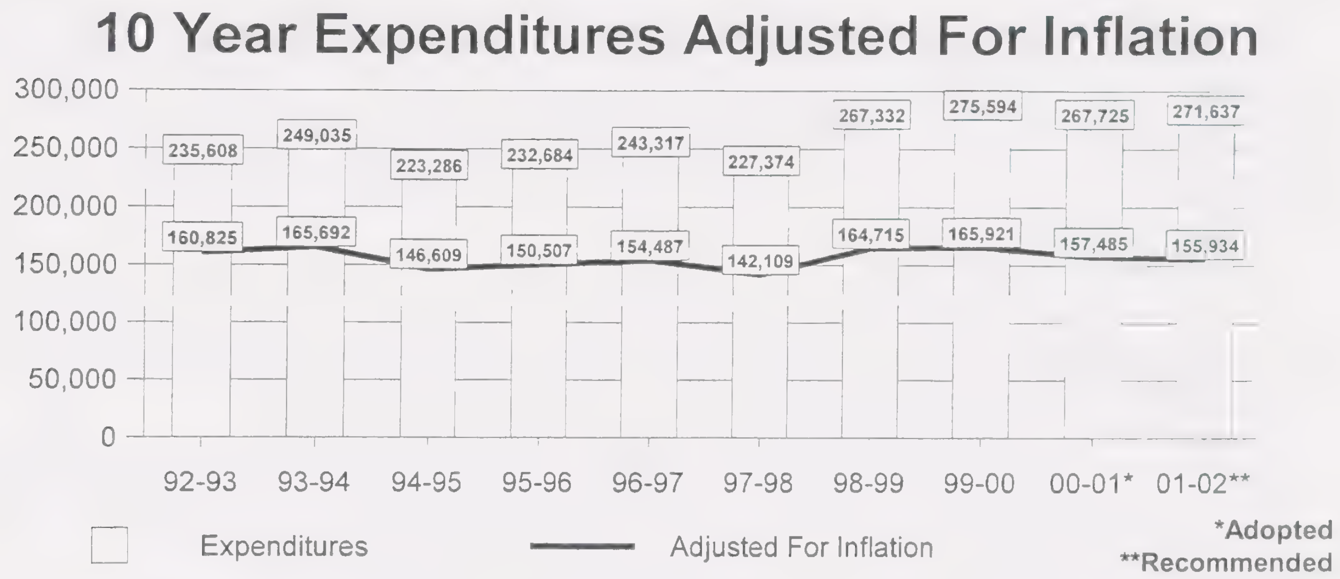
MISSION STATEMENT

To serve San Luis Obispo County through the creation, development, and application of knowledge in agriculture sustainability, natural resource conservation, and youth and family development.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 182,196	$ 177,102	$ 196,434	$ 196,434	$ 196,434
Services and Supplies	73,716	77,467	75,203	75,203	75,203
Other Charges	0	0	0	0	0
Fixed Assets	6,382	0	0	0	0
**Gross Expenditures	$ 262,294	$ 254,569	$ 271,637	$ 271,637	$ 271,637
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 262,294	$ 254,569	$ 271,637	$ 271,637	$ 271,637
Revenues	22,288	1,600	0	0	0
General Fund Support (G.F.S.)	$ 240,006	$ 252,969	$ 271,637	$ 271,637	$ 271,637







DEPARTMENT COMMENTS

Our proposed FY 2001-02 budget is $271,637, a modest $6,412 increase (2 % NCC increase) over our FY 2000-01 budget. This increase is primarily to cover safety upgrades to the Cooperative Extension Auditorium and costs to implement our Department's expanded Results Based Decision Making program evaluation efforts.

San Luis Obispo County is able to leverage more than five dollars for every dollar it spends to support the Farm Advisor/Cooperative Extension Department. In FY 1999-2000, $1,500,221 for direct and indirect support was received from non-County sources to support Cooperative Extension's work in agricultural sustainability, natural resource conservation, and youth and family development in our County. During the same period, the County contributed $291,821 of direct & indirect support to Cooperative Extension. Non-County contributions are from the University of California, USDA, and grants and gifts.

In addition to our ability to leverage County dollars with other dollars, we conservatively estimate a value of Cooperative Extension volunteers' time to be $509,600. These 490 trained volunteers contribute to the well-being and vitality of the County and its communities.

The Farm Advisor/Cooperative Extension contributes to three of the five Communitywide Results adopted by your Board:

Our **Youth and Family programs contribute to *A Healthy Community*** by providing quality programs to assist County residents in improving their nutritional status and food safety handling practices, improving parenting practices, and contributing to positive youth development.

- During the last two years, 337 low-income County families have participated in our nutrition education programs with more than 90% indicating they have gained useful information to improve the diets of their families.
- In 2000, a new Nutrition in the Classroom program was implemented in which 79 teachers have been trained, with more than half of these teachers increasing nutrition education in their classes during the past nine months.
- In 2001, external funding of $11,500 is supporting the development of a new program to assist parents of preschool children in packing healthy and safe lunches for their children.
- During 1999-2000, 1,518 of our County youth benefited from participation in 4-H programming. Showing a 9% increase in youth participation during the last year, 4-H provides opportunities to develop life skills and leadership potential through hands-on projects and family science programs.

- Expanding our programming for parents and other caregivers to positively influence the educational development of youth, a new kindergarten readiness program for low-income parents is being introduced during 2001 with local grant support more than $30,000.

Our **Natural Resource programs contribute to *A Livable Community*** through the preservation of oak woodlands resources and by decreasing non-point water pollution. Educational programs and applied research trials provide local growers and ranchers, as well as governmental and environmental agencies, practical information for conserving natural habitats and improving water quality.

- 90 ranches have participated in short courses to maintain water quality on their ranches, with more than 41% completing water quality plans for their ranches during the last 3 years.
- Continued work in oak woodland conservation has resulted in 900 oak trees being planted on 10 ranches in San Luis Obispo County during the last year.
- A new water quality short course for irrigated agriculture (implemented in January 2001) and a new study to determine the quantity and quality of wildlife in vineyards were implemented this year.
- Volunteer Master Gardeners contribute to our Department's efforts to sustain our natural resources by providing objective information to more than 950 backyard gardeners on composting, pest management, irrigation and fertilization. Increasing our efforts for backyard conservation, a new Master Composter program is being initiated during 2001.

Our **Agriculture programs contribute to *A Prosperous Community*** by strengthening our agricultural industries. Educational programs and applied research trials provide our local growers and ranchers information needed to make sound management decisions regarding crop selection, irrigation, fertilization, animal health and feeding practices, worker safety, and pest management.

- Integrated Pest Management (IPM) information was provided to 185 growers to control avocado thrips and to combat the introduction of the glassy-winged sharpshooter in our County during 1999-00.
- Completed in 1999, a five-year trial with grant support of over $20,000 resulted in new information to help grape growers refine their use of nitrogen and protect local groundwater.
- Two new agricultural crops (edible soybeans and lychees) were cultivated by local growers during the last two years as a result of our crop varietal trials.
- Our staff developed a science-based survey instrument to determine the efficacy of Workers Protection Safety standards in protecting the health of local farm workers.
- Research continues on a multi-year project to find safer methods to control ants and thereby improve the biological control of mealybugs in vineyards.
- We will be increasing our services to the viticulture industry as the University of California is currently recruiting a new Viticulture/Soils Farm Advisor for San Luis Obispo County.
- In it's fifth year, the jointly sponsored Cooperative Extension/Beef Industry Quality Assurance Program has certified 200+ ranchers in the proper use of injectable antibiotics to ensure zero residue and product effectiveness. Certified ranchers earmark their cattle to indicate program compliance, resulting in increased marketability and higher market prices for their cattle.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$9,500 - Temporary help	Develop a standardized format to collect and analyze performance measurement data.	Accurate performance measurement data to help quantify the Farm Advisor's "results" .

Farm Advisor
Budget Unit: 4030

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Aside from the budget augmentation for temporary help listed above, the recommended 2001/02 budget for the Farm Advisor is status quo in nature. The recommendation provides funding to cover all existing employee costs and maintain the service and supply accounts at levels comparable to 2000/01.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Youth and Family

The Youth and Family Service Program provides objective, research-based information to individuals, families, and professionals on: 1) strengthening the capacities of families, communities, and organizations to contribute to the productive development of youth; and 2) strengthening the capacities of individuals and families to become self-sufficient through the development of life skills which will enable them to support themselves. This includes skills related to human health and nutrition, food safety, and money management.

Total Expenditures: $114,378 Total FTE: 2

Natural Resources

The Natural Resources Service Program assists landowners, county and city planners, and agency personnel in: 1) understanding and assessing the importance and status of watersheds, wildlife habitat, and oak woodlands; and 2) helping them develop and apply sustainable management practices based on research-based principles.

Total Expenditures: $78,005 Total FTE: 1

Agriculture

The Agriculture Service Program provides growers and related agricultural personnel with objective, research-based information and programming on sustainable crops, livestock, and range production, as well as maintenance of natural resources.

Total Expenditures: $79,254 Total FTE: 1

GOALS/PERFORMANCE MEASURES

Department Goal: To help youth and families grow strong.

Communitywide Result Link: A healthy community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants in workshops that report a useful gain of knowledge as a result of information presented to them. **What**: This measure will tell us how many participants learned something useful from our workshops. Our workshops focus on the areas of quality parenting skills, youth development issues, food safety practices, and wise nutritional choices. **Why:** Knowledge gain is a key factor in any eventual positive change in behavior regarding parenting, youth development, food safety, or nutrition.	New measure.	75%	From previous pre/post tests and evaluations in programs on teen parenting, youth development and nutrition/ food safety for low-income families, knowledge gain has been consistently reported by more than 50% of participants, therefore, the 75% target is extremely ambitious on our part. Given the quality of our programs, however, we believe the 75% target can be reached.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of program participants that report a change in positive behavior as a result of their participation in an educational program or programs. **What:** This measure will tell us how many people made a positive behavioral change as a result of participation in one of our educational programs on parenting, positive youth development, food safety, or nutrition. **Why:** Positive behavior changes in parenting practices, youth development, food safety practices, or wise nutritional choices contribute to a healthy community.	New measure.	50%	Targeting 50% of participants for behavioral change is a very ambitious target. However, we feel this figure is attainable due to our high quality educational programming.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of first year of 4-H Club members that reenroll for a second year of 4-H membership. **What:** This measure will track the number of first year 4-H club members that enroll for a second year in the program. **Why:** Reenrollment of 4-H members is an indicator of the quality of the program for members and their parents/guardians.	New measure.	75%	During FY 00/01, there are currently 308 first year 4-H Club members, which will provide the benchmark for FY 01/02. A 75% reenrollment target is a high target for first year members, but given the high quality of our program, we believe the 75% can be reached.

Department Goal: To conserve our natural resources.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of farm water quality workshop participants that draft management plans which include non-point source water pollution reduction strategies and management goals for their agricultural operations. **What:** This educational measure is directed at farmers and ranchers, and has to do with difficult-to-pinpoint sources of water pollution, commonly referred to as non-point source water pollution. **Why:** Reduction of non-point source water pollution is critical for the environment, especially the environment of streams/creeks and the ocean.	New measure.	50%	In the past two years, water quality planning courses have targeted cattle producers, and more than one-third of producers have voluntarily completed water quality plans. We hope to reach our 50% target, which is ambitious based on our work in this area.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants in workshops on habitat restoration and management practices that adopt practices detailed in the workshop.	New measure.	50%	Work is ongoing in this area, however no baseline data is currently available. The target of 50% is an ambitious target for adoption of practices.

What: Through implementation of management practices from the results of applied research, habitats can be restored and maintained through practices such as oak tree planting, use of nest-boxes, and riparian enhancement.

Why: The loss of habitat for wildlife is a biologically important and high visibility issue, which can be remedied.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of households that receive information on sustainable gardening.	950 phone consultations.	1,000 phone consultations.	Trained and certified Master Gardeners provided residents accurate and needed home gardening information through phone consultations, weekly newspaper columns, and informational booths at Farmer's Markets.

What: This educational measure explains the efforts to reach "backyard gardeners" with objective and useful information on backyard irrigation, fertilization, composting, and pest management.

Why: "Backyard gardeners" use large amounts of pesticides and other cultural practices which are not monitored for environmental safety.

Department Goal: To strengthen our agricultural industries.

Communitywide Result Link: A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of participants that report a gain of meaningful and useful knowledge as a result of participation in short courses, workshops, and field days.	New measure.	90%	The target of 90% of participants reporting useful/meaningful knowledge gain is very high, however we feel this figure is attainable due to our high quality educational programming.

What: This measure will tell us how many participants in our programs learn something useful. Our programs focus on the areas of agricultural sustainability and profitability.

Why: Knowledge gain is a key factor in any eventual positive changes in behavior of agricultural practices.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Crop variety trials will result in an increase in fruit and vegetable diversity, volume, and quality.	New measure.	Crop variety trials will be conducted on at least three crops.	During FY 00/01, crop variety trials are being conducted for blueberries, lychee nuts and edible soybeans.

What: Crop variety trials are important research tools in the quest to increase agricultural diversity and productivity.

Why: Crop variety trials increase the success rate of the introduction of new crops and new varieties, leading to increased crop value per acre.

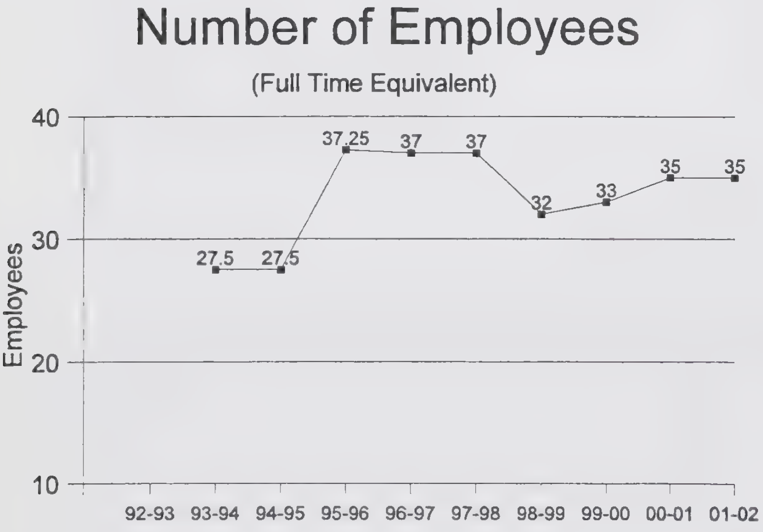
Parks

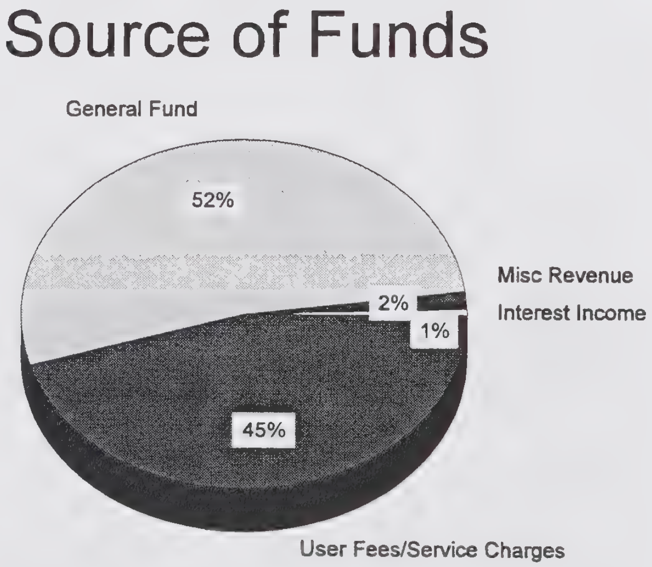
Budget Unit: 4125

MISSION STATEMENT

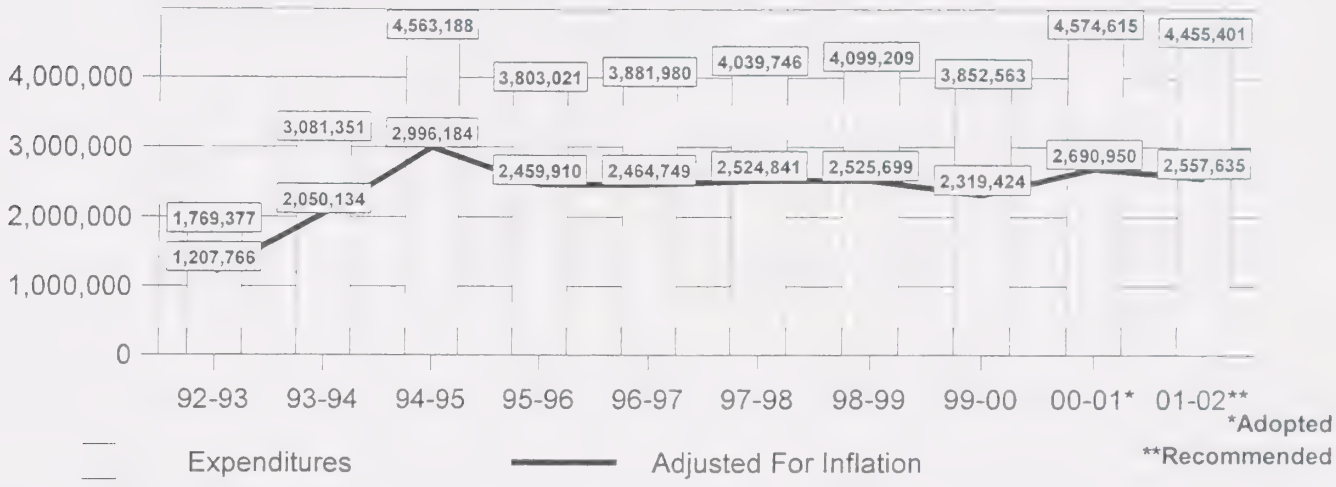
The San Luis Obispo County Parks Division ensures diversified opportunities for recreation and the personal enrichment of the County's residents and visitors while protecting its natural, cultural, and historical resources.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 2,103,872	$ 2,373,141	$ 2,541,264	$ 2,541,264	$ 2,541,264
Services and Supplies	1,611,239	1,957,823	2,003,005	1,856,505	2,056,505
Other Charges	134,975	491,402	52,532	52,532	52,532
Fixed Assets	2,477	12,377	5,100	5,100	5,100
Gross Expenditures	$ 3,852,563	$ 4,834,743	$ 4,601,901	$ 4,455,401	$ 4,655,401
Contingencies	$ 0	$ 0	$ 58,773	$ 60,650	$ 166,368
New Reserves	0	168,892	0	0	0
Total Financing Requirements	$ 3,852,563	$ 5,003,635	$ 4,660,674	$ 4,516,051	$ 4,821,769
Revenues	$ 4,081,656	$ 4,516,228	$ 4,660,674	$ 4,516,051	$ 4,716,051
Fund Balance Available	40,103	195,632	0	0	105,718
Cancelled Reserves	0	280,000	0	0	0
Total Financing Sources	$ 4,121,759	$ 4,991,860	$ 4,660,674	$ 4,516,051	$ 4,821,769





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Parks Budget for 2001/02 as proposed was intended to be a "status quo" budget from a performance standpoint. This budget is being impacted by negotiated salary increases and benefits which they have no control over and greater use of all facilities by the public.

There is also a requested increase in the General Fund subsidy ($197,500) to fund an increase in employee benefits for the 2% at 55 settlement, COLA's from Fiscal Year 2000/01 and a projected COLA for Fiscal Year 2001/02 which amounted to $249,824. In addition, there have been increased costs for the Museum subsidy, utilities, insurance, and other uncontrollables. Without an increase in the General Fund subsidy, Parks will be forced to reduce the level of service provided to the public.

Although the Form A shows a $249,824 increase in salaries, $63,886 is from COLA's and 2% at 55 benefits. Also included is twelve months funding of the Parks Operations Coordinator position hired last year in the amount of $13,439. A portion of the increase is attributable to step raises, inequities and full staffing.

The services and supplies accounts have remained constant due to a significant reduction ($181,364) in countywide overhead. Portions of those savings have been consumed by (1) utilities increase of $34,220, (2) increases in garbage and custodial supplies of $11,600, (3) increases in professional services of $23,610 to the Historical Society for the County share of costs of the operation of the County Museum, (4) increases in General Services billings of $17,544, (5) increases in office automation charges of $11,254, (6) increases in phones of $16,540, (7) increases in gas & oil of $7,450, (8) Garage charges of $8,423, (9) an increase in insurance costs of $13,276, and (10) a $16,540 increase in phone charges for a Lopez reservations system.

Capital and equipment purchases for Lopez Lake are funded through these accounts. A large decrease in this area is the result of no new capital projects at Lopez Lake. A corresponding decrease in revenue through charges to Engineering Zone 3 can be seen in the 9000 accounts. There is a $47,532 increase in contributions toward vehicle replacement costs at both Lopez Lake and Parks.

Due to budgetary constraints only one piece of specialized pool equipment is being requested to improve productivity and reduce maintenance costs.

The 8000 account revenues are requested to increase by $239,610 of which $197,500 would be attributable to the increased General Fund contribution which is not being recommended and $56,498 from a repayment of a loan and interest from the Golf Course budget. Charges to users have remained "flat" with limited ability to increase fees resulting in only a $66,219 increase in revenues.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Up until 2000-01, the annual General Fund contribution to the Parks Division was about $2 million. As part of the budget process for 2000-01, General Services indicated that it needed an additional $300,000 from the General Fund to pay for increased countywide overhead costs, COLAS and inequity increases. The countywide overhead increases were reportedly due to the increased number of capital and maintenance projects being undertaken by Parks. For 2001-02 countywide overhead costs will decrease by $186,364. However, instead of seeing a decline in the General Fund contribution, an additional $200,000 was requested.

- The recommended budget provides the same level of General Fund financing ($2.3 million) as the current year. The reduction in countywide overhead costs will more than offset the projected cost of staff COLAs. At issue, however, is whether the General Fund should start paying a greater portion of other expenses. Although user fees offset some of the costs associated with operating the Parks system, the department is limited in its ability to increase those fees (i.e. without adversely impacting access to various facilities).
- Staff from the Administrative Office and General Services will present information to the Board during the budget hearings and request that you provide direction regarding future financing for the Parks Department.

BOARD ADOPTED CHANGES

The Board increased the County's contribution to Park programs by $200,000.

SERVICE PROGRAMS

Parks Facilities

Manage and maintain the County-owned and/or operated parks and recreational facilities (community parks, playgrounds, tennis courts, swimming pools, coastal accessways and beaches, large regional camping facilities, biking and hiking trails, and historic adobe structure) to ensure safe and efficient operations. Design and implement recreational programs to enhance the satisfaction of residents and visitors. Manage the central reservation system for residents and visitors to reserve the use of campgrounds, group picnic facilities, and the San Luis Obispo Veteran's Hall.

Total Expenditures: $4,455,401 Total FTE: 35.0

GOALS/PERFORMANCE MEASURES

Department Goal: Cost-effectively operate and maintain County-owned and/or operated parks and recreation facilities to enhance recreational opportunities for residents and visitors.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Ratio of full time equivalent employees to developed park acreage. **What**: The ratio of full time equivalent employees to the number of developed park acres. At the beginning of FY 2000-01, 35 FTEs were managing 533 acres of developed park land. **Why:** While County Parks manages over 13,000 acres of parks, trails and open space, developed park acres have the greatest direct impact on staff resources. This ratio will track the direct impact of adding more developed acreage to the County Park system.	1 FTE/ 15.2 acres	1 FTE/ 15.2 acres	During the past 10 years, the number of developed acres managed per employee has gradually grown as new facilities and in-fill have added to the maintenance workload while staffing levels have remained steady. Without additional funding to augment staff the target measure will gradually increase.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual program costs per visitor-day at County recreation facilities. **What:** The ratio of gross expenditures (combined user fees and General Fund contribution) to the total number of annual visitor-days at Park facilities. **Why:** This figure reflects the efficiency of our financial commitment to the visitors using County Park facilities. Because the Parks Division is an important supporting factor in the County's tourist economy, tracking the total visitor-day spending rather than simply spending per County resident is more relevant.	$1.54	$1.46	In recent years we have slightly increased the gross expenditures per visitor-day through increases in our General Fund contribution intended to catch up for prior losses. However, staff anticipates that the ratio can be reduced over time as attendance at park facilities increases through promotion of services and programs.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of facility sites inspected where no safety issues were identified. **What:** All park facilities, including campsites, play equipment, structures, etc., are inspected on a quarterly basis for safety concerns. This measure reflects percentage of sites deemed not to need any safety corrections. **Why:** Providing a safe environment for park visitors is a primary concern and an ongoing process. Quarterly inspections also provide a documented record of that continuous safety program.	98.6%	99%	As more capital funds have been available for upgrading park facilities in recent years, safety has increased reflecting fewer chronic safety problems due to aging facilities. Staff is in the process of determining a baseline level that is inevitable due to vandalism, weather impacts, etc.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual number of safety-related incidents that occur in County-owned parks or recreational facilities per 100,000 visitors. **What:** All staff and visitor accidents and safety related incidents are documented and analyzed for trends and recurring hazards. This measure of total annual reports per 100,000 visitors provides an overview of how safe the park environment is for visitors and staff. **Why:** To ensure a positive recreational experience and limit liability exposure, it is essential that Parks provide a safe environment for our visitor and staff. Tracking incidents helps to focus on areas of concern and demonstrate our commitment to providing that safe environment.	1.7 incidents per 100,000 visitors.	1.5 incidents per 100,000 visitors.	Last fiscal year staff documented 44 injury/incidents to visitors, although only 10 of those appeared to be related to physical conditions of our facilities (for example, 2 of the incidents were fatal heart attacks occurring in park facilities). Our target is to reduce that rate by 10% but we have yet to track the rate per 100,000 long enough to discern the unavoidable norm.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual customer survey respondents who rate the quality of recreation facilities as "good" or "excellent." **What:** Annual surveys of facility users and County residents measure public opinion about the condition of park facilities, the variety of those facilities, the quality of staff service and the overall recreation experience of users. This measure focuses on the overall quality of our recreational facilities. **Why:** All the efforts of staff to provide quality, safe facilities ultimately come down to the satisfaction of facility users and County residents and their perceptions about how well we are meeting their needs. Periodic surveying of both regular users and non-users helps staff better measure those opinions.	83%	85%	Recent infusion of capital funds has begun the replacement of aging equipment and facilities which should be reflected in higher ratings about the quality of facilities provided. Operating revenues (General Fund contribution and fee generation), which directly affect the ongoing maintenance of those facilities, will also have an impact on this public opinion measure.

Department Goal: Design and implement programs (i.e., recreation and interpretive programs, promotional awareness programs, and customer service programs) which enhance customer satisfaction for residents and visitors.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Change in total number of annual visitor days to all recreation facilities.	2,600,000 visitor days	2,750,000 visitor days	Total visitor days have fluctuated up to 10% over the past four years due to varying weather conditions, changing economics and improved visitor rate reporting methods. However, at least 5% growth is targeted as the county's population increases and staff continues to promote and develop new recreation facilities and programs.

What: This measure looks at how we are serving the recreational needs of the community by annually comparing total visitor attendance.

Why: The ultimate measure of success for our parks program is reflected in the volume of visitors we can attract. While subject to weather and the general economy, generally speaking the number of visitor days reflects both the quality of the park experience we provide and the perceived value of that experience. It also measures County Parks' contribution to the overall county tourist economy.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of residents participating in recreational programs (swim lessons, junior lifeguards, etc.)	122,800 participant-days	125,000 participant-days	Staff efforts to provide free recreational swimming at all County pools by securing corporate and private sponsorships have dramatically increased program participation in the last 4 years. That growth rate will not likely be sustained but some growth is likely as staff continues to promote and develop new recreation programs.

What: While County Parks has only a limited active-recreation program, this measure looks at how we are serving the recreational needs of the community.

Why: In many of the County's unincorporated communities, no public recreation programs are provided to our residents other than the limited summer aquatics programs provided by County Parks. The size of the population participating in those programs gives us a measure of how "livable" our communities are.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual customer survey respondents who rate the helpfulness/quality of County Parks staff as "good" or "excellent".	87%	90%	While the staff quality/ helpfulness rating is relatively high, staff anticipates that a strong focus on training and customer service will lead to an increased rating in this area.

What: Annual surveys of facility users and County residents measure public opinion about the condition of park facilities, the variety of those facilities, the quality of staff service and the overall recreation experience of users. This measure focuses on the quality of our staff.

Why: All the efforts of staff to provide a high quality recreation experience ultimately come down to the satisfaction of facility users and County residents and their perceptions about how well we are meeting their needs. Periodic surveying of both regular users and non-users helps staff better measure those opinions.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual customer survey respondents who rated their overall experience with County Parks as "good" or "excellent".	90%	91%	While the overall recreational experience rating is relatively high, staff anticipates that the ongoing upgrade of facility quality, increasing variety of facilities and a strong focus on training and customer service will lead to an increased rating in this area.

What: Annual surveys of facility users and County residents measure public opinion about the condition of park facilities, the variety of those facilities, the quality of staff service and the overall recreation experience of users. This measure focuses on the overall recreation experience of our visitors.

Why: All the efforts of staff to provide a high quality recreation experience ultimately come down to the satisfaction of facility users and county residents and their perceptions about how well we are meeting their needs. Periodic surveying of both regular users and non-users helps staff better measure those opinions.

Golf Courses

Budget Unit: 4161

MISSION STATEMENT

San Luis Obispo County Parks Division operates and maintains 18-hole championship golf courses to enhance opportunities for recreation and personal enrichment of the County's residents and visitors.

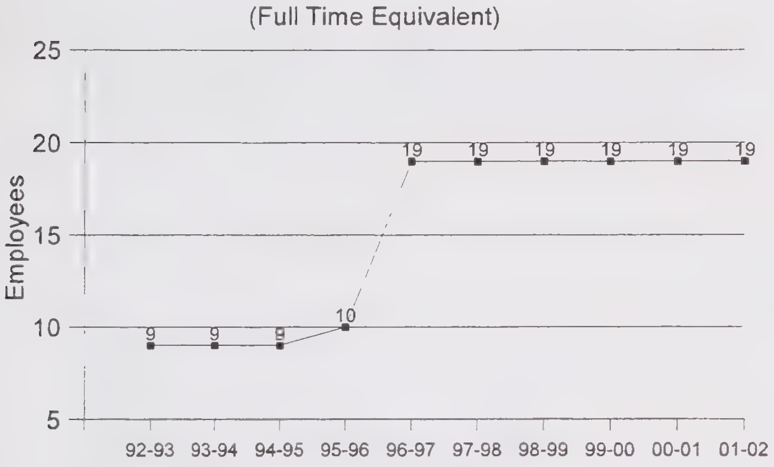
SCHEDULE 11

OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Golf Green Fees	3,017,279	2,792,490	2,359,082	2,359,082
Concessionaire Income	151,828	163,463	154,000	154,000
Green Fee Surcharge	516,788	641,829	570,000	570,000
Water Sales	0	0	0	0
TOTAL OPERATING REVENUES	3,685,895	3,597,782	3,083,082	3,083,082
NONOPERATING REVENUES				
State Aid - Nuclear	0	0	0	0
Interest	31,469	43,258	28,400	28,400
Rental Income-Bldg.	0	0	0	0
Sale of Fixed Assets	0	9,872	0	0
Other	0	66,219	0	0
Transfer in fm GF for Equip	0	0	0	0
Residual Equity Trans In	0	0	0	0
TOTAL NONOPERATING REVENUES	31,469	119,349	28,400	28,400
TOTAL REVENUES	3,717,364	3,717,131	3,111,482	3,111,482
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	1,082,928	1,094,173	1,156,465	1,156,465
Services and Supplies	2,196,384	1,553,641	1,264,374	1,264,374
Depreciation	509,388	386,265	366,160	366,160
TOTAL OPERATING EXPENSES	3,788,700	3,034,079	2,786,999	2,786,999
NONOPERATING EXPENSES				
Interest on Long-Term Debt	492,684	472,870	449,519	449,519
Transfer to Debt Service	0	0	0	0
TOTAL NONOPERATING EXPENSES	492,684	472,870	449,519	449,519
TOTAL EXPENSES	4,281,384	3,506,949	3,236,518	3,236,518
NET INCOME (LOSS)	(564,020)	210,182	(125,036)	(125,036)
FIXED ASSET EXPENDITURES				
Equipment	8,516	99,953	0	0
Structures, Improvements	0	0	740,000	740,000
TOTAL FIXED ASSET EXPENDITURES	8,516	99,953	740,000	740,000

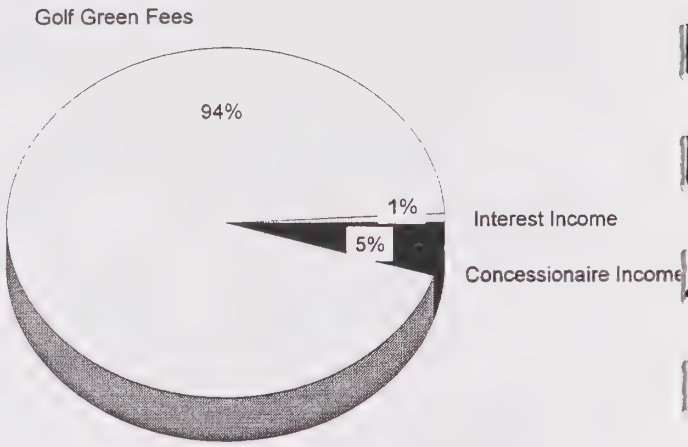
Golf Courses

Budget Unit: 4161

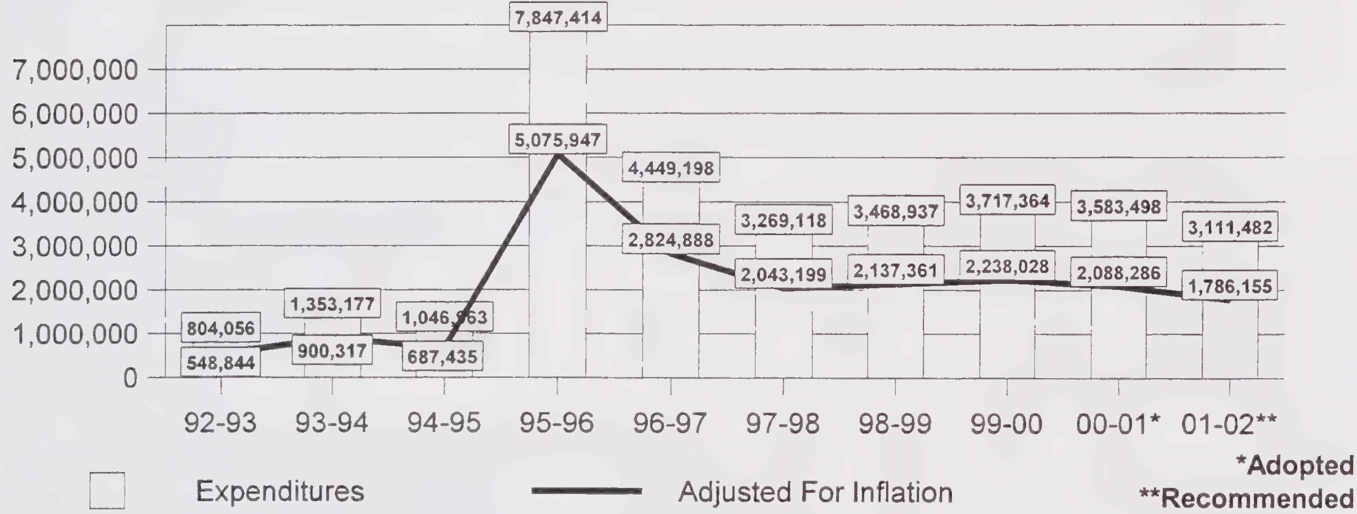
Number of Employees



Source of Funds



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Department of General Services, Parks Division, is submitting its 2001/02 budget for the Golf Courses with a proposed loss of $125,036, including depreciation. This includes $40,000 for irrigation upgrades at Chalk Mountain Golf Course, $46,791 principal and $9,707 interest payments on the debt service loan from the Parks budget. And a new Capital Project for $700,000 to repair the lake liners at Dairy Creek (to be paid for from the lawsuit settlement.)

Salaries have only risen by $62,563 due to step increases, current year COLA's, and a projected COLA of 3% for fiscal year 2000/01.

The services and supplies accounts have decreased by $411,855 as a result of the concessionaire assuming the lease of the rental golf carts and a corresponding change in the terms of payment to the concessionaire. Countywide overhead charges have risen by $94,271 reflecting additional support charges from County Counsel and General Services for costs related to the civil and criminal suits against the contractors for Dairy Creek

Revenues have been decreased significantly ($472,016) based upon the transfer of responsibility for the lease costs and maintenance of rental golf carts. This decrease is offset by reductions in the services and supplies accounts.

Golf Courses

Budget Unit: 4161

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The Golf Course budget, administered by the Department of General Services is recommended to decrease below the current year due mainly to the concessionaire assuming the golf course leases and a corresponding change in the terms of the county payments.
- No new positions or fixed assets are requested or recommended. Capital expenditure are the second phase of the irrigation project for Chalk Mountain Golf Course and funding for the lake liner repairs at Dairy Creek.
- Revenues are projected to decrease based on cart rental fees being transferred to the concessionaire. The decrease is offset by reductions in the services and supplies accounts.
- In April 2001, the Courts awarded the golf course budget $700.000 in damages that will be used to repair the Dairy Creek lake liners. The project to begin studies on the solution for the lake liner repairs will begin in 2001-02
- The debt service payments for the Dairy Creek Golf Course are shown in a separate schedule in budget unit 4912. In order to gain a complete financial picture of the Golf Courses budget, both BU 4161 and BU 4912 must be reviewed. This includes the operating and maintenance and debt service budgets. In October 2001 and April 2002, the combined debt service payments will total 676,819 for principal and interest.

BOARD ADOPTED CHANGES

None.

BUDGET UNIT 4912 - GOLF COURSES DEBT SERVICE

OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Concessionaire Income	103,871	199,627	0	0
Green Fee Surcharge	516,789	537,704	570,000	570,000
Other Revenue	0	0	0	0
TOTAL OPERATING REVENUES	620,660	737,331	570,000	570,000
NONOPERATING REVENUES				
Interest	78,459	78,659	59,600	59,600
Transfer In-DCGC	223,000	0	47,219	47,219
Loan From General Fund	0	200,000	0	0
TOTAL NONOPERATING REVENUES	301,459	278,659	106,819	106,819
TOTAL REVENUES	922,119	1,015,990	676,819	676,819
EXPENSES:				
NONOPERATING EXPENSES				
Debt Service-Interest	494,984	469,576	451,819	451,819
Debt Service-Principal	490,000	530,000	225,000	225,000
TOTAL NONOPERATING EXPENSES	984,984	999,576	676,819	676,819
TOTAL EXPENSES	984,984	999,576	676,819	676,819
NET INCOME (LOSS)	(62,865)	16,414	0	0

SERVICE PROGRAMS

Golf Courses

Own, operate, and maintain the Dairy Creek and Chalk Mountain Golf Courses. Operate and maintain the Morro Bay Golf Course, which is leased from the State of California. Supervise the performance of County employees and contracted concessionaires to enhance customer satisfaction, maintain quality control, and ensure safe, cost-effective, and efficient operation of the courses.

Total Expenditures: $3,111,482 Total Staffing (FTE): 19.0

GOALS/PERFORMANCE MEASURES

Department Goal: Cost-effectively operate and maintain County public golf courses to enhance recreational opportunities for residents and visitors.

Communitywide Result Link: A livable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual operating costs per golf round played at County-managed golf courses. **What**: The ratio of total operating expenses (salaries/benefits, services/supplies, and depreciation) to the total number of rounds played at County-managed golf courses. **Why:** This figure reflects the efficiency of our financial commitment to the visitors playing at County golf courses. This benchmark is useful in assessing fee structure as well as assessing the value of services provided in a very competitive market.	$18.83/round	$17.00/round	The golf market in this county is highly competitive and the success of our program is dependent on maintaining or increasing our share of that market. After a series of increases to our operating expenses in recent years due to increased water costs and rent payments to California State Parks for Morro Bay Golf Course, staff anticipates a slight reduction in the cost/round due to somewhat lower water costs and continuing increases in total rounds played.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of facility sites inspected where no safety issues were identified. **What:** All golf facilities, including driving ranges, pro shops, restaurants, structures, etc., are inspected on a quarterly basis for safety concerns. Unsatisfactory safety conditions are identified for correction. **Why:** Providing a safe environment for the golfing public and staff is a primary concern and an ongoing process. Quarterly inspections provide a documented record of that continuous safety program.	97.2%	97.2%	The projected rating represents an average of 1 issue being identified at each golf course over the period of 4 quarterly inspections. Due to potential for vandalism, weather induced problems, etc., that is deemed an acceptable rate and not likely to be further reduced.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual survey respondents who rate the quality of the golf courses and associated facilities as “good” or “excellent”. **What:** Annual surveys of facility users and County residents measure public opinion about the condition of golf facilities, the variety of those facilities, the quality of staff service and the overall recreation experience of users. This measure focuses on quality of the facilities. **Why:** All the efforts of staff to provide quality, safe facilities ultimately come down to the satisfaction of facility users and County residents and their perceptions about how well we are meeting their needs. Periodic surveying of regular users helps staff better measure those opinions.	79%	80%	This measure varied at each of the County’s three golf courses from a low of 68% at Morro Bay to a high of 86% at Dairy Creek. Given the fact that Dairy Creek is a fresh, new facility while Morro Bay and Chalk Mountain have identified areas for improvement where they are showing their age, these ratings are expected to increase as financial structure permits additional capital improvements to clubhouses, food service areas, cart paths, etc.

Golf Courses

Budget Unit: 4161

Department Goal: Design and implement programs which enhance golfing opportunities at a reasonable cost for residents and visitors to ensure customer satisfaction.

Communitywide Result Link: A liveable community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The total number of golf rounds played at County managed golf courses. **What:** This measurement looks at the total number of rounds played at all three County golf courses relative to the prior year. **Why:** The ultimate measure of success for our golf program is reflected in the volume of play we can attract in this very competitive golf market. While subject to weather and the general economy, generally speaking, rounds played reflect both the quality of the golf experience we provide and the perceived value of that experience.	188,500	189,000	A saturated market has resulted in a general decline in rounds nationwide while recent increases to County greens fees have further impacted our rate of play. However, County courses are now experiencing an increase in play as Dairy Creek grows in popularity and visitors and residents recognize the value offered at all three County courses.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual survey respondents who rate the customer service of golf course staff as “good” or “excellent.” **What:** Annual surveys of golf course users measure public opinion about the condition and quality of those facilities, the quality of staff service and the overall recreation experience of users. This measure focuses on the customer service provided by County and concessionaire staff. **Why:** All the efforts of staff to provide quality, safe facilities ultimately come down to the satisfaction of facility users and County residents and their perceptions about how well we are meeting their needs. Periodic surveying of regular users helps staff better measure those opinions.	88%	90%	Given the natural tendency of golfers to dislike the fee increases they have experienced over the past few years, the 88% rating is encouraging. However, anticipated facility improvements and changes to concessionaire staff bring the expectation of even greater satisfaction with the customer service level at all three courses.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual survey respondents who rate their overall experience with County Golf courses as "good" or “excellent”. **What:** Annual surveys of golf course users measure public opinion about the condition and quality of those facilities, the quality of staff service and the overall recreation experience of users. This measure focuses on the users’ overall recreation experience. **Why:** All the efforts of staff to provide quality, safe facilities ultimately come down to the satisfaction of facility users and County residents and their perceptions about how well we are meeting their needs. Periodic surveying of regular users helps staff better measure those opinions.	95%	96%	Despite challenges brought from rising expenses and associated fee increases, this measure indicates that County Parks is still providing a high level of satisfaction and value to our golfing customers. Facility improvements and changes to concession services should lead to even higher levels.

Fiscal & Administrative

- Board of Supervisors
- Administrative Office
  - ○ Organizational Effectiveness
- Auditor-Controller
- Treasurer-Tax Collector
- Assessor
- Clerk-Recorder

Board of Supervisors

Budget Unit: 2000

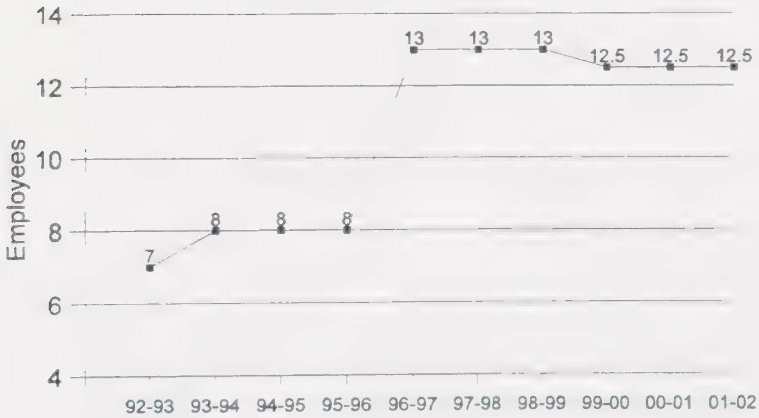
MISSION STATEMENT

The San Luis Obispo Board of Supervisors is the legislative arm of the County government, and is committed to the implementation of such policies and the provision of such services that will enhance the economic, environmental and social quality of life in San Luis Obispo County.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 710,061	$ 771,108	$ 799,765	$ 799,765	$ 799,765
Services and Supplies	241,281	203,710	236,677	236,677	236,677
Other Charges	0	0	0	0	0
Fixed Assets	0	6,971	0	0	0
**Gross Expenditures	$ 951,342	$ 981,789	$ 1,036,442	$ 1,036,442	$ 1,036,442
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 951,342	$ 981,789	$ 1,036,442	$ 1,036,442	$ 1,036,442
Revenues	(1)	0	0	0	0
General Fund Support (G.F.S.)	$ 951,343	$ 981,789	$ 1,036,442	$ 1,036,442	$ 1,036,442

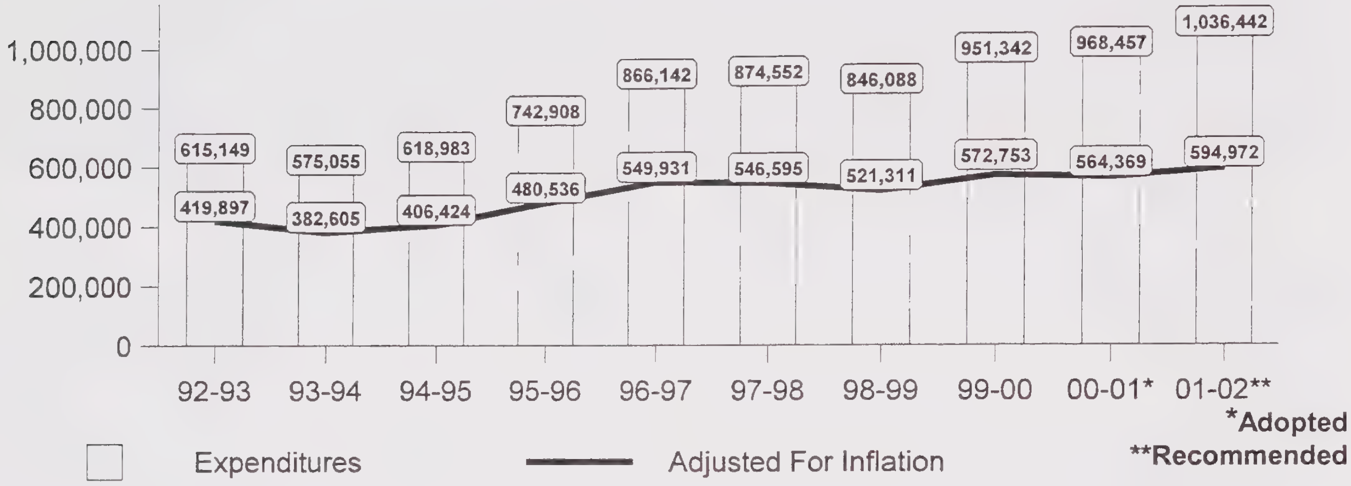
Number of Employees

(Full Time Equivalent)



Source of Funds

10 Year Expenditures Adjusted For Inflation



*Adopted
**Recommended

DEPARTMENT COMMENTS

- The requested funding maintains existing service levels including cost of living increases and radio and video broadcast of the Board of Supervisor meetings. The budget also includes the replacement of the tape recording equipment used by the Clerk of the Board to record the Board meetings.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- Recommend approval as requested

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Annual County Audits

This program complies with Government Code Section 25250, which states that it is the Board of Supervisors' duty to examine and audit the financial records of the County. In addition, this program satisfies the Federal Single Audit Act (Public law 98-502) relative to the auditing of federal monies received by the County.

Total Expenditures: $66,000 Total Staffing (FTE): 0

Radio and Video Broadcast Of Board Meetings

Through this program the Board seeks to reach and inform as many citizens as possible regarding the issues taken up at the weekly public business meeting of the Board of Supervisors.

Total Expenditures: $43,500 Total Staffing (FTE): 0

Service to Public

The majority of the Board's activities center around services to the public which are provided in its capacity as the legislative body of the County. Members of the Board of Supervisors represent the people residing within their supervisorial district, while also working for the general welfare of the entire County.

Total Expenditures: $926,942 Total Staffing (FTE): 12.5

Board of Supervisors

Budget Unit: 2000

GOALS/PERFORMANCE MEASURES

Department Goal: Establish a comprehensive financial plan which demonstrates, in measurable terms, that County government runs efficiently, provides high quality services, complies with all legal requirements and produces results that are responsive to community priorities and desires.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of citizens that indicate they are satisfied with the services the County provides.	New Measure.	90%	Currently research is being done to determine the most cost-effective approach for obtaining meaningful feedback from the community (e.g., telephone survey, mail back survey, focus groups, etc.).

What: To carry out an annual citizen satisfaction survey, the first of which will take place in fall 2001. The survey tool will include specific questions designed to solicit information from the public relative to their level of satisfaction with county services.

Why: The information gained from the survey will be used to support a variety of initiatives aimed at improving services, measuring performance, and involving citizens in the decision making process.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the County's Indicators that are moving in a favorable direction.	New Measure.	90%	The first Communitywide Results and Indicators Report will be published in May 2001.

What: The Board of Supervisors has adopted a set of Communitywide Results that represent the "big picture" results we want for all county residents. The results surround the concepts of safety, health, livability, prosperity, and good government. Each result, in turn, has a listing of "key indicators" that help to quantify the progress we're making toward achieving our desired results. This measure will show how many of the indicators are moving in a positive direction.

Why: This information will provide the public, the Board and staff with a sense of how we're doing relative to achieving our "big picture" results.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annually review and adopt annually budget policies which provide for the sound fiscal management of the County and lead to the adoption of a comprehensive financial plan.	100%	100%	The County remains in strong financial shape and we continue to refine the process to become more results oriented.

What: The Board of Supervisors adopts a financial plan that is based upon sound fiscal policies which guide the preparation of annual budget.

Why: To provide efficient and effective services that are responsive to community priorities and desires.

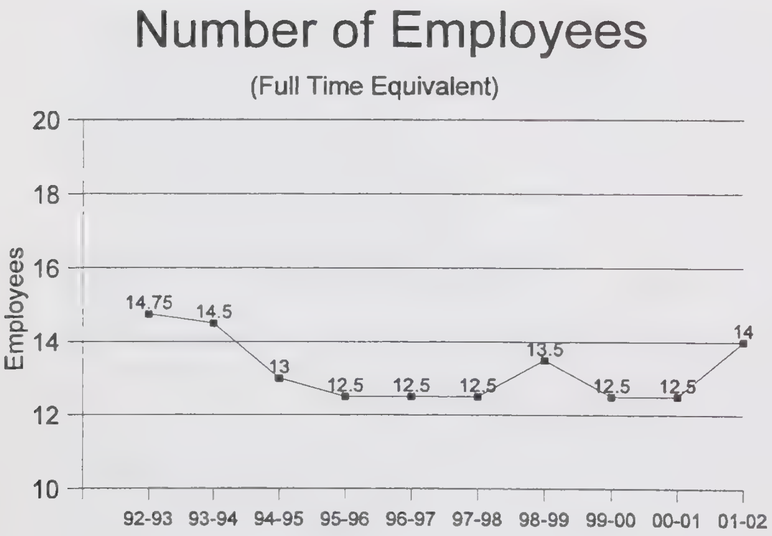
Administrative Office

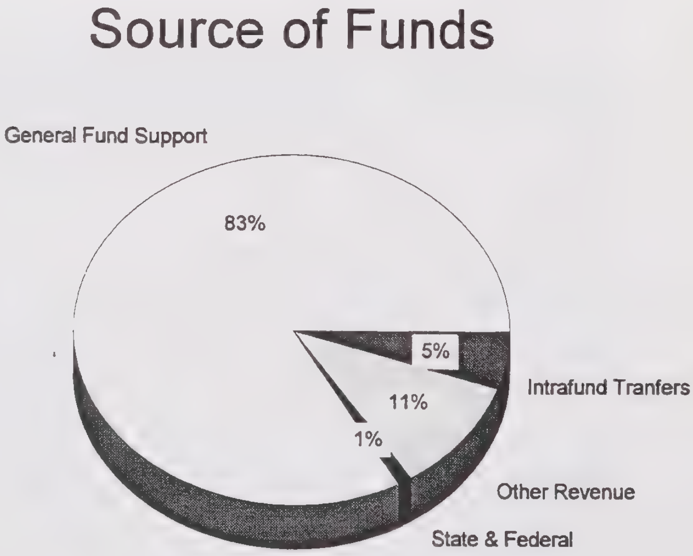
Budget Unit: 2040

MISSION STATEMENT

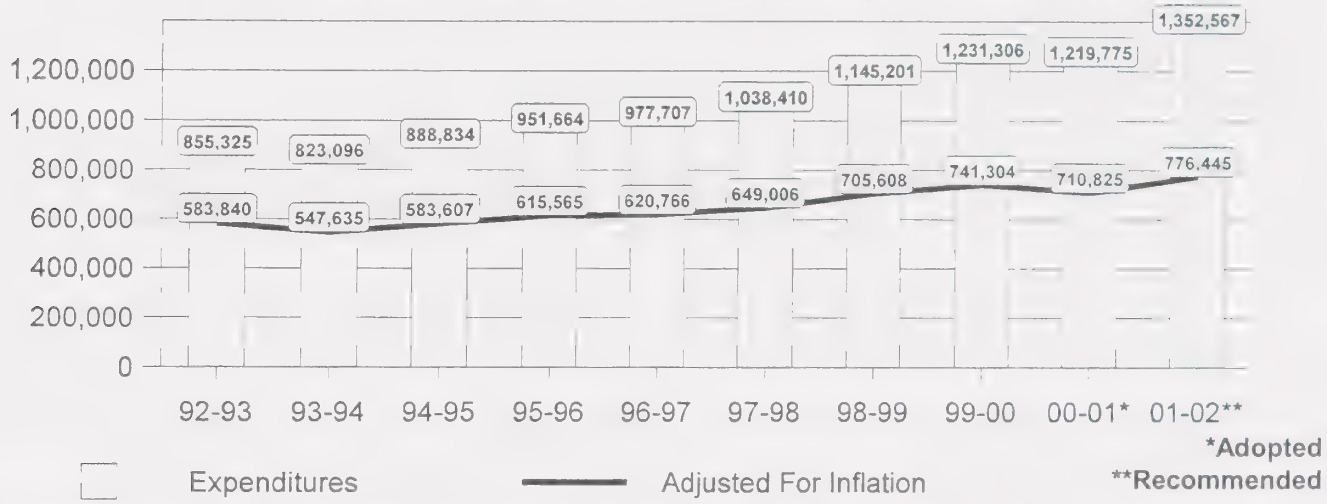
To connect the people to their county government by fostering continuous improvement in communications, accountability and service.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 966,862	$ 1,041,723	$ 1,164,819	$ 1,164,819	$ 1,164,819
Services and Supplies	257,960	355,915	187,748	187,748	187,748
Other Charges	6,484	25,262	0	0	0
Fixed Assets	0	2,540	0	0	0
**Gross Expenditures	$ 1,231,306	$ 1,425,440	$ 1,352,567	$ 1,352,567	$ 1,352,567
Less Intrafund Transfers	117,682	115,931	68,404	68,404	68,404
**Net Expenditures	$ 1,113,624	$ 1,309,509	$ 1,284,163	$ 1,284,163	$ 1,284,163
Revenues	156,069	715,133	160,205	160,205	160,205
General Fund Support (G.F.S.)	$ 957,555	$ 594,376	$ 1,123,958	$ 1,123,958	$ 1,123,958





10 Year Expenditures Adjusted For Inflation



RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
Staff support for the Organizational Effectiveness program ($85,000).	Add one analyst and training expenses to support an Organizational Effectiveness program. Program recommendations will demonstrate meaningful, measurable results and enhancements to the organization's effectiveness.	Program will identify at least $500,000 of financial savings and/or an equivalent increase in service level (i.e. without incurring additional costs) within three years of start-up. 100% of Board members surveyed will indicate that the OE program contributes to the enhanced effectiveness of County operations.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of General Fund support for the Administrative Office will increase by about 9% in 2001-02 due to Board approved salary and benefit increases for existing staff. Overall expenses have increased by $188,196. About $85,000 of this increase is attributable to personnel and training costs for the Organizational Effectiveness (OE) program. These costs are offset with SB 90 revenues that have been set aside in the OE budget. A more detailed explanation of the OE program is contained in budget unit 2081 - Organizational Effectiveness.

The salary and benefit accounts contain funding for existing staff plus one new analyst for the Organizational Effectiveness program. The cost of the new position and related training expenses will be revenue offset for at least three years. An evaluation of the results attained through the Organizational Effectiveness program will be provided to the Board within one year of the program's start-up, and at regular intervals thereafter. No General Fund money will be requested for the program until such time as the Board is able to review the initial results of this program and determine if you wish to continue it after the SB 90 revenue is exhausted.

Services and supply accounts will decrease by 6% but will allow the department to replace three PCs. Revenue has increased by about $90,000, most of which is the SB 90 revenue transferred from budget unit 2081 to pay for the Organizational Effectiveness program.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Citizen Outreach/Support

Represents efforts geared toward reconnecting the public with county government. Includes activities such as surveying the community for feedback to improve performance; developing informative presentations and materials to improve communication with the public; and promoting technology to make county government more accessible (e.g., online access to county information, televised Board meetings, etc.).

Administrative Office

Budget Unit: 2040

Organization Support

Board of Supervisors: Provide high quality staff support to maximize Board effectiveness. Includes activities such as, facilitating implementation of Board policy; encouraging sound financial planning through annual preparation and regular review of the County budget; preparing the weekly board agenda; responding to requests for information; resolving citizen complaints; etc.

County Departments: Provide high quality staff support to maximize county department effectiveness. Includes such activities as providing policy guidance, troubleshooting, and keeping departments up to date on important issues.

Total Expenditures: $757,459 Total Staffing (FTE): 10.0

Organizational Effectiveness

Represents efforts geared toward creating a high performance "results oriented" County organization. Includes activities such as promoting strategic planning, goal setting, and performance measurement throughout the organization; providing leadership and oversight to the countywide training program; and encouraging continuous improvement through a regular organizational review process (i.e., organization and method analyses).

Total Expenditures: $227,000 Total Staffing (FTE): 3.0

GOALS/PERFORMANCE MEASURES

Department Goal: To enhance the public's trust in county government by measurably demonstrating that we provide efficient, high quality, results oriented services.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of citizens that indicate they are satisfied with the services the County provides.	New Measure.	90%	The Administrative Office is currently researching survey tools to determine the most cost-effective approach for obtaining meaningful feedback from the community (e.g., telephone survey, mail back survey, focus groups, etc.).

What: The Administrative Office plans to carry out an annual citizen satisfaction survey, the first of which will take place in fall 2001. The survey tool will include specific questions designed to solicit information from the public relative to their level of satisfaction with county services.

Why: The information gained from the survey will be used to support a variety of initiatives aimed at improving services, measuring performance, and involving citizens in the decision making process.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of citizens that indicate they received satisfactory or better service from County employees when attempting to resolve a concern.	New Measure.	95%	The Administrative Office is currently researching survey tools to determine the most cost-effective approach for obtaining meaningful feedback from the community (e.g., telephone survey, mail back survey, focus groups, etc.).

What: The Administrative Office plans to carry out an annual citizen satisfaction survey, the first of which will take place in fall 2001. The survey tool will include specific questions designed to solicit information from the public relative to whether they received satisfactory service from County employees when attempting to resolve a concern.

Why: The information gained from this survey question will be used to help us improve customer service to the public.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the County's Indicators that are moving in a favorable direction.	New Measure.	90%	The first Communitywide Results and Indicators Report will be published in May 2001.

What: The Board of Supervisors has adopted a set of Communitywide Results that represent the "big picture" results we want for all county residents. The results surround the concepts of safety, health, livability, prosperity, and good government. Each result, in turn, has a listing of "key indicators" that help to quantify the progress we're making toward achieving our desired results. This measure will show how many of the indicators are moving in a positive direction.

Why: This information will provide staff, the Board, and public, with a sense of how we're doing relative to achieving our "big picture" results.

Department Goal: To provide high quality staff support in an effort to maximize the effectiveness of the Board of Supervisors.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Board of Supervisors members that indicate the Administrative Office staff provides satisfactory or better staff support.	100%	100%	The Administrative Office aims to provide outstanding staff support to the Board of Supervisors.

What: The County Administrative Office surveys the Board of Supervisors annually to determine their level of satisfaction with our staff support relative to accuracy, responsiveness, responsibleness, timeliness and trustworthiness.

Why: The information gained from this survey allows us to continuously improve staff support to the Board.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Board members that indicate they are generally satisfied with the quality of the agenda reports presented as part of the weekly agenda.	New Measure.	100%	The Administrative Office strives to ensure that all agenda reports placed on the weekly agenda are accurate, easy to read, identify "results" and cover the pertinent issues.

What: The County Administrative Office plans to begin surveying the Board of Supervisors quarterly to determine their level of satisfaction with the quality of agenda reports placed on the weekly agenda.

Why: The information gained from these surveys will allow us to continuously improve the quality of the weekly Board agenda.

Department Goal: To ensure the long term financial stability of the County.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Ratio of long term debt to capital assets.	13.4%	25%	A survey (completed by the County Auditor/Controller's staff) shows that our comparable counties are at 47%. It is important to note that the 2001/02 target is projected to increase due to capital plans programmed for the coming year.

What: This measure shows the ratio long term debt relative to the value of all our capital assets (e.g. land, buildings).

Why: This measure provides staff, the Board and public with information on the financial health of the County. It is our goal to keep our debt as low as feasible.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Ratio of contingencies and general reserves to the County's total General Fund operating budget.	9.25%	8.2%	A survey (completed by the County Auditor/Controller's staff) shows that, on average, our comparable counties place 4.1% of their operating budget in general reserves and contingencies.

What: This measure shows how much money the County has in "savings" relative to our daily, ongoing expenses.

Why: The measure provides staff, the Board and public with information on the financial health of the County. Our goal is to have a prudent level of savings that allows us to plan for future needs and "weather" economic downturns.

Department Goal: To provide high quality staff support in an effort to maximize the effectiveness of County departments.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of departmental respondents that indicate the Administrative Office staff provides satisfactory or better support services.	100%	100%	The Administrative Office aims to provide outstanding support services to County departments.

What: The County Administrative Office surveys departments annually to determine their level of satisfaction with our staff support relative to accuracy, responsiveness, responsibleness, timeliness and trustworthiness.

Why: The information gained from this survey allows us to continuously improve our service to departments.

Department Goal: To create an environment whereby all employees feel valued and are proud to work for the County.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of employees that indicate in an annual workforce survey overall satisfaction with their job.	New Measure.	80%	County Administrative Office staff is in the process of developing the survey.

What: The County Administrative Office plans to annually survey all County employees to gauge their overall level of satisfaction with their job.

Why: This information will be used to help assess our organizational health.

Department Goal: To foster implementation of sound strategies for delivering effective and efficient services.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Board members and participating departments that found the Organization Effectiveness (OE) Program process to be an effective tool for improving performance.	New Measure.	95%	In the future, we plan to measure the true "impact" of the OE Program process. Specifically, we'll show what "results" the OE Program produced – be it from an efficiency, service quality and/or outcome perspective.

What: OE Programs provide a framework to systematically analyze an organization's performance. This measure will track the percentage of participants (both staff and decision makers) that found the process to be an effective tool for improving performance.

Why: This measure represents the first step in evaluating the effectiveness of the OE Program process.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of departments that complete and/or implement strategic plans during the year that mesh with the County's mission statement and adopted Communitywide Results.	New Measure.	100%	It is our goal to get every department "on board" with the strategic planning process.

What: This measure will track the percentage of departments that complete or implement strategic plans that align with the County's mission statement and Communitywide Results.

Why: By developing strategic plans that align with the County's mission statement and Communitywide Results, we help to ensure all county departments are on the same page working to achieve the same end results.

Department Goal: To ensure that training opportunities aimed at creating a competent, results oriented workforce are made available to County employees.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of employees that report a useful gain of knowledge after participating in leadership, customer service or interpersonal skills training sponsored by the County's Employee University.	New Measure.	95%	Research shows the more training employees are exposed to, the more successful they are in carrying out their jobs.

What: This measure tell us how many participants learned something useful after participating in an Employee University sponsored training course (the Employee University concept was approved by the Board in February 2001, and is expected to be operational by July 2001).

Why: This represents the first step in evaluating the effectiveness of the training courses offered through our Employee University. It is our intention to use more sophisticated measures to assess the "true impact" of training (i.e., did the employee improve his/her performance) once the Employee University has been up and running for a year.

Organizational Effectiveness

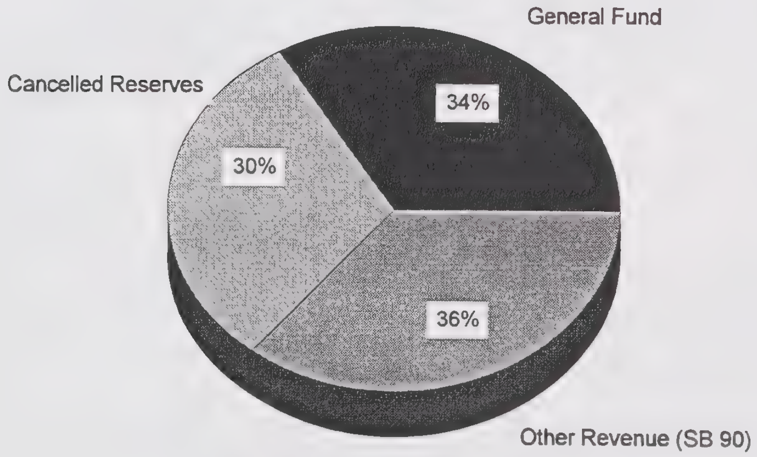
Budget Unit: 2081

PURPOSE

To continuously improve the quality and effectiveness of services provided to the public through organizational reviews and staff training.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	535,000	535,000	535,000
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 0	$ 0	$ 535,000	$ 535,000	$ 535,000
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	1,200,000	1,200,000	1,200,000
Total Financing Requirements	$ 0	$ 0	$ 1,735,000	$ 1,735,000	$ 1,735,000
Revenues	$ 0	$ 0	$ 1,735,000	$ 1,735,000	$ 1,735,000
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 0	$ 0	$ 1,735,000	$ 1,735,000	$ 1,735,000

Source of Funds



Organizational Effectiveness
Budget Unit: 2081

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
Staff support for the Organizational Effectiveness program ($85,000).	Add one analyst and training expenses to support an Organizational Effectiveness program. Program recommendations will demonstrate meaningful, measurable results and enhancements to the organization's effectiveness.	Program will identify at least $500,000 of financial savings and/or an equivalent increase in service level (i.e. without incurring additional costs) within three years of start-up. 100% of Board members surveyed will indicate that the OE program contributes to the enhanced effectiveness of County operations.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This is a new budget unit that will "house" resources aimed at a variety of internal efforts to continuously improve the effectiveness of County government. In seeking a well-governed community, our goal should be to build internal systems that facilitate consistent, predictable, reliable and ideal behaviors that satisfy our stakeholders. This budget provides resources to examine how well current County systems meet the needs of our stakeholders and recommend changes as necessary if our current results are failing to meet expectations.

In 2000-01, the Administrative Office received over $600,000 of unanticipated SB 90 revenue. This money will be used to pay for an analyst position to staff an "organizational effectiveness" program as well as expenses incurred to train other staff. The SB 90 revenue will pay for the first few years of this program; no General Fund money will be requested for the program until such time as the Board is able to review the initial results of the program and determine if you wish to continue the program after the SB 90 revenue is exhausted.

This budget also includes money for countywide training activities. Previously, a separate reserve held money that was earmarked for training programs. That reserve will be cancelled as part of the budget process and the remaining money will be folded into this budget. The recommended funding level adds $350,000 to the existing balance of funds in order to continue the important work of training County staff.

$50,000 is included in the budget to pay for a citizens satisfaction survey. The intent of the survey is to elicit public feedback about County services. We are still exploring the different kinds of survey instruments that might be used to obtain this information, which is a critical component of the Results Based Decision Making Initiative.

And, finally, $200,000 is included in the budget to conduct a review of the County's classification plan. The process for classifying and compensating employees is both complex and sensitive. This review will focus on developing a system that enhances our ability to hire and retain quality staff and, at the same time, ensures that we are compensating employees appropriately. The money will be used to retain outside experts to assist us with this review. The Civil Service Commission is supportive of conducting a review of our existing classification system.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Organizational Effectiveness

Provides funding to conduct organizational assessments, including a review of the countywide classification system. Staff for this program are included in budget unit 2040 - Administrative Office.

Total Expenditures: $335,000 Total Staffing (FTE): 0*

*Staff for this program is reflected in Budget Unit 2040 - Administrative Office

Countywide Training

Provides funding for countywide training programs.

Total Expenditures: $200,000 Total Staffing (FTE): 0

Organizational Effectiveness

Budget Unit: 2081

GOALS/PERFORMANCE MEASURES

Department Goal: To enhance the public's trust in county government by measurably demonstrating that we provide efficient, high quality, results oriented services.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of citizens that indicate they are satisfied with the services the County provides.	New Measure.	90%	The Administrative Office is currently researching survey tools to determine the most cost-effective approach for obtaining meaningful feedback from the community (e.g., telephone survey, mail back survey, focus groups, etc.).

What: The Administrative Office plans to carry out an annual citizen satisfaction survey, the first of which will take place in fall 2001. The survey tool will include specific questions designed to solicit information from the public relative to their level of satisfaction with county services.

Why: The information gained from the survey will be used to support a variety of initiatives aimed at improving services, measuring performance, and involving citizens in the decision making process.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of citizens that indicate they received satisfactory or better service from County employees when attempting to resolve a concern.	New Measure.	95%	The Administrative Office is currently researching survey tools to determine the most cost-effective approach for obtaining meaningful feedback from the community (e.g., telephone survey, mail back survey, focus groups, etc.).

What: The Administrative Office plans to carry out an annual citizen satisfaction survey, the first of which will take place in fall 2001. The survey tool will include specific questions designed to solicit information from the public relative to whether they received satisfactory service from County employees when attempting to resolve a concern.

Why: The information gained from this survey question will be used to help us improve customer service to the public.

Department Goal: To ensure that training opportunities aimed at creating a competent, results oriented workforce are made available to County employees.

Communitywide Result Link: A well governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of employees that report a useful gain of knowledge after participating in leadership, customer service or interpersonal skills training sponsored by the County's Employee University.	New Measure.	95%	Research shows the more training employees are exposed to, the more successful they are in carrying out their jobs.

What: This measures tell us how many participants learned something useful after participating in an Employee University sponsored training course (the Employee University concept was approved by the Board in February 2001, and is expected to be operational by July 2001).

Why: This represents the first step in evaluating the effectiveness of the training courses offered through our Employee University. It is our intention to use more sophisticated measures to assess the "true impact" of training (i.e., did the employee improve his/her performance) once the Employee University has been up and running for a year.

Auditor-Controller

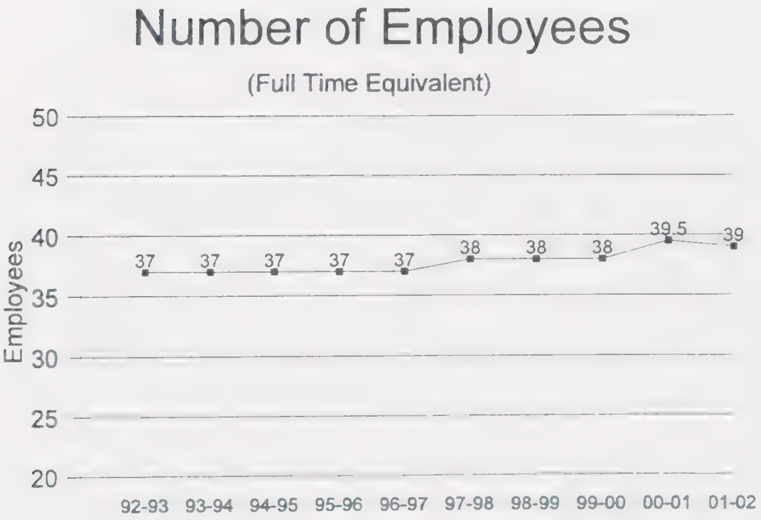
Budget Unit: 2050

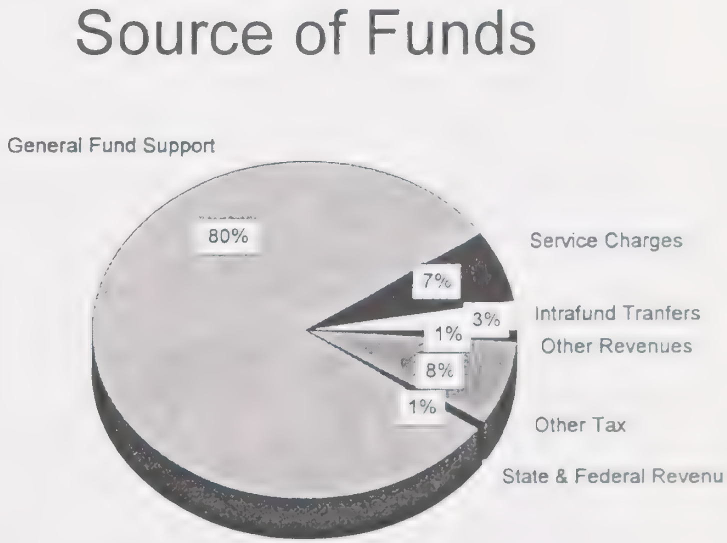
MISSION STATEMENT

The Auditor-Controller is the Chief Accounting Officer for the County Government.

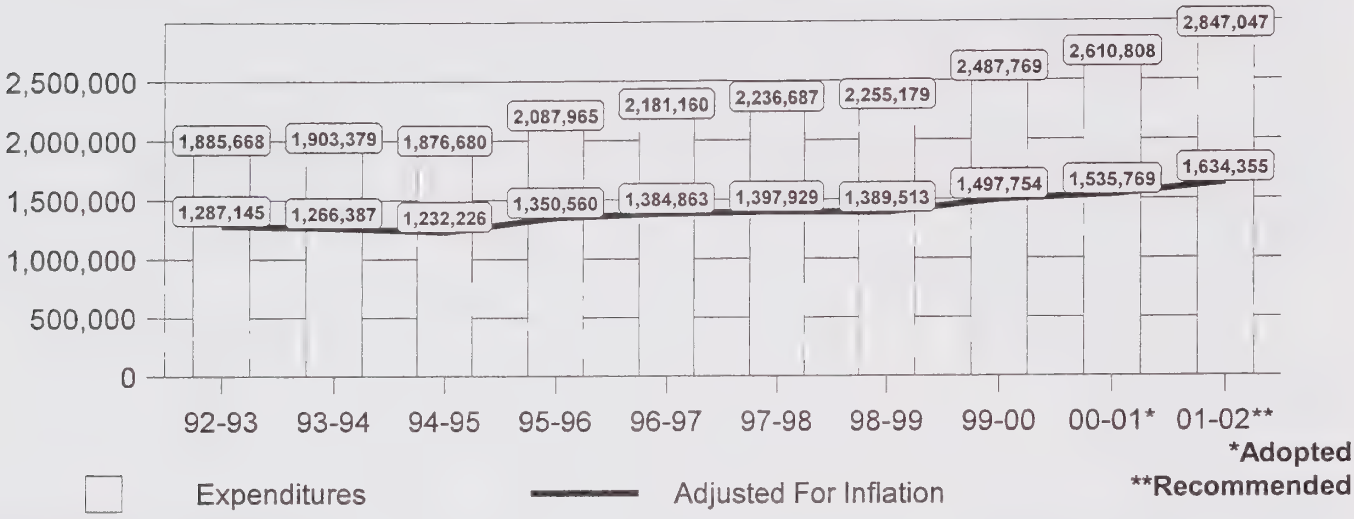
The office enhances the public's trust by acting as a guardian of funds administered for the County, cities, schools and special districts and by providing an independent source of financial information and analysis.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 2,097,021	$ 2,254,358	$ 2,635,607	$ 2,635,607	$ 2,635,607
Services and Supplies	334,648	291,611	309,464	309,464	309,464
Other Charges	0	0	0	0	0
Fixed Assets	0	9,971	0	0	0
**Gross Expenditures	$ 2,431,669	$ 2,555,940	$ 2,945,071	$ 2,945,071	$ 2,945,071
Less Intrafund Transfers	95,327	128,941	98,024	98,024	98,024
**Net Expenditures	$ 2,336,342	$ 2,426,999	$ 2,847,047	$ 2,847,047	$ 2,847,047
Revenues	524,524	530,301	487,386	487,386	487,386
General Fund Support (G.F.S.)	$ 1,811,818	$ 1,896,698	$ 2,359,661	$ 2,359,661	$ 2,359,661





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

At the requested funding levels, the Auditor's Office will continue to meet all state and federal mandates, and will provide ongoing accounting direction and general ledger maintenance to all County Departments. This past year we have streamlined garbage rate setting and replaced a full time staffer assigned to rate setting with a half time person. Accordingly, we have asked that our assigned total FTE's be reduced from 39.5 to 39.0

The County continues moving toward implementation of Government Accounting Standards Board Pronouncement 34 (GASB 34). According to the Government Finance Officers Association, this new mandate is "...without doubt...the most important single change in the history of accounting and financial reporting for state and local governments." During the current year, a countywide implementation plan was developed with strong leadership for this major effort from the Auditor-Controller's Office. For next year, we will attempt to actually implement GASB 34 without interruption of critical existing accounting functions. In order to facilitate this effort, we have found it necessary to use staff from several divisions within the Office. This year, we are asking to trade two management positions with specialized job descriptions for two others with more generalized duties. This will allow us to "flatten" our organization and eliminate one entire supervision level. We also are asking to eliminate some subprofessional positions and increase some others. The net impact of all these changes is a reduction of .5 FTE's and salary savings of about $14,000 over what the current staffing would have cost.

Fortunately, GASB 34's intended results track closely with and support our Department's and SLO County's Communitywide desired results, particularly with respect to increasing accountability and delivering accurate and user-friendly information to the people. For example, while continuing to require accounting and reporting for each of the hundreds of legally mandated individual county funds, GASB 34 will also mandate delivery of financial information from a highly consolidated total government perspective, so that the overall fiscal results and financial health of the County can be better understood by laypersons as well as professionals. Another major requirement is full accounting for all county owned infrastructure. The aim is to insure that current taxpayers do not unknowingly saddle future generations with crumbling and unsafe roads, bridges, and buildings. In addition, taxpayers will also be able to determine, much more readily than ever before, the true costs of particular programs and how local discretionary funds are allocated. These desired results can only be achieved with ongoing effort and leadership in future years beyond just the implementation stage.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Auditor-Controller's Office will continue all existing services. Minor staffing adjustments are recommended to help the department respond to internal and external demands in a more effective manner. Salary and benefit accounts are up about 8% compared to 2000-2001 due to the Board approved salary/benefit increases. The increase also covers the annualized cost of two positions added in the current year to address GASB changes, design of a new financial management system and garbage rate reviews.
- Services and supplies accounts are recommended to increase by about 14% next year. Office expenses, copying and postage expenses account for much of the increase. The department will also replace a number of aging PCs and purchase a laptop.

- Revenues are down about 4% compared to the current year based on a projected decline in administrative fees for redevelopment activities.

BOARD ADOPTED CHANGES

The Board approved the Auditor-Controller's request to eliminate the Chief Accountant position and add a second Deputy Auditor-Controller position. The additional cost associated with this change - about $9,000 - will not be incurred until 2002-03 due to the anticipated delay in filling the new position.

SERVICE PROGRAMS

Accounts Payable

Pre-audit all claims for payments to vendors submitted by County departments and process payments for special districts. Coordinate payment activity and provide oversight and direction with departments and vendors. Prepare annual reports required by the State and the Internal Revenue Service.

Total Expenditures: $334,164 Total Staffing (FTE): 6.5

Audit Division

Perform mandated internal audits for compliance with state and federal requirements. Ensure adequacy of internal controls over cash and county assets. Conduct management and compliance audits and departmental reviews. Audit the operations of public agencies doing business with the County to ensure compliance with policy. Assists with the preparation of the County's annual financial statement.

Total Expenditures: $517,750 Total Staffing (FTE): 6.5

Budget and Cost Accounting

Assist the County Administrator and Board of Supervisors in developing the proposed and final County budget. Analyze and forecast annual budget expenditures. Review all county fees. Conduct rate reviews for ambulance, landfill, and internal service fund operations. Prepare countywide cost allocations, state mandated program claims, indirect cost rate proposals and special reporting requests.

Total Expenditures: $123,207 Total Staffing (FTE): 1.25

Financial Reporting

Maintain accounting records for the County and those districts whose funds are kept in the County Treasury. Maintain budget and funds controls and records of fixed assets. Prepare annual financial reports and reports for federal and state reimbursement. Act as Auditor and/or Financial Officer for special districts, boards, authorities, etc. and provide accounting services for countywide debt financing.

Total Expenditures: $962,629 Total Staffing (FTE): 13.5

Mobilehome Rent Board Support

Administer the Mobile Home Park Rent Stabilization Ordinance and provide staff support to the Board.

Total Expenditures: $71,266 Total Staffing (FTE): 0.75

Payroll Processing

Prepare and process biweekly payroll for the County. Coordinate payroll activity with departments and employees. Prepare biweekly, monthly, quarterly, and annual reports for state, federal, and local agencies. Collect and pay premiums for County-related health and insurance benefits.

Total Expenditures: $272,776 Total Staffing (FTE): 3.5

Property Tax Processing

Calculate property tax rates and determine extensions. Process changes to the tax roll. Apportion and distribute taxes and special assessments to all agencies. Prepare tax reports. Implement procedural changes to reflect new legislation affecting the tax system. Advise cities, schools, and special districts on tax-related matters.

Total Expenditures: $288,799 Total Staffing (FTE): 3.5

Systems Support

Evaluate existing manual accounting systems and make recommendations for improved efficiencies through automation. Maintain the countywide computerized financial, fixed asset, accounts payable, tax, and payroll systems. Assist departments in updating computerized systems. Provide training and prepare manuals related to accounting systems operations. Maintain operation of the Auditor's LAN and PC network.

Total Expenditures: $374,480 Total Staffing (FTE): 3.5

GOALS/PERFORMANCE MEASURES

Department Goal: Pay county bills on time and accurately.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of bills, with proper documentation, paid within 7 days of receipt of claim for payment.	100%	100%	All bills have been paid or rejected within the appropriate timelines.

What: Measures our compliance with the deadline that assures bills are paid timely.

Why: Bill processing procedures insure that all claims will receive immediate attention, will be reviewed for appropriateness and accuracy, and establish a reasonable period when departments and vendors may expect payment.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of county vendors identified as "satisfied" or "very satisfied" with payment timeliness and courteous response to inquiries.	94%	100%	94% of the vendors surveyed felt they were "satisfied" or "very satisfied" with our overall service: 93% were satisfied or very satisfied with our timeliness, while 98% were satisfied or very satisfied with our courtesy.

What: The survey measures our vendors' satisfaction with department service and performance.

Why: Our purpose is to meet or exceed the performance expectations of our vendors.

Department Goal: Provide periodic review of the internal controls of County Departments to ensure compliance with policies and procedures, and minimize losses from fraud or misappropriation.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of cash counts, special district audits, trust fund reviews, and grant compliance audits performed for County departments.	36	36	In recent years there have been no material losses from fraud or misappropriations of categorical program funding. This means that, in general, County funds were spent for the purposes for which they were received.

What: The Internal Audit Division studies a sampling of various offices, districts, funds, and programs each year. Selection is made based on legal mandates, and measures of risk such as dollar value, complexity, and/or the existence of other checks and balances.

Why: These audits and reviews help to prevent or minimize losses from fraud and from non-compliance with program funding requirements. Since department managers in most cases do not know if their operation will be selected for detailed audit in any particular year, this serves as a deterrent for lax internal controls.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of concessionaire, bed tax, or service provider audits completed.	21	21	Several recommendations were made this past year to improve contract administration. The most significant additional revenue was realized from a study of sales tax allocations from businesses bordering on incorporated cities.

What: Selected concessionaires, hotels, and major contracted service providers are audited on a rotating basis so that they can expect to be studied once every three or four years. Hotels and most concessions pay the County based on percentages of gross receipts, and many contractors are paid based on counts of eligible services provided.

Why: These audits help to insure that the County is receiving all the revenue that it is entitled to, and that payments made are for services actually received. In addition, we try to maintain a level playing field so that local businesses pay no more or less than their fair share under the law, and are properly compensated when contracting with the County.

Department Goal: Maintain the financial health of the County by developing effective annual budgets, accurately identifying expenditures, and ensuring recovery of revenues from state and federal sources.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Amount of reimbursable mandated costs submitted pursuant to state parameters (SB 90).	$1,200,000	$ 700,000	A substantial payment of $500,000 was received in 2000/2001 for back claims. This additional revenue will result in the overstatement of targeted revenue by $500,000. The Auditor's Office strives to maximize revenue from the SB90 program.

What: The State reimburses County's for costs associated with selected new programs mandated by the State. The Auditor's Office is responsible for coordinating the preparation and submission of SB90 claims.

Why: Maximizes revenue to the departments responsible for implementing new mandated programs.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
A favorable audit, by the State Controller's Office, of reimbursable costs allocated through the Countywide Cost Allocation Plan, prepared in accordance with federal regulations.	Audit with no exceptions.	Audit with no exceptions.	The 2000/01 plan was audited by the State Controller's Office and no adjustments were required, $21,400,000 of overhead costs were accepted.

What: State and Federal agencies allow for County's overhead cost reimbursement through numerous programs and grants. The Countywide Cost Allocation Plan is a tool used to distribute overhead costs to programs and departments within the County.

Why: The County is reimbursed for overhead costs.

Auditor-Controller

Budget Unit: 2050

Department Goal: Provide timely and accurate financial information for the public, Board of Supervisors, and County departments.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average number of days it takes to provide departments with a complete set of revenue, expense, and general ledger reports after month end. **What:** Financial reports are produced each month that identify the countywide and all funds financial position, in addition to the budget status for each department. **Why:** Timely financial reporting provides the Board and the public access to current reliable information as needed and provides County Departments the fiscal reports necessary to effectively manage their budgets from month to month.	3 days.	1 day.	We have successfully met our target within the last year and are in the process of providing monthly reports directly online within the next year. Online reports will reduce the time and cost of distributing paper reports and provide the information to departments within one day of month end.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of quarterly financial status reports prepared for the Board of Supervisors and the public. **What:** This report provides a snapshot view of the County's financial status four times per year. The report is also distributed to public libraries and is open to public comment at Board meetings. **Why:** To determine the financial status of the County and provide the Board of Supervisors current information to aid them in fiscal decision making.	4	4	The reports are prepared in conjunction with the Administrative Office. Countywide trends and department budgeted differences are presented to the Board of Supervisors.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of new mandated accounting changes implemented in a timely manner. **What:** These pronouncements are changes in accounting methods and practices that have been prescribed by regulatory bodies. Each pronouncement is noted with established implementation dates. **Why:** Timely implementation of these pronouncements insures compliance with generally accepted accounting principles and the assurance our financial information is acceptable throughout the industry and government.	100%	100%	We continue to implement new accounting changes within the mandated deadlines. This year we are in the process of implementing the most significant change in governmental financial reporting. This change will provide more user-friendly information to the public and user community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Earn a clean auditor's opinion on the Comprehensive Annual Financial Report (CAFR). **What:** The clean opinion measures the reliability, integrity and accuracy of the information presented in the County financial statements. **Why:** Provides assurance to the public, investors and others that the County's financial position is presented fairly and accurately.	1	1	In fiscal year 1998-99 we received an unqualified "clean" opinion from our independent auditors.

Department Goal: Prepare biweekly payroll accurately, on time, and in accordance with Board approved employee contracts and state and federal regulations.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of payrolls processed on time and in compliance with applicable regulations.	100%	100%	The Auditor-Controller s Office continues to provide accurate and timely payroll services to County employees.

What: Make accurate and timely payroll.

Why: Mandated by State law.

Department Goal: Monitor the accuracy of tax collections and distribute property tax revenue to the County, cities, schools and special districts while ensuring compliance with state law.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of taxes distributed on time and accurately, per Revenue and Taxation code, to county taxing entities including cities, redevelopment agencies, schools, special districts, and joint powers authorities.	100%	100%	State Audit resulted in no negative findings. $249,000,000 distributed for 2000/2001.

What: Monitor the accuracy of tax collections and distribute property tax revenue in compliance with state law.

Why: Mandated by state law.

Department Goal: Insure that all automated accounting systems are designed to provide easy access to relevant data and are maintained with adequate internal controls and audit trails.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of offices, departments, institutions, and districts for which the Auditor, per Government Code Section 26881, prescribes and exercises general supervision over the accounting forms and method of keeping the accounts.	76	76	This measure may change from time to time as new agencies are formed and other agencies are combined, eliminated or restructured.

What: This measures the number of users who require our services and access to our data.

Why: It is important to know who our users are and that they are receiving the information they need.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Provide users with at least one significant system enhancement annually. **What:** We are committed to improving our systems and the information they provide. **Why:** Departments are continually being asked to do more with existing staff. Our goal is to provide users with improved systems to meet increased requirements.	1	1	We are continually improving the availability of information through automation.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of users that receive annual workshop training sessions on automated financial management, human resource/payroll and budget preparation systems. **What:** This measures our desire to be certain users know what systems and information are available and how to use them. **Why:** Users will know what information is available and how to retrieve it given adequate training.	75%	75%	We are providing annual training to keep users up-to-date on systems and help new users learn what is available. We also provide training when new enhancements are implemented or when users ask for assistance.

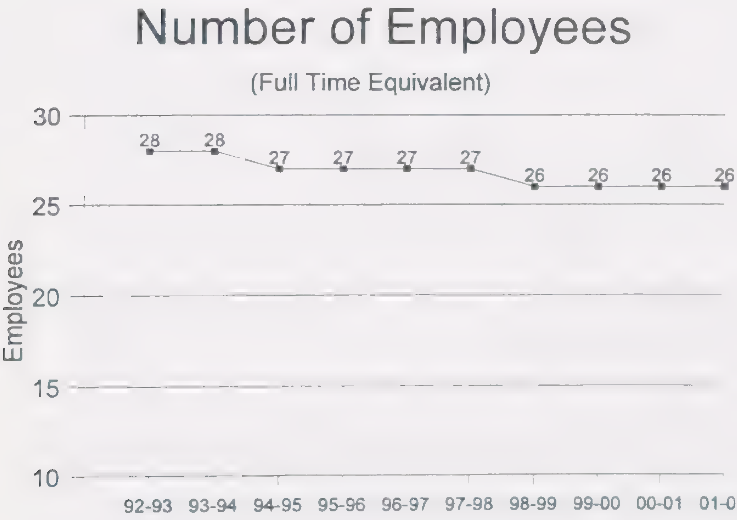
Treasurer-Tax Collector/Public Administrator

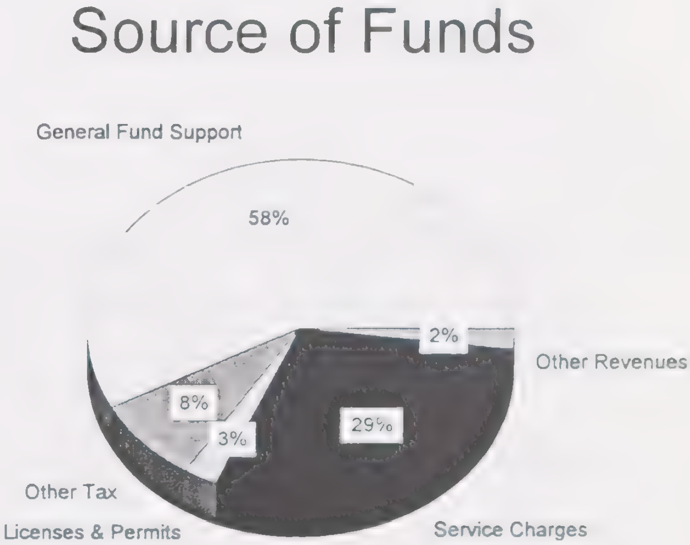
Budget Unit: 2060

MISSION STATEMENT

The Treasurer, Tax Collector, Public Administrator's staff is committed to provide quality service to the community. This includes efficient collection and prudent management of public funds needed for public services.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 1,438,141	$ 1,442,229	$ 1,550,027	$ 1,550,027	$ 1,550,027
Services and Supplies	231,264	295,289	330,786	330,786	330,786
Other Charges	0	0	0	0	0
Fixed Assets	13,156	17,611	250,000	0	0
**Gross Expenditures	$ 1,682,561	$ 1,755,129	$ 2,130,813	$ 1,880,813	$ 1,880,813
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 1,682,561	$ 1,755,129	$ 2,130,813	$ 1,880,813	$ 1,880,813
Revenues	873,068	816,639	798,308	798,308	798,308
General Fund Support (G.F.S.)	$ 809,493	$ 938,490	$ 1,332,505	$ 1,082,505	$ 1,082,505

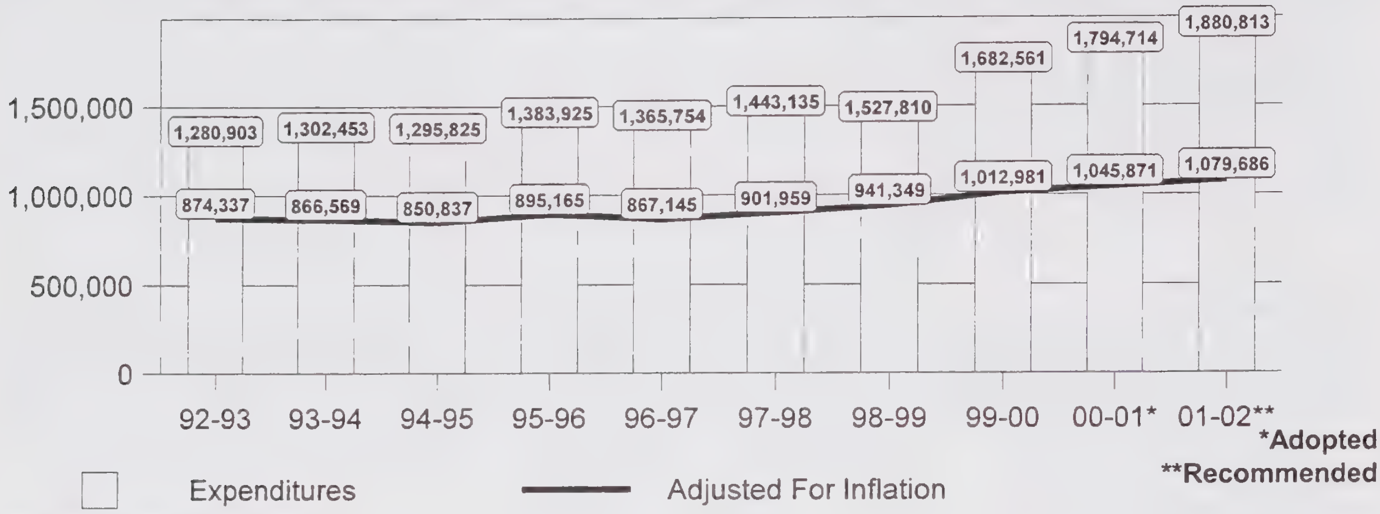




Treasurer-Tax Collector/Public Administrator

Budget Unit: 2060

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The budget request for the 2001-2002 fiscal year reflects the Treasurer, Tax Collector, Public Administrator department's continuing focus on providing quality service to the community while meeting all legal mandates.

The budget request results in a net General Fund Support total of $1,332,505. Although this represents a 28% increase over the current year, it is almost exclusively attributable to the need for a new property tax collection system. Otherwise the budget request is essentially flat.

The Treasurer, Tax Collector, Public Administrator has distinguished itself by successfully billing, collecting and investing over $300 million each year for the county, schools and special districts. The department can provide these vital financial services without significant increases in staffing or costs by using automation to do the job, such as the automated voice response system and the Internet. In fact, the department has a track record of providing improved customer services through automation. The department plans to continue this successful approach and to further contribute to the Communitywide Results adopted by the Board of Supervisors, through the employment of cost justified automation technologies that will further improve services to the public.

Here are some of the results achieved by the Treasurer, Tax Collector, Public Administrator:

Over 99% of customers surveyed rate this department's services as good or excellent. The earnings on publicly invested funds managed by the Treasurer are within one-third of 1% of the state administered Local Agency Investment Fund which is over 100 times larger. The County Treasury has a AAA/VI+ credit rating.

This budget request is based on the current permanent staffing level and provides for the performance of existing State and County mandated service programs.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget is funded at essentially a status quo level taking into account cost-of-living increases and uncontrollable inflationary costs. A summary of the key changes are as follows:

- Salaries and benefits will increase 4% ($63,146) to account for cost-of-living adjustments and employee step increases. No new positions are proposed.
- Services and supplies are increasing 7% ($22,953) primarily due to including the annualized cost of the Departmental Automation Specialist hired in 2000/01, rental of the hosted web server and uncontrollable expenses such as postage, file server maintenance charges, and office supplies.
- The cost of the hosted web server is expected to be cost neutral. Approximately 15 departments currently have independent accounts with Internet Service Providers totaling about $5,000. If all 15 departments integrate their web site with the central County web site, these accounts would be canceled.

- Revenues are expected to increase 5% ($40,892) primarily due to increased proceeds from the sale of tax-defaulted property (now held on an annual basis rather than every second year) and property redemption service fees (which were not budgeted in the previous year).

The department requested $250,000 to upgrade the current mainframe Property Tax Collection System to a PC-based, interactive system. Money has been set aside in the automation equipment replacement reserve for this project pending review by the Information Services Advisory Committee (ISAC).

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Local Mandated Collections

Administer the issuance of business licenses for all unincorporated areas of the County, collect and account for business license regulatory fees, and collect Transient Occupancy Taxes (hotel bed taxes).

Total Expenditures: $48,034 Total Staffing (FTE): .77

Public Administrator

Administer the estates of deceased county residents when there is no one willing or qualified to act as executor or administrator of the estate to ensure compliance with legal mandates. Services include coordinating property sale or other disposition; researching and notifying beneficiaries; processing court documentation, income tax returns, wills; and ensuring payments to creditors.

Total Expenditures: $91,489 Total Staffing (FTE): 1.24

Secured Collections

Manage the billing, collection, and accounting of taxes secured by real property, i.e. residential and commercial land and buildings. Implement a collection program for delinquent property taxes and coordinate the sale of tax-defaulted property through sealed bid sales, "Chapter 8" agreement sales, and public auctions.

Total Expenditures: $894,627 Total Staffing (FTE): 11.89

Supplemental Collections

Manage the billing, collection, and accounting of Supplemental Property Taxes (secured or unsecured) when the property value is reassessed due to a change in ownership or the completion of construction on real property.

Total Expenditures: $127,057 Total Staffing (FTE): 2.01

Treasury

Provide banking services including receiving, verifying, investing, and controlling all monies belonging to the County, school districts, and special districts for which the County Treasurer is ex-officio treasurer. Support the schools, special districts, and the County in issuing and selling bonds and special tax assessments.

Total Expenditures: $443,695 Total Staffing (FTE): 6.0

Unsecured Collections

Manage the billing, collection, and accounting of taxes on unsecured property, i.e. business fixtures and equipment, racehorses, airplanes, and boats. Implement a collection program for delinquent unsecured property taxes.

Total Expenditures: $275,911 Total Staffing (FTE): 4.09

GOALS/PERFORMANCE MEASURES

Department Goal: Provide helpful, courteous, responsive service to County departments and the public while accommodating all reasonable requests.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time that a reply is sent, within seven (7) business days, in response to incoming correspondence.	New Measure	95%	One of our office policies is to respond promptly to correspondence. We are currently meeting this target.

What: Response time to customer requests.

Why: To ensure effective customer service.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customer satisfaction surveys that rate tax collection services as "good" or "excellent."	New Measure	99%	We conducted a survey of taxpayers at the public services counter during the weeks of December 4-15, 2000. Over 99% of the survey respondents rated our performance as good or excellent.

What: Satisfaction survey results collected from customers who are served in person and through the mail.

Why: To ensure effective customer service and track changing customer expectations.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customer satisfaction surveys from depositors with the County Treasury which rate department performance as "good" or "excellent."	New Measure	100%	We conducted a survey of depositors during the month of January. Over 94% of the survey respondents rated our performance as good or excellent.

What: Satisfaction survey results collected from depositors with the County Treasury.

Why: To ensure effective customer service and track changing customer expectations.

Department Goal: Manage the Treasury investment pool, which includes deposits from the County, schools, and special districts, in a manner that ensures the preservation of capital and provides the ability to meet the cash flow needs of the pool participants.

Communitywide Result Link: A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of public funds invested.	New Measure	99%	The County Treasurer's policy is to invest all County funds that are not immediately needed. We can invest such a high proportion of our funds because we utilize modern banking techniques such as electronic transfers, controlled disbursements, and on-line account tracking.

What: The percentage of available funds invested.

Why: To maximize the return on investment for public funds not immediately required to support governmental operations.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time that the annual County Treasury Oversight Committee investment compliance audit results in 100% compliance.	New Measure	100%	These audits have found the Treasury to be in compliance with the San Luis Obispo County Treasury Investment Policy.

What: The County Treasury Oversight Committee was formed in 1996 and has authorized audits of the Treasury each year.

Why: The annual audit ensures that operating procedures are effectively being implemented to preserve capital and meet cash flow requirements of the pool participants.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of times Treasury investments are liquidated prior to maturity in order to meet cash flow requirements.	New Measure	0	We consistently meet this target. However, we maintain a large inventory of highly liquid investments that would allow us to meet significant, unanticipated cash flow obligations if necessary.

What: Treasury investments are liquidated only in the event that cash flow requirements cannot be met in any other way.

Why: Prematurely liquidating investments can result in penalties or loss of interest and is undesirable.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of quarter end reports in which the net yield on San Luis Obispo County Treasury investments falls more than 0.5% below the yield earned by the Local Agency Investment Fund (LAIF).	New Measure	0	Over the last six (6) quarters the greatest variance between the County Treasury and LAIF yield was 0.35%. LAIF will almost always outperform the County Treasury yield because: 1) The LAIF portfolio is $41 billion vs. $400 million in the County Treasury portfolio; & 2) LAIF is an investment fund whereas the County Treasury must cover the costs of daily operations.

What: Investment yields (return on investments minus all administrative and banking costs).

Why: By law, the investment yield is the third priority after safety and liquidity is met.

Department Goal: Maintain modern, efficient treasury cash management and banking systems, providing proper internal controls to safeguard, manage, and account for liquid assets.

Communitywide Result Link: A prosperous and well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Treasury bank accounts that reconcile daily.	100%	100%	Although daily bank account reconciliations are not required, better fiscal control results from this activity. We are meeting our target of reconciling treasury accounts daily.

What: Bank account reconciliations.

Why: Daily reconciliations ensure effective internal control to safeguard, manage, and account for liquid assets.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time that "no findings" is the result of the internal quarterly audit by the Auditor's Office and the annual audit by outside auditors. **What:** Internal quarterly and external annual audit results. **Why:** Internal and external audits ensure that procedures are being maintained to ensure effective internal control to safeguard, manage, and account for liquid assets.	New measure	100%	We normally pass our audits without any negative findings. Sometimes suggestions are made by the audit team to further improve our procedures.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Maintain a "AAA/V1+" credit rating by Fitch, Inc. for the Treasury Combined Pool Investments. **What:** Independent rating of creditworthiness. **Why:** Credit ratings are an objective measure of the County's ability to pay its financial obligations.	New measure	"AAA/V1+" rating	San Luis Obispo County currently has a "AAA/V1+" credit rating which is the highest rating available from our rating agency – Fitch, Inc.

Department Goal: Process tax payments promptly and accurately to provide timely availability of funds to the government agencies for which taxes are collected.

Communitywide Result Link: A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of secured property tax bills, unsecured property tax bills, and supplemental tax bills mailed by the target date. **What:** Tax bills for secured property (real estate), unsecured property (fixtures, vehicles, and equipment), and supplemental taxes (usually due to a change of ownership) are mailed well before the due date. **Why:** To comply with legal mandates and provide timely tax bills to property owners.	100%	100%	We meet our policy of mailing all the property tax bills by the target dates for each type of bill.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of courtesy notices to all delinquent, secured, and unsecured property tax accounts mailed by the established target dates. **What:** Reminder notices sent for unpaid property taxes. **Why:** To collect the delinquent taxes and provide adequate notice in the event that a property becomes tax-defaulted.	100%	100%	We meet our policy of mailing all the courtesy notices by the target dates.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of delinquent taxes collected on properties that are sold through sealed bids, "Chapter 8" agreements, or public auction due to a default on tax payments for more than five (5) years.	New Measure	90%	The minimum bid for the sale of tax-defaulted properties is generally the sum of unpaid taxes, penalties, interest, and costs of sale. At our last public auction sale we received 86.6% of the delinquent taxes. When properties do not sell at auction we further reduce the minimum bid at the following auction to encourage bidding. This is why we do not recover 100% of delinquent taxes.

What: Taxes collected on properties that are sold after the tax payments are delinquent for more than five (5) years.

Why: To comply with legal mandates that require the recovery of defaulted taxes.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of annual, current secured property taxes owed that are not collected.	New Measure	1% below the average uncollected tax rate of other California counties.	For fiscal year 1999-00 (the most recent data available) San Luis Obispo County had an uncollected current secured tax rate of 1.5% as compared to the state average of 3.2%.

What: Collection of property taxes.

Why: To comply with legal mandates that require the collection of property taxes.

Department Goal: Issue business licenses and collect license fees and Transient Occupancy Taxes (hotel bed taxes) in a timely and efficient manner.

Communitywide Result Link: A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of business licenses issued on the same day the license application is approved and payment received.	100%	100%	Business licenses are consistently issued by the Tax Collector the same day they are approved. However, it is important to note that some business licenses require approval by other County agencies before they can be issued by the Tax Collector.

What: Business licenses issued the same day.

Why: To provide effective customer service to business owners in the County.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Transient Occupancy Tax and business license revenue deposited within one accounting day of receipt.	100%	100%	Revenue deposits are made daily in accordance with office policy.

What: Revenue received from "hotel bed taxes" and business licenses deposited within one accounting day of receipt.

Why: To achieve the maximum cash flow and interest earnings possible.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Transient Occupancy Tax and business license revenue spent on collection efforts. **What:** Collection expense expressed as a percent of revenue. **Why:** To measure the efficiency of the collection process over time.	New Measure	Less than 1.5%	For the fiscal year ending 6/30/01, we expect our collection costs to be 1.5% of the total revenue collected. The collection cost ratio over the last four years has been as follows: 1.3% in 1999-00, 1.6% in 1998-99, 2.0% in 1997-98, and 2.2% in 1996-97.

Department Goal: Implement cost justified, proven technologies to improve automated processing and reporting systems to provide current, accessible, and accurate information for the public.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time that the Automated Voice Response System is functioning properly with current information and selection options. **What:** The Automated Voice Response System provides property tax information 24 hours a day, seven days a week for the convenience of the public. **Why:** This system is often the public's first point of contact with the Tax Collector to obtain property tax payment status and should be accurate and accessible to ensure quality service to the public.	New Measure	95%	We check the Automated Voice Response System frequently to ensure that it is working properly and providing accurate information. We are meeting the target.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of information on the department website that is accurate and up to date. **What:** The Treasurer, Tax Collector, Public Administrator website is a source of useful, governmental information to the public. **Why:** The Tax Collector website should be accurate and accessible to ensure quality service to the public.	New Measure	100%	We are constantly changing the website to add or change information as needed. This is a very dynamic information source because there are so many ways to enhance the website. One enhancement that we plan to make this year is to add a counter so that we know how many persons visit our website.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of E-commerce plan developed that will enable the public to review and transact business on-line with the Treasurer, Tax Collector, Public Administrator in the future.	New Measure	50%	We are in conceptual discussions with several County departments at this point. We have a general sense of the transactions we wish to make available on our website and we want to be certain that our plan is consistent with a countywide plan for E-commerce.

What: The Treasurer, Tax Collector, Public Administrator website will be modified in the future to allow for electronic commerce with the community.

Why: The ability to transact business on-line is an important, future tool to improve the quality of service to the community.

Department Goal: Efficiently administer the estates of deceased County residents when there is no executor or administrator to protect estate assets in the best interests of the beneficiaries, creditors, and the County.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of fiduciary, trust, and checking accounts reconciled within five (5) business days of receipt of statements.	100%	100%	We consistently reconcile these accounts within five (5) days according to our policy.

What: Bank accounts reconciled on behalf of the estates.

Why: To ensure compliance with legal requirements and protect the estate assets.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of referrals to the Public Administrator that are completed with an initial investigation report, burial arrangements, and any required initial legal filing within 15 business days.	100%	100%	We begin each estate investigation immediately upon notification according to our policy. However, in some cases we do not receive all the information needed to complete our work within the target period.

What: Cases referred to the Public Administrator when no executor or administrator is available.

Why: To ensure compliance with legal requirements and protect the estate assets.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of estate assets secured within three (3) business days of referral.	100%	100%	We immediately secure discovered assets to protect them from loss or theft according to our policy. However, in some cases we discover assets after the target period.

What: Estate assets secured.

Why: To ensure compliance with legal requirements and protect the estate assets.

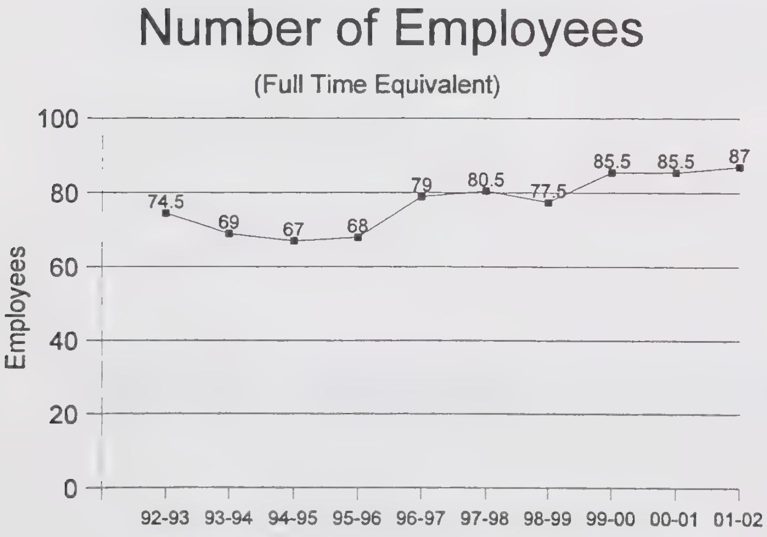
Assessor

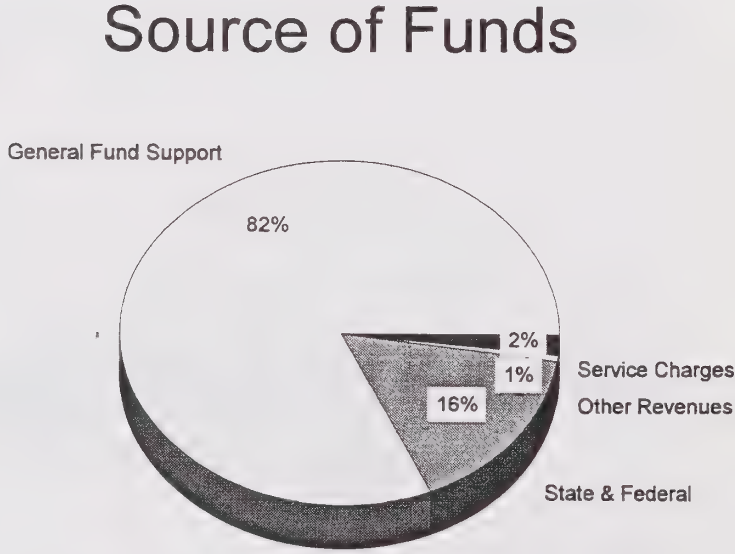
Budget Unit: 2070

MISSION STATEMENT

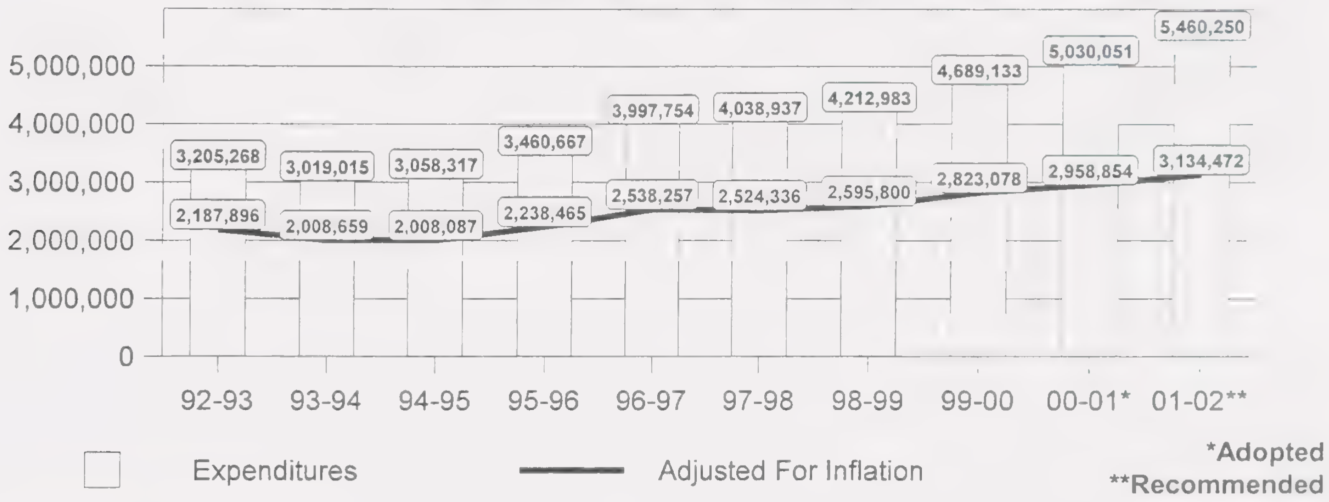
We take pride in providing fair and accurate property assessments and services that reflect our personal commitment to integrity and excellence.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 4,131,395	$ 4,375,275	$ 4,762,597	$ 4,741,360	$ 4,741,360
Services and Supplies	493,466	708,186	837,211	718,890	718,890
Other Charges	0	0	0	0	0
Fixed Assets	56,306	89,972	20,000	0	0
**Gross Expenditures	$ 4,681,167	$ 5,173,433	$ 5,619,808	$ 5,460,250	$ 5,460,250
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 4,681,167	$ 5,173,433	$ 5,619,808	$ 5,460,250	$ 5,460,250
Revenues	867,503	1,004,223	1,069,574	990,753	990,753
General Fund Support (G.F.S.)	$ 3,813,664	$ 4,169,210	$ 4,550,234	$ 4,469,497	$ 4,469,497





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

During the past decade the assessment roll has increased by 54% to over $19 billion. The overall workload has increased by 33%. For over 10 years the Assessor has managed to complete larger workloads without any extensions of the roll deadline. Automation has contributed significantly to the office's ability to stay current with the work. Additional staff have been added in an effort to keep up. The total number of budgeted positions (including contractors) was 79.5 in 1990/91. It had increased 7.5% to 85.5 positions by 1999/00. All of these positions are funded by the State's Property Tax Administration Program (AB719), and have not added to the net county cost.

As the workload has increased, the additional positions on staff have been critical to the completion of the work. A strong real estate market has been the primary reason for the growing volume of work in the past 3 years. In 1999/2000 the work reached a peak, and although it appears to be leveling out, the workload remains 25% higher than the volume 5 years ago. In the 1999/00 fiscal year, $1,155,233,957 was added to the roll as a result of new values enrolled for new construction and changes in ownership. This equates to approximately $11.5 million in annual property tax revenue. Without the additional positions on staff it is unlikely that all of the values would have been enrolled timely. By completing the assessments on time, taxpayers are not inconvenienced due to delays or errors in tax bills, and the County has fewer problems collecting property taxes.

In 1998 Tosco filed assessment appeals on property it owns in San Luis Obispo County. The Assessment Appeals Board heard the appeal in March 2000. Extensive preparation and expertise was required to defend the roll values. Tosco was contesting over $100 million in annual roll value or approximately $1 million in annual property taxes. Based on the information presented by the Assessor's staff and expert witnesses, the Assessment Appeals Board upheld the majority of the originally assessed roll value.

Another aspect of the Assessor's workload has been a large number of assessments under review as a result of market values declining below assessed base values. These are referred to as Prop 8 reviews. The Assessor's staff is required to annually review these assessments. During the market's decline in the early 1990's there were approximately 20,000 assessments being reviewed. Currently, there are over 13,000 of these assessments flagged for review. When the real estate market began to rebound many of these properties experienced increases in market value. As a result, their assessed values have been returned to the original base value and are no longer reviewed annually. During the 1999/00 fiscal year, over $163 million of the original base values of Prop 8 assessments were restored to the assessment roll.

In 1999/2000 funding was provided for an optical imaging system. The Clerk-Recorder and the Assessor have agreed to develop the system together. It has taken considerable time to research available products and suppliers. As of January 2001 a decision regarding the choice of vendor was close at hand. It is anticipated that the optical imaging system will be approaching completion by December 2001.

Budget Requests for 2001/2002 Fiscal Year

Two requests address immediate needs and are the greatest priority. Both are related to assure sufficient staffing to avoid delays in processing assessments and interruptions to public services. The first staffing request is to convert 6 existing contract positions to limited term positions. There are currently 3 contract appraiser trainees and 3 contract assessment technicians on staff that are funded by AB719. It is necessary to convert these positions to limited term in order to comply with the Board of Supervisor's policy that limits contract positions to 2 years. If these positions are not retained as limited term and are eliminated, there will be disruptions in services and production. These positions have had a significant impact in addressing the growing workload, particularly the work related to new construction. During the 1999/00 fiscal year $536 million was added to the assessment roll for new construction. Without these positions, it would have been unlikely that the new values would have been enrolled prior to the year-end deadline.

The second request is for an additional half-time property transfer technician trainee. The property transfer technicians are responsible for updating and maintaining ownership and exemption information for all assessments. Maintaining accurate ownership records is critical for assessing the correct property owner and expediting the collection of property taxes. From 1995/96 to 1999/00 the number of changes in ownership processed by the Transfer Section has increased by 46%. On the other hand, the number of staff available to address the workload has remained constant since 1991/92. The existing number of property transfer technicians are unable to stay current with the workload and processing the additional changes in ownership will cause delays. When assessments are not completed on time revisions to the assessment roll must be processed, thereby increasing county costs. Taxpayers are also inconvenienced when revised tax bills are issued. The addition of the half-time property transfer technician trainee will help to gain control over the increased workload and resume timely processing of ownership changes.

The third request is for an Assessment Analyst I. This position will assist and ensure our county is properly represented in legislation and rule making procedures by tracking, reviewing, and making recommendations on current or proposed legislation and administrative rules. This position will also assure the efficient administration of the assessment review and appeals program. Upwards of $100,000,000 of assessed value could be jeopardized without the Assessment Analyst to oversee the processing and defense of assessment appeals.

The requested budget will permit the Assessor to continue to meet high standards of quality for the assessment roll and public service.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$206,031 Convert six existing contract positions to limited term status with a sunset date of 12/31/02 Funded by AB719	3 Appraiser Trainee and 3 Assessment Technician limited term positions will provide continuity of staffing in accomplishing the assessment required to complete the assessment roll on time.	Complete assessment roll by June 30th to avoid the cost of revised assessments and tax bills estimated to be at least $37,500 for the Treasurer/Tax Collector and Assessor's office each year.
$16,020 A half-time Property Transfer Technician	This position will assist in addressing the 46% increase in workload related to property transfers due to the healthy real estate market.	Shorten lag time for recording property transfers by 4 weeks, resulting in more timely assessments and accurate tax bills.
$49,703 Assessment Analyst I - limited term	This position will coordinate the assessment appeals process and will track and analyze legislation effecting the department's operations.	Preserve $100,000,000 annually in assessed valuation through successful defense of assessment appeals. Ensure compliance with the ever expanding legislation, therefore maintaining eligibility for State funds of approximately $350,000.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Overall, the recommended budget for the Assessor's Office increases by $430,199 (8%) in expenditures, 20% of which is offset by revenue. The increase in General Fund support is due to the augmentations discussed above as well as the following:

- Staff additions and modifications noted in the table above, combined with cost-of-living increases for staff, result in a 9% overall increase in salaries and benefits.
- The services and supplies accounts have increased by 18% primarily due to increased office supply costs, planned replacement of outdated computer equipment, and a 106% ($111,822) increase in countywide overhead.

There are no fixed asset purchases included in the recommended budget.

The recommended budget also reflects an extension of expiration dates for five limited-term positions to 12/31/2002, to coincide with the sunset date for the Property Tax Administration program (Assembly Bill 818).

Some revenues (specifically the Parent/Child Exclusion and New Subdivision fees) have declined in the past year. The Assessor continues to benefit significantly from revenue obtained from Assembly Bill 719/818. The amount expected in Fiscal Year 2001-02 is $854,642, an increase of 14% from the previous year. This legislation provides supplemental funding for County Assessors to bring the assessment rolls current and to ensure verification and timely completion of new assessments. The program is due to sunset December 31, 2002.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Administration

Develop and monitor the department budget, manage personnel issues, coordinate accounts payable and payroll, and supervise the preparation of the annual property and supplemental assessments.

Total Expenditures: $436,811 Total FTE: 5.0

Appraisal

Review and assess the value of secured real property (i.e. land and buildings) when there are changes in ownership, new construction, decline in value, disaster relief, and other appraisal events.

Total Expenditures: $1,801,846 Total FTE: 23.5

Assessment Reviews and Appeals

Review assessments for properties which have experienced declines in market values below the assessed value, declines in value due to misfortune or calamity, or when property owners provide additional information regarding the assessed value. Assessments appealed by the property owners are reviewed, processed, tracked and recommendations are presented to the Assessment Appeals Board.

Total Expenditures: $273,007 Total FTE: 5.5

Assessment Standards

Analyze and track legislation pertaining to property taxes; develop and implement procedures upon passage of new legislation; compile and deliver internal and state mandated reports to appropriate agencies; schedule, implement, and oversee training for staff.

Total Expenditures: $218,406 Total FTE: 7.5

Audit and Business Appraisal

Audit and assess the value of unsecured business property (i.e. business equipment, boats, aircraft, etc.)

Total Expenditures: $436,811 Total FTE: 5.5

Property Tax Administration Program

This State funded program assists in ensuring efficient property tax administration and maintenance of assessments by reacting timely to changes of ownership, new construction, assessment appeals, and other property tax issues

Total Expenditures: $854,642 Total FTE: 5.0

Public Service

Provide information to the public regarding property assessments and property tax laws in person, over the telephone, and by written communication including pamphlets, public service announcements, the Internet, and annual notifications, etc.

Total Expenditures: $327,600 Total FTE: 5.5

Roll Preparation

Update and maintain the property assessment records including creating and maintaining property parcel maps; verifying and updating ownership data when property ownership is altered, parcels are split or combined; providing, verifying, and maintaining exemptions; maintaining valuation data and property attributes; processing revisions; maintaining the supplemental tax records; and other functions.

Total Expenditures: $1,111,127 Total FTE: 29.5

GOALS/PERFORMANCE MEASURES

Department Goal: To levy fair and equitable assessments on real property (i.e. land and structures) in an accurate and timely manner by using accepted appraisal principles and prevailing assessment practices.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the assessment roll completed by July 31st of each year. **What**: Measures the assessments that are appraised before the July 31st deadline. **Why:** Incomplete assessments will generate inaccurate tax bills. Any assessments completed after July 31st will require the Assessor, Auditor, and Tax Collector to process revisions to assessments and tax bills. Property owners would be inconvenienced by the delays.	95% of the assessments which were required to be appraised were completed.	97%	The goal is to achieve 100% completion of the annual workload. However, there will always be circumstances which prevent this. Information is not always received in time; complex work items require time consuming research; and staff may not have sufficient time to complete all lower priority items. During the 1999/00 FY the staff completed 94% of the total workload.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of real property reviews filed for every 1,000 secured assessments. **What:** Property owners can request the Assessor to review their assessments when their property is damaged, or if they disagree with the values enrolled for new construction or a change in ownership. The number of reviews is used as an indicator of accuracy for the assessment roll. **Why:** Accuracy is essential in reducing costly errors in assessments and tax bills.	10	10	The number of reviews per 1,000 secured assessments for the past 3 years has been: 1997/98 2.4 1998/99 2.1 1999/00 1.9

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of Proposition 8 reviews for every 1,000 secured assessments. **What:** Prop 8 reviews are assessments under review as a result of their market value declining below their assessed base value. **Why:** The assessed values of these properties were decreased to reflect the decline in value. They are reviewed every year to monitor the market value in relation to the base value. When the market value rises above the base value, the base value is enrolled again. When market values decline, as they did in the early 1990s, the Prop 8 review workload increases substantially.	90	60	In 1996/97, the number of Proposition 8 reviews peaked at 135 per 1,000 secured assessments. By the end of 1999/00, the number decreased by nearly 40%.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of real property appeals filed for every 1,000 secured assessments. **What:** When property owners disagree with their property's assessed value, they may file for an assessment appeal hearing before the Assessment Appeals Board. The number of real property appeals is used as an indicator of accuracy and equity among real property assessments. **Why:** The Assessor strives to make accurate and thorough assessments when property is initially valued in an effort to control the costs associated with producing the assessment roll.	1	Less then 2	Compared to other comparable counties in California, San Luis Obispo ranks lowest at .62 appeals per 1,000 assessments. The range of the other 10 counties is 1.36 to 3.4. The State average for all counties is 7.75.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of completed assessments per appraiser on staff. **What:** This measurement compares the size of the workloads among comparable county assessors' offices, and provides insights as to what is a reasonable quantity of work per appraiser. **Why:** It is always important to balance quantity and quality of the work produced. This measure indicates that San Luis Obispo has not sacrificed quantity of work in pursuit of accuracy.	1,850	1,850	In 1998/99 San Luis Obispo fell within mid-range of 10 comparable counties. The range was as low as 1,123 to a high of 3,307. In 1998/99 the average for the Assessor's Office was 1,845/appraiser. Although the workload in San Luis Obispo County is of average size, the accuracy of the work in very high.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Net County Cost per assessment. **What:** The measurement is the net county cost divided by the total number of assessments. **Why:** The Assessor's Office strives to make the most effective use of all available resources in order to produce assessments at a reasonable cost.	$27	$28	In July, 2000 the State Board of Equalization published "A Report on Budget, Workloads, & Assessment Appeals Activities in California Assessors' Offices" for the 1998-99 fiscal year. For the 1998-99 FY San Luis Obispo had the 3rd lowest net county cost of the 10 most comparable counties.

Department Goal: To levy fair and equitable property assessments on unsecured business property (i.e. business, watercraft, aircraft, race horses, etc.) in an accurate and timely manner by using prevailing assessment practices.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of unsecured business property reviews filed for every 1,000 business property assessments. **What:** Property owners can request the Assessor's staff to review their property's assessment when they disagree with the assessed value. The number of reviews are used as an indicator of accuracy for the assessment roll. **Why:** Accuracy is essential in reducing costly errors in assessments and tax bills.	2	2	The number of business property reviews per 1,000 has decreased in the past 3 years as follows: 1998/99 2.2 1999/00 1.2

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of unsecured business property appeals filed for every 1,000 business property assessments. **What:** When property owners disagree with their property's assessed value, they may file for an assessment appeal hearing before the Assessment Appeals Board. The number of business property appeals is used as an indicator of accuracy and equity among business property assessments. **Why:** The Assessor strives to make accurate and thorough assessment when property is initially valued in an effort to control the costs associated with producing the assessment roll.	1	1	As compared to 10 other comparable counties in California, in 1998/99 San Luis Obispo ranked the lowest at .67 appeals per business property assessments. The highest number was 5.08 of the 10 counties.

Department Goal: To preserve the integrity and high quality of the assessment records by expeditiously updating the data.

Communitywide Result Link: a Well-Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of secured assessments to be maintained. **What:** The Assessor must maintain and update the data for each assessment. The data to be maintained includes ownership information, property owner addresses, tax rate areas, valuation data, parcel boundaries, etc. Hard copy and on-line data is maintained. **Why:** To assure accurate assessments, correct tax bills, and proper mailing addresses for billing information. In addition other county departments and the public use the assessment data base for current ownership and mailing address information.	165,000	166,000	As the County grows the number of assessments continues to increase. While current items are updated expeditiously and timely, the Assessor is actively pursuing new automation programs to prepare for a greater number of assessments in the future.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of recorded documents examined relevant to property ownership. **What:** Recorded documents are reviewed to identify assessments that have had changes and need to be updated. **Why:** Recorded documents are the primary source of information pertaining to property ownership. Property is appraised when there is a change in ownership.	105,000 to 115,000	105,000 to 115,000	In the past 5 years the number of documents has increased by 25%. In 1999/00 the number peaked at more then 125,000 documents. The number of documents fluctuates with trends in the real estate market, and with changes in the interest rates.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of exemptions.	47,000	47,500	The number of exemptions has increased from 39,091 in 1990/91 to 46,531 in 1999/00, nearly 20%. No additional staff have been added to address the increase due automated systems.

What: Property owners may qualify for exemptions (e.g. homeowners, welfare, veterans) on the their property. These exemptions generate a significant workload for the Assessor's Office.

Why: The initial filing of an exemption claim must be timely processed. Existing exemptions must also be monitored and maintained to assure that only qualified exemptions are applied to assessments in each subsequent year. Events which require staff to review an exemption's status include changes in property ownership, property owners who change their legal place of residence, property owners filing more than one exemption, new claims and changes in existing claims require annual review of church, religious, and welfare exemptions.

Department Goal: Achieve or surpass the 95% weighted performance goal of the California State Property Tax Administration Program to ensure effective assessment practices and continued state funding.

Communitywide Result Link: A Well-Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage compliance with performance standards stated in the California State Tax Administration Program (AB818/719).	96	96	Compliance with the program's contracted goals provided $736,288 in funding for FY 2000.

What: AB818/719 is a program established by the State of California to support county assessors in successfully maintaining assessments and reassess property in a more timely fashion.

Why: The State requires a 95% completion rate in order to ensure funding.

Department Goal: Design, implement, and maintain automation systems to ensure accurate and timely information to County departments and the taxpayers.

Communitywide Result Link: A Well-Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The number of major new programs in progress during the past year which were completed.	0	3	Current resources provide for the maintenance of existing systems, but there is insufficient staff to make progress on new programs and systems. If programming resources were available, the Assessor would be able to implement more user friendly automation such as altering mainframe functions with a Graphic User Interface (GUI) or moving all automated functions off the mainframe to a PC platform. The County and the Assessor's Office would benefit from additional automation and programmer positions.

What: The Assessor's Office has several programs in progress that will help expedite the updating of ownership and valuation data.

Why: When information is not updated accurately or timely, corrections must be made by the Assessor, and possibly by the Auditor and the Tax Collector. Inaccurate or untimely information is likely to generate incorrect tax bills followed by revised tax bills issued to tax payers.

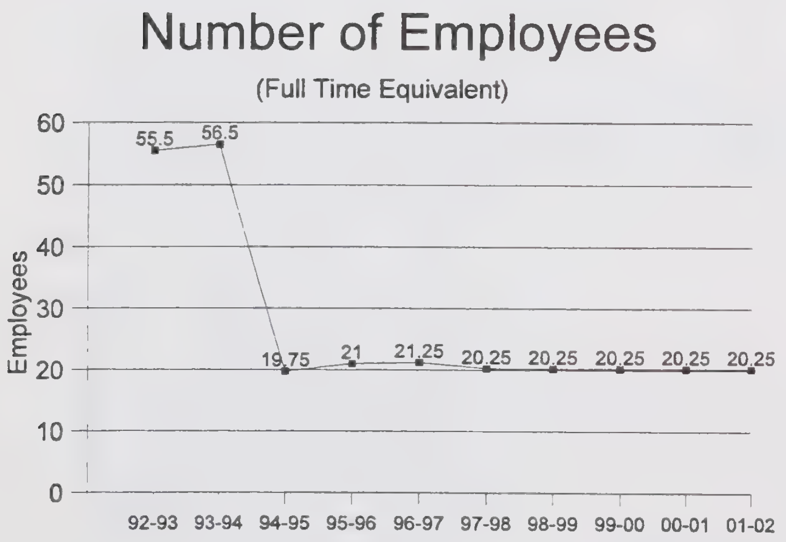
Clerk/Recorder

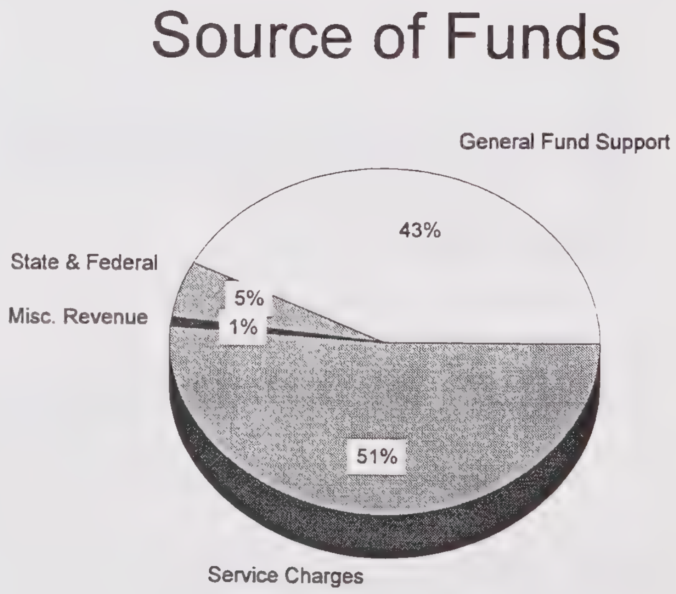
Budget Unit: 2509

MISSION STATEMENT

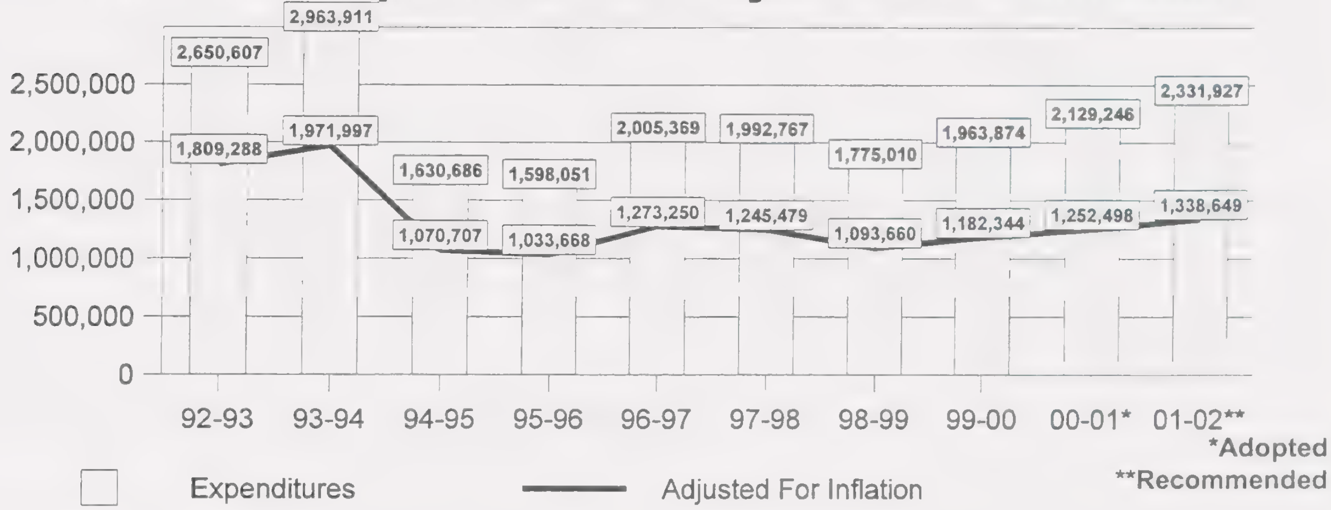
The County Clerk-Recorder's Office is dedicated to providing thorough and timely information with courtesy and respect for our customers.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 1,142,225	$ 1,169,780	$ 1,171,535	$ 1,167,085	$ 1,167,085
Services and Supplies	728,526	1,193,612	1,173,873	1,107,738	1,173,742
Other Charges	122,455	103,501	50,604	50,604	0
Fixed Assets	476,301	275,886	6,500	6,500	6,500
**Gross Expenditures	$ 2,469,507	$ 2,742,779	$ 2,402,512	$ 2,331,927	$ 2,347,327
Less Intrafund Transfers	540	485	0	0	0
**Net Expenditures	$ 2,468,967	$ 2,742,294	$ 2,402,512	$ 2,331,927	$ 2,347,327
Revenues	2,077,370	2,319,653	1,336,763	1,336,763	1,352,163
General Fund Support (G.F.S.)	$ 391,597	$ 422,641	$ 1,065,749	$ 995,164	$ 995,164





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The County Clerk-Recorder has implemented many advances in service to our customers in the last few years. The advances made in automation, Internet presence and elections will be targeted in this narrative. The recent resource augmentations approved by your Board have supported these areas and the current budget reflects additional resource requests to continue these advancements. These three areas of focus tie directly to the departmental goals as outlined in this budget.

AUTOMATION ADVANCEMENT: (Goal #1 and Goal #2)

Staff and iSd programmers have worked together to develop online systems for many of our manual indices, including Maddy Book appointments and Roster of Public Agencies. We have developed a tracking system for conflict of interest filings as well as an election system that tracks candidates and committees and automates many of the time consuming notices and filing requirements associated with these duties. During the last 5 years, demand for our services has increased 14% for vital records, 28% for clerk's services and 48% for recorder's services. The concerted effort to automate many of our functions has allowed us to meet the increased demand with a very small increase in staff. In order to allow our customers access to the public records portion of these databases without staff assistance, three personal computers are being requested to replace the mainframe terminals which are now used by the public.

In last year's budget your Board approved the addition of a .5 FTE Department Automation Specialist in the ISD budget to bring the department's allocation to a 1.0 FTE to support the automation efforts of this department. This position is responsible for website support, 6 PC or network based software programs and 32 computers in two locations. The purchase of the Accu-Vote election system shifted the programming support for elections from ISD to the Clerk-Recorder's office staff, saving $19,152 in ISD support costs. The office is currently in the process of purchasing and implementing a cashiering, indexing and imaging system for our grantor/grantee and vital records, a process in which the DAS support is instrumental. By the time this budget document is printed, the first phase of the implementation will be in progress. Once fully implemented, this system will further the automation advancement of this department and bring multiple benefits to our customers, staff and other county departments. These benefits include real time recording in the North County office, remote access of grantor/grantee document images from other county departments, and making grantor/grantee indices available to the public on the website.

INTERNET PRESENCE: (Goal #2)

In 1998 the Clerk-Recorder first developed an Internet presence for the purpose of assisting voters in locating their polling place. Since that time, the website has been expanded to include access to many of the services that we provide. Our customers can now obtain information during all hours and can download forms or place orders for records maintained by our office over the Internet. To date, we have found that such electronic requests are most often used for vital records (birth, deaths, marriages) but access is available to many records the office maintains and provides; including Board of Supervisors minutes; the County ordinances (County Code Book); and election information, including election night results. In the November election, we posted results to our website every 15 minutes and received feedback from many candidates and members of the public that they were able to access the information from our website and receive more up to date information than the media was providing. The department is continually seeking feedback from our website customers via a survey on how we can improve the site. The addition of the .5 FTE DAS has been essential to the support and enhancement of this website.

ELECTIONS: (Goal #3)

Precinct Workers:
In the 1997/98 budget the Board approved an increase in pay for elections workers which has assisted in recruiting and retaining qualified precinct workers. In the 1998/99 budget an additional stipend for attending a training class was included in their compensation. Tracking the performance of precinct inspectors on election day will assist in evaluating the effect of future pay increases and incentives as well as providing feedback for the effectiveness of our training programs.

Cost Effective Conduct of Elections:
The purchase of the Accu-Vote voting system has already brought tremendous benefit to this county and our citizens. The availability of the election night returns on the website have already been addressed as have the savings in ISD staff time for election support. More dramatic, though, are the cost and staff time benefits realized from the streamlined absentee ballot processing and early election night returns. For example, postage costs have greatly decreased due to the electronic processing and sorting that allows ballots to be mailed at a non-profit postage rate. In November 1998 40,115 ballots were issued at a postage cost of $20,258. In the November, 2000 election 47,247 absentee ballots were issued at a postage cost of $7,026 for a savings of over $13,000.

The staff time involved in processing absentee ballots has also decreased. In November, 1998, processing time per absentee ballot cast was 4.97 minutes. By November, 2000 this was reduced to 4.06 minutes per ballot cast. With over 44,000 absentee ballots cast in the November 2000 election, this reduction decreased by 670 the number of hours necessary to process absentee ballots. The requested purchase of an electronic envelope opener will serve to further decrease the staff time involved with this labor intensive activity. 400 ballots can be opened manually in 25 minutes. The electronic opener opens the same number of ballots in 5 minutes, saving about 36 hours. Since, by law, the opening of the ballot envelopes cannot begin more than 7 days prior to election day, this reduction in the processing time will allow us to open, process and count all ballots received in this office by the Saturday evening before the election for release on election night. Not only does this allow for the release of more results to our voters on election night, it also reduces the number of ballots left to process after the election, decreasing the amount of time candidates and measure supporters must wait for final results in close contests.

Voter Participation:
San Luis Obispo County has always enjoyed a higher voter turnout than the statewide average. In the November, 2000 general election the county turnout was 76.95% while the state averaged 70.94%. In order to encourage this continued high participation rate the County Clerk-Recorder's Office educates the public on deadlines for registration and absentee ballots and maintains a commitment to mail voter information pamphlets at the earliest possible date. In this year's budget funding is being requested for implementation of an Early Voting Program as another method to promote voter participation. The program is intended to invite registered voters who might not otherwise vote to participate in the election by making voting more convenient, accessible and state of the art. Under this program, county staff and experienced precinct workers would be deployed with touch screen units (computers on which voters make their ballot choice) to convenient locations throughout the county. Any registered voter could visit any of the sites throughout the county and vote the ballot applicable to that voter on the touch screen unit. The system provides the security to ensure that the voter cannot vote more than once and that their vote is kept confidential. Several of the units would also be available in the County Clerk-Recorder's Office for voters to take advantage of. The touch screen units are equipped with audio capability and a raised keypad, offering the additional benefit of providing visually impaired and blind voters the ability to vote unassisted. While it is difficult for the County Clerk-Recorder's Office to influence all the factors that effect voter participation, the early voting program offers the opportunity to bring state of the art technology to our voters and to encourage their participation in this new era of elections.

Clerk/Recorder

Budget Unit: 2509

SUMMARY:
The past year has well demonstrated the consequences of archaic voting systems. Our county has been at the forefront in providing election systems and procedures which ensure voter confidence and participation, as well as electronic access to records and information. With the Board's continued support, our citizens can look forward to even more progress in these vital areas.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Clerk-Recorder includes an increase of 3% in salaries and benefits. This increase is attributable to the cost of a prevailing wage and inequity adjustment approved by the Board of Supervisors. No new positions are requested or recommended.
- The services and supplies account have increased by 17% due to an increase in countywide overhead charges ($141,708) and computer replacements ($4,680). The re-payment of the General Fund Loan to purchase the Accu-Vote system is shown in the budget as "Other Charges" in the amount of $48,561. The only fixed asset purchase is an electronic envelope opener.
- Revenues are recommended to decrease based on the county's financial responsibility for the entire cost of the March 2002 primary election. This is because there are no school district or city elections consolidated with the March 2002 primary for which the County can charge a portion of overall expenses. Also contributed to the decrease in revenues is a reduction in recording fees. This is due to an expected slowdown in the real estate market.

BOARD ADOPTED CHANGES

As part of the Supplemental Budget document, the County Administrative Office recommended increasing expenses and revenues by $15,400 and moving $50,604 within accounts to pay for touchscreen voting systems. The Board approved the recommendation.

SERVICE PROGRAMS

Clerk of the Board of Supervisors

Provide professional, knowledgeable staff for all meetings of the Board of Supervisors, and other mandated boards, to produce timely meeting minutes, preserve and maintain files and records.

Total Expenditures: $279,829 Total Staffing (FTE): 2.43

Commissioner of Civil Marriages

Provide enthusiastic, professional volunteers and staff to perform civil marriage ceremonies.

Total Expenditures: $0 Total Staffing (FTE): 0.0

County Clerk

Provide exemplary service to our customers in issuing marriage licenses, filing notary and other bonds, filing fictitious business name statements and processing of passport applications.

Total Expenditures: $149,085 Total Staffing (FTE): 2.19

Elections

Encourage and maintain the voter registrations of all electors residing within the County; ensure the integrity of the election process in the management and conduct of all elections; file and maintain conflict of interest statement for county officials and campaign forms required by the Fair Political Practices Commission.

Total Expenditures: $1,040,821 Total Staffing (FTE): 6.0

Recorder

Maintain the integrity of the Official Records with well-trained staff to examine, record and index property related documents and vital records; provide experienced, knowledgeable staff to assist the public in searching title and family histories.

Total Expenditures: $651,092 Total Staffing (FTE): 7.63

Recorder's Restricted Revenues (Special Projects)

Collect and utilize restricted funds to modernize the delivery systems for official and vital records.

Total Expenditures: $211,100 Total Staffing (FTE): 2.0

GOALS/PERFORMANCE MEASURES

Department Goal: Create, process, maintain, and/or update records and documents (i.e., Board of Supervisor minutes and records, real property and vital records, voter registration, etc.) in a timely and accurate manner to ensure compliance with local, state, and federal laws.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of voter registrations that are accurately entered into the database the first time the affidavit is keyed.	New measure.	100%	New measure.

What: Voter information keyed error-free.

Why: To increase efficiency and enhance customer service.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of documents from Board of Supervisors' meetings processed error free and distributed within 7 business days.	100%	100%	Consistently meeting goal.

What: Processing time and standards for Board minutes and documents.

Why: To comply with government mandates and ensure customer service with Board of Supervisor, County departments, and the public.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of documents received by mail which are examined and recorded, or returned, the same day.	98%	98%	Consistently meeting service standards.

What: Processing time for official records (e.g. deeds, reconveyances) received in the mail.

Why: To provide prompt customer service to the public, County departments, state, and federal agencies.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of marriage licenses issued according to State standards.	99%	100%	Consistently meeting service standards.

What: The State of California will reject a license which has not been completed according to standards.

Why: To increase efficiency and enhance customer service with the public.

Department Goal: Provide easy access to all public records and documents to enhance customer service.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of recorded documents indexed within 2 business days.	100%	100%	Consistently meeting our goals.

What: All official records are indexed with a locator number to make them accessible and retrievable (e.g. deeds, liens, reconveyances).

Why: To create document control, ensure customer service, meet State requirements, and maintain current fee structure.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of requests for vital and official records per month conducted online via the web.	New Measure	20	The staff promotes the use of the County Clerk-Recorder's web site when speaking with customers on the phone and the information is printed on business cards and brochures describing our services. A link to our website is provided by other California counties, the State Office of Vital Records as well as vitalchek.com, a commercial website that provides easy access to Recorder's offices. Staff is continually exploring ways to further advertise the availability of records and information on the website.

What: Clerk Recorder services available for a fee online.

Why: To enhance customer service and public access to records.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Customer service index.	16	20	In the most recent survey (March 1999) the Clerk-Recorder scored in the top three of the 12 agencies surveyed with a score of 16. The average score for the 1999 survey was 12.6.

What: Action for Healthy Communities conducts a bi-annual anonymous survey of 12 public agencies to assess the quality of their customer service. Each agency receives a score between 1 and 20, with 20 being "perfect" customer service.

Why: To provide information for continuous improvement of our customer service delivery.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of Internet survey respondents who found information they were searching for without a follow up phone call or trip to office **What:** Responses to website survey. **Why:** To enhance customer service and provide information for continuous improvement of our Internet service delivery.	60%	80%	Responses are divided into 4 categories to assist with improving our website. 60% found what they were searching for; 18% were looking for departmental information not currently provided on the website; 16% were looking for information that another department provides and 6% were looking for information that is on the website but they were unable to find it.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of County Clerk-Recorder customers who receive service in satellite office. **What:** Percentage of vital records copies, marriage licenses, passport applications, notary bonds and fictitious business names processed in satellite office located in Atascadero. **Why:** Improve customer service by making services available in satellite office.	16%	20%	The use of our satellite office continues to increase as we better educate the public about available services.

Department Goal: Ensure the integrity of the San Luis Obispo County election process and encourage the participation of all eligible voters in a cost-effective manner.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of mailed absentee ballot requests fulfilled within 3 days. **What:** Number of days from receipt of request to mailing of absentee ballot. **Why:** To enhance customer service and ensure high voter participation by providing requested ballots in a timely manner.	60%	100%	It is our goal to turn all mailed absentee ballot requests around in 3 business days. (Requests made in person are filled immediately). During the first two weeks of the absentee request period over 80% of all absentee ballots are issued and the processing time in the first week is closer to 4 days, while those issued in the second week are filled within 3 days. As the election date nears, it becomes even more critical to turn the requests around quickly. 100% of those ballots issued after 14 days prior to the election date are filled within 2 days and most of these are completed by the next business day.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Cost per absentee ballot. **What:** Cost to issue each absentee ballot. **Why:** Absentee ballots are very labor intensive. Currently approximately 40% of San Luis Obispo County voters vote by absentee ballot. Efforts to streamline the process will increase efficiency and keep costs down.	$3.11	$3.30	Prior to the purchase of the Accu-vote system, the cost of issuing absentee ballots was $4.11. The features of the new balloting system allowed us to streamline the absentee ballot processing and save costs associated with postage, ballot printing and labor. While we will not be able to realize such a significant reduction in the future, we remain committed to continually improving this process and keeping costs down. We are working with our comparable counties to provide meaningful comparisons.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of precinct inspectors that receive 80% or better on post-election performance review. **What:** Each precinct inspector's performance on election day is evaluated. **Why:** To ensure the integrity of the election process at the polling place and provide information for continuous improvement of the training materials.	New Measure	100%	New measure

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average cost per registered voter in the County. **What:** Cost per registered voter of conducting a county wide election. **Why:** Conduct elections in the most cost effective manner possible.	$3.22	less than $3.50	Consistently meeting goal to improve the process for voters while keeping costs constant. We are working with our comparable counties to provide meaningful comparisons.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Voter Participation Rates **What:** The San Luis Obispo County voter turnout for statewide elections. **Why:** It is a measure of whether people participate in their government and have a stake in their future.	77%	65%	There are many factors that effect voter turnout. For instance the turnout is always higher in a presidential year and in a general election. Since the March 2002 election will be a gubernatorial primary election, we anticipate a lower voter turnout. This office educates the public on deadlines for registration and absentee ballots with press releases and a commitment to mail voter information pamphlets on the earliest possible date. Information is posted on the web site and we contract with Smart Voter to provide polling place lookup to assist voters on election day. These efforts are recognized in the higher than statewide average voter participation rate, which was 71% for the November, 2000 general election.

Internal Support

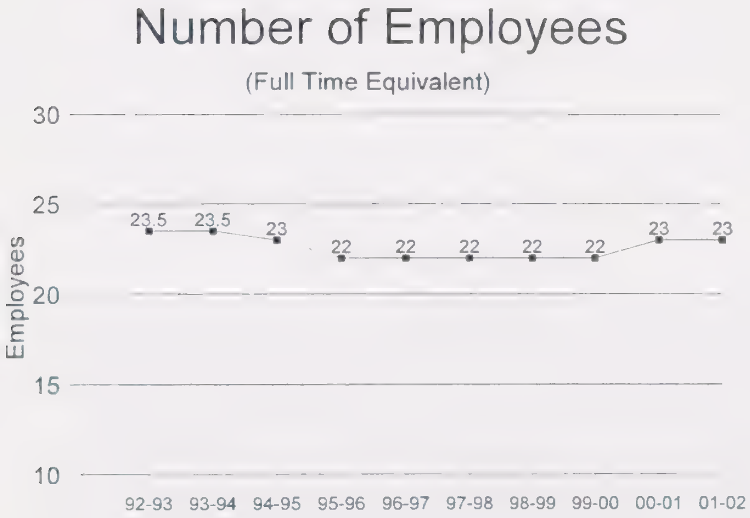
- County Counsel
- Personnel
- Retirement Plans
- General Services
  - Reprographics
  - Garage
- Information Services Division
- Risk Management
  - Self Insurance

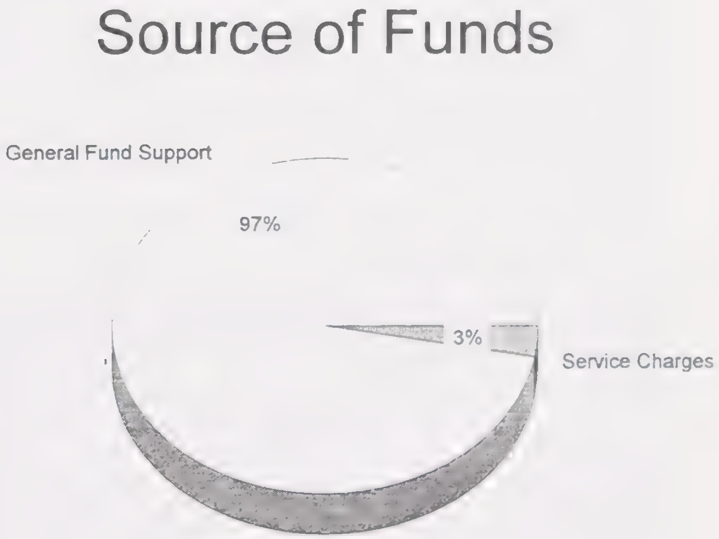
County Counsel
Budget Unit: 2100

MISSION STATEMENT

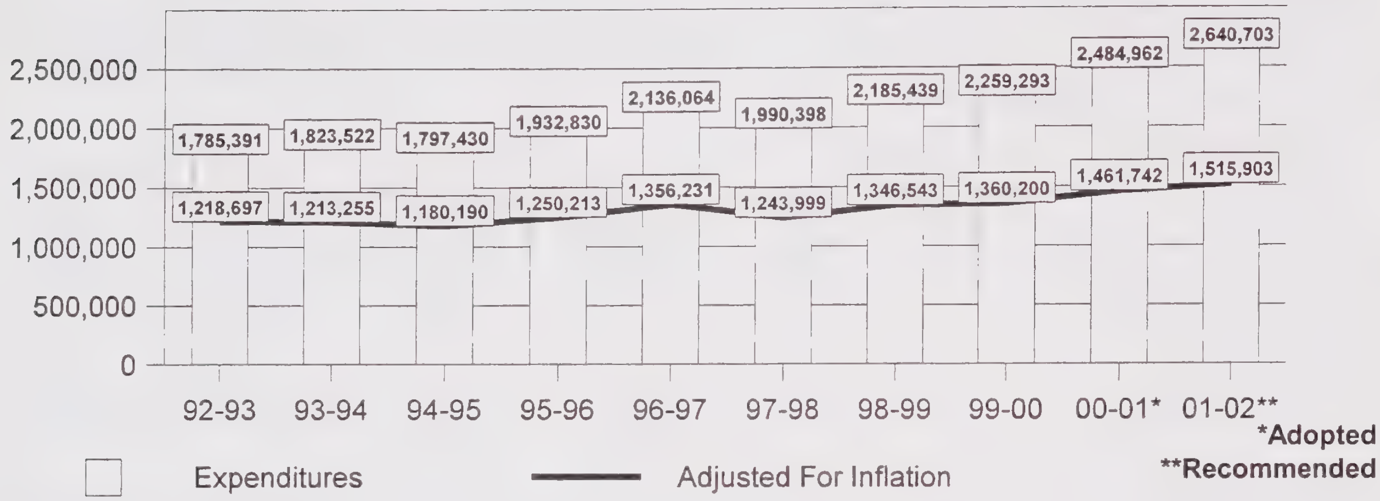
To provide accurate and reliable legal services to County departments, boards, agencies, and special districts in a manner which is cost effective and promotes excellence in delivery of government services to the public.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 2,170,410	$ 2,336,808	$ 2,375,070	$ 2,375,070	$ 2,375,070
Services and Supplies	199,519	202,471	284,993	265,633	265,633
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 2,369,929	$ 2,539,279	$ 2,660,063	$ 2,640,703	$ 2,640,703
Less Intrafund Transfers	41,691	0	0	0	0
**Net Expenditures	$ 2,328,238	$ 2,539,279	$ 2,660,063	$ 2,640,703	$ 2,640,703
Revenues	76,358	40,587	80,600	76,700	76,700
General Fund Support (G.F.S.)	$ 2,251,880	$ 2,498,692	$ 2,579,463	$ 2,564,003	$ 2,564,003





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Office of County Counsel provides the highest quality legal advice and litigation representation to the Board of Supervisors, County departments, commissions and special districts. The department's key program objectives continue to be successfully achieved. We are able to handle the increasing complexity and range of activities, legal challenges and litigation facing our County clients. In litigation matters, we have seen an increase in the resources used in the private sector with which we are required to compete on behalf of the County. We plan to utilize management efficiencies, improved technology and long working hours in order to maintain current efficient program productivity levels. Increases in operating expenses are due to the normal overall County increases in labor costs.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The budget recommended for County Counsel includes an increase of 6% in salaries and benefits. No new positions are requested or recommended.

- The services and supplies accounts have increased by 3% mainly due to computer upgrades to complete the department's automation plan and to add two laptop computers. No fixed assets were requested.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Legal Advice

Provide representation and legal advice to the Board of Supervisors, 73 County boards, commissions, departments, agencies, or divisions (including 3 joint powers agencies to which the County belongs), and to the managers of 24 Board governed special districts, as well as certain legal services to 16 non-Board governed special districts. Conduct legal research; draft, review, and approve agreements, contracts, and projects; and advise County officers regarding their legal responsibilities under federal and state law. Protect the County and its officers from liability and enable the Board of Supervisors to carry out its programs and policies within the limits of the law.

Total Expenditures: $1,607,384 Total Staffing (FTE): 14.0

Litigation

Defend the County and special districts and provide litigation services in complex lawsuits including tax, personnel, contract, and land use matters to minimize liability and maximize recovery. Represent the County and protect the interests of the client in cases that address the special needs of fragile populations in the community (children referred to Child Protective Services, residents receiving mental health care, individuals requiring financial conservatorships, and estates without probate representation).

Total Expenditures: $1,033,319 Total Staffing (FTE): 9.0

GOALS/PERFORMANCE MEASURES

Department Goal: Provide exemplary litigation services, defending decisions and advocating positions of our clients to assist those clients in achieving their objectives.

Communitywide Result Link: A prosperous and well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of claims filed against the County which are resolved without litigation, within the reserve amount.	85%	90%	At this point we are within our projected results.

What: Before a damage lawsuit can be filed against the County, a claim against the County is filed and requires some level of investigation or verification. Costs increase rapidly if the claim becomes a lawsuit.

Why: Resolving/settling cases without litigation and within the reserve amount saves the considerable costs of litigation involved in discovery and trial.

Performance Measure	00/01 Proj Results	01/02 Target
Major cases litigated where we achieve a positive outcome determined as follows below.	See below.	See below.

What: The outcomes of major litigation.

Why: Examination of the outcomes of major pieces of litigation and the progress being made before the litigation is completed helps to determine how successfully we are handling litigation.

Case:	Results:
• Dairy Creek Litigation	Recover costs to correct lake liner problem.
• State Mandate Litigation	Recover County share of any settlement.
• TOSCO Litigation	Defend Assessment Appeal Board value of $156 million.
• Morro Bay Plant Administrative Proceeding/Litigation	Hold Assessor value at $176 million to avoid annual tax loss of $700,000.
• Casmalia Litigation	Limit liability to that discussed with Board of Supervisors in closed session.
• Munari Litigation	Uphold Board of Supervisors' decision, avoid several million in liability and precedent which could create thousands of unplanned lots.

Case:	Results:
• DSA Litigation	Prevail in appeal and avoid back pay and other liability as discussed with Board of Supervisors. Prevailed in trial court and Court of Appeals. Action still pending.
• Virgin Litigation	Preserve legal basis for Board of Supervisors' decision. Have prevailed in State and Federal Courts. Action still pending.
• Greenway Environmental Services Litigation	Recover funds owed to County.
• Mercer Litigation	Recover funds owed to Pension Trust and County.
• Van't Riet Litigation	Defend position of the County.
• CSA 18 Proceedings	Discussed in Closed Session with Board of Supervisors.
• Froom Ranch Litigation	Discussed in Closed Session with Board of Supervisors.
• SMART Litigation	Defend contract entered into in development agreement.
• Tobacco Fees Litigation	Discussed in Closed Session with Board of Supervisors.
• State of California v. Babbitt	Achieve more local control over the extension of offshore oil leases.

Department Goal: Represent the County and advocate to protect the interests of the client in cases which address the special needs of fragile populations in the community (children referred to Child Protective Services, residents receiving mental health care, individuals requiring financial conservatorship, and estates without probate representation).

Communitywide Result Link: A safe and well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of cases in which legal advice is provided to Child Protective Services and advocate representation is provided in court to achieve the desired outcomes for each case as determined by Child Protective Services.	100%	100%	We are within our projected results.

What: An average of 300 cases are filed annually by CPS to protect the children of our community. County Counsel provides legal representation in all court appearances.

Why: If strong legal representation is provided to CPS in these matters, then CPS will be successful in protecting the abused and neglected children of our community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of cases involving people who are unable to care for themselves in which County Counsel represents the County to advocate to achieve the desired outcomes for each client or case as determined by the Public Guardian or Public Administrator's office.	100%	100%	We are within our projected results.

What: There are 75 conservatorship cases on file that will protect the rights of those members of our community who are unable to make their own decisions or care for themselves.

Why: If good legal representation is provided in these matters, the Public Guardian will be successful in assuring the care of those in the community who are unable to care for themselves.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of mental health trials in which County Counsel represents the County to advocate to achieve the desired outcome for each client as determined by the Department of Mental Health.	100%	100%	We are within our projected results.

What: An average of 30 mental health cases are filed annually to protect members of our community who are unable to care for themselves.

Why: If good legal representation is provided in these matters, Mental Health will be more likely to improve the mental stability of its patients.

Department Goal: Provide accurate, timely, and reliable document review and legal advice for County boards, commissions, departments, and agencies in order to help these clients achieve their objectives without unnecessary litigation or loss.

Communitywide Result Link: A prosperous and well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of clients who report advice provided by attorneys was clear, relevant, and timely.	99%	100%	The few complaints received have been dealt with and resolved.

What: Interviews with County Department representatives during the yearly attorney evaluation process.

Why: Each of our clients operates under a highly technical set of governing laws and regulations. By helping them understand and meet their legal obligations, we help them serve the community, state and nation.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
The percentage of Board of Supervisors agenda items which result in litigation against the County.	Less than 2%.	Less than 2%.	We are within our projected range at less than 2%.

What: An average of more than 1,400 agenda items annually are reviewed by our office and acted upon by the Board of Supervisors during meetings.

Why: Providing good legal advice tends to inversely correlate with the number of lawsuits filed against the County and helps our clients achieve their objectives and save in litigation costs.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of projects in which the response to requests for legal advice or contract review are completed on a timely basis.	95%	95%	We are within our projected parameters for 2000-01. 95% of at least 2,156 projects will be completed within the projected time frame.

What: Review a variety of legal documents, conduct research, and render opinions as requested, within a time period as determined by an initial review of each particular document.

Why: To assist our clients in achieving their objectives as expeditiously as possible by minimizing legal complications which could interfere with their objectives.

Department Goal: Provide accurate, timely, and reliable document review and legal advice for County boards, commissions, departments, and agencies in order to help these clients achieve their objectives without unnecessary litigation or loss.

Communitywide Result Link: A prosperous and well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of contracted projects approved and administered without litigation.	99%	99%	100% of contract approvals and administration have been accomplished without litigation through the first half of the fiscal year.

What: An average of 1,200 contracts are reviewed and approved annually including contracts for capital projects (i.e., County Administration building, airport terminal, etc.). This office provides continuous legal advice while the contract is being administered.

Why: Providing good legal advice in the review and administration of contracts tends to inversely correlate with the number of lawsuits filed challenging the approval or administration of those contracts. Approval and administration of the contracts without litigation helps our clients to achieve objectives and creates a significant savings for the County.

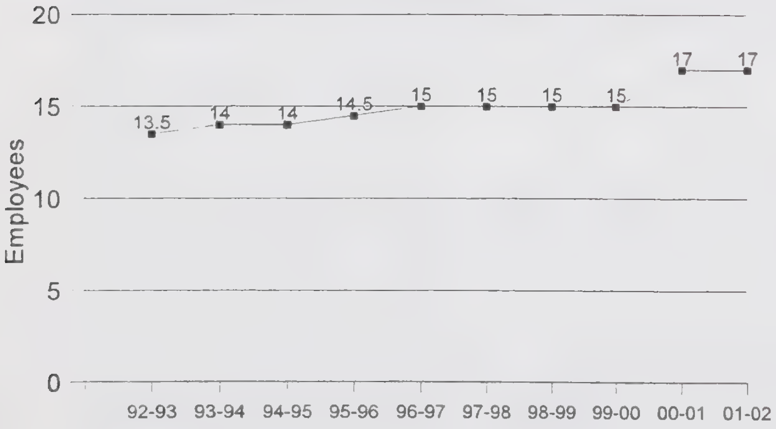
Performance Measure	00/01 Proj Results	01/02 Target
Major projects requiring legal advice which are resolved with a positive outcome determined as follows:	See below.	See below.
What: The outcomes of major projects.		
Why: Examination of the outcomes of major projects and the progress made on them before completion tends to correlate with the legal advice provided.		

Project:	**Results:**
• Legal advice on 2 County capital projects: County Administration building County Airport terminal	Client brings projects in on time at budgeted cost.
• Legal advice necessary for Planning Department to achieve goals listed in its budget.	Provide advice to Planning Director, Board of Supervisors, Planning Commission, Board of Construction Appeals, Subdivision Review board, and Planning Director in order to achieve community-wide planning goals.
• Legal advice necessary to fully implement the change in governance of General Hospital.	Implementation of the change in governance.

MISSION STATEMENT

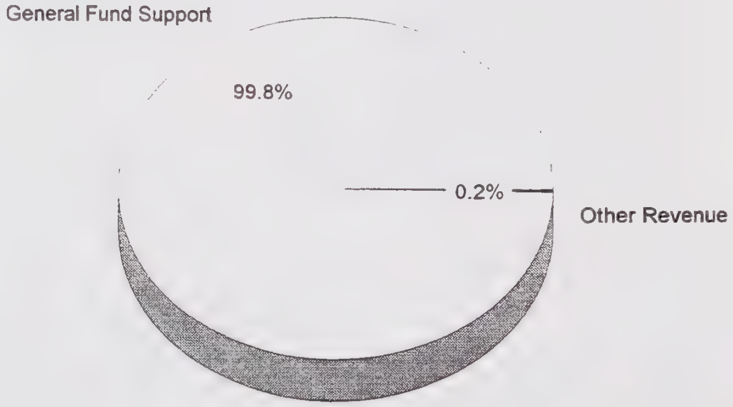
The mission of the Personnel Department is to provide effective human resource programs in support of the County's mission and equal employment opportunity.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 1,081,146	$ 1,166,260	$ 1,377,584	$ 1,339,893	$ 1,339,893
Services and Supplies	318,155	326,112	492,509	344,259	344,259
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 1,399,301	$ 1,492,372	$ 1,870,093	$ 1,684,152	$ 1,684,152
Less Intrafund Transfers	1,766	1,652	1,500	1,500	1,500
**Net Expenditures	$ 1,397,535	$ 1,490,720	$ 1,868,593	$ 1,682,652	$ 1,682,652
Revenues	1,824	285	600	600	600
General Fund Support (G.F.S.)	$ 1,395,711	$ 1,490,435	$ 1,867,993	$ 1,682,052	$ 1,682,052



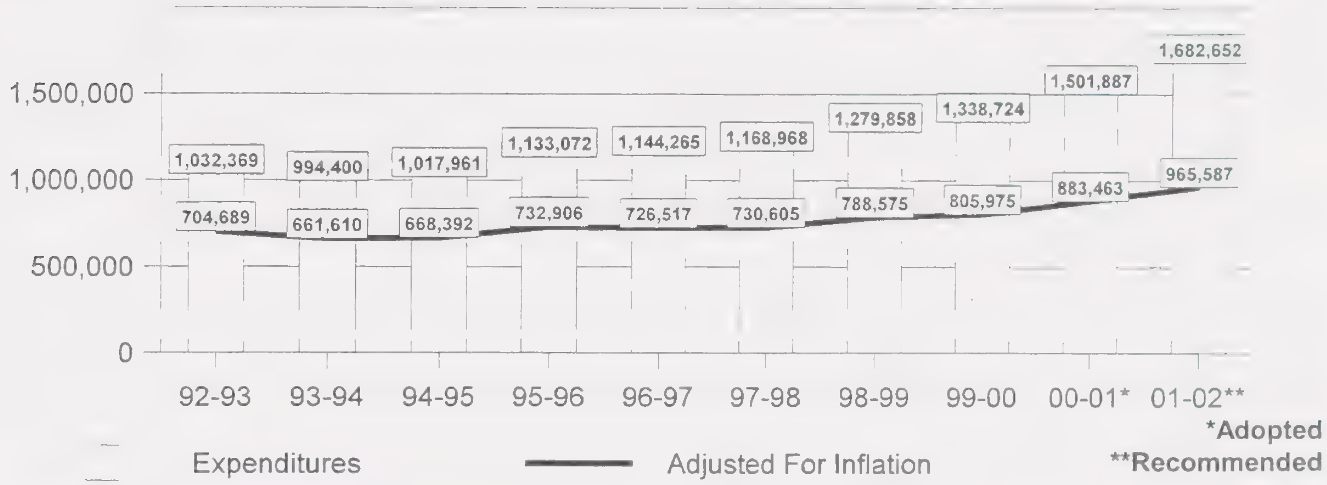
Number of Employees

(Full Time Equivalent)



Source of Funds

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Personnel Department is responsible for providing high quality and timely personnel programs to 23 departments and a work force of over 3,400 employees. Demands on staff have increased significantly in the last 3 years as the County's work force has grown. Personnel Department resources have not kept pace with the increasing number of employees and these demands may be summarized in three areas:

1) Recruiting & Testing. In our 1998 survey of departmental customers we received an overall rating of satisfactory but concerns were expressed about our ability to provide timely recruitment and testing services to meet the needs of County departments. In FY 96-97 there were: 124 Job Announcements, 584 requisitions for the filling of county vacancies (extra help and permanent), and 737 appointments into County employment. In FY 99-00 there were 228 Job Announcements, 920 Requisitions, and 958 appointments and for the first six month of FY 00-01 there were 145 Job Announcements, 556 Requisitions, and 603 appointments. As part of the FY 00-01 funding of our department, your board approved additional funding as recommended by our major customers, the other 22 County Departments. That funding was directed to technical staff in order to maintain our current level of support to both County Departments and our analytical staff to ensure that we met our performance standards for recruitments and certifications. An additional increase in the number of job announcements and requisitions are anticipated in the future as the result of the Civil Service Commission adopting a County Management proposal that we reduce the length of eligibility lists from 12 months to 6 months. While this will not double our workload, it may potentially result in a significant increase in the workloads of our analytical and technical staff by increasing the number of job requisitions submitted.

2) Classification Program. Also mentioned in the 1998 survey was our difficulty in completing classifications studies to meet the need of County Departments. In order to meet budget limits in previous years, a decision was made to redirect the resources that would have been utilized to maintain our countywide classification plan to recruitment and testing. This has resulted in an increase in our classification review cycle from a recommended 5 years to 10 years. The shift has caused an increase in the number of Grievance/Appeals heard by the Civil Service Commissions and the number of specialty specifications adopted by your Board. The Civil Service Commission has recommended that your Board contract out for a countywide classification study in order to reestablish the recommended review cycle. It is critical to our pay plan that we ensure the citizens of our County that our employees are properly classified and that pay is established on what the market place pays for those equivalent job duties.

3) Department Support Services. Staff members are increasingly required to spend extensive time in the following areas:

- Pre and post-employment fitness for duty background investigations and medical evaluations including Americans With Disabilities Act (ADA) accommodation analyses. The increase in requisitions for the filling of vacant positions has generated an increase in ADA analysis requirements.
- Staff support in conjunction with legal staff to resolve employee relations disputes and to assist in litigation-related activities.

- Timely advice and consultation to department managers regarding harassment, Family Medical Leave Act (FMLA), hostile work environment, Federal and State Employment Standards, and progressive discipline complaints have increased proportionally with the increase of the County's labor force and the complexity of labor law.
- Training, advice and consultation to departments to support the County's effort to avoid Sexual Harassment and other prohibited discrimination has increased with the decentralization of the responsibility for program management and complaint investigations to individual Departments. Lack of experience and knowledge on conducting Sexual Harassment complaints has led to additional Personnel Department staff time being allocated to correct inconsistent application of the County's Sexual Harassment Policy. This is being done jointly with outside legal staff.

In large part to the commitment that your Board made to fund our electronic upgrading, we continue to march forward into the world of E-Government. We have begun to post various employment information on the Internet and hope in the future to start accepting electronic applications. Public documents such as labor agreements, salary and benefit information, Civil Services Rules & Ordinances, and job descriptions have been or will be made available to persons riding the information highway. In this way we will facilitate and improve the public's access to County information and services.

The requested budget is in response to our commitment to provide quality and timely personnel services to the public and County departments. This requested budget addresses the concerns expressed by our customers that we deliver Recruitment and Testing services at an acceptable level and at the same time comply with our many legal mandates. The requested additional net increase of one and one-half (1½) FTE's will enable us to continue to meet this goal and will have a direct effect on our current service levels. Without additional staffing, and as the direct result of the growing number of requisitions and appointments to County employment, we have accepted the fact that we have reached the point that we will not be able to internally redirect resources and that the only alternative left is the reduction of our current service levels.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Personnel Department includes an increase of 14% in salaries and benefits. This increase is attributable to the mid-year reclassification of a Personnel Technician to a Personnel Analyst, cost-of-living adjustments for all staff, and the benefit increase associated with separating a full-time Personnel Technician into two half-time positions. The annualized cost of the two new positions added in the current year also contributes to the overall increase.
- The Services and Supplies account will remain at approximately the same level as the current year. The Department requested funding for a Countywide Classification Study. Funds are not recommended to be included in Personnel's budget, but will instead be placed in a reserve for this multi-year project. In addition, funding for a Commercial Applicant Tracking System is not recommended based on the lack of a budget augmentation request and related performance measures. Several replacement computers, printers, a laptop, and various training equipment are recommended. No fixed assets were requested.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Civil Service Commission/Board of Supervisors - Equal Opportunity Programs

Support the Civil Service Commission and administer and maintain the countywide merit systems and Equal Opportunity Programs. Prepare staff reports, policy recommendations and rule change proposals. Conduct required pre-hearing meetings in accordance with the Civil Service Commission procedural guidelines. Provide recording secretary clerical support.

Total Expenditures: $243,846 Total FTE: 2.62

Classification

Conduct job analyses, implement classification studies/audits requested by County departments or as approved through the budget process. Update job specifications to ensure accuracy and relevancy. Respond to salary related appeals and grievances.

Total Expenditures: $118,825 Total FTE: 1.05

Grievance and Discipline Consultation

Consult with department managers and supervisors to utilize effective supervisory techniques, implement disciplinary actions, and coordinate appeals and grievances, consistent with Federal and State employment laws and Civil Service Rules. Interpret and apply personnel-related Board ordinances, rules, regulations, and policies. Coordinate training for managers and employees to avoid discrimination and harassment, enhance supervisory and management skills, and orient new employees.

Total Expenditures: $354,478 Total FTE: 3.27

Labor Negotiations and Contract Management

Establish salaries and benefits and maintain an equitable salary plan for all County employees. Ensure compliance with the Meyers-Milias Brown Act, County policies and applicable laws, rules, regulations, and ordinances. Negotiate salary and benefit packages with the bargaining units representing approximately 80% of County employees.

Total Expenditures: $249,656 Total FTE: 1.53

Personnel Records Management

Process personnel-related information and documentation (payroll action forms, employee additions/deletions, step increases, etc.) to maintain the accuracy of payroll records.

Total Expenditures: $225,161 Total FTE: 2.95

Recruiting and Testing

Recruit and test new hires and candidates for promotion to fill all positions with the County. Maintain eligibility and certification lists and test validation. Coordinate the process for appeals and grievances on recruitment-related complaints.

Total Expenditures: $490,686 Total FTE: 5.58

GOALS/PERFORMANCE MEASURES

Department Goal: Conduct, monitor, and evaluate the personnel recruitment and selection process in a timely manner in order to provide County departments with qualified candidates while ensuring compliance with regulations.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of eligibility lists of qualified candidates provided to County departments within 90 days of the application close date when no "pool" of candidates exists. **What**: When a County department submits a request to fill a current vacancy and no current list of eligible candidates exists, Personnel posts the job opening to solicit applications. After all applications are received (the application close date), it takes 90 days to process the applications, conduct pre-employment testing, evaluate applicants, and compile a list of qualified candidates. **Why:** This process creates a "pool" of qualified applicants who are kept on file so that any new job openings of the same type can be filled from the existing pool rather than having to start the recruitment process over each time. By maintaining a pool of eligible candidates, Personnel is able to dramatically reduce the time to fill future vacancies and to ensure effective service to County departments who are attempting to fill open positions as quickly as possible.	85%	85%	We have experienced a 50% increase over the last 5 years in the number of vacancies to be filled with no current eligibility list (ranging from 125 to 250 vacancies/year) and receive an average of 6,000 applications annually. In addition, the San Luis Obispo County Civil Service Commission recently changed the Civil Service Commission Rules. Previously, eligibility lists remained active for 1 year. However, the Commission now allows for eligibility lists to be terminated after 6 months. As a result, we are anticipating an additional 30 to 40% projected increase in the number of recruitments required to fill open positions and a corresponding increase in our service target from 60 to 90 days.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of certified eligibility lists provided to County departments within 6 working days of request. **What:** Once a list of eligible candidates is created to fill a vacancy, it takes 6 days to certify the list of top candidates by verifying the current status of the candidates. **Why:** By certifying an eligible list to departments within a short period of time, departments will be able to interview and hire employees to meet the service needs of County residents. Personnel can provide much faster recruitment support to the requesting department if the eligible list is already created (6 day turn around rather than 90 days for an open recruitment in order to create an eligible list).	98%	98%	We have experienced a 30% increase over the last 5 years in job requisitions received for which a current eligibility list is maintained (ranging from 587 to 920 requisitions/year). Even with the changes in the Civil Service Commission Rules requiring eligibility lists to be terminated after 6 months, we expect to continue to maintain a 98% service standard.

Department Goal: Maintain a current and effective job classification system to ensure that job descriptions accurately reflect job requirements for recruiting qualified employees, foster salary equity, and minimize employee grievances.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of job classification grievances filed by County employees which are upheld by the Civil Service Commission. **What:** Except on a temporary basis, no employee can be required to perform duties beyond the scope of their job description. Employees who believe they are performing work beyond the scope of the description, have the right to file a grievance. If the grievance cannot be resolved with the supervisor, the employee has the right to appeal it to the Department Head, the Personnel Director, and finally, the Civil Service Commission. All attempts are made to resolve the issue before reaching the Civil Service Commission. **Why:** The job classification system determines the salary ranges for each position. Properly classifying positions ensures that the County has appropriate job standards and is correctly compensating its employees for work performed. If the Civil Service Commission upholds a grievance, it means that they are in agreement with the employee and an inequity occurred. The lower the number of grievances upheld by the Commission indicates that we are properly classifying position responsibilities.	New measure	25%	Because of limited staff resources, job descriptions are no longer reviewed automatically every 5 years. They are reviewed at the request of a County department or upon creation of a new position. Consequently, we have been experiencing an increase in grievances filed by employees who feel they are working "out of class". We have been able to deal with these issues on a priority basis, but we expect a continued increase in the number of grievances that will be pushed to the hearing level before the Civil Service Commission.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of job descriptions ("specifications") updated each year. **What:** The County has over 750 approved job descriptions. It is an accepted Personnel Administrative practice to review and update these descriptions in a timely fashion to ensure accuracy. **Why:** Properly classifying its positions ensures that the County is appropriately compensating its employees for work performed and recruiting using the most current qualification requirements.	10%	10%	The number of approved job descriptions/classifications has increased each year, in large part due to the increasing desire by County departments to create specialty descriptions specific to an individual department. In the past, we were able to review job descriptions every 5 years. With the current level of staff resources, we believe that a 10 year cycle of review is more realistic.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of job description/classification reviews requested by a department that are complete within 5 months.	85%	75%	Since we will not be reviewing job descriptions on a 5-year cycle, we expect an increase in the number of departments requesting individual classification reviews. Currently, we perform an average of 80 reviews annually. With limited staff resources, we expect to see a decrease in our ability to complete studies within 5 months.

What: Departments may request that the Personnel Department review a job description when they believe it has been redefined, consolidated, rendered out-of-date, or changed in concept.

Why: To assist in recruiting and retaining qualified employees. Properly classifying its positions also ensures that the County is correctly compensating its employees for work performed.

Department Goal: Coordinate mandated training and provide high quality, timely consultation and assistance to department managers, supervisors, and employees regarding personnel policies to promote a positive and productive work environment and minimize employee grievances.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of departmental harassment avoidance coordinators participating in annual harassment avoidance and anti-discrimination refresher courses.	New measure	100%	We are consistently meeting this target.

What: The Board of Supervisors has established a policy that all County employees will participate in an annual harassment avoidance/anti-discrimination refresher course. Personnel provides training for all departmental harassment avoidance coordinators who in-turn oversee delivery of annual refresher courses to members of their departments.

Why: To create and maintain a workplace free from harassment and discrimination.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of managers and employees surveyed who felt "satisfied" that the training provided by Personnel helped to avoid the filing of formal grievances and discrimination/harassment claims.	New Measure	75%	We have established this as one of our priorities in the commitment of staff resources and have maintained a consultation/training program because of the possible financial and time ramifications of not offering this service. So far, our customers feel satisfied that this is a good expenditure of our resources.

What: Personnel Department staff trains supervisors to more effectively handle employee claims or complaints as they occur in order to avoid the filing of a formal grievance. The response is based on a survey of department managers and employees.

Why: To establish and maintain an efficient workplace in order to maximize productivity and minimize taxpayer expenditures for harassment or discrimination claims.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of managers and employees who felt "satisfied" that the consultation services provided by the Personnel Department were effective in assisting them in resolving a potential grievance, discipline or harassment issue. **What:** When requested, Personnel staff will offer advice to managers and employees on how to resolve grievances and issues of discipline, discrimination, or harassment. This response is based on a survey of department managers and employees. **Why:** Establish and maintain an efficient workplace in order to maximize accountability of the County workforce, ensure regulatory compliance, and minimize liability and lawsuits.	New measure	90%	We have established this as one of our priorities in the commitment of staff resources and have always been available for consultation with departments because of the possible financial and time ramifications of not offering this service. So far, our customers feel satisfied that this is a good expenditure of our resources.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of grievances, discrimination or harassment claims upheld by the Civil Service Commission. **What:** Employees who believe their grievances have not been properly addressed by using established internal processes have the ability to present their petition to the Civil Service Commission or the Board of Supervisors. All attempts will have been made to resolve the issue before reaching the hearing level. **Why:** To ensure the quality of advice and training being given to managers and supervisors.	New measure	10%	Because of the time spent on consultation and the quality of advice given to our supervisors and managers, we believe that we have explored every opportunity for resolving an issue before it reaches the hearing level. Last year, we had 4 grievances appealed to the Civil Service Commission with none of the grievances being upheld by the commission.

Department Goal: Conduct salary surveys to negotiate contracts with bargaining units, perform annual salary range adjustments, maintain equity, and ensure compliance with the Prevailing Wage Ordinance and applicable laws.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of compliance with statutory requirements for salary changes. **What:** The County is required to ensure that salaries for all classes of employees comply with the Prevailing Wage Ordinance which supports salary equatability with the marketplace. **Why:** To ensure compliance with statutory requirements.	New measure	100%	We must assure the employee bargaining units that we will comply with statutory requirements for the establishment of salaries or we will lose the ability to maintain multi-year contracts. We currently have every bargaining unit under a multi-year contract. Employee Relations staff pride themselves on being able to maintain an uninterrupted history of labor peace.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of supervisors surveyed who are "satisfied" that the services provided by the Labor Negotiations and Contract Administration staff meet or exceed the mandate for prevailing wages.	New measure	75%	Through the efforts of the Employee Relations staff, the County has all of its' bargaining units under multi-year contracts. The most recent survey results indicated a "satisfactory" level of service.
What: Labor Negotiations and Contract Administration staff negotiate labor contracts with the bargaining units representing 80% of County employees (excludes management and confidential employees). This measure represents the supervisors' level of satisfaction with labor negotiations.			
Why: Since the largest expenditure within the County's budget is for employee salaries and benefits, it is important that County managers are satisfied with the outcome of labor negotiations.			

Department Goal: Manage all personnel records in a timely and accurate manner to ensure the effective preparation of the payroll.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage compliance with internal quality control program which audits personnel records to ensure data entry accuracy.	New measure.	90%	It is critical that data entered into the County's History and Payroll system be as accurate as possible. Top priority is given to this by the technicians in our office who review and submit data for input by the Auditor's Office. Since the major impact is on payment of salaries and benefits, an undetected error causes additional work for both offices.
What: Percentage of work that is accurately and correctly entered into employee history and payroll system.			
Why: Employee records and payroll documents must accurately reflect employee status in order to correctly compensate employees.			

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of payroll changes processed within 2-week payroll processing schedule.	New measure	98%	It is critical that data entered into the County's Payroll system be as timely as possible. Top priority is given to this by the technicians in our office who review and submit data for input by the Auditor's Office. Since the major impact is on payment of salaries and benefits, a delay causes additional work for both offices. Other work is delayed in order to accomplish this work within established timeframes.
What: The County operates under a 2-week payroll cycle and all necessary employee payroll changes must be submitted within established timeframes.			
Why: To ensure compliance with regulatory requirements that employees be paid in a timely fashion.			

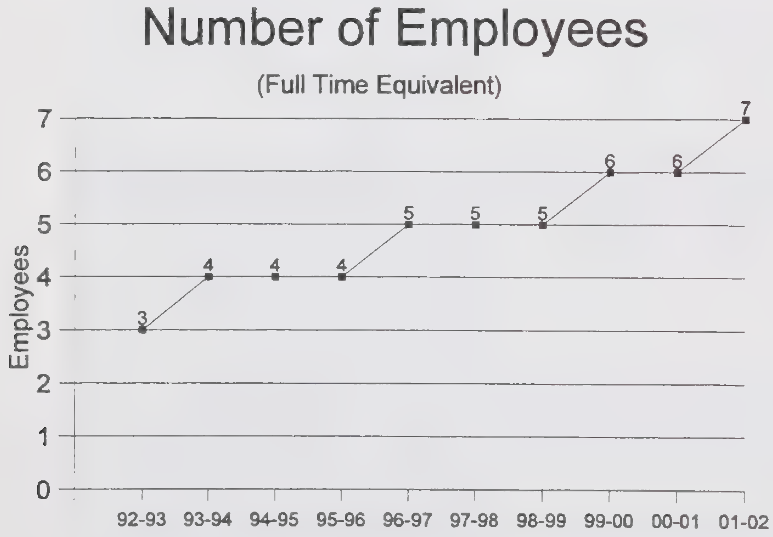
Retirement Plans

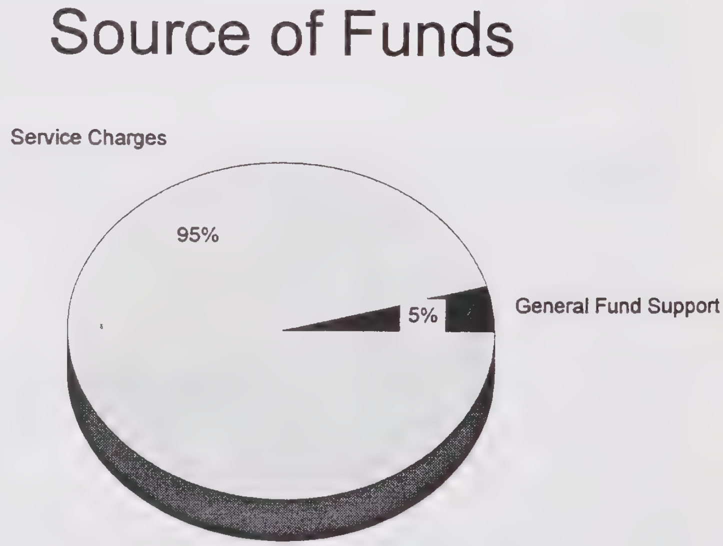
Budget Unit: 2120

MISSION STATEMENT

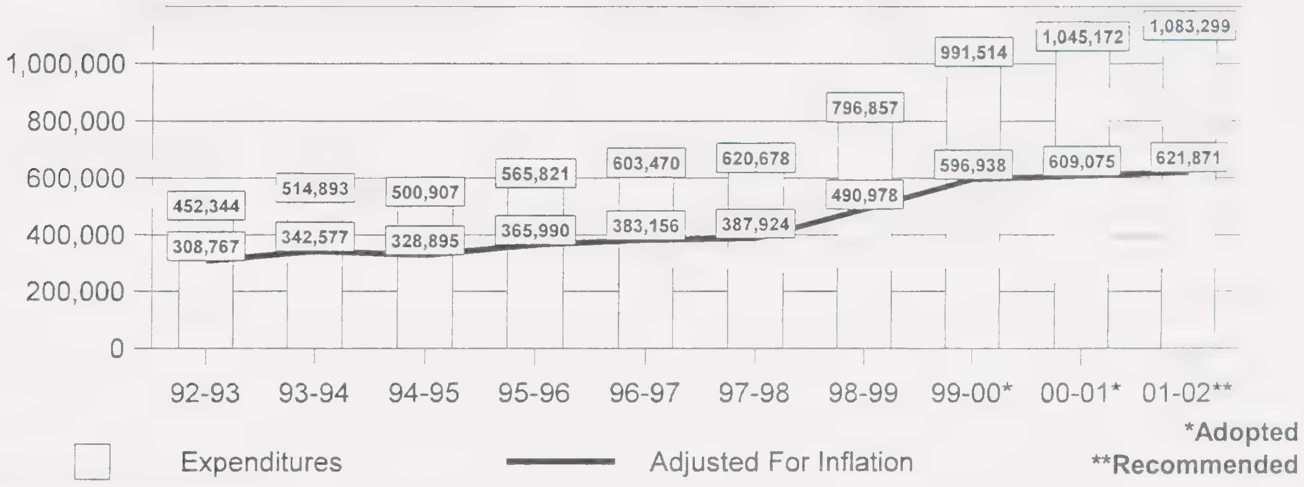
The mission of the San Luis Obispo County Pension Trust is to adequately fund and promptly pay the benefits accrued by Employees of San Luis Obispo County pursuant to the provisions of the San Luis Obispo County Employees Retirement Plan and consistent with Article 16, Section 17 of the California State Constitution.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 128,292	$ 131,977	$ 467,190	$ 467,190	$ 467,190
Services and Supplies	164,833	182,057	616,109	613,745	613,745
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 293,125	$ 314,034	$ 1,083,299	$ 1,080,935	$ 1,080,935
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 293,125	$ 314,034	$ 1,083,299	$ 1,080,935	$ 1,080,935
Revenues	238,050	270,242	1,032,247	1,032,247	1,032,247
General Fund Support (G.F.S.)	$ 55,075	$ 43,792	$ 51,052	$ 48,688	$ 48,688





10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

This Budget Unit involves two service programs: The San Luis Obispo County Deferred Compensation Plan and The San Luis Obispo County Pension Trust. The appropriation for the Pension Trust portion of this budget unit is adopted each year by the Pension Trust Board of Trustees and is fully reimbursed from the Pension Trust fund. The appropriation of the Deferred Compensation portion of this budget unit is funded by the General Fund. Funding for this budget unit is expected to increase during 2001-2002 due to several factors.

In the case of the Deferred Compensation program, this request reflects the continued increased utilization of the program. Since 1993, the participation in this program has continually increased by more than 75%. Currently, more than 50% of County employees participate in this program. During the same period, assets under management have increased by over 200%, while the County appropriation toward operating this program has increased by approximately 24.6%.

The current request represents a 10% increase in appropriations or an additional $4,671.00. The primary factors driving this increase include the increased participation noted above and increases in the amount of County overhead charged to this program.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Board of Trustees is responsible for approving expenditures and revenues associated with this program. The Board of Trustees adopted the budget for the Pension Trust program in January, 2001. The Pension Trust program uses 95% of the operating budget, with the balance being used by the Deferred Compensation program. This budget is then incorporated into the County financial system.

Administration of the Deferred Compensation program is supported by the General Fund. Participation in the deferred compensation program continues to increase with approximately 1,600 participants and in excess of $52 million in assets for fiscal year 2001/02. Based on the increased participation, an increase of $2,307 in the fees paid to the consultant managing the program is recommended.

A new Accounting Technician position was recommended by the Pension Trust Board to address increased accounting workload associated with the 2% at 55 program and the increase in volume and complexity of the trust accounts. All staffing costs are paid with pension trust funds.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Deferred Compensation Plan

To provide the resources necessary for the daily operation of the County Deferred Compensation Plan.

Total Expenditures: $48,688 Total Staffing (FTE): 0.5

Pension Trust

The Pension Trust is administered and managed by the Pension Trust Board of Trustees. Funding for this program is adopted each year by the Board of Trustees and is included for information purposes, and in accordance with Section 405 of the By-Laws of the Board of Trustees of the San Luis Obispo County Pension Trust. The Trustees adopt funding to provide the resources and staff necessary for the administration of the Pension Trust and operation of the Employees Retirement Plan.

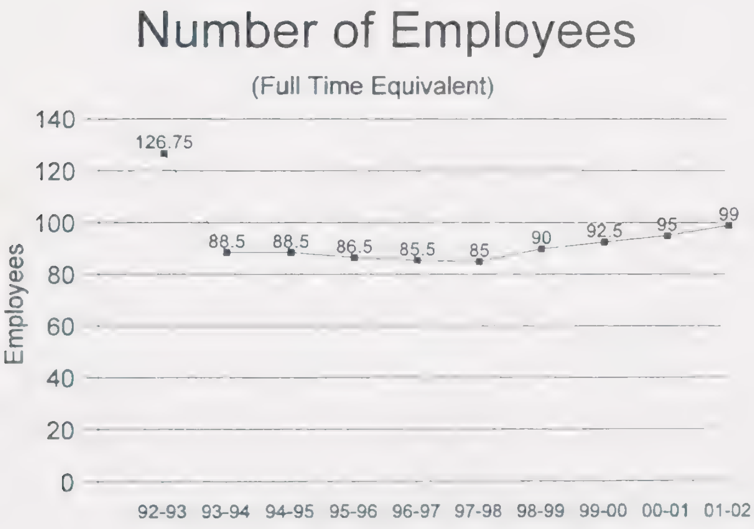
Total Expenditures: $1,032,247 Total Staffing (FTE): 6.5

General Services
Budget Unit: 2180

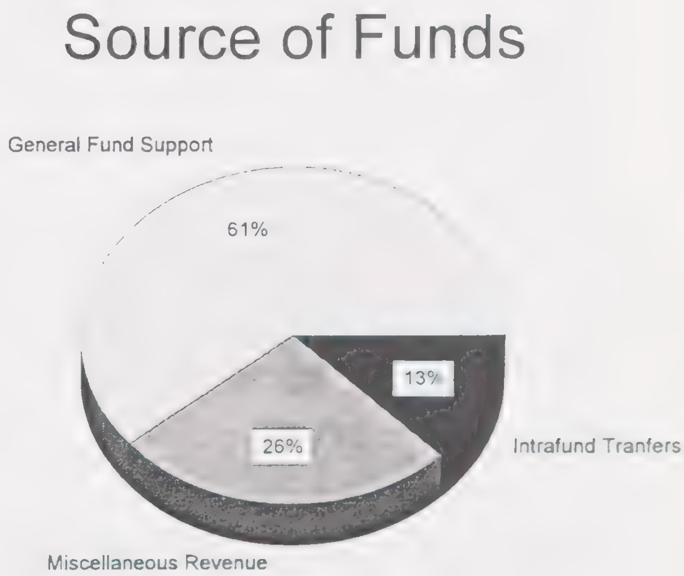
MISSION STATEMENT

The Department of General Services shall serve the public and all county employees with excellence, cost efficiency, and respect as a significant service provider for the County of San Luis Obispo.

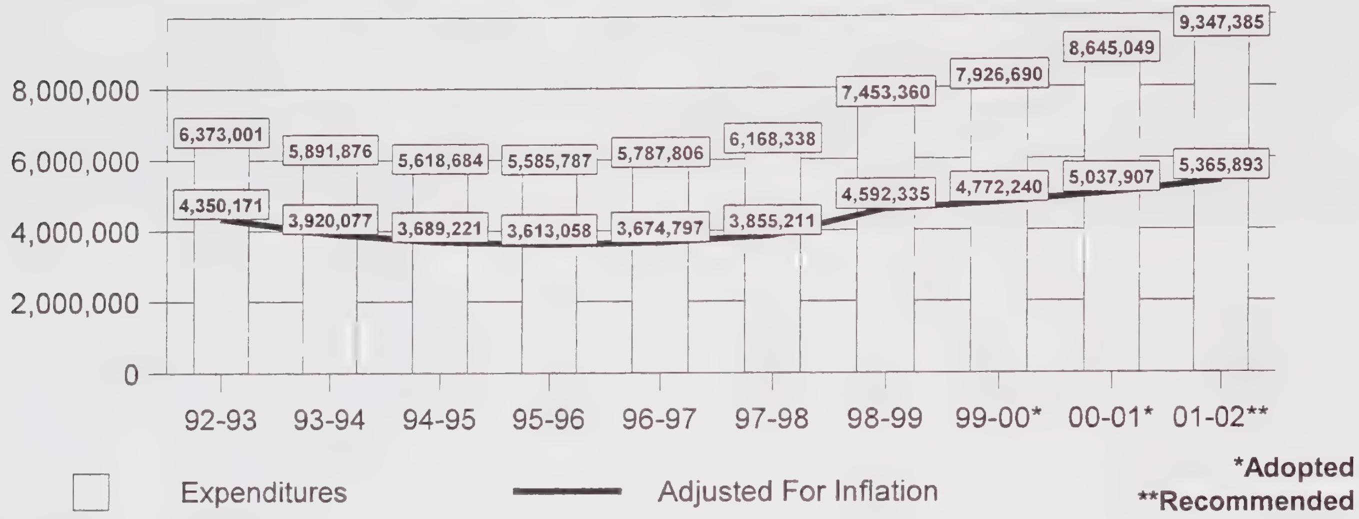
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 4,907,617	$ 5,002,925	$ 5,555,308	$ 5,461,392	$ 5,461,392
Services and Supplies	2,990,340	3,593,348	3,793,938	3,856,508	3,856,508
Other Charges	8,774	8,181	19,485	19,485	19,485
Fixed Assets	19,959	93,170	10,000	10,000	10,000
**Gross Expenditures	$ 7,926,690	$ 8,697,624	$ 9,378,731	$ 9,347,385	$ 9,347,385
Less Intrafund Transfers	1,030,611	1,086,913	1,183,446	1,183,446	1,183,446
**Net Expenditures	$ 6,896,079	$ 7,610,711	$ 8,195,285	$ 8,163,939	$ 8,163,939
Revenues	2,393,841	2,610,872	2,470,957	2,470,957	2,470,957
General Fund Support (G.F.S.)	$ 4,502,238	$ 4,999,839	$ 5,724,328	$ 5,692,982	$ 5,692,982



In 1993-94 Parks became a separate fund



10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

The Department of General Services is submitting its annual budget at 112% of last year's funding. The base year has not been adjusted for the 2000/01 cost of living adjustment (COLA) and we are therefore absorbing this cost as part of our "bottom line". The majority of the increase is for new positions and rental space costs. New positions and upgrades represent 5.1% of the additional cost, while 3.1% are the current year's inequities and COLA's. Another 2.5% is due to step increases. The bulk of the 2000 account increases are in utilities and rental increases.

Overall salaries have increased by $542,207 due to the net addition of 6.5 new positions and reclassifications. This is the requested addition of one (1) Maintenance Mechanic III, one (1) Utility Coordinator, the change of Mail Clerk from ½ to full time, one (1) assistant real property agent, one (1) groundsworker, and two (2) new custodians. Portions of all new positions and upgrades are being funded through increased user charges in the intrafund and revenue accounts. Although the Utility Coordinator position does not have direct offsets this fiscal year once the position is filled grants and utility savings will make the position 100% revenue offset.

The services and supplies accounts in our budget request have increased by $412,355 mostly due to the increased costs for rental space for outside departments and a projected utility cost increase of 15% for next fiscal year. The requested amount was being reduced by savings for grounds maintenance charges from Parks with the addition of a new groundsworker position.

The fixed asset accounts have decreased by $109,950 (as the new fixed asset limit is $5,000), and they are now reflected in the 2210 significant value account. The only 4000 account expenditure is the funding for the purchase of tax deeded property.

Intrafund transfers have risen by $10,152 based upon user demand and new negotiated salary for employees. Higher postage charges to departments are responsible for some of that increase

Revenues have increased by $110,370 which is a mixture of higher demand by some agencies and reduced support charges to others. Negotiated salary increases are eventually reflected in higher charges to user departments. Also the projected increase in electricity costs are being passed on to the non general fund departments.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
Assistant Real Property Agent/$43,592	Assist in leasing, permitting, acquisition, purchase, sale and transfer of land, buildings and improvements.	Ensure the property data base is up to date and 100% accurate Perform 12 lease site inspections Ensure 90% tenant and landlord satisfaction rate Generate $10,000 in revenue through the sale of 6 qualified surplus properties
2 Custodians/$58,014	Provide additional staff to improve the quality of custodial services to County maintained facilities	Reduce the ratio of square footage of office space cleaned per custodian from 21,542 to 19,946 (Industry standards identify an optimal ratio of 1 custodian for every 18,000 sq.ft. of office space) Increase customer satisfaction rating from 67% to 85%
Utility Coordinator/$50,341	Establish a program to manage the costs of operational utility charges paid by the County.	Save $25,000 per year in utility costs through utility audits Decrease utility usage by 5% through conservation efforts Contain utility cost increase to 20% (as compared to 40% predicted by the industry)

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget for the Department of General Services increases the General Fund support by 6% compared to last year's budget. Most of this increase is for new positions and rental space costs. The recommended budget includes several new positions. An Assistant Real Property Agent, two new Custodians, and a Utility Coordinator are recommended. In light of the current energy crisis, the requested Utility Coordinator position will be brought before the Board in May 2001. Portions of the new positions will be funded by increased user charges to departments. The cost of the Utility Coordinator position will eventually be offset by grants and utility savings.

- The services and supplies accounts are recommended to increase by 8% over the current year mostly due to the increased costs of rental space and utility cost increases. The only fixed asset is $10,000 for the purchase of tax defaulted property. Revenues are recommended to increase about 4% based on increased charges to other county departments for maintenance services and electrical cost increases for non-general fund departments.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Administration

Provide general management, supervision, accounting, and secretarial support to all divisions in General Services, County Airports, County Garage, Reprographics, Parks and Golf Courses.

Total Expenditures: $1,120,581 Total FTE: 14.5

Architectural Services

Manage the construction process (design, bidding, contractor selection, implementation, and contract administration) for capital improvement and maintenance projects for County-owned buildings.

Total Expenditures: $925,308 Total FTE: 14.0

Central Mail

Distribute interoffice and U.S. mail for all County Departments and pick-up, meter, and sort outgoing U.S. mail to take advantage of pre-sort discounts.

Total Expenditures: $699,347 Total FTE: 2.5

Central Services

Manage the centralized purchasing program for all County Departments and the Special Districts which are under the control of the Board of Supervisors.

Total Expenditures: $391,593 Total FTE: 6.0

Custodial Services

Provide general office maintenance, custodial services, and related supplies for County facilities.

Total Expenditures: $1,245,622 Total FTE: 28.0

Facility Maintenance Services

Perform general operational maintenance and preventative maintenance of County-owned facilities utilizing in-house staff or contracted vendors depending upon the scope of the project.

Total Expenditures: $1,860,810 Total FTE: 27.0

Grounds Services

To maintain the landscaping of County buildings and facilities in a timely manner.

Total Expenditures: $394,471 Total FTE: 3.0

Maintenance Projects and Utilities

To maintain and enhance utility services for existing County facilities.

Total Expenditures: $1,242,726 Total FTE: 0

Property Management

Manage the utilization, leasing, permitting, acquisition, purchase, sale and transfer of County-owned real property, including land, buildings, and improvements. Procure, negotiate, establish and administer real property lease contracts and agreements for County Departments (i.e. County as Lessee and County as Lessor/Permittor).

Total Expenditures: $1,466,927 Total FTE: 4.0

GOALS/PERFORMANCE MEASURES

Department Goal: Provide timely, accurate, and cost effective architectural services to all County Departments with capital improvement and maintenance projects.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of capital improvement/ maintenance projects initiated within one year of approval by the Board of Supervisors.	90%	95%	Architectural Services is currently responsible for over 200 capital and maintenance projects with an appropriated budget of over $68,920,000.

What: This tracks the percentage of projects started within one year of approval by the Board of Supervisors.

Why: This ratio of projects started verses projects approved is a measure of timely performance by Architectural Services and is a measure of staff's commitment to meet the capital project needs of County Departments in a timely manner.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of capital projects completed within their original budgeted cost estimate.	90%	92%	This is a new measure, however Architectural Services is currently on target to meet its projected results. This measure shows a relatively high level of success given that Architectural Services manages approximately 200 projects a year and is achieving over 90% compliance with the estimated project budget.

What: This is a measure of the percentage of projects completed within their budgeted allocations compared to the total number of projects completed within a fiscal year. This ratio gives the success rate of projects completed within budget.

Why: This measure reflects on the ability of Architectural Services staff to manage projects cost effectively and to provide reliable and accurate cost estimating for the County's Capital Improvement Program.

Department Goal: Provide timely and effective custodial services to all County Departments.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of County departments rating custodial services as "good" to "excellent" in annual customer survey.	75%	85%	An increase of staff support in FY 00/01 by using extra help personnel is projected to raise an early 2000/01 custodial survey satisfaction rating of 67%. This rating, for the most part, is the result of downsizing of the custodial services staff beginning in FY 92/93 and continuing through FY 95/96 while facilities were continuing to come on line. The 2001/02 target assumes the addition of 2 permanent Custodial positions.

What: Annual surveys of County Departments provides a measure of customer satisfaction regarding the cleanliness of facilities, staff responsiveness, staff courtesy and the ease of doing business with Custodial Services

Why: Our success in providing acceptably clean facilities to client Departments is ultimately measured in the responses and opinions of our clients. Periodic surveys help staff better measure those opinions.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Square footage of office space cleaned per custodian. **What:** This measure shows the amount of office space each custodian is responsible for keeping clean. **Why:** This measures helps to show the efficiency of our custodial staff.	21,542 square feet	19,946 square feet	Custodial industry standards state that one custodian is needed for every 18,000 square foot of office space to maintain an acceptable level of cleanliness in a facility. The 2001/02 target assumes that we will add 2 new custodial positions and not increase office space.

Department Goal: Provide timely and effective facility maintenance service to all County departments in a cost effective manner.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of total person hours available dedicated to the preventative maintenance program. **What:** This measure compares the maintenance person hour resources being dedicated to and utilized in the preventative maintenance program. **Why:** The overall goal is to increase and enhance the preventative maintenance program to limit unscheduled breakdowns, control costs for major maintenance and reduce the number of routine work orders requested by Departments. Measuring hours dedicated to the preventative maintenance program is an indicator of a more or less active PM program.	13%	15%	Our Preventative Maintenance Program, having no clients driving it, has been reduced due to increasing levels of routine work orders and projects requested by Departments through the maintenance work order process. These ongoing demands have limited our ability to devote a higher percentage of person hours to the PM program. General Services requested additional staff in FY 01/02 to enhance our PM program and establish a minimum program effective target of 20% PM. The ultimate long term goal is having 40% to 50% of all maintenance completed being routinely scheduled preventative maintenance. Once the PM program reaches an effective minimum percentage of utilization, it will be the driver of its own growth.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of routine, operational maintenance work orders receiving a response within 5 days. **What:** This is a measure of the time required from receipt of a work order to the actual on site response to that work order by a maintenance mechanic. We have determined that a 5 day response time for routine work orders would be a desirable maximum response time. **Why:** The quicker the on site response is to maintenance work orders received, the faster the problem can be repaired. Responding quickly should limit the impact of needed facility repairs on client operations. The overall goal is to make the facility as transparent as possible for the end users.	60%	75%	With the recent addition of maintenance mechanics for this FY, we are confident that we will reach the 60% 5 day response time indicated above. Staff believes that 5 day response percentage is still not high enough to effectively remove the facility as an impediment to County Department operations. Our ultimate goal will be to raise the target to 90% by, among other things, increasing preventative maintenance so that more items are routinely repaired or replaced before they become user issues requiring work orders.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of County Departments rating maintenance services as "good" or "excellent" in annual customer survey. **What:** Annual survey of user Departments would measure opinions about the condition of the facilities, the quality of staff service and the ease of doing business with Maintenance Services. This measure focuses on the overall quality of our maintenance building service. **Why:** All of our efforts to provide transparent facilities for client Departments ultimately comes down to the satisfaction and opinions of those end users. Periodic surveys helps staff better measure those opinions.	85%	90%	The overall ratings of staff quality, technical ability, ease of communications and ability to obtain service are high. Management anticipates that a strong focus on user service will be a catalyst to increased ratings in this area of measurement.

Department Goal: Procure, negotiate, establish and manage leased space to support effective operations of County Departments (i.e. County as Lessee); negotiate, establish and administer contracts with tenants of County-owned real property (i.e. County as Lessor/Permittor).

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Cost per square foot less than or equal to the market rate for space the County is leasing from landlords as it relates to newly established or renewed contracts (i.e. County as Lessee). **What:** A comparison of the cost per square foot paid by the County for leased space versus the market rate for comparable lease space. **Why:** To ensure the cost effectiveness of County leases.	New measure.	Less than or equal to market rate at time of contract origination.	In the position of County as Lessee, the Property Management Division is currently responsible for managing 86 leases valued at $2,054,258 in annual rental payments which demonstrates the financial imperative to responsibly negotiate new and renewed contracts.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Total number and annual change in contracts (i.e. leases, agreements, permits) being managed and/or administered by the Property Management Division. **What:** A comparison of the change in total number of contracts (i.e. leases, agreements, permits) being managed annually by the Property Management Division. **Why:** To optimally process and manage projected contract market trends as they relate to the real property portfolio.	New Measure	234 contracts	The Property Management Division is currently responsible for 234 contracts (i.e. leases, agreements, permits).

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of site inspections, with a follow up status report, conducted for leased space (i.e. County as Lessee and County as Lessor/Permittor). **What:** A general physical inspection of leased space to examine overall compliance with building standards, health and safety issues, and general contract stipulations, and to report any concerns to the appropriate County departments. **Why:** To ensure contract compliance, reduce health and safety risks, minimize potential liability claims and resulting lawsuits and establish rapport with tenants and landlords.	New measure.	12	12 inspections will be scheduled and performed annually on 234 contracts.

Department Goal: Negotiate the purchase, acquisition, sale, transfer, and use of County-owned real property (buildings and land) managed by the Department of General Services to benefit the public interest.

Communitywide Result Link: A well-governed community. A prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of surplus property sales and/or transfers initiated as they relate to the County's Surplus and Sale Policy. **What:** Identify specific marketable surplus properties within the Department of General Services' real property portfolio and initiate the sale or transfer of said identified properties. **Why:** To generate revenue through the sale of surplus properties, to generate revenue by returning properties to the Tax Rolls, and to reduce County liability associated with the properties.	New measure.	6	The Department of General Services currently has an inventory of 379 mostly substandard surplus properties that could potentially be sold to adjacent property owners or transferred.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Total number and annual change in permits (i.e. Use, Access, Film, Government Center) issued and managed by the Property Management Division for County-owned real property controlled by the Department of General Services. **What:** A comparison of the change in total number of permits (i.e. Use, Access, Film, Government Center) annually issued and managed by the Property Management Division. **Why:** To optimally process and manage public requests for the use of County-owned real property controlled by the Department of General Services.	New measure	109	The Property Management Division will process and manage approximately 109 permits in fiscal year 2000/01.

Department Goal: To provide timely and accurate Administrative support services to General Services and enhance vendor satisfaction by efficiently processing invoices for payment.

Communitywide Result Link: A well-governed and prosperous community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of vendors who are paid within 30 days of receipt of invoice if proper documentation is received. **What:** Invoices from vendors, suppliers, and contractors which are processed within 30 days of receipt. **Why:** To provide prompt payment to vendors doing business with the County.	98%	99%	Vendors doing business with General Services are assured of prompt payment for their services and materials if they supply proper documentation. Only occasionally are vendors paid beyond this target due to staff shortages or vacations.

Department Goal: Efficiently provide timely and reliable distribution of U.S. and interoffice mail service to all County departments.

Communitywide Result Link: A Well-Governed Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average cost per piece of mail distributed. **What:** Measures the average cost to distribute each mail piece of U.S. mail. **Why:** To ensure cost effectiveness of county operations.	New measure	.46 cents	Staff is planning to implement this new measure beginning July1, 2001. 2001/02 results will be utilized in future efficiency and bench-marking efforts.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of County departments rating their level of satisfaction with the services of Central Mail as satisfactory or better. **What:** Results of a customer satisfaction survey. **Why:** To ensure internal customers needs are satisfactorily met.	95.5%	100 %	Results of our customer satisfaction survey indicate the goal is close to being met. We will continue to monitor our customers' satisfaction level with our services.

Department Goal: Efficiently provide effective purchasing services to meet the needs of County departments and maintain the public trust in the expenditure of County funds.

Communitywide Result Link: A Well Governed Community

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of purchasing transactions reviewed for competitive pricing. **What:** A measure of the percentage of purchasing transactions that included a competitive process or other cost comparison prior to contracting. **Why:** To encourage market competition among suppliers of goods and services and assure cost effectiveness.	New Measure	20%	Staff is planning ahead to implement this new measure beginning July1, 2001. 2001/02 results will be utilized in future efficiency and bench-marking efforts. The 2001/02 target is an industry standard which estimates that 20% of the transactions usually encompass 80% of the total dollars.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of County departments rating their level of satisfaction with the services of Purchasing Services as satisfactory or better. **What:** Results of a satisfaction survey. **Why:** To ensure that purchasing services offered are responsive and satisfactory in meeting the needs of County departments.	97.6%	100 %	Results of our customer satisfaction indicate the goal is close to being met. We will continue to monitor our customers' satisfaction level with our services.

Reprographics
Budget Unit: 2270

MISSION STATEMENT

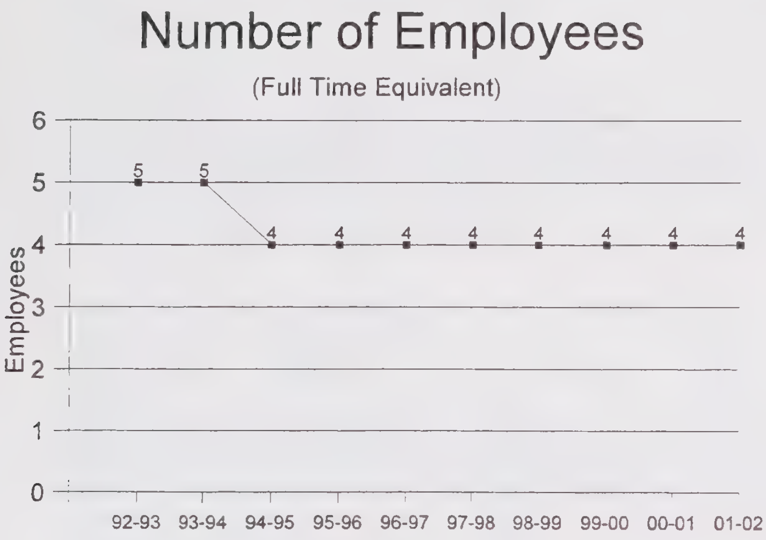
Provide centralized Reprographic services which are productive, efficient, and effective in satisfactorily meeting the copying, offset printing, and blueprint needs of our customers.

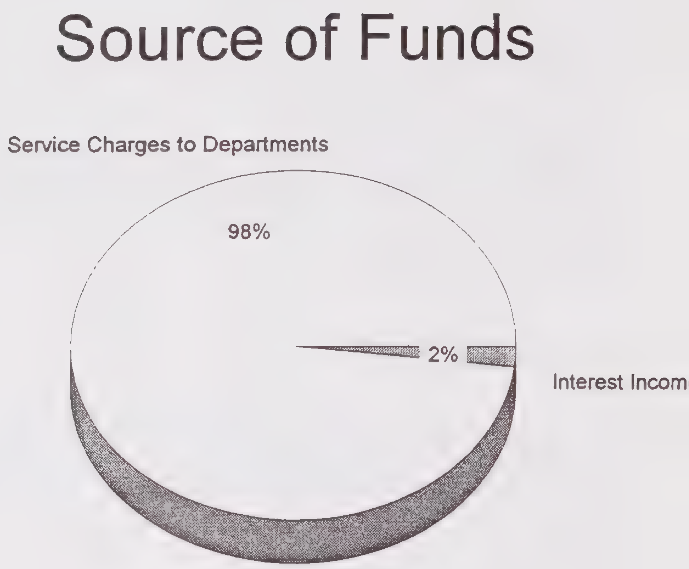
SCHEDULE 10

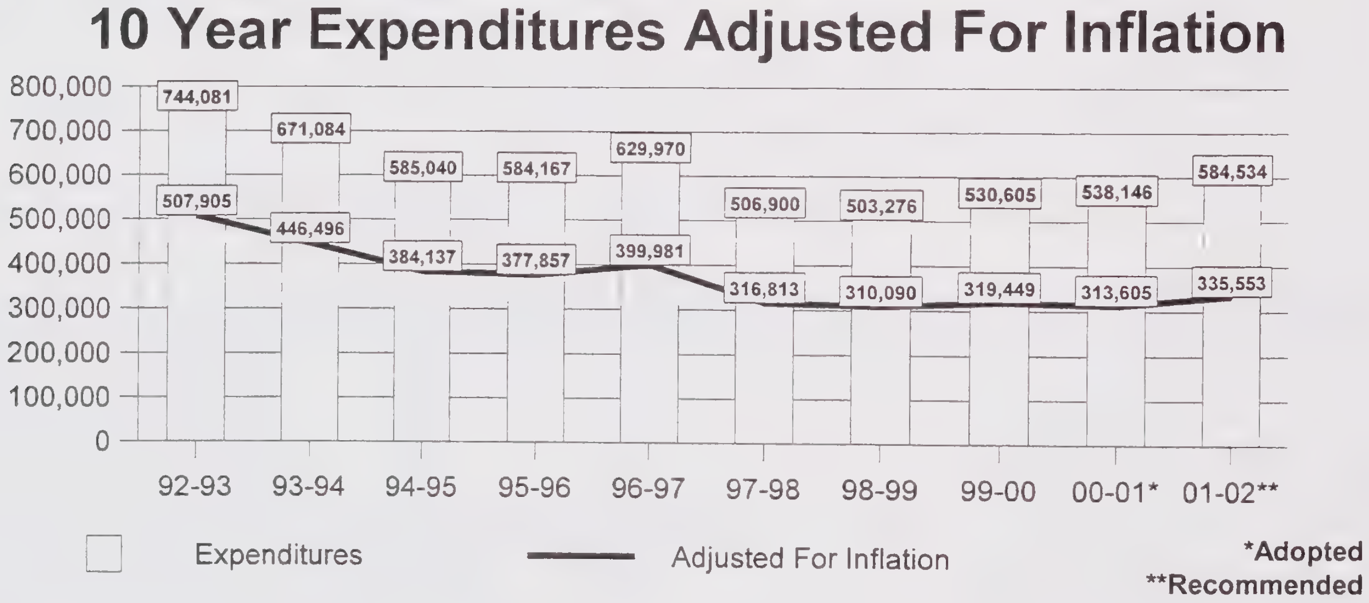
OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Copying and Printing	535,399	631,633	574,284	574,284
Other	0	0	0	0
TOTAL OPERATING REVENUES	535,399	631,633	574,284	574,284
NONOPERATING REVENUES				
Interest	10,206	9,109	10,250	10,250
TOTAL NONOPERATING REVENUES	10,206	9,109	10,250	10,250
OPERATING REVENUES				
Sale of Fixed Assets	(15,000)	0	0	0
TOTAL OPERATING REVENUES	(15,000)	0	0	0
TOTAL REVENUES	530,605	640,742	584,534	584,534
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	176,263	194,279	204,439	204,439
Services and Supplies	343,187	351,047	304,011	304,011
Depreciation	6,472	21,690	21,690	21,690
Countywide Overhead Allocation	36,257	38,250	54,086	54,086
TOTAL OPERATING EXPENSES	562,179	605,266	584,226	584,226
TOTAL EXPENSES	562,179	605,266	584,226	584,226
NET INCOME (LOSS)	(31,574)	35,476	308	308
FIXED ASSET EXPENDITURES				
Equipment	73,051	0	88,000	88,000
TOTAL FIXED ASSET EXPENDITURES	73,051	0	88,000	88,000

Reprographics

Budget Unit: 2270







DEPARTMENT COMMENTS

There are no changes proposed for permanent staffing levels for next fiscal year. The budget reflects a full staff, with no extra help or support from the mailroom staff. It also includes a projected 3% COLA adjustment for employees.

No funds are budgeted for a potential print shop relocation pending the results of the latest space study for the Government Center and the pending expansion of the Courts Holding Facility.

There are two high priority fixed asset requests that will allow Reprographics to keep pace with digital technology being utilized in the industry. Both items are replacements of existing equipment and although they are budgeted as fixed assets, staff is evaluating whether it would be more cost effective to obtain a lease/purchase or a loan from the General Fund.

Revenues have increased by $22,264 due to increased usage by departments and projected 15% and 3% increases

Reprographics

Budget Unit: 2270

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The Department of General Services administers the Reprographics budget as an internal service fund. Money is transferred from other county departments to pay for reprographic services.

- No new positions are being added and work levels are expected to remain comparable to last year. A digital plate maker and digital server upgrade are recommended as replacement fixed asset purchases.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Reprographics

Provide centralized reprographic services to County departments and other governmental agencies, including copying, offset printing, and blueprinting.

Total Expenditures: $584,534 Total Staffing (FTE): 4.0

GOALS/PERFORMANCE MEASURES

Department Goal: Provide productive and efficient centralized reprographic services to County departments.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of all quick copy and printing requisitions completed by the customer's required delivery date and time. **What**: A measure of customer service based upon timeliness of completion. **Why:** To ensure effective customer service.	100 %	100 %	Results of this measure indicates the goal is being met. We will continue to monitor our timeliness in meeting customers' needs.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of customer survey respondents who rate quality of reprographics services as satisfactory or better. **What:** Survey results of internal County department customers. **Why:** To ensure effective customer service.	96%	100%	Results of our customer satisfaction survey indicate the goal is being met. We will continue to monitor our customers' satisfaction level with our services.

MISSION STATEMENT

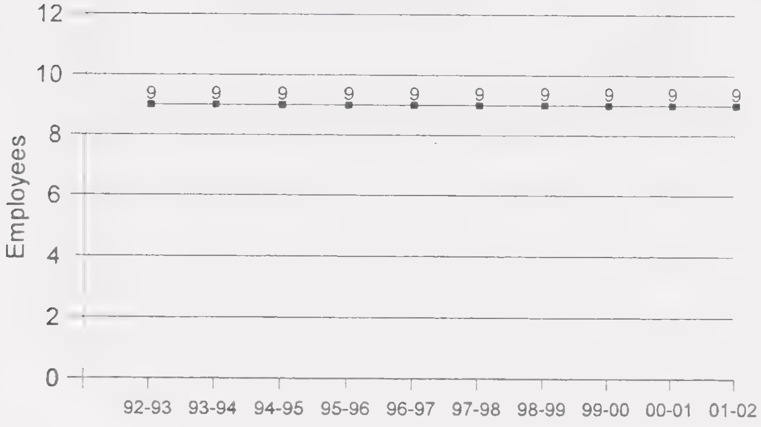
The County garage provides safe, dependable transportation to our customers by finding innovative and cost effective strategies for managing our fleet.

SCHEDULE 10

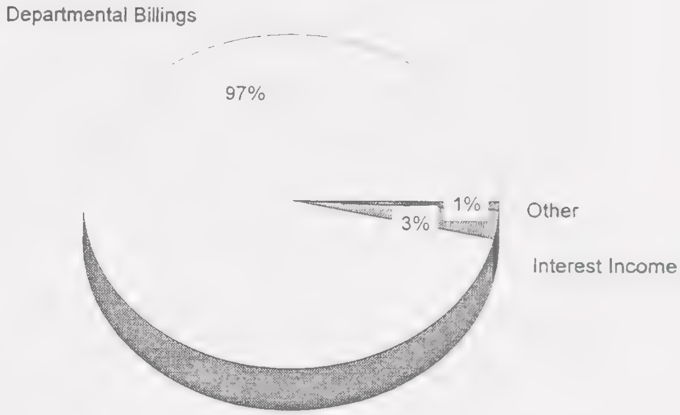
OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Departmental Billings	1,996,803	2,535,893	2,492,183	2,492,183
Fuel Charges (Co. Eng.)	201,429	243,846	250,632	250,632
Fuel Charges (Transit)	110,045	218,811	198,788	198,788
Fuel Charges (SCAT)	29,318	0	0	0
Pool Car Charges	90,318	94,516	99,347	99,347
TOTAL OPERATING REVENUES	2,427,913	3,093,066	3,040,950	3,040,950
NONOPERATING REVENUES				
Interest	70,107	66,548	84,000	84,000
Accident Restitution	0	0	0	0
Gain on Sale of Assets	(8,229)	(3,969)	25,000	25,000
Other	0	103,504	0	0
TOTAL NONOPERATING REVENUES	61,878	166,083	109,000	109,000
TOTAL REVENUES	2,489,791	3,259,149	3,149,950	3,149,950
EXPENSES:				
OPERATING EXPENSES				
Salaries and Benefits	424,927	441,232	501,700	501,700
Services and Supplies	1,288,640	1,472,012	1,309,281	1,309,281
Depreciation	920,540	1,222,688	1,208,311	1,208,311
Countywide Overhead Allocation	41,633	84,422	108,213	108,213
TOTAL OPERATING EXPENSES	2,675,740	3,220,354	3,127,505	3,127,505
TOTAL EXPENSES	2,675,740	3,220,354	3,127,505	3,127,505
NET INCOME (LOSS)	(185,949)	38,795	22,445	22,445
FIXED ASSET EXPENDITURES				
Equipment	747,621	1,731,658	1,412,300	1,412,300
Other	0	0	0	0
TOTAL FIXED ASSET EXPENDITURES	747,621	1,731,658	1,412,300	1,412,300

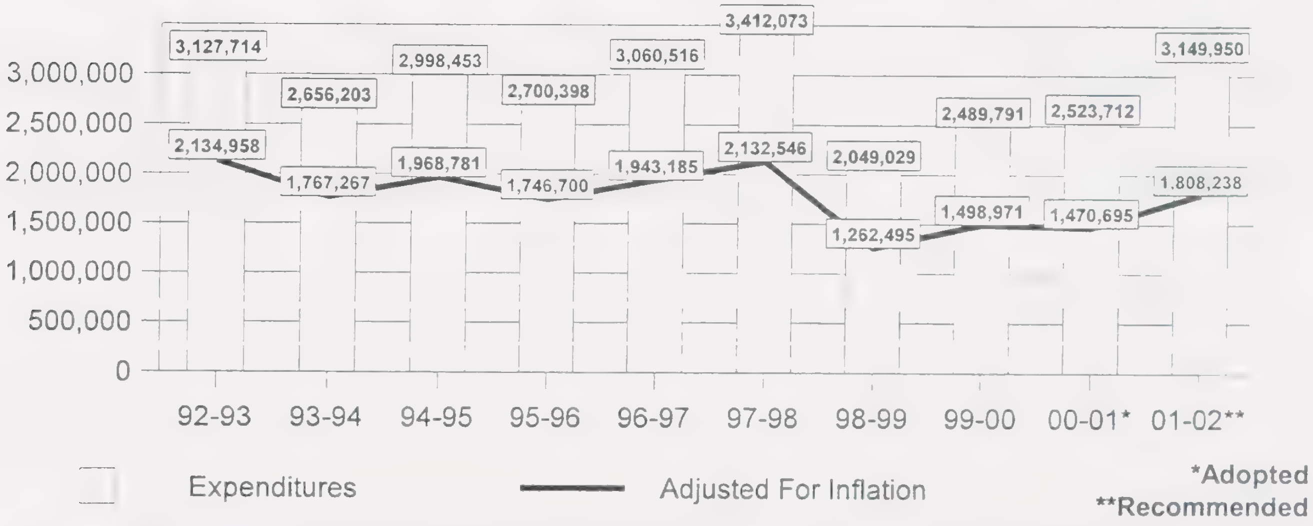
Garage

Budget Unit: 2300


Number of Employees

(Full Time Equivalent)


Source of Funds


10 Year Expenditures Adjusted for Inflation

DEPARTMENT COMMENTS

The Department of General Services, County Garage is submitting its annual budget for fiscal year 2001/02 with no increase in staffing levels. Salaries have increased by $78,765 due to current and projected COLA's, step increases, and a reorganization of staffing completed in February, 2001.

As newer vehicles are being added to the fleet the vehicle depreciation costs have risen correspondingly. This trend will continue in subsequent fiscal years. These costs are passed on to user departments as part of their monthly billing for their assigned vehicles.

In accordance with the current Board policy concerning age and mileage of vehicles, only the highest priority vehicles are being replaced. Last fiscal year there were 101 vehicles being replaced versus 79 vehicles proposed for replacement next fiscal year. This includes fourteen (14) Social Services vehicles that had been deferred for a number of years due to funding shortfalls.

Revenues have increased by $173,652 reflecting (1) contributions for replacement cost of vehicles by non General Fund departments, (2) new mileage rates due to higher fuel prices, and (3) increased billings to Public Works and Regional Transit for higher fuel costs.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The Department of General Services administers the Garage budget as an internal service fund. Money is transferred from other county departments to pay for these services.
- No new positions are requested or recommended. Overall services and supplies are recommended to decrease compared to the current year.
- In accordance with a depreciation schedule based on Board established policy, it is recommended 79 vehicles be replaced in 2001/02. This includes 14 patrol cars and 14 vehicles for Social Services which have been deferred for replacement for a number of years due to funding shortfalls.
- Revenues are recommended for an increase to reflect contributions for vehicle replacement costs by non-General Funds departments, new mileage rates due to higher fuel costs, and increased billings to County Public Works and Regional Transit for higher fuel costs.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Garage Operations

Operate the County Garage and the centralized motor pool with a fleet of cars, trucks, police vehicles, and equipment (mowers/tractors/trailers) for use by various County departments at the lowest possible maintenance and operating costs.

Total Expenditures: $3,149,950 Total Staffing (FTE): 9.0

GOALS/PERFORMANCE MEASURES

Department Goal: Manage and operate a full-service automotive operation (purchase, maintenance, fueling, and sale) of an extensive fleet to meet the needs of Law Enforcement and other County departments in a cost effective and timely manner.

Communitywide Result Link: A safe community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of vehicles with full-service preventive maintenance completed within 24 hours of delivery of vehicle, if parts are available.	95%	95%	The County Garage has recently completed a reorganization plan for staffing that has enabled us to meet this goal.

What: County Garage policy is to perform preventive maintenance on each vehicle every 4 months or 4,000 miles and for law enforcement vehicles, every 2 months or 5,000 miles.

Why: To minimize costly repairs and enhance productivity for vehicle drivers.

Garage

Budget Unit: 2300

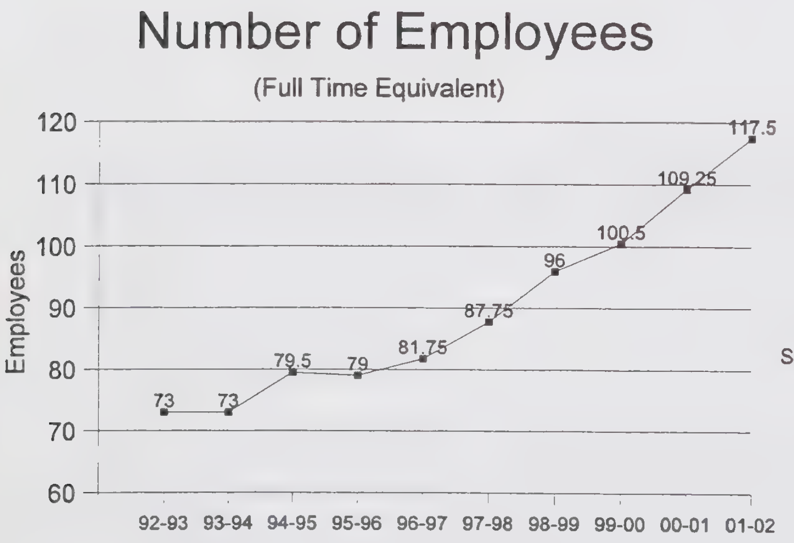
Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of service requests (non-preventive maintenance) completed within 24 hours of delivery of vehicle, if parts are available. **What:** County Garage policy is to perform service requests (non-preventive maintenance) on each vehicle within 24 hours of delivery of vehicle to County Garage. **Why:** To insure that operating departments have sufficient vehicles to perform their duties.	90%	90%	All repairs to county vehicles are presently being completed during the same day if parts are available. In addition, Garage staff is providing a pickup and delivery service that is minimizing departments labor costs to transport vehicles to the County Garage facility.

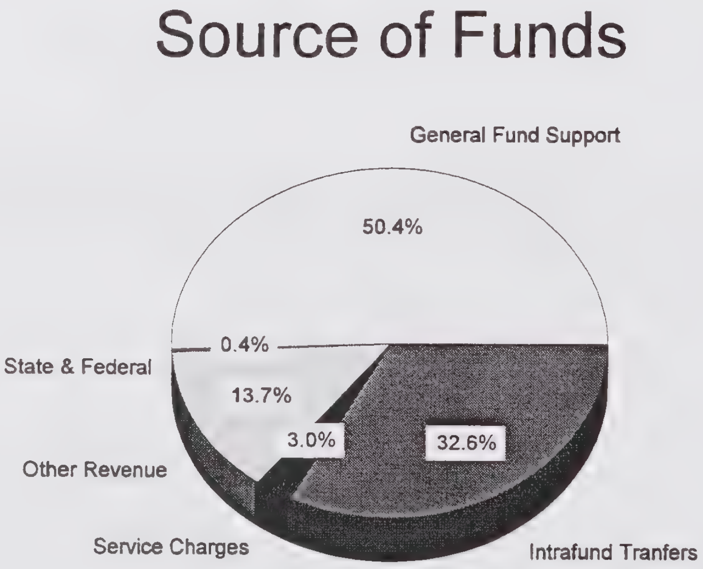
Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of survey respondents who rated quality of vehicle maintenance as "good" or "excellent". **What:** Annual surveys of vehicle users measure how effective Garage staff is at maintaining vehicles to their customers satisfaction. **Why:** To insure satisfied customers and meet their vehicle needs.	New measure	85%	Since this is a new measure the results of our efforts will not be known until next year. Garage staff is presently enclosing inspection reports after each vehicle service and asking for comments regarding satisfaction with services performed.

MISSION STATEMENT

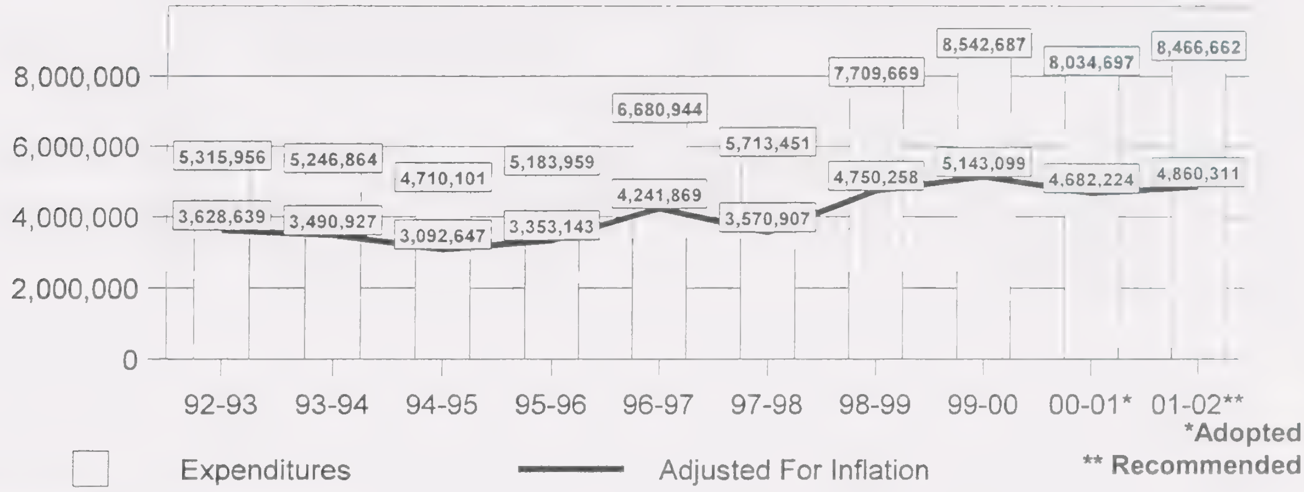
Information SERVICES will provide accurate and reliable customer automation services to County departments by supplying voice and data communications, centralized computing, decentralized computing, and custom application development to promote excellence and high availability in delivery of government services to the public.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 6,659,764	$ 7,548,929	$ 9,125,551	$ 8,515,301	$ 8,515,301
Services and Supplies	2,610,764	2,988,968	3,788,454	3,872,226	3,872,226
Other Charges	40,063	38,858	0	0	0
Fixed Assets	1,931,707	163,072	180,600	165,100	165,100
**Gross Expenditures	$ 11,242,298	$ 10,739,827	$ 13,094,605	$ 12,552,627	$ 12,552,627
Less Intrafund Transfers	2,699,611	3,259,490	4,128,697	4,085,965	4,085,965
**Net Expenditures	$ 8,542,687	$ 7,480,337	$ 8,965,908	$ 8,466,662	$ 8,466,662
Revenues	2,455,405	1,898,906	2,250,464	2,140,878	2,140,878
General Fund Support (G.F.S.)	$ 6,087,282	$ 5,581,431	$ 6,715,444	$ 6,325,784	$ 6,325,784


Number of Employees
(Full Time Equivalent)


Source of Funds

10 Year Expenditures Adjusted For Inflation



DEPARTMENT COMMENTS

Last year's budget request allowed Information SERVICES to:

- Complete the installation of the Lotus NOTES electronic mail and calendaring system and to completely remove the older mainframe-based SYSM system from county use by December 31, 2000.
- Information SERVICES expanded the county-managed telephone service from 4200 extensions to 4300, and voice mail system to include 1,843 voice boxes exceeding our 1,600 goal.
- ISd's purchase of the Zenworks network management software was intended to allow us to manage computer servers and desktops remotely, but has been delayed by network infrastructure coordination and incompatibility. We expect to solve the infrastructure problems soon and continue this effort this year. Once completed, significant technician travel time will be saved and our customer's equipment availability will be improved.
- ISd's effort to combine information being displayed on separate monitors at the 911 Dispatch Center has progressed to ordering the new equipment with an installation date estimated to be March 3, 2001. Once completed, Dispatchers will be able to see the information they need much more efficiently.
- The microwave and radio coverage improvements have progressed to negotiating for space on the North Coast for a radio repeater site. Once completed, iSd is prepared to install, test and activate the repeater and remove the 250 square miles of "dark" radio coverage.
- ISd expanded and improved our graphical presentation systems and has installed the County's Intranet service with two applications (the Auditor's FMS reporting, and Planning & Building's GIS maps). County departments are now able to view their financial data via their PCs and Internet browser.
- The addition of the new Law and Justice Programmer has allowed us to provide support to the California Law Enforcement Telecommunication System message switching software. The County's Criminal Justice departments and the seven local police departments use this system. The increase in staff has allowed us to enhance the 83 different inquiry screens with data editing and online help.
- The partial funding for the Data Access Innovation project has allowed us to install and test a new customer tool called QMF. This product will allow the customer to select data from mainframe files, report and download the data to their desktop. Departments are then able to use this data for goal and results-based decision tracking.

Information SERVICES prepared its budget request intending to continue the work described in last year's Technology Plan. The following items are included:

(1) Intranet and Internet and E-Government Security staff
This new position will expand our security management capabilities and reduce the risk of the county's data being compromised or improperly obtained. In addition to bolstering our security, we intend to simplify the customer's access by reducing the number of sign-on names and passwords.

(2) DAS position to support Systems & Programming development
ISd is changing the tools and techniques we use to develop and support our customers' application systems. This change is very dependent on our personal computers and our ability to manage the development tool kit. This position will be responsible for work which will free up more expensive Programmer staff for application development.

(3) Transition of central development to new standards
Our customers are insisting on graphical presentation of their data, faster application support and far more ability to manipulate their own data without being dependent on iSd staff. We have requested four additional staff persons to facilitate this transition and to meet this demand. Failure to meet the demand is likely to result in more decentralized application systems, less efficient data exchange between departments, and higher application vendor support costs.

(4) System support staff for data access innovation (NOTES)
There are twenty-two departments described in the county budget book. ISd supports all of them. The seven or eight major departments have 70% of iSd's resources dedicated to their support. Lotus NOTES is a robust product that provides many tools that allow a customer to process information for themselves with minimal support from iSd. This position is requested to support these facilities and to advocate for the use of the NOTES capabilities.

RECOMMENDED BUDGET AUGMENTATIONS AND RELATED PERFORMANCE RESULTS

Unit/Amount	Description	Results
$59,817 - Systems Software Specialist	Systems Software Specialist for iSd.	To provide internet and wide area network security to ensure the protection of county data as we move county business to the internet.
$160,000 -Department Automation Specialists	Department Automation Specialists for the Mental Health Department, Agricultural Commissioner, Planning and Building and the City of Arroyo Grande	To provide increased automation services to various departments.
$62,128 - Programmer Analyst	Programmer Analyst for the Department of Social Services	To support newly mandated issuance of electronic benefits for cash aid and food stamps, direct deposit of cash aid and support for the Statewide Automated Welfare system.
$31,000 - Equipment	Two pickup trucks for the communications shop.	To provide additional resources for communications staff to be at more locations simultaneously to maintain communication reliability.
$124,100 - Replacement radio equipment	Includes communication repair test equipment, replacement radios for mountaintop repeaters and back-up microwave links for Cuesta Peak.	Replacing 20 year old test equipment in the shop and in the field. Replacement radios for the volunteer network to enhance public safety communications. Cuesta Peak microwave link as an emergency backup to our primary system.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The recommended budget reflects a small increase in General Fund support. The budget as recommended allows iSd to maintain department service levels, replace outdated radio and communication equipment and provide an increase in service to other departments.
- Salaries and benefits have increased by 18%. The increased cost is due to normal cost of living increases and six new positions that are described above. Five of the recommended positions are revenue offset as they provide service to other County departments and the City of Arroyo Grande.
- Services and supplies and fixed assets are recommended at a lower level than last year. The final payment of an internal loan occurred last year and less equipment is requested for 2001-2002.
- Revenue is up 23%. This is due to iSd's attempt at full cost recovery for the work they do for other County Departments and outside agencies.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Data Center

Produces information processing via centralized computers. These tasks include collecting, processing, reporting, and distributing County information. Also, provides centralized computer operating system support, and maintenance of the computer networking infrastructure, both hardware and software. These centralized computer services are used to collect and maintain County information systems that contain high volumes of data necessary to serve the public needs.

Total Expenditures: $3,826,834 Total Staffing (FTE): 25.53

Office Automation

Provides departmental computer support, including acquisition, installation, hardware warranty support, departmental file server support, technical consultation, technical training referral services , and out stationed technical support. This service provides technical assistance to County departments maintaining low to medium volumes of data and County records necessary to serve the public needs.

Total Expenditures: $3,701,336 Total Staffing (FTE): 46.19

Radio Communications

Provides two-way radio communications for public safety and County business communications. Uses microwave technology and includes medical communications between the Sheriff's Office, hospitals, and ambulance service necessary to deploy County services to the public.

Total Expenditures: $916,649 Total Staffing (FTE): 7.52

Systems Development

Provides for the implementation of new application information systems. These systems provide new or enhanced capabilities to County departments serving the public.

Total Expenditures: $1,431,293 Total Staffing (FTE): 14.81

Systems Maintenance

Provides for changes and modifications necessary for the continued usefulness of computer-based information processing. This maintenance ensures that the County's processing meets necessary public, legislative, policy and organizational changes.

Total Expenditures: $2,153,944 Total Staffing (FTE): 21.95

Telephones

Administers and controls the County telephone system. This includes phone consulting services to county agencies, coordinating phone changes, billing for phone services, and operating the County's voice messaging system.

Total Expenditures: $522,571 Total Staffing (FTE): 1.5

GOALS/PERFORMANCE MEASURES

Department Goal: Provide reliable radio communications support to County departments and public safety agencies.

Communitywide Result Link: A Safe Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the County's unincorporated area that has reliable radio coverage. **What**: This tracks the percentage of land in the county unincorporated areas that has reliable radio coverage. **Why:** A safe community requires a full coverage reliable radio system that allows for quick, complete dispatch of police, fire and ambulance services to the unincorporated areas of the County.	New Measure	61%.	The County's current radio system provides coverage in approximately 50% of the unincorporated areas of the county, which encompasses all of the highly populated areas. The remaining 50% that is not "covered" is primarily in remote areas of the County. For FY 2001-02, we plan to focus on improving the reliability of radio coverage in the North Coast and Highway 166 corridor in South county. This would bring our reliable radio coverage to 61% of the unincorporated area.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time electronic repairs to patrol cars and County vehicles are serviced in one business day. **What:** All service order requests are completed within one business day (in by 9:00 a.m., out by 5:00 p.m.). **Why:** System down times cause delay or cancellation of patrol schedules and restrict deputies from maintaining patrols and responding to emergencies.	New Measure	90%	Since this is a new measure, Information Services has not been tracking the turn-around time of repairs. Our goal is to start tracking in fiscal year 2000-2001 and have a 90% success rate with the one day turn-around service of electronic repairs in fiscal year 2001-2002.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time the County's radio communication system is available. **What:** Maintain the availability of the county-wide microwave radio communication system to an outage level of no more than 32 seconds per year (the public safety interconnect industry standard is 99.9999% availability). **Why:** The microwave radio communication system provides radio communication for county-wide public, safety and emergency service agencies. Full availability contributes to a safe community.	99.9999%	99.9999%	Information Services is consistently meeting the industry standard for communication system availability.

Department Goal: Provide reliable and cost-effective telephone and voice mail services to County government offices.

Communitywide Result Link: A Well-Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of telephone service requests for new services (e.g. additional lines) completed within ten business days. **What:** The number of times requests for new services are completed within ten business days. **Why:** This measure is indicative of the quality of service provided to our customers, which enhances their ability to serve their customers and the public.	New Measure	98%	The majority of orders for new telephone services take 3-5 business days, but a few take 14 days, so an average was chosen. The County contracts with the local telephone provider and is held to the standards that are set by the provider and the level of services available under the contract.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of telephone service requests for repairs, changes, or added features that are completed within one business day. **What:** The number of times a request for service repair, change, or an added feature that are completed within one business day. **Why:** This measures the response time of both Information Services' staff and the dedicated local provider. This is important for County departments to enable them to be productive and work to provide services to their customers.	New Measure	98%	Since this is a new measure, Information Services has not been tracking the repair times but will start during FY2000-01. The County contracts with the local telephone provider and is held to the standards that are set by the provider and the level of services available under the contract. The County has a dedicated service technician in the San Luis Obispo city area that takes care of the repairs. The County also has a dedicated account team, billing group and service group that enables the County to receive priority services. Information Services also has access to the vendor's software that allow changes in service features to be made within minutes.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time customer telephone and voice mail billings are timely and accurate.	New Measure	92%	Information Services is not currently tracking this percentage but will start in FY2000-01. Information Services hopes to benchmark these services against others in the industry in the following years.

What: This is the tracking of when telephone billings are provided to the customers, in a timely way (within 30 days of the end of a billing period) and accurate the first time.

Why: Timely and accurate billings are necessary to provide excellent services to our customers, and will enable the customer to service the public in a more efficient and timely manner.

Department Goal: Provide high quality and cost-effective automation services to our customers.

Communitywide Result Link: A Well-Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of desktop automation systems delivered to the requesting department within 30 days of receipt of the order.	New Measure	95%	The previous target of ten business days for delivery of a ready to install computer increased to 30 calendar days in order for the County to obtain an estimated $200,000 per year savings from managing and improving county hardware and software vendor contracts. The County found that it could sign onto the Western State Contract Alliance (direct purchasing from Compaq) to receive a 12% reduction in hardware prices. Today, the majority of the computers purchased are replacement computers, and therefore the need for more timely service did not outweigh the need for a more cost-effective service.

What: The percentage of desktop system purchases (hardware & software) in which the number of days from Information Services' receipt of a purchase requisition to the date product is delivered to the requesting County Department is 30 calendar days or less.

Why: To monitor and manage the timeliness of microcomputer product (hardware and software) deliveries, to assess the performance of County contractors, and provide Information Services' customers with consistent service levels.

Information Services Division

Budget Unit: 2250

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of average cost savings off published manufacturers' list prices on computer and network products. **What:** Comparison of manufacturer list prices for both microcomputer products (e.g., processors and PC software), and network products (e.g., hubs and routers) using published list prices and the actual prices paid by the County under negotiated discounts and/or contracts. **Why:** To identify and monitor the savings the County achieved through technology purchasing agreements and vendor relationships initiated by Information Services.	New Measures	11% for microcomputer products & 25% for network products	The perception of the customer is that the prices they see in local advertisements are less than the prices the County pays their contracted vendor. Through the year, Information Services will research three advertisements that seem to have a lower price for the same equipment we buy. Information Services will then publish the results of those comparisons to all County departments.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of project milestones met for custom designed application development and enhancement projects. **What:** An on-time completion rate of project milestones managed by the Systems and Programming division for systems built or enhanced "in-house." **Why:** Completion of new application systems and enhancements is crucial to providing computer systems that help County departments and other agencies conduct their business efficiently and effectively.	New Measure	75%	The Systems and Programming division does track project development and enhancement by establishing milestones, but does not do so consistently enough to produce a meaningful measurement. Information Services will develop a more consistent tracking system in FY2000-01 and start a more meaningful tracking measurement for FY 2001-02.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the time automation systems and the wide-area-network is available. **What:** The percentage of availability is measured against scheduled up-time and reported or discovered down-time. **Why:** Availability of County computing resources translates directly into customer productivity and ultimately into their service delivery to the public.	New Measure	95%	Since this is a new measure for Information Services, historical availability data will have to be created. It is our goal to track each automation system and the wide-area-network's availability in order to understand the amount of time systems are available and to improve that availability to 95%.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of the total county operating budget spent on technology. **What:** The annual net county cost (NCC) of the Information Services' budgets, when considered as a percentage of the total budget, reflects the level of investment in centralized automation and communication county-wide support. **Why:** Technology investment at the enterprise level has a direct relationship to county-wide effectiveness and efficient public service delivery and can be compared with comparable counties.	New Measure	3%	Since the 1990-91 fiscal year, Information Services has averaged 2% of the total County operating expense and is not meeting the industry standard of 3% for county governments. Each year Information Services will obtain the industry standard information from the International City/County Management Association (ICMA) in order to benchmark San Luis Obispo County against that standard.

Department Goal: To provide great service to our customers.

Communitywide Result Link: A Well-Governed Community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of responses to Customer Satisfaction Survey rating overall effectiveness as "Satisfactory" or better. **What:** The percentage of those responding to an annual survey that rate Information Services in terms of both efficiency and quality (timeliness, accuracy, courtesy and satisfaction) as "Satisfactory" or better. **Why:** Providing efficient and quality services to our customers will assist them in providing cost-effective services to county citizens.	New Measure	97%	Information Services' last customer survey indicated that 95.6% of those responding indicated they were 'Satisfied' or 'Very Satisfied' with our services. Information Services may join all other departments in a consolidated survey being considered by the County Administrative Office next year.

Risk Management

Budget Unit: 2340

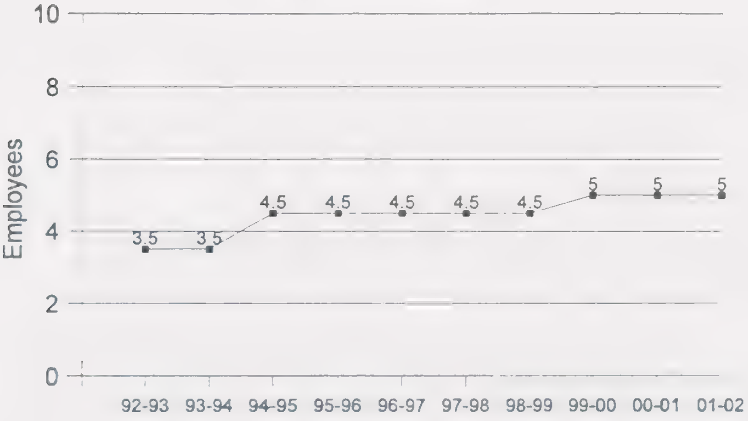
MISSION STATEMENT

To minimize the loss of County assets by ensuring a safe, accessible environment, providing cost effective employee benefit programs, and insuring against risk.

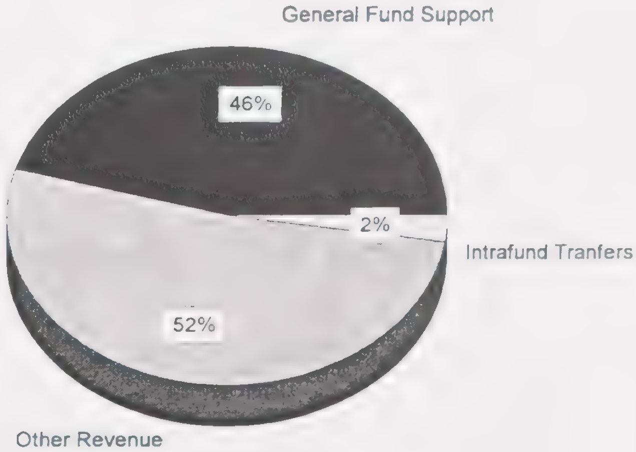
Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 383,750	$ 395,839	$ 501,686	$ 426,537	$ 426,537
Services and Supplies	404,222	441,298	643,268	547,143	547,143
Other Charges	0	0	0	0	0
Fixed Assets	0	0	13,500	0	0
**Gross Expenditures	$ 787,972	$ 837,137	$ 1,158,454	$ 973,680	$ 973,680
Less Intrafund Transfers	13,484	17,499	21,682	21,682	21,682
**Net Expenditures	$ 774,488	$ 819,638	$ 1,136,772	$ 951,998	$ 951,998
Revenues	381,505	432,622	564,999	508,103	508,103
General Fund Support (G.F.S.)	$ 392,983	$ 387,016	$ 571,773	$ 443,895	$ 443,895

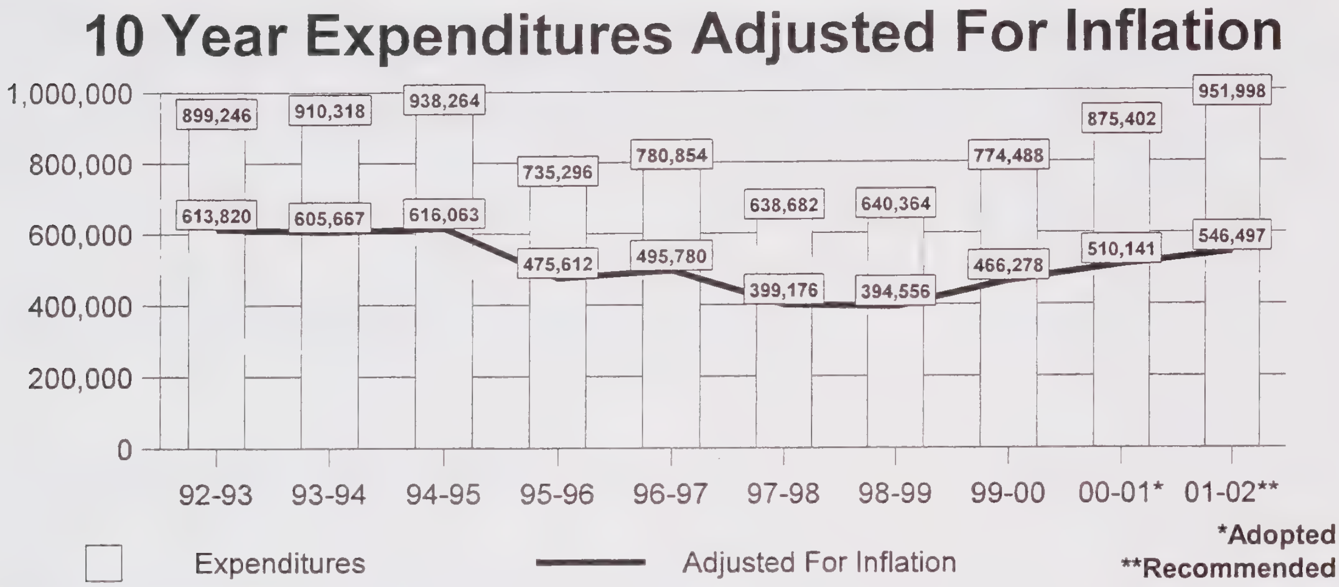
Number of Employees

(Full Time Equivalent)



Source of Funds





DEPARTMENT COMMENTS

The budget request for FY 2001-02 for Risk Management is consistent with the goals and performance measurements as submitted. The role of Risk Management is to perform as an insurance company for the County in self-insuring the Workers' Compensation, Liability, Medical Malpractice, and Unemployment Insurance Programs with combined budgets of nearly $9 million. Risk Management administers other programs totaling a value of over $13 million such as the health, dental and vision plans for County employee and retirees.

In order to accomplish our mission and meet the goals and measurements, Risk Management's requested budget is $1,136,772, which represents an increase in total appropriations of $261,370. At the same time the revenues will increase by $92,329. The net County cost is $571,773 or $169,041 over the current year. The net County cost increase is primarily due to the items listed below.

1) The position of a Risk Management Analyst I and a Senior Typist Clerk-Confidential are requested. The additional Analyst position would enhance the efficiency of Risk Management by assuming responsibility for accounting related functions, thereby freeing Program Managers to devote more energy to evaluating and implementing program enhancements which can reduce costs, improve service to employees and minimize County liability. Along with a half-time clerical, the Division will be better able to improve communications with employees, retirees, and administrators by providing timeliness of request for reports, benefit information and data necessary for the administration of the many programs handled by Risk Management. Both of these positions would reimburse the General Fund from the Internal Service Fund.

2) Insurance premiums will increase due to the insurance market place. The Property premium is anticipated to increase near 35% and other coverages are close behind. The self-insured programs will remain relatively constant due to long term agreements with carriers by our brokers. Due to higher insurance premiums, the revenues for this budget will also increase as the premiums are charged out to departments.

3) Risk Management is anticipating an increase in contribution to PERS for the retiree health contribution from $16.00 per month to $50.00 per month. The Retiree Association and SLOCEA are working on a proposal to be submitted to the Board of Supervisors. We anticipated the increase effective January 1, 2002. We budgeted $77,000 for the first six months of increased payments.

Risk Management is pleased to report that the service level in FY 2000-01 continues to serve our clients applying accurate, responsive, responsible, timely and trustworthy (ARRTT) principles. The FY 2001-02 budget is designed to even further our service to provide greater savings to the County. In FY 2000/01, Risk Management was able to provide savings to the County and employees of nearly $3,000,000.

Summary of Savings

The below listed savings to the County have been realized by the Risk Management staff through coordination of programs and dedicated service to our employees and retirees.

Savings	Program	Description
$662,900	Individual	County's contribution saved
$844,000	Tax Savings	Employee's contribution saved
$950,000	Insurance	Savings to County by purchasing insurance through CSAC Excess Insurance Authority rather than commercial carriers
$500,000	Legal expense	Savings to County of legal expenses by transferring defense of claims through insurance and indemnification clauses
$2,956,900		Total savings to the County and employees

Some of the major accomplishments attained are:

- Increased enrollment in the Individual Tax Saving Program by 12%. County savings of 7.65% FICA tax on all "ITS" deductions
- Reduced premium for management life insurance by 10.5% annually
- Added Vision benefits for retirees
- Reduced charges to departments for Unemployment Insurance to .1% of gross salary from .2% in prior years
- Workers' Compensation Program's number of claims is better than average compared to other CSAC Excess Insurance Authority member counties
- Received an outstanding Liability Program independent audit
- Established a Vehicle Accident Review Program
- Safety Program is addressing employee safety and concerns
- Ergonomics has a high profile in helping employees in the workplace
- Entered many frequently used forms on Lotus Notes for all users to access
- Established annual meetings with departments to discuss status of claims for Workers' Compensation and Liability Programs

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended 2001/02 budget for Risk Management is basically status quo in nature. There are no new positions or program initiatives recommended for funding. The general fund support for the budget will still increase, however, by approximately $41,000 or 10% during 2001/02 due to the following:

- prevailing wage adjustments granted to employees during 2000/01;

- higher property insurance expenses due to a "hardening" insurance market (i.e., commercial insurance is becoming harder to obtain, thereby increasing costs industry-wide); and

- increased charges from CalPERS for administration of the county's health insurance program.

Please note the goals and performance measures located in this budget unit also apply to the Self Insurance Budget (budget unit 2150) which contains expenses for the County's Liability Program, Workers' Compensation Program, Unemployment Insurance Program, and Dental Insurance Program.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Employee Benefits

Administer employee and retiree benefit plans (health, life, tax savings, etc).

Total Expenditures: $293,092 Total Staffing (FTE): 1.0

Risk Management

Perform risk exposure analysis and determine strategies for self-insurance or placement of insurance including broker selection, policy selection, payment of premiums, and development of underwriting data and cost allocation.

Total Expenditures: $362,348 Total Staffing (FTE): .2

Safety

Administer the County Safety Program to ensure a safe work environment, reduce work-related employee injuries, and minimize the costs associated with Workers' Compensation, lost productivity, etc.

Total Expenditures: $96,637 Total Staffing (FTE): 1.25

Self-Insurance

Effectively administer the Liability Self-Insurance Program to resolve tort claims filed against the County.

Total Expenditures: $107,868 Total Staffing (FTE): 1.3

Workers' Compensation

Administer the Workers' Compensation Program to ensure compliance with state mandated requirements while processing work-related injury claims from County employees.

Total Expenditures: $113,735 Total Staffing (FTE): 1.25

GOALS/PERFORMANCE MEASURES

Department Goal: To cost-effectively manage the employee benefit programs (health, life, tax savings, etc.) for County employees and retirees.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time we meet all deadlines for Federal, State, and County mandated reporting requirements for individual tax savings, health insurance, and employee wellness programs.	100%	100%	We consistently meet our target of 100%.

What: To report employee enrollment data and expenditures for benefit programs.

Why: Mandated by Federal, State, or County government.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time we meet all deadlines to provide required information to employees and retirees for enrollment, plan changes, and status of benefit programs.	100%	100%	We consistently meet our target of 100%.

What: This information is necessary for employees and retirees to fully access benefit programs.

Why: To encourage optimum utilization of benefits by all eligible employees and retirees.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time we respond to employee and retiree requests for information regarding their benefits within 2 days.	95%	95%	We consistently meet our target of 95%.

What: Information provided by telephone or mail to respond to questions and resolve benefits problems for employees and retirees.

Why: To ensure effective service to employees and retirees.

Department Goal: To secure cost-effective insurance coverages for the County.

Communitywide Result Link: A safe community and a well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of time property, liability, medical malpractice and workers' compensation insurance coverages are secured at or below commercial market rates.	100%	100%	By participating in CSAC-Excess Insurance Authority, the County is paying lower premiums while securing coverages designed to meet the requirements of the County. For example, during 2000/01, the County saved the following insurance premiums over commercial rates: property - $68,592; liability - $655,000; medical malpractice - $128,808; and Workers' Compensation - $93,960.

What: Provides an indication of how cost effective our Insurance Programs are compared to commercial insurance.

Why: Indicates how San Luis Obispo County Insurance Programs compares to purchasing commercial insurance as determined by CSAC-Excess Insurance Authority's annual report.

Department Goal: To promote a safe work environment for county.

Communitywide Result Link: A safe community and a well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Rate of work-related injuries per 100 employees as compared to other local government agencies in California.	3 per 100 employees.	Less than 4 per 100 employees.	We compare favorably to other California local governments, who reported an incident rate above 4 per 100 employees. Our goal is to stay below average.

What: This tracks the number of employee injuries per 100 employees in comparison to other local government agencies in California.

Why: The Department of Industrial Relations publishes an annual report showing injury rates for local governments in California. Comparing our injury rate to other local governments provides a measure of the effectiveness of our Safety Program.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Annual number of serious employee work-related injuries (i.e., death, loss of limb or consciousness, overnight hospitalization, etc.) as defined by CAL/OSHA.	0	0	We are reaching our target.

What: The number of employees who experience serious work-related injury.

Why: The Federal and State Occupational Safety and Health Act (OSHA) requires reporting of all serious work related injuries which they define as death, loss of consciousness/limb, overnight hospitalization, etc. This measure helps track the effectiveness of our Safety Program.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of "lost days" due to workplace injury.	1,092 days	900 days	This measure fluctuates year to year and the average over 3 years is a more realistic indicator. The average over the last 3 years is 906 days.

What: This represents the total number of days that employees are absent during the year due to work-related injuries.

Why: The number of "lost employee days" can be related to significant indirect costs (lost productivity, rearranged work assignments, temporary help, substitute staff, retraining, supervisory/staff time, etc.). Based on safety industry standards, the indirect cost due to lost time is $.80 for each dollar in direct cost.

Department Goal: To effectively administer the County's Liability Insurance Program.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of liability claims filed, per million dollars of payroll, which resulted in a payment to the claimant.	1.37 claims filed per million dollars of payroll.	Better than the CSAC-Excess Insurance Authority (EIA) member counties average.	The CSAC-EIA member counties average is 1.60 claims.

What: This represents an "apples to apples" way of comparing the number of liability claims filed against local California governments which resulted in a payment to the claimant.

Why: Indicates how San Luis Obispo County compares to other counties as determined by Pacific Actuarial Consultants.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Average dollar loss/liability claim.	$5,790	Better than the CSAC-Excess Insurance Authority (EIA) member counties average.	The CSAC-EIA member counties average is $4,500. Our 2001/02 projected results of $5,790 are slightly higher, but well within the range ($3,000 to $8,400).

What: This provides an indication of how much money is being spent on average for liability claims.

Why: Indicates how San Luis Obispo County compares to other counties as determined by Pacific Actuarial Consultants.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Dollars of loss per $100 of payroll for liability claims.	$.80	Better than the CSAC-Excess Insurance Authority (EIA) member counties average.	The CSAC-EIA member counties average is $.78. Our 2000/01 projected results are a little higher the CSAC-EIA member counties average, but well within the range (range $.45 to $1.25).

What: Provides an indication of the total liability dollars spent as a percentage of the county's payroll.

Why: Indicates how San Luis Obispo County compares to other counties as determined by Pacific Actuarial Consultants.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of liability claims filed resulting in $0 payment.	45%	45%	The County has averaged 45% of claims per year resolved without payment over a 10 year period.

What: Percentage of liability claims filed resulting in $0 payment.

Why: Provides an indication of how effective we are in administering, researching, and analyzing claims filed against the County.

Department Goal: Provide Workers' Compensation benefits to County employees and administer the program to comply with mandated state regulations.

Communitywide Result Link: A well-governed community.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Percentage of injured employees contacted within 24 hours of notice of injury to provide benefits information.	95%	95%	Consistently achieving target.

What: A customer service measure to ensure that employees fully access entitled benefits.

Why: By providing a quick response and comprehensive information, litigation is minimized (avoiding an average of $3,000 per case).

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Dollars of loss per $100 of payroll for Workers' Compensation claims.	$2.30 of loss per $100 of payroll.	Better than the CSAC Excess Insurance Authority (EIA) member counties average.	The CSAC-EIA member counties average is $2.82. San Luis Obispo County has achieved better results than the average.

What: Provides an "apples to apples" comparison of Workers' Compensation claims volume to other counties statewide.

Why: Provides an indication of the cost to the county of Workers' Compensation claims.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Number of Workers' Compensation claims/$1 million of payroll.	3.00 claims filed per $1 million of payroll.	Better than the top 25% of CSAC-Excess Insurance Authority (EIA) counties.	The CSAC-EIA member counties average is 3.60. San Luis Obispo ranks as the lowest County in the CSAC-EIA program in the number of claims filed.

What: An "apples to apples" comparison to other counties statewide of the number of Workers' Compensation claims filed.

Why: To provide an assessment of how this County compares to other counties based upon results published annually by Pacific Actuarial Consultants.

Performance Measure	00/01 Proj Results	01/02 Target	How are we doing?
Dollars of loss per Workers' Compensation claim.	$8,200 of loss per claim.	Better than the CSAC-Excess Insurance Authority (EIA) member counties average.	The CSAC-EIA member counties average is $7,400. San Luis Obispo County results are higher than average, but still within the range ($6,000 to $10,000).

What: Comparing the average actual dollar amount of claims.

Why: To evaluate comparability with other counties.

Self Insurance
Budget Unit: 2150

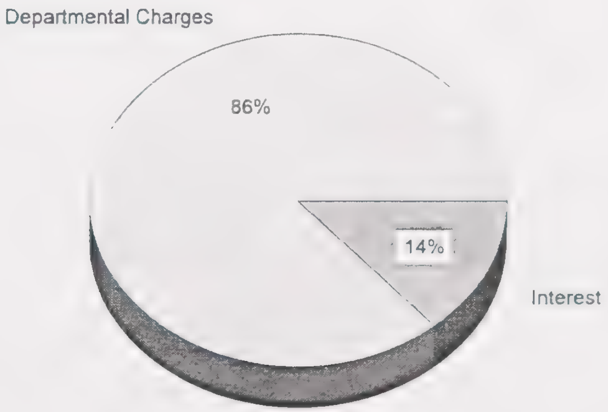
MISSION STATEMENT

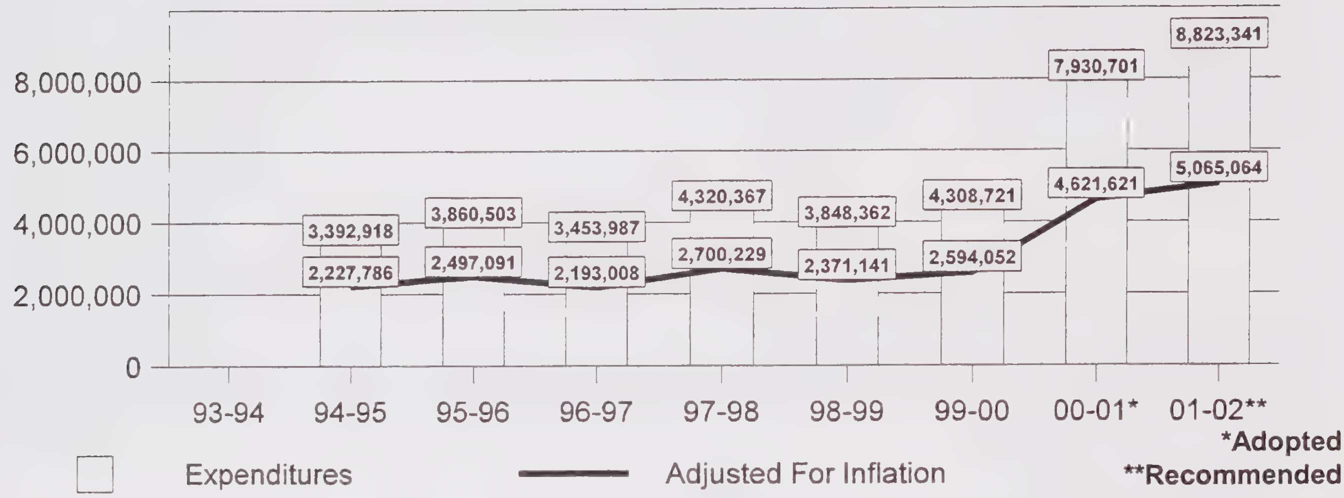
To minimize the loss of County assets by ensuring a safe accessible environment, providing effective employee benefit programs and insuring against risk.

SCHEDULE 10

OPERATING DETAIL (1)	ACTUAL 1999-00 (2)	ACTUAL 2000-01 (3)	RECOMMENDED ESTIMATES 2001-02 (4)	ADOPTED ESTIMATES 2001-02 (5)
REVENUES:				
OPERATING REVENUES				
Changes to Department	7,119,944	6,863,379	6,416,190	6,416,190
TOTAL OPERATING REVENUES	7,119,944	6,863,379	6,416,190	6,416,190
NONOPERATING REVENUES				
Interest	1,127,447	1,347,330	1,009,250	1,009,250
Other Income	302,826	22,105	0	0
TOTAL NONOPERATING REVENUES	1,430,273	1,369,435	1,009,250	1,009,250
TOTAL REVENUES	8,550,217	8,232,814	7,425,440	7,425,440
EXPENSES:				
OPERATING EXPENSES				
Services and Supplies	892,425	1,116,921	1,129,178	1,129,178
Overhead	72,644	225,611	357,613	357,613
Insurance	106,772	39,328	824,550	824,550
Claims	5,748,959	4,747,565	5,842,000	5,842,000
Outside Legal	572,334	626,687	670,000	670,000
TOTAL OPERATING EXPENSES	7,393,134	6,756,112	8,823,341	8,823,341
TOTAL EXPENSES	7,393,134	6,756,112	8,823,341	8,823,341
NET INCOME (LOSS)	1,157,083	1,476,702	(1,397,901)	(1,397,901)
FIXED ASSET EXPENDITURES				
Equipment	0	0	13,500	13,500
TOTAL FIXED ASSET EXPENDITURES	0	0	13,500	13,500

Source of Funds




Expenditures Adjusted For Inflation

DEPARTMENT COMMENTS

Department Comments for this budget can be found in Budget Unit 2340 - Risk Management.

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$20,000- Safety Academy	Provides funding for training materials/ resources to educate employees on how to safely carry out their jobs in compliance with Cal OSHA regulations.	Zero "serious" safety violations from Cal OHSA; 100% compliance with Cal OHSA training requirements by 6/30/03.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Self-Insurance Internal Service Fund (ISF) consists of four separate Internal Service Funds: Workers' Compensation, Liability, Unemployment Insurance and Dental Plans. All staff involved in the administration of these programs are reflected in Budget Unit 2340 - Risk Management.

The Self Insurance ISF will enter 2001/02 in sound fiscal shape. Generally speaking, loss rates are within acceptable ranges, audits are favorable and reserves remain strong. Expenditures for the Self Insurance ISF are projected to increase by approximately $900,000 or 11% in the coming year. The increases are primarily in the Workers' Compensation and Liability Funds (discussed below). Revenues, conversely, are expected to decline in 2001/02 by approximately $675,000 or 8%. This is due to a strategic decision to lower Workers' Compensation and Unemployment Insurance charges to County departments. In total, the Self Insurance ISF is projected to show a loss of approximately $1.4 million for 2001/02. Program reserves will fund the shortfall and remain at healthy levels for the coming year. Below is a brief recap of the four separate funds incorporated into the Self Insurance ISF.

Workers' Compensation Fund: The Workers' Compensation Fund remains in solid financial shape. Loss rates are within acceptable levels, independent audits of the fund are favorable and program reserves remain strong. With respect to the 2001/02 budget, expenses are projected to increase by approximately $365,000 or 7%. This is due to: 1) a modest increase in projected claims expenses; 2) higher countywide overhead costs; 3) higher program administration expenses from our private contractor due to increased case complexity and a programmed contract "inflator"; 4) the Safety Academy augmentation discussed above; and 5) expenses associated with the addition of a vehicle for the Safety Officer. Revenue receipts for 2001/02 reflect a 7% reduction in Workers' Compensation rates charged to departments. However, even with the lowered rates, the Workers' Compensation Fund reserve will remain above a 90% confidence level.

It is important to note that Risk Managers across the state expect the Governor to sign legislation sometime in 2001/02 that will significantly increase Workers' Compensation benefits. Since there is considerable speculation surrounding the upcoming legislation, staff felt it would be more prudent to take a wait and see approach and, as such, did not incorporate the potential increase into the 2001/02 budget submittal. Staff will keep the Board apprised of the State's progress on this topic.

Liability Fund: Like Workers' Compensation, the Liability Fund is also in healthy shape. The number of claims filed against the county is trending downward and loss rates are within acceptable ranges. Additionally, independent audits of the fund are favorable and program reserves remain strong.

With respect to the 2001/02 budget, expenses are projected to increase by approximately $575,000. The majority of the increase is "artificial" in nature and due to a $410,000 one-time insurance rebate we received from the CSAC-Excess Insurance Authority during 2000/01. Since we do not anticipate receiving a rebate for 2001/02, the County's insurance premiums have returned to their normal levels. The balance of the increase is due to higher medical malpractice insurance costs (i.e., our broker declared bankruptcy necessitating a change at a time that commercial insurance is becoming harder to obtain and more expensive), increased countywide overhead expenses, and a modest increase in outside legal expenses. Revenue receipts for 2001/02 reflect status quo liability charges to departments and are projected to be sufficient to maintain Liability reserves above a 90% confidence level.

Unemployment Insurance Fund: The Unemployment Insurance Fund is in sound fiscal shape. Expenses for the coming year are expected to remain steady at approximately $160,000. At the same time, however, charges to departments to fund the 2001/02 program will be reduced from .2% of payroll to .1% of payroll. The rate reduction will allow us to fully fund the 2001/02 program and maintain healthy reserve levels.

Dental Plan Fund: For 2001/02, we expect the Dental Plan Fund to fully stabilize. Dental Plan expenses are projected to decrease by approximately $200,000 from 2000/01 adopted levels. This is due to a strategic decision to reduce benefits to dental plan participants as of January 2001 in an effort to contain costs. At the same time, however, employee dental plan premiums were kept at the same rate so we can continue to rebuild program reserves to 25% of total program costs.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Workers' Compensation

Provides for claim processing, investigation, defense and litigation settlement of claims; provides for employee injury claims filed with the County.

Total Expenditures: $5,320,481 Total Staffing (FTE): 0

Liability Self-Insurance

Provides for adjudication of tort and Medical Malpractice claims against the County through claims processing, investigation, defense and settlement of claims.

Total Expenditures: $2,092,763 Total Staffing (FTE): 0

Unemployment Insurance

Receive, research and administer all unemployment insurance benefits.

Total Expenditures: $162,419 Total Staffing (FTE): 0

Dental Plan

Includes all income, benefit costs, expenses and reserves related to the County Self-Funded Dental Plan for county employees.

Total Expenditures: $1,261,178 Total Staffing (FTE): 0

GOALS/PERFORMANCE MEASURES

Department Goals and Performance Measures are reflected in Budget Unit 2340 - Risk Management.

Financing

- Non-Departmental Revenues
- Non-Departmental-Other Financing Uses
- Short - Term Financing
- Tax Reduction Reserves
- Countywide Automation Replacement
- General Government Building Replacement
- Public Facility Fees
- Debt Service

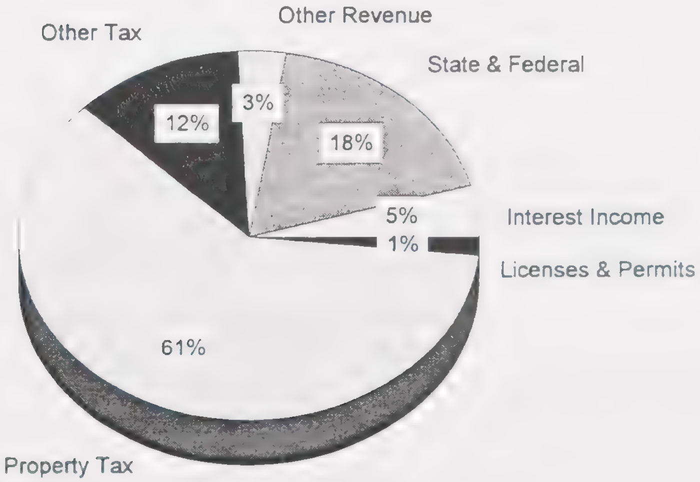
Non-Departmental Revenues
Budget Unit: 2001

PURPOSE STATEMENT

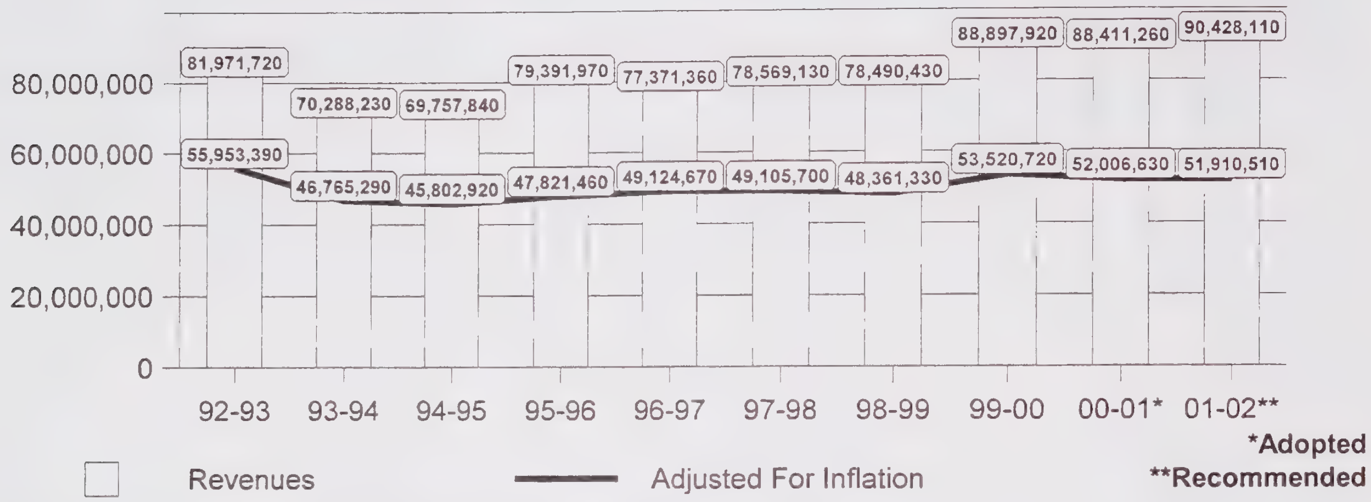
This budget unit acts as the receiving budget for all revenues received by the County which are not generated as a result of departmental activities.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Less Intrafund Transfers	443,735	0	0	0	0
**Net Expenditures	$ (443,735)	$ 0	$ 0	$ 0	$ 0
Revenues	88,897,919	94,525,150	90,428,114	90,428,114	90,428,114
General Fund Support (G.F.S.)	$(89,341,654)	$(94,525,150)	$(90,428,114)	$(90,428,114)	$(90,428,114)

Source of Funds



10 Year Revenues Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit receives all General Fund revenues not directly attributable to any single department's operations. The largest of these discretionary revenues include property tax, vehicle license fees, sales tax, transient occupancy tax and interest earnings.

Overall, non-departmental revenue is estimated to increase by about $2 million or 2% compared to the current year adopted figures. We have worked closely with the Auditor's Office and the Assessor in estimating these revenues. However, it is important to note that there are a number of issues on the horizon that may have a significant impact on discretionary revenues. Of particular concern is the portion of property taxes and franchise fees derived from utilities. Also, the State's declining financial position may result in changes to the existing formula for allocating vehicle license fees to counties. And, the continued slowing of the economy leaves us vulnerable to reductions in sales and transient occupancy tax revenues as well as interest earnings.

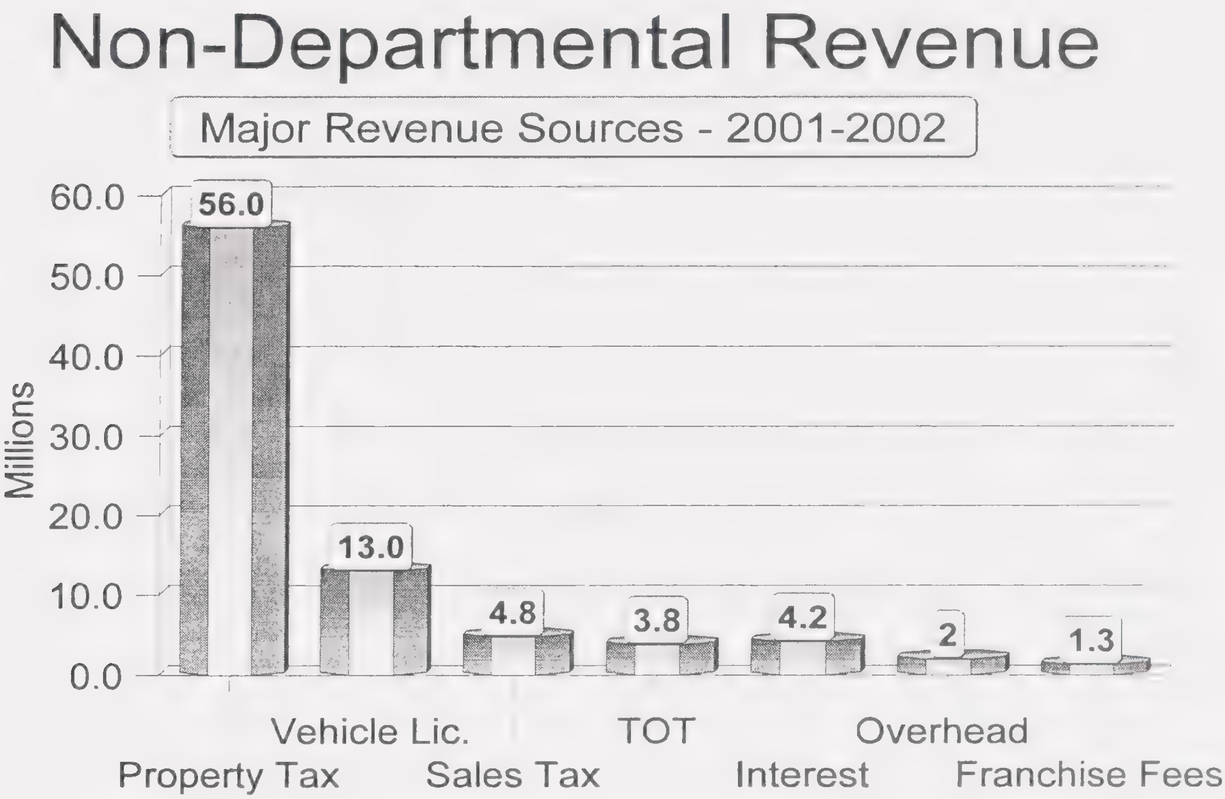
The budget projects a 4% increase in all property tax receipts next year. Property taxes from sources other than utilities are estimated to increase 7%. We expect utility or unitary taxes to decline about 8%; however, this does not take into account how the economics and politics of the energy crisis will "play out". Staff is actively monitoring this situation and will provide the Board with updates as information becomes available.

Motor vehicle license fees are projected to decline slightly (about 1%) next year compared to the current year adopted level. The projected decline is based on the fact that the current year budgeted amount of $13.2 million appears to be higher than what we will actually get this year. The projected figure does not take into account any action on the part of the state to address its own budgetary problems by redirecting VLF money currently allocated to counties.

Sales tax revenues are projected to decline about 8% next year compared to what was budgeted for the current year. This is based on to-date receipts for 2000-2001 and the continued slowing of the economy. Transient occupancy taxes are projected to remain steady. Interest earnings are projected to decline about 10% compared to what we expect to earn in the current year.

The portion of the County's tobacco settlement money that was previously reflected in this budget is now reflected in the various operating budgets that provide health services to the community. Although this is discretionary funding that may be used to pay for any service provided by the County, this accounting change will help communicate the extent to which we are increasing local support and funding for various health services.

This budget is also the receiving budget for countywide overhead payments made by all non-General Fund departments. Overhead charges have increased to about $2 million, or about $200,000 higher than the current year budget.



BOARD ADOPTED CHANGES

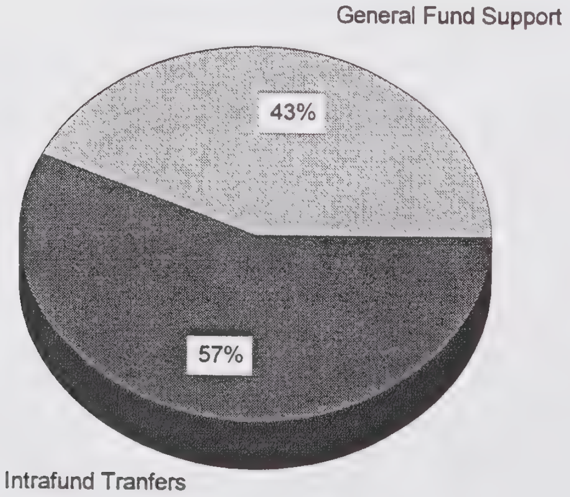
None.

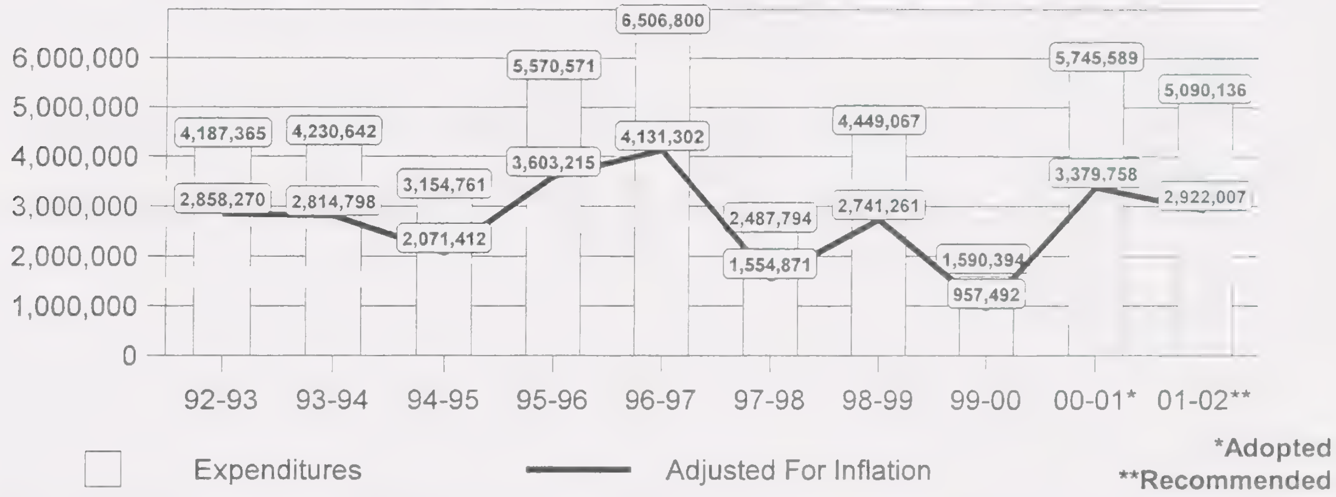
Non-Departmental-Other Financing Use
Budget Unit: 2002

PURPOSE STATEMENT
To provide General Fund support to "Other Funds" to help finance their operations. This budget unit is also the receiving budget for overhead charged to General Fund budgets.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	5,553,668	11,431,587	11,804,003	11,804,003	12,004,003
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 5,553,668	$ 11,431,587	$ 11,804,003	$ 11,804,003	$ 12,004,003
Less Intrafund Transfers	3,096,332	4,876,206	6,713,867	6,713,867	6,713,867
**Net Expenditures	$ 2,457,336	$ 6,555,381	$ 5,090,136	$ 5,090,136	$ 5,290,136
Revenues	462,518	142,359	0	0	0
General Fund Support (G.F.S.)	$ 1,994,818	$ 6,413,022	$ 5,090,136	$ 5,090,136	$ 5,290,136

Source of Funds





10 Year Expenditures Adjusted For Inflation

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit contains all General Fund contributions to "Other Funds", with the exception of the Medical Services Department. That contribution is contained in Budget Unit 3280 - Medical Assistance Program.

Gross expenses are recommended to increase by about $1.2 million next year. A significant increase in money transferred from other General Fund departments to pay for countywide overhead costs has the effect of reducing net expenditures by about $650,000 compared to the current year budget.

It is recommended that the General Fund contribute funds to the following funds or programs:

- Roads - $3,867,500, which is the same amount approved for 2000-01.
- Parks - $2,300,000, which is the same amount approved for 2000-01.
- Library - $333,462, a slight increase over the amount approved for 2000-01 because the County is required to pay for the Library Director's salary.
- Debt Service - $3,568,014 to retire the COP issued in 1991 to pay for health and general government facilities. Budget unit 4901 (Debt Service) has a more detailed discussion of this issue.
- Other Contributions - $1,735,000 to create the Organizational Effectiveness budget. Of that amount, about $620,000 is SB 90 revenue received by the Administrative Office in 2000-01 that will fall to fund balance and be appropriated next year. And, $515,000 is derived from the cancellation of the countywide training reserve. Thus, the net impact on the General Fund for 2001-02 is $600,000. A more detailed explanation of these expenses can be found in budget unit 2081 - Organizational Effectiveness.

Intrafund transfers are recommended to increase by about $1.8 million next year. The increase is attributable to the continued growth in overhead costs to be allocated, growth in the direct service departments (especially the health and human service departments) and the phasing-in of overhead charges to certain departments that had not previously been paying these expenses. Most of these departments are reimbursed for some or all of their countywide overhead costs through various funding sources (e.g. federal/state funds, user fees, etc.). A three year phase-in plan has been developed by the Auditor in an effort to more accurately portray the cost of doing business in County departments. This change will also provide for a more consistent and equitable method of accounting for these costs since, currently, only some County departments are expected to pay these expenses.

On the surface, recovering these additional costs may appear to be a cost benefit to the County. However, the vast majority of the increased "revenue" in this budget is offset by increases in the amount of General Fund money provided to individual departments. This is due to the fact that almost all departments that are now including the overhead charges in their budgets have indicated that they cannot absorb the new expenses.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Debt Service

Budget Unit 4901 (Fund 1901) receives a contribution to help offset the debt service associated with the County's participation in the pool loan programs of the California State Association of Counties (CSAC).

Total Expenditures: $3,568,041 Total Staffing (FTE): 0

Intrafund Transfers-Overhead

This service program receives funds from various General Fund departments for countywide overhead charges.

Total Expenditures: ($6,713,867) Total Staffing (FTE): 0

Library

Budget Unit 4000 (Fund 26), receives a General Fund contribution to pay for the Library Director's salary, as required by law, and any other General Fund contributions adopted by the Board of Supervisors.

Total Expenditures: $333,867 Total Staffing (FTE): 0

Parks and Recreation

Budget Unit 4125 (Fund 5) receives a General Fund contribution to help maintain the parks and recreation facilities within the County's unincorporated areas.

Total Expenditures: $2,300,000 Total Staffing (FTE): 0

Roads

Budget Unit 2920 (Fund 2), receives a General Fund contribution to help maintain the countywide roads program.

Total Expenditures: $3,867,500 Total Staffing (FTE): 0

Other Contributions

Contributions to miscellaneous budgets as described in the narrative portion of this budget.

Total Expenditures: $1,735,000 Total Staffing (FTE): 0

Short-Term Financing

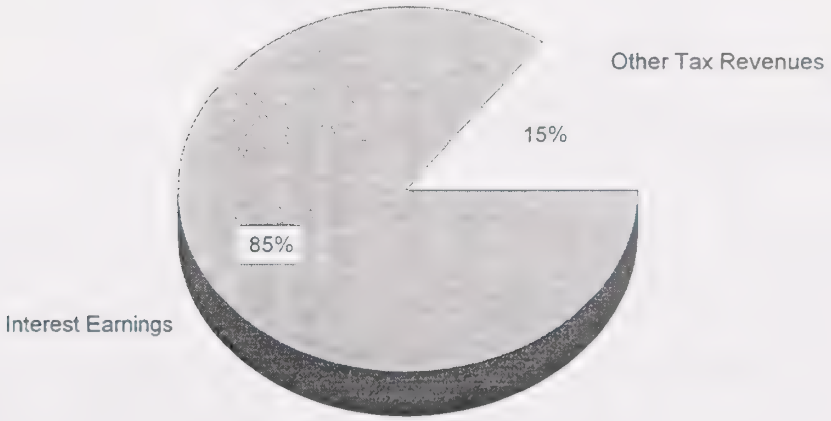
Budget Unit: 2005

PURPOSE

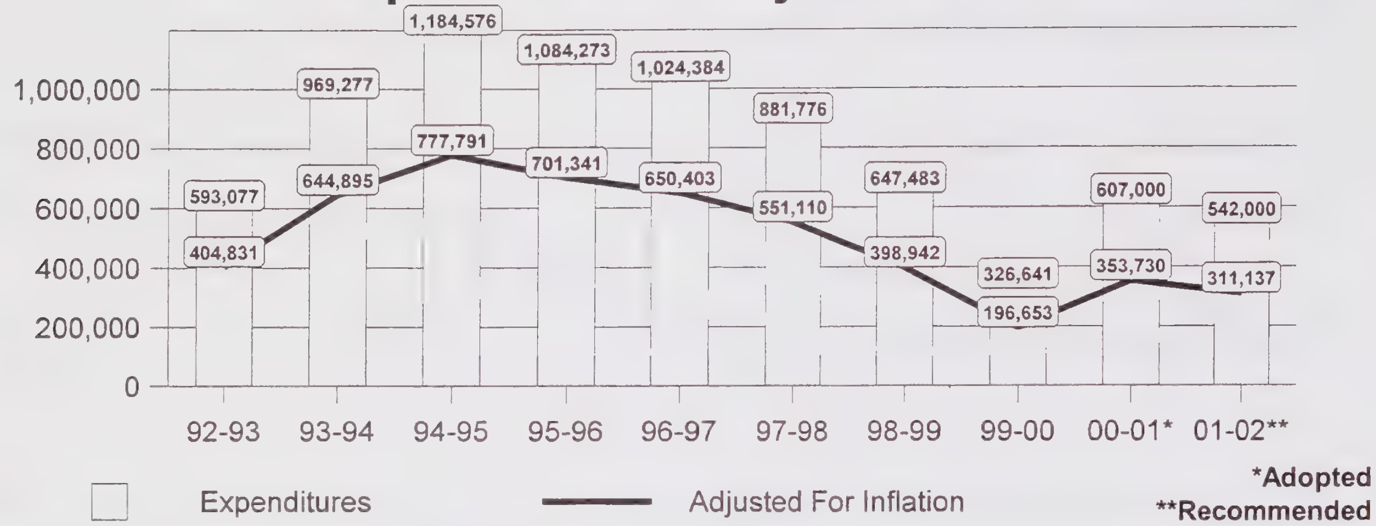
To alleviate temporary operating cash deficits occurring during the first six months of the fiscal year.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	60,000	60,000	60,000	60,000	60,000
Other Charges	266,641	327,044	482,000	482,000	482,000
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 326,641	$ 387,044	$ 542,000	$ 542,000	$ 542,000
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 326,641	$ 387,044	$ 542,000	$ 542,000	$ 542,000
Revenues	438,438	439,762	542,000	542,000	542,000
General Fund Support (G.F.S.)	$ (111,797)	$ (52,718)	$ 0	$ 0	$ 0

Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

In order to meet the ongoing cash flow requirements for the County, it is recommended that Tax and Revenue Anticipation Notes (TRANs) be issued for 2001-02. TRANs are a short term loan intended to alleviate temporary operating cash deficits occurring during the first six months of the fiscal year. Interest earnings on the proceeds, in excess of all issue costs, are allowed if legal requirements are met. The recommended budget is based upon a TRANs issue amount of approximately $6 million. Although the Auditor's Office will use existing staff to set up and issue the TRANs and provide ongoing monitoring, there are other costs involved in the program, such as preparation of official statements, cash flow projections, compiling demographic and statistical information and staff reports. The Auditor-Controller has included TRANs support costs into his department's budget for 2001-02.

Recommended revenues reflect the projected decrease in interest earnings compared to the current year. However, this is commensurate with the decrease in the anticipated TRAN amount to be issued. In prior years, interest earnings have exceeded the borrowing costs. The Auditor expects that will be the case again in 2001-02.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Debt Issuance and Servicing

Includes cost of preparing a Tax Revenue Anticipation Note issue and provides a separate accounting for funds received from the proceeds of the note. Debt servicing facilitates the payback of the note, including the accumulation of interest earnings and processing interest payments.

Total Expenditures: $460,000 Total Staffing (FTE): 0

Internal Loan Servicing

Includes the interest and cost on internal Teeter loan and provides proceeds from Tax Loss Reserve Fund to pay interest.

Total Expenditures: $82,000 Total Staffing (FTE): 0

Tax Reduction Reserves

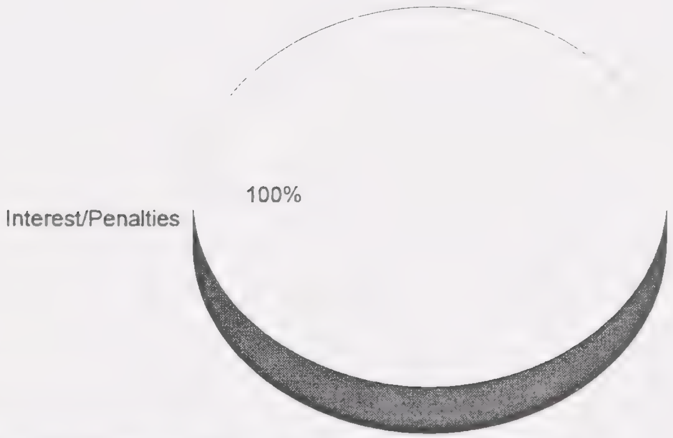
Budget Unit: 2082

PURPOSE

To establish a fund to offset future reductions of property tax revenues.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	2,000,000	3,917,631	1,000,000	1,000,000	1,000,000
Total Financing Requirements	$ 2,000,000	$ 3,917,631	$ 1,000,000	$ 1,000,000	$ 1,000,000
Revenues	$ 2,000,000	$ 2,917,631	$ 1,000,000	$ 1,000,000	$ 1,000,000
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 2,000,000	$ 2,917,631	$ 1,000,000	$ 1,000,000	$ 1,000,000

Source of Funds



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

In April 1998, the Board approved the establishment of a Tax Reduction Reserve Fund to be used for the purpose of offsetting possible future reductions of property tax revenues. Unfortunately, we may soon be in the position of having to access some of this reserve. There are several changes on the horizon that could significantly impact how unitary property tax is valued and allocated for San Luis Obispo County. Those changes include the methods utilized by the State Board of Equalization to value unitary property and potential changes in the value of Diablo Canyon Power Plant.

Funds for this reserve come from proceeds of the Teeter Plan, an alternative method of allocating property tax receipts. This plan allows the General Fund to collect all eventual payments of delinquent taxes, as well as interest and penalties paid. It is recommended that $1 million be added to this reserve next year. The addition of these funds will bring the reserve total to $9 million.

BOARD ADOPTED CHANGES

None.

Countywide Automation Replacement

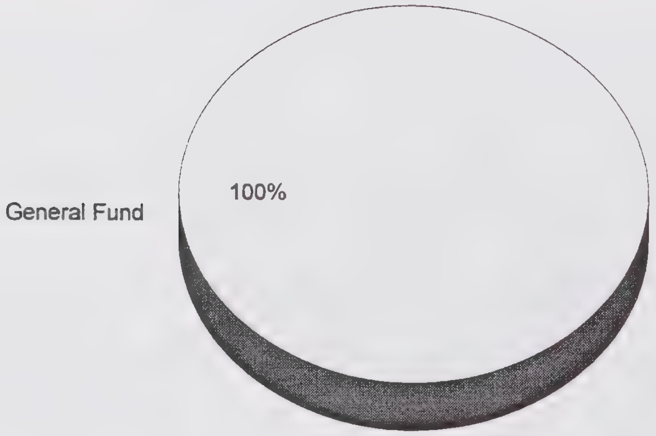
Budget Unit: 2083

PURPOSE

To provide replacement funding for large scale automation and information needs of all County departments to enhance the performance and productivity of public services.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	200,000	100,000	0
Other Charges	115,382	0	0	0	0
Fixed Assets	482,061	870,171	1,001,000	1,001,000	1,101,000
Gross Expenditures	$ 597,443	$ 870,171	$ 1,201,000	$ 1,101,000	$ 1,101,000
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	1,493,339	3,873,547	418,639	518,639	518,639
Total Financing Requirements	$ 2,090,782	$ 4,743,718	$ 1,619,639	$ 1,619,639	$ 1,619,639
Revenues	$ 1,771,965	$ 2,980,519	$ 1,619,639	$ 1,619,639	$ 1,619,639
Fund Balance Available	140	0	0	0	0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	$ 1,772,105	$ 2,980,519	$ 1,619,639	$ 1,619,639	$ 1,619,639

Source of Funds



Countywide Automation Replacement

Budget Unit: 2083

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- This budget unit addresses the replacement of large scale automation equipment as identified by the Information Services Division and recommends setting aside funds for future needs. This fund is not meant for the replacement of personal computers. Replacement of personal computers are budgeted in individual department budgets.

- In addition, funds have been budgeted for the installation of fiber optic cabling into various County buildings to enhance the County's fiber optic network.

- Funds to support this budget unit are recommended to come from the General Fund. The recommendation is based on the Equipment Depreciation Schedule published in the annual Cost Allocation Plan.

- It is recommended that a variety of mainframe and network computer fixed assets be purchased. Upgrading the mainframe, replacing and enhancing wide area network computers and backup system for the servers is recommended. In addition, approximately $518,000 is recommended to be placed in the designated reserve for future expenditures. This brings the reserve level to approximately $3 million.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Countywide Automation Replacement

Provides for the replacement of necessary automation equipment which allows for the continuation of essential county services as identified and approved by the Board of Supervisors.

Total Expenditures: $1,001,000 Total FTE: 0

General Government Building Replacement

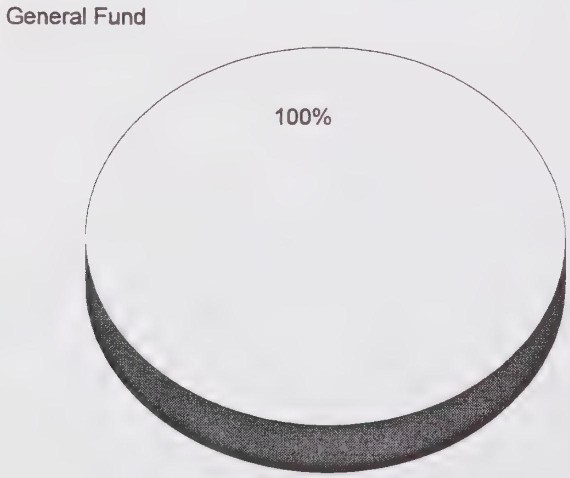
Budget Unit: 2084

PURPOSE

To establish a fund for the replacement of the County's general government buildings. These funds will be expended based on the needs identified in the County's Facilities Master Plan. The amount of money placed into the fund annually is based upon building replacement costs identified in the County's Cost Allocation Plan.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 0	$ 0	$ 0	$ 0	$ 0
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	873,855	957,341	807,990	807,990	807,990
Total Financing Requirements	$ 873,855	$ 957,341	$ 807,990	$ 807,990	$ 807,990
Revenues	$ 873,856	$ 957,341	$ 807,990	$ 807,990	$ 807,990
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	1	0	0	0
Total Financing Sources	$ 873,856	$ 957,342	$ 807,990	$ 807,990	$ 807,990

Source of Funds



General Government Building Replacement

Budget Unit: 2084

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- This fund supports the Board's commitment to strategic long term planning as identified in the County's Countywide Facilities Master Plan.
- The amount of funds to set aside in the reserve will be recommended based upon the annual depreciation of county buildings as identified by the Cost Allocation Plan. We expect that the amount will be in the range of $800,000 to $1 million per year.
- This amount will not be adequate to support the cost of future building projects identified in the space plan (estimated to be between $80-110 million), but is a start in setting aside funds for that purpose. The addition of the recommended funding will bring the reserve total to approximately $3.3 million.
- It is likely that a recommendation will be made later to utilize the funds specifically for the new government center project that was started in 2000.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Building Replacement

Funding of general government building as identified in the Countywide Facilities Masterplan.

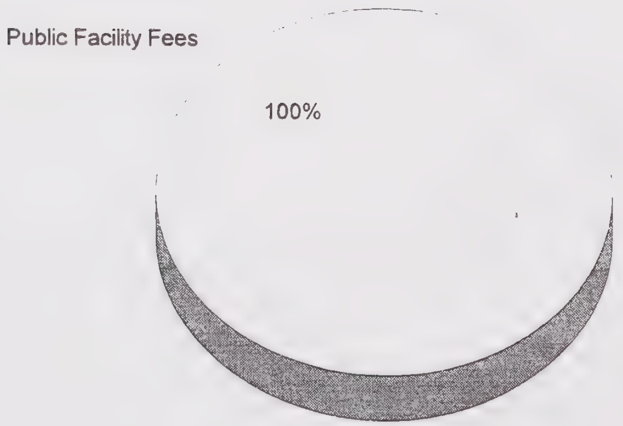
Total Expenditures: $807,990 Total Staffing (FTE): 0

PURPOSE

The purpose of the program is to finance, through development fees, public facilities and improvements for fire, sheriff's patrol, libraries, parks and general government in order to reduce the impacts caused by new development projects within the unincorporated area of the County. The public facility fee program was established in 1991 (libraries in 1996).

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	0	0	8,957,756	8,957,756	8,957,756
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 0	$ 0	$ 8,957,756	$ 8,957,756	$ 8,957,756
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	0	0	6,256,877	6,256,877	6,256,877
Total Financing Requirements	$ 0	$ 0	$ 15,214,633	$ 15,214,633	$ 15,214,633
Revenues	$ 0	$ 0	$ 14,215,725	$ 14,215,725	$ 14,215,725
Fund Balance Available	0	0	0	0	0
Cancelled Reserves	0	0	998,908	998,908	998,908
Total Financing Sources	$ 0	$ 0	$ 15,214,633	$ 15,214,633	$ 15,214,633

Source of Funds



Public Facilities Fees

Budget Unit: 2835

RECOMMENDED BUDGET AUGMENTATION REQUESTS AND RELATED RESULTS

Unit/Amount	Description	Results
$309,700	Enhancements to County Fire's California Valley Station by constructing a fire apparatus building and remodeling existing facility into fire station living quarters.	To improve service delivery in California Valley.
$1,184,520	Build a new Templeton Sheriff Substation.	A permanent, County owned, substation in the north county.
$1,153,700	A variety of Park's projects described in the Capital Projects section of the budget.	Increasing service to the public by building new parks and upgrading existing parks in the unincorporated area of the County.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- This is a new fund and budget unit to track the revenue and expenditures of public facility fees. The public facility fee program was established by the Board of Supervisors in 1991. Library fees were established in 1996. Since that time, public facility fees have been collected and placed in a trust fund and have been used to fund facilities in the unincorporated areas of the County.

- In order to comply with new Governmental accounting standards, the Auditor-Controller is recommending that this new fund and budget unit be created to track the public facility fee program.

- Over $15 million in trust fund money is now reflected in this budget unit. Approximately $2.6 million is recommended for the three projects described above, $6.3 million has been previously approved for prior capital projects and the remaining $6.3 is recommended to be placed into reserves for future projects.

- It is recommended that the facilities recommended above (and described in greater detail in the capital projects section of this budget) be funded with public facility fees.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Public Facilities

Funding for new facilities for fire, sheriff patrol, libraries, parks and general government to provide County services to meet increasing demands in the unincorporated areas of the County.

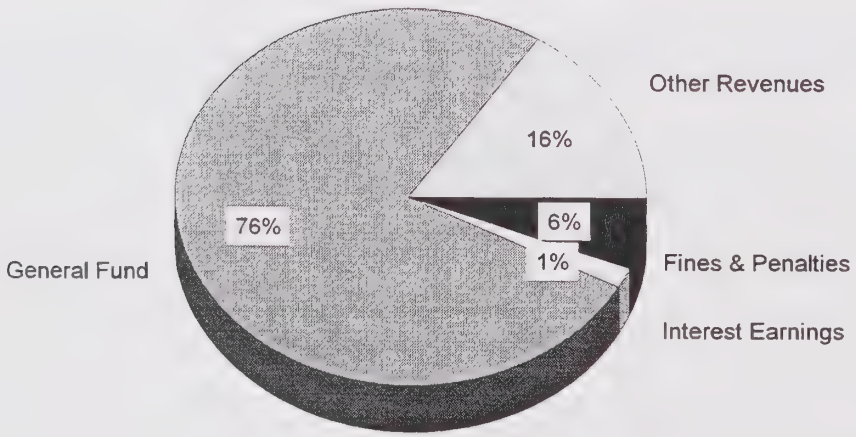
Total Expenditures: $8,957,756 Total Staffing (FTE): 0

PURPOSE

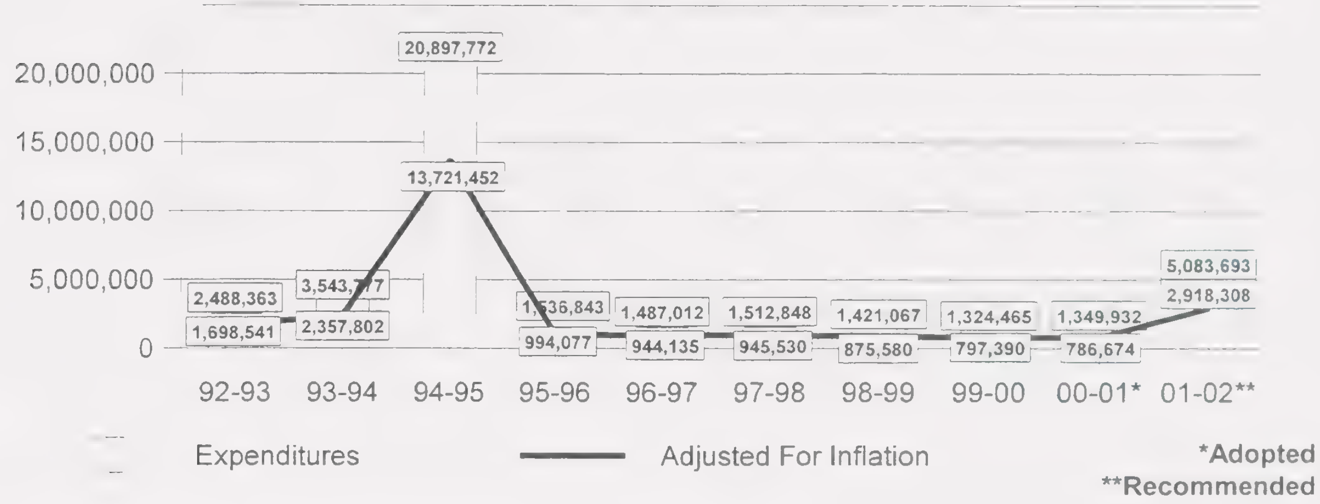
To provide for the payment of interest and principal associated with the County's long term debt based upon Board of Supervisor budget policies. Recommendations for debt financing of major projects will include a cost benefit analysis of available options and funding alternatives. Every attempt will be made to provide for debt service through dedicated revenues that can be maintained over the life of any debt before the General Fund is accessed for such a purpose.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	0	0	0	0	0
Other Charges	1,305,794	1,309,826	5,032,438	5,032,438	5,032,438
Fixed Assets	0	0	0	0	0
Gross Expenditures	$ 1,305,794	$ 1,309,826	$ 5,032,438	$ 5,032,438	$ 5,032,438
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	18,671	166,158	51,255	51,255	18,436
Total Financing Requirements	$ 1,324,465	$ 1,475,984	$ 5,083,693	$ 5,083,693	$ 5,050,874
Revenues	$ 1,315,521	$ 1,358,180	$ 4,672,638	$ 4,672,638	$ 4,672,638
Fund Balance Available	44,084	39,006	51,255	51,255	18,436
Cancelled Reserves	3,867	97,233	359,800	359,800	359,800
Total Financing Sources	$ 1,363,472	$ 1,494,419	$ 5,083,693	$ 5,083,693	$ 5,050,874

Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget unit summarizes the long-term debt service obligations of the County, excluding Board governed Special Districts. The Administrative Office and the Auditor-Controller are recommending that we call in the 1991 Certificate of Participation issued to purchase two health facilities in the north county, the building currently occupied by the Department of General Services and a small facility which is currently leased to a private business owner. The maturity date of that COP is October 2021, and the outstanding balance is about $3.9 million. Calling in the COP now will save about $40,000 per year in interest payments.

In addition to funding the retirement of the 1991 COP, the recommended budget includes principal and interest payments for a second COP issued in 1994. This COP was used to pay for new social services and criminal justice facilities as well as improvements to the Morro Bay Golf Course irrigation system. Funding sources for this debt include the criminal justice construction fund, the golf course enterprise fund and state/federal funds received by the Department of Social Services. No general fund money is required.

A $10.2 million Certificate of Participation to build the Dairy Creek Golf Course was approved by your Board in 1995. The information concerning that debt service is included in the Golf Course Enterprise Fund (Budget Unit 4161).

The long term debt described above has received the highest ratings from both Standard and Poor's Rating Service and Moody's Investors Service. These services rate the creditworthiness of debt obligations.

Debt financing for capital improvement projects is recommended based upon adherence to Board budget policies and review by the County's Debt Advisory Committee. In 1991-92, the Board of Supervisors established a formal Debt Advisory Committee to review debt matters and make recommendations to the Board. The three member Debt Advisory Committee is made up of the Auditor-Controller, Treasurer-Tax Collector and the County Administrator.

BOARD ADOPTED CHANGES

None.

Capital & Maintenance Projects

- Capital Projects
- Maintenance Projects

Capital Improvement Program

The fiscal Year 2001-2002 Capital improvement Program document is divided into the following sections:

☐ What is a Capital Improvement Program?

☐ Facilities Master Plan

☐ Funding Sources

☐ FY 2001-2002 Recommended Capital Projects

☐ FY 2001-2002 Recommended Maintenance Projects

What is a Capital Improvement Program?

The **Capital Improvement Program** (CIP) is a planning, budgetary and prioritizing tool which reflects the County's infrastructure needs (via a list of capital projects). This year the recommended plan includes two components:

① An annual **capital projects list** that provides funding for facilities and maintenance projects costing more than $25,000. Funds budgeted for a specific project remain allocated until project completion. This list is balanced, ie, revenues match expenditures. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

② An annual **maintenance list** that provides funding for facility repairs and renovations generally costing less than $25,000. This list is also balanced, meaning that there are sufficient revenues to match the recommended expenditures.

Countywide Facilities Master Plan

In April of 1999, the Board of Supervisors adopted a Countywide Facilities Master Plan.

The goals of the plan are to:

☐ Assist the County in making choices about how to best to use the facilities and land it owns throughout the county.

☐ Develop an overall facility development strategy for the next five to ten years.

The Master Plan recommendations included:

☐ Retaining most of the building inventory (with remodels and upgrading of aging facilities) and adding additional facilities to meet the service needs of an increasing population base.

☐ Developing regional service centers in the North County, North Coast and the South County.

☐ Constructing a new general government center with all administrative and internal departments colocated in a single building.

☐ The Courts will occupy their current Government Center and Courthouse annex locations and other justice-based departments will occupy the remainder of the Government Center, Courthouse Annex and eventually the Courthouse.

In developing and recommending the capital program, staff utilized the Board of Supervisor;s capital project policies, the Facilities Master Plan and department requests. As part of the process a number of goals were established to guide the outcome of the process. The goals are listed below:

- Patterns of work between departments will be more collaborative.
- An emphasis on internal teamwork and communication.
- A mix of centralized and regional services.
- Public access to government will improve.
- Technology will be incorporated into new facilities.
- Workplace quality will improve.

Funding Sources

The Capital Improvement Program budget includes a variety of funding sources that are used both for the direct funding of projects and as a source of debt service. This section will describe each of the major revenue sources.

Grants

Funds received from private or government agencies to carry out specific projects. Many of the grants are competitive between other counties. Grant applications are submitted and considered on their merits.

State and Federal

Many of the services provided by the County are mandated and supported by state and federal funds. Reimbursement for capital expenditures in connection with state mandated programs is sometimes available.

Property Tax (Teeter funds)

The General Fund may transfer funds to the Capital Projects Fund to support general government facility projects.

Reserves

Reserves represent money that has been set aside for a particular purpose. Within the capital project fund there are a number of reserve funds, such as the Facilities Planning Reserve and Americans with Disability Act (ADA) Reserves to fund mandatory ADA improvements to facilities.

Impact Fees (Public Facility Fees)

Impact fees are assessed in the County for new construction to meet infrastructure needs created by new development. The county assesses impact fees for libraries, parks, fire services, sheriff patrol services, and general government services.

Interest

Interest earned on the cash balances of the Capital Improvement Fund is projected and budgeted as a revenue in the fund. In FY 2001-2002, interest earnings are recommended at $600,000 for capital construction.

Fund Balance

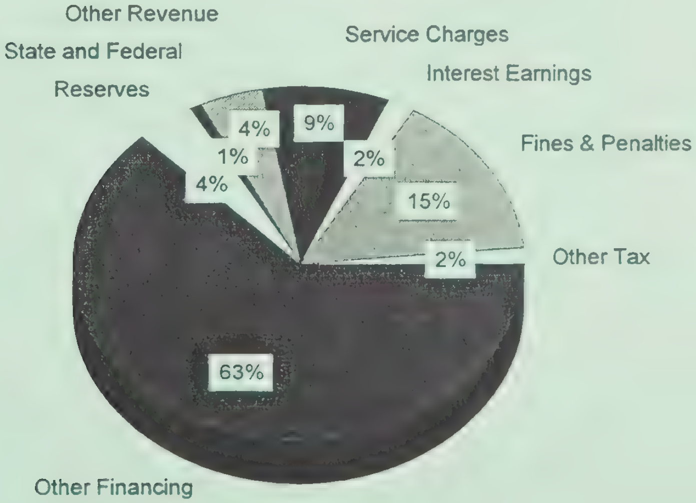
Fund balance represents unexpended monies from the prior year which may be allocated to projects.

Capital Projects
Budget Unit: 2207

PURPOSE

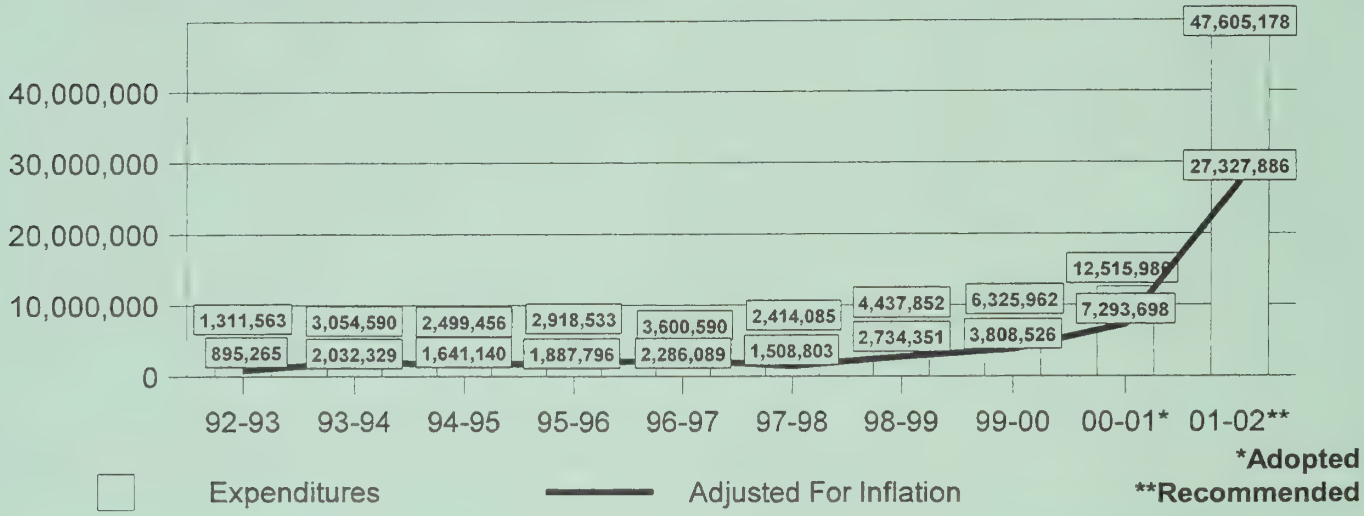
The Capital Projects budget provides funds for acquiring and constructing buildings, structures and improvements to facilities, which cost more than $25,000. Projects under $25,000 are generally classified as maintenance projects and are found in Budget Unit 2208, Maintenance Projects. Policies governing the development and selection of Capital Improvement Projects are set forth in the Budget Policies and Goals approved by the Board each year.

	1999-00	2000-01	2001-02	2001-02	2001-02
Financial Summary	Actual	Actual	Requested	Recommended	Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	144,400	0	9,677	0	0
Other Charges	1,177,000	1,007,573	0	0	0
Fixed Assets	5,004,562	10,106,151	100,334,278	47,605,178	47,630,178
Gross Expenditures	$ 6,325,962	$ 11,113,724	$100,343,955	$ 47,605,178	$ 47,630,178
Contingencies	$ 0	$ 0	$ 0	$ 0	$ 0
New Reserves	4,682,037	1,731,655	0	0	1,092,932
Total Financing Requirements	$ 11,007,999	$ 12,845,379	$100,343,955	$ 47,605,178	$ 48,723,110
Revenues	$ 4,035,397	$ 25,961,367	$ 48,759,400	$ 30,548,578	$ 30,573,578
Fund Balance Available	182,037	(60,990)	0	13,500,000	14,592,932
Cancelled Reserves	3,493,284	1,836,000	5,500,000	3,556,600	3,556,600
Total Financing Sources	$ 7,710,718	$ 27,736,377	$ 54,259,400	$ 47,605,178	$ 48,723,110



Source of Funds

10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

- The capital project recommendations are based upon the guidance contained in the Board budget policies. Board policy directs staff to prioritize projects based upon a certain set of criteria, for example, projects that are legally mandated or needed to improve health or safety conditions receive the highest priority. Projects which are 100% offset or have their own funding source, such as Parks and Airports, are evaluated separately.

- Recommended projects for 2001-2002 are listed and described on the following pages. By far the largest project is the funding of new government center as recommended in the County's Facility Master Plan. The cost of the facility is estimated to be approximately $40 million. The Board has previously approved approximately $4 million for the initial phases of the project. It is recommended that the project now be fully funded by approving the remaining $36 million. Funding for the project comes from a variety of sources; $13 million in Teeter Reserves, $3 million from building reserves and the remaining $20 from financing.

- Other projects include building a new Sheriff substation in the north county, building new courtrooms at the juvenile hall, major painting projects, major maintenance projects, park and library projects and funding for additional ADA projects.

BOARD ADOPTED CHANGES

The Board allocated $25,000 to partially offset costs of relocating the Creston Library.

SERVICE PROGRAMS

Capital Projects

Funding of Board adopted capital projects in conformance with established policies.
Total Expenditures: $47,605,178 Total Staffing (FTE): 0

CAPITAL PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE/GRANT
		GENERAL GOVERNMENT - FUND 003 (B.U. 2207)						
1	5232	County Operational Center - Construct iSd Carport	38,800	38,800	38,800	0		
2	5233	County Operational Center - Paint Building 1200 Exterior	63,800	63,800	63,800	0		
3	5335	Countywide ADA Compliance	MULTI/YEAR	1,424,832	500,000	924,832	500,000	ADA Implementation Designation
4	5352	Countywide Departmental Relocations	MULTI/YEAR	287,496	200,000	87,496		
5	5258	Countywide Facilities Master Plan	260,000	217,810		217,810		Facilities Planning Designation
6	5304	Government Center - Design Heating/Air Conditioning System, Phase II	196,634	78,104		78,104		
7	5234	Government Center - Improve iSd 4th Floor Offices	131,100	131,100	131,100	0		
8	5243	Government Center - Install Assessor Partitions in Room 111	106,500	99,553		99,553		Facilities Planning Designation
9	5355	Government Center - Install Tax Collector Herman Miller Furniture	55,200	3,221		3,221		
10	5356	Government Center - Paint Building Exterior	140,600	62,876		62,876		
10 A	5279	Government Center - Remodel District Attorney's Offices	1,163,200	9,495		9,495		
11	5368	Government Center - Remodel Planning & Building Offices	249,000	238,040	149,078	88,962	149,078	Planning Incentive Funds
11 A	5386	Government Center - Renovate Facilities	4,306,494	50,549		50,549		
11 B	5354	Government Center - Replace Assessor Carpet and Panels	32,000	20,037		20,037		
12	5365	Government Center - Replace Electrical Panels/Switchgear	172,000	171,723	72,000	99,723		Building Safety Designation
13	5238	Government Center - Replace Energy Management System	75,000	10,247		10,247		
14	5377	Government Center - Replace Interior Signs	86,700	86,700		86,700		Courthouse Construction Fund
15	5263	Government Center - Upgrade Courthouse Electrical	183,100	144,091		144,091		Building Safety Designation
15 A	5239	Government Center - Upgrade Fire Alarms	18,510	3,532		3,532		
16	5235	Government Center - Upgrade Tax Collector Electrical	106,300	106,300	106,300	0		
17	5393	Oceano Airport - AIP 03 (FAA Share)	80,000	74,866		74,866		FAA Grant
18	5351	Paso Robles - Replace Ag Commissioner Modular	55,800	55,800	55,800	0		
19	5302	San Luis Obispo - Construct New General Government Facility, Phase I	40,195,000	39,660,314	35,944,800	3,715,514	35,944,800	Teeter/Building Designation/Financing
20	5346	San Luis Obispo Airport - Design Terminal Expansion	934,533	239,472		239,472		Passenger Facility Charges
21	5382	San Luis Obispo - Remodel Veteran's Bldg Lounge & Kitchen	48,200	0		0		
22	5237	San Luis Obispo - Remodel Veteran's Bldg Restrooms	158,600	158,600	158,600	0		
23	5343	San Luis Obispo Airport - Runway Extension (FAA Share)	10,072,866	7,391,723		7,391,723		FAA Grant
		Total - General Government	58,929,937	50,829,081	37,420,278	13,408,803	36,593,878	
		HEALTH AND SOCIAL SERVICES - FUND 003 (B.U. 2207)						
24	5230	Alcohol Services - Atascadero - Remodel Facility	71,800	22,354		22,354		
25	5265	General Hospital - San Luis Obispo - Repair Roof	MULTI/YEAR	216,677		216,677		
26	5245	Health/Hospital/Mental Health - Atascadero - Clinic Improvements	203,800	203,800	203,800	0	203,800	Tobacco Tax
27	5308	Health - Morro Bay - Install Family Care Clinic Modular	100,000	24,917		24,917		State Rural Health Grant
28	5252	Health - San Luis Obispo - Paint Sierra Way Exterior	84,500	84,500	84,500	0		
29	5348	Health - San Luis Obispo - Upgrade Health Emergency Generator	55,600	55,600	55,600	0	55,600	Tobacco Tax
29 A	5387	Mental Health - San Luis Obispo - Renovate Inpatient Facility	52,900	16,418		16,418		

CAPITAL PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE/GRANT
30	5388	Social Services - Atascadero - Purchase/Install Herman Miller Furniture	178,600	172,575	103,600	68,975	103,600	B.U. 3200 - Social Services
31	5371	Social Services - San Luis Obispo - Paint Facility Exterior	126,300	60,331		60,331		B.U. 3200 - Social Services
		Total - Health and Social Services	873,500	857,172	447,500	409,672	363,000	
		LIBRARY - FUND 003 (B.U. 2207)						
32	5254	Creston - Relocate Library	75,000	75,000	25,000	50,000		Public Facilities Fees / Designations
33	5395	Los Osos - Expand South Bay Library	854,700	761,546		761,546		B.U. 4000 - Library
34	5269	San Luis Obispo - Paint City/County Library Exterior	110,200	110,200	110,200	0	110,200	B.U. 4000 - Library
35	5253	Templeton - Relocate Library	50,000	49,780		49,780		Public Facilities Fees - Library
		Total - Library	1,089,900	996,526	135,200	861,326	110,200	
		PUBLIC SAFETY - FUND 003 (B.U. 2207)						
36	5374	Animal Services - County Operational Center - Construct Addition	229,500	202,115		202,115		Facilities Planning Designation
37	5349	CDF - California Valley - Facilitty Improvements	309,700	309,700	309,700	0	309,700	Public Facilities Fees - Fire
38	5310	CDF - Cerro Alto - Improve Morro/Toro Station	85,800	65,775		65,775		Public Facilities Fees - Fire
39	5311	CDF - Paso Robles - Construct Heritage Ranch Fire Station	1,421,700	1,155,972		1,155,972		Public Facilities Fees - Fire
40	5294	CDF - San Luis Obispo - Design Edna Valley Firestation Expansion	140,000	96,204		96,204		Public Facilities Fees - Fire
41	5379	Courts - County Operational Center - Expand JSC Courtrooms	4,251,760	4,248,867	4,000,000	248,867	4,000,000	Courthouse Construction Fund
42	5324	Courts - County Operational Center - Program JSC Courtroom	44,640	10,467		10,467		Courthouse Construction Fund
43	5293	Courts - Government Center - Expand Courts/Sheriff Holding Cells	1,481,600	1,436,099		1,436,099		Courthouse Construction Fund
44	5686	Courts - Government Center - Install Court Safety/Security	MULTI/YEAR	374,272		374,272		Courthouse Construction Fund
45	5376	Courts - Government Center - Remodel Courts Room 385	101,500	98,941		98,941		Courts - B.U. 2520/Cthse Const Fund
46	5350	Courts - Government Center - Renovate Muni/Superior Jury Seating	198,300	181,003		181,003		Courthouse Construction Fund
47	5378	Courts - Paso Robles - Massing Study for Courts Facility	100,000	96,439		96,439		Courthouse Construction Fund
48	5271	Courts - Paso Robles - New Facilities. Phase I	900,000	900,000	900,000	0	900,000	Courthouse Construction Fund
49	5312	District Attorney - Government Center - Relocate Economic Crime Unit	110,600	310,517		310,517		Courthouse Construction Fund
50	5380	Probation - County Operational Center - Expand JSC Intake/Release, Phas	123,900	117,046		117,046		
51	5396	Probation - County Operational Center - Install JSC Fencing	29,400	8,355		8,355		Building Safety Designation
51 A	5289	Probation - County Operational Center - Remodel JSC Entrance	7,195	6,187		6,187		
52	5272	Probation - County Operational Center - Repair JSC Roof	75,000	75,000	75,000	0		
53	5273	Probation - San Luis Obispo - Expand Parking	136,800	136,800	136,800	0		
54	5319	Probation - San Luis Obispo - Install Casa Loma Herman Miller Furniture	160,600	101,037	84,600	16,437		
55	5270	Probation/Health/Hospital - San Luis Obispo - Mechanical Upgrade	599,371	125,362		125,362		
56	5392	Sheriff - County Operational Center - Construct Comm/Locker Room	465,623	378,773		378,773		COPS Funds
57	5398	Sheriff - County Operational Center - Construct Storage Building	258,300	257,748		257,748		SCAAP Funds

CAPITAL PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE/GRANT
58	5399	Sheriff - County Operational Center - Expand Parking	55,100	25,651		25,651		SCAAP Funds
59	5320	Sheriff - County Operational Center - Expand Women's Jail, Phase I	150,000	145,136		145,136		
60	5274	Sheriff - County Operational Center - Improve Cabling & Consolidate Phone	75,800	75,800	75,800	0		
61	5275	Sheriff - County Operational Center - Install Microwave Emergency Generat	69,000	69,000	69,000			
62	5276	Sheriff - County Operational Center - Paint Female Jail Interior	58,300	58,300	58,300	0		
63	5322	Sheriff - County Operational Center - Remodel Jail Lobby/Warrants/Records	53,200	9,086		9,086		
64	5278	Sheriff - County Operational Center - Replace Cell Door Operators, A&B De	185,000	185,000	185,000	0		
65	5229	Sheriff - County Operational Center - Replace MainJail Electric Lock Contro	151,730	140,770		140,770		Building Safety Reserves
66	5366	Sheriff - North County - Construct Sheriff Substation	1,401,500	1,401,500	1,401,500	0	1,401,500	PFF - Law Enforcement
		Total - Public Safety	13,430,919	12,802,922	7,295,700	5,507,222	6,611,200	
		PUBLIC WORKS - FUND 003 (B.U. 2207)						
67	5290	County Operational Center - Replace Sewer Main	108,300	164,467	68,000	96,467		
68	5281	Government Center - Reconfigure Modular Furniture, Room 206 &207	48,400	48,400	48,400	0		
		Total - Public Works	156,700	212,867	116,400	96,467	0	
		PARKS - FUND 003 (B.U. 2207)						
69	5223	Atascadero - Upgrade Chalk Mt Golf Course Irrigation	80,000	80,000	40,000	40,000	40,000	Golf Courses - B.U. 4161
70	5231	Avila Beach - Define Bob Jones Bicycle Trail Extension	50,000	41,918		41,918		State Grant
71	5283	Cambria - Improve Shamel Park Playground	112,300	112,300	112,300	0	112,300	Public Facilities Fees - Parks
72	5331	Cayucos - Construct Cayucos Accessways	113,800	11,313		11,313		Coastal Resources/Coastal Conservan
73	5307	Cayucos - Design/ Develop Morro Strand Park	200,000	200,000	200,000	0	200,000	Public Facilities Fees - Parks
74	5298	Cayucos - Install Paul Andrews Park Playground Equipment	60,300	50,280		50,280		Public Facilities Fees - Parks
75	5313	Cayucos - Upgrade Hardie Park Pool Plumbing	36,900	36,900	36,900	0	36,900	Quimby Fees
76	5266	Countywide Parks ADA Compliance	MULTI/YEAR	10,376		10,376		Quimby Fees
77	5296	Dairy Creek - Construct Facility Improvements	106,000	0		0		Golf Course Loan Proceeds
78	5334	Dairy Creek - Install Monument Sign	33,300	33,300		33,300		Golf Courses - B.U. 4161
79	5315	Dairy Creek - Repair Lake Liners	700,000	700,000	700,000	0	700,000	Golf Courses - B.U. 4161
80	5329	El Chorro Park - Construct Maintenance Building	722,000	722,000	722,000	0	722,000	Public Facilities Fees - Parks
81	5224	El Chorro Park - Replace Playground Equipment	92,700	90,030		90,030		Public Facilities Fees - Parks
82	5225	Los Osos - Construct BayStreet Boardwalk	38,000	38,000		38,000		GRANT?
83	5226	Los Osos - Construct El Morro Bike/Pedestrain Trail	330,300	336,610		336,610		Public Facilities Fees - Parks
84	5336	Los Osos - Construct First Street Boat Launch	107,600	91,418		91,418		California Boating & Waterways
85	5342	Los Osos - Construct Skateboard Park & Tennis Courts	350,000	306,995		306,995		Public Facilities Fees - Parks
86	5367	Nipomo Park - Purchase Parklands	310,000	0		0		Public Facilities Fees - Parks
87	5227	Oceano - Replace Park Playground Equipment	92,700	91,344		91,344		Public Facilities Fees - Parks
88	5297	Oceano - Replace Park Restroom	131,900	38,607		38,607		Quimby Fees
89	5338	San Luis Obispo - Construct Bishop Peak Trail	55,000	35,000		35,000		National Recreation Trails Fund
90	5250	Santa Margarita Lake - Construct North County Maintenance Facility	400,100	47,547		47,547		Pub.Fac.Fees/Quimby Fees/ B.U.4125
91	5332	Santa Margarita Lake - Construct Restroom & Showers	248,000	248,000	248,000	0	248,000	Proposition 12
92	5341	Shamel Park - Replace Restroom/Shower	168,000	161,409		161,409		Quimby Fees
93	5339	Shandon - Improve C.W. Clarke Playground	119,400	119,400	119,400	0	119,400	Public Facilities Fees - Parks

CAPITAL PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE/GRANT
94	5345	Shandon - Install Pool Leach Field	36,500	36,500	36,500	0	36,500	Quimby Fees
95	5228	Shandon - Renovate Park Pool Building	68,100	15,542		15,542		Quimby Fees
96	5299	Shandon - Replace Park Restroom	136,200	24,904		24,904		Quimby Fees
		Total Parks	4,899,100	3,679,693	2,215,100	1,464,593	2,215,100	
		Grand Totals Fund 0003	**79,380,056**	**69,378,261**	**47,630,178**	**21,748,083**	**45,893,378**	
		SAN LUIS OBISPO AIRPORT - FUND 004 (B.U. 2950)						
97 A	5157	Oceano Airport - AIP 03 Local Share	5,261	1,362		1,362	0	B.U. 2950 - Airports
97	5139	Oceano Airport - Slurry Seal Parking Lot	15,000	15,000	15,000	0	15,000	B.U. 2950 - Airports
98	5140	San Luis Obispo Airport - Construct Hanger Taxiways	345,300	345,300	345,300	0	345,300	Passenger Facilties Fees
99	5141	San Luis Obispo Airport - Construct Parking Lot 5 Annex	100,000	100,000	100,000	0	100,000	B.U. 2950 - Airports
100	5143	San Luis Obispo Airport - Develop Master Plan	580,000	21,953		21,953		B.U. 2950 - Airports
101	5135	San Luis Obispo Airport - Expand Terminal (Local Share)	36,580	8,023		8,023		B.U. 2950 - Airports
102	5142	San Luis Obispo Airport - Relocate ASOS	58,100	58,100	58,100	0	58,100	B.U. 2950 - Airports
103	5137	San Luis Obispo Airport - Renovate Admin Offices For Airlines	49,680	46,523		46,523		B.U. 2950 - Airports
104	5138	San Luis Obispo Airport - Reroof/HVAC Administration Offices	62,300	21,154		21,154		B.U. 2950 - Airports
105	5358	San Luis Obispo/Oceano Airports - Repair Pavement Program	225,000	144,110	100,000	44,110	100,000	B.U. 2950 - Airports
		Totals Fund 0004	**1,477,221**	**761,525**	**618,400**	**143,125**	**618,400**	
		LOPEZ LAKE - FUND 0655 (B.U. 4125)						
106	5167	Lopez Lake - Remodel Campground Reservation Office	97,350	18,068		18,068		B.U. 0655 - Lopez Rec Area
107	5170	Lopez Lake - Renovate 14 Campground Restrooms, Phase I	300,000	300,000	300,000	0	300,000	Proposition 12
108	5171	Lopez Lake - Seal Roads & Parking Lots	254,400	254,400	254,400	0	254,400	Proposition 12
109	5172	Lopez Lake - Upgrade Campground Electrical	715,500	220,000	220,000	0	220,000	Proposition 12
		Total Fund 0655	**1,367,250**	**792,468**	**774,400**	**18,068**	**774,400**	

2001 - 2002 Capital Improvement Projects

This listing represents **new** capital projects adopted for funding. The reference number refers to the full projects listing (both on-going and new) on the previous pages.

Ref. No. **Description**

GENERAL GOVERNMENT

1 Government Center - Construct Information Services Division Carport - $38,800
Construct "carport" roof along side the radio communications repair shop to provide an expanded working for employees.

2 Government Center - Paint Building 1200 Exterior - $63,800
Normal maintenance painting to preserve the exterior of the building.

3 Countywide American Disability Act (ADA) Compliance - $500,000
This is a continuation of phase one renovation to provide mandatory ADA improvements to county facilities. This phase includes renovation of high priority public use facilities (such as the Government Center) that will make counters, entrances and handrails ADA compliant.

4 Countywide Departmental Relocations - $200,000
Remodel space to accommodate mid-year changes to departmental operations and facilities.

7 Government Center - Improve Information Services Division 4th Floor Offices - $131,100
Basic maintenance such as paint and recarpeting. Remodel existing spaces with modular furniture to accommodate additional staff.

11 Government Center - Remodel Planning & Building Offices - $149,078
Remodel existing spaces with modular furniture to accommodate additional staff and make the floor plan more user friendly to the public.

12 Government Center - Replace Electrical Panels/Switchgear - $72,000
Replace substandard, aging electrical panels for safety considerations.

16 Government Center/Old Courthouse - Upgrade Tax Collector Electrical $106,300
Upgrade electrical wiring to add circuits. There are not enough plugs to support all the equipment. Circuit breakers pop regularly due to overloading/poor power distribution.

18 Paso Robles Replace Ag Commissioner Modular - $55,800
Add a modular building addition to improve existing health and safety conditions due to the overcrowding of staff. The storage of forms and files in hallways and room corners creates a fire hazard as well as impedes egress from the facility in case of emergency.

19 Construct New General Government Facility - $35,944,800
Based on the Facilities Master Plan, complete a new 90,000 square foot government center across the street from the existing government center in the City of San Luis Obispo. This new facility will reduce the cost of leasing space and handle the increase in staff over the next ten years. Departments in the new facility will be the Administrator, Assessor, Auditor-Controller, Board of Supervisors, Clerk-Recorder, County Counsel and Personnel.

22 San Luis Obispo - Remodel Veteran's Building Restrooms - $158,600
Provide remodeled and adequate restroom facilities that meet ADA at the Veteran's Building in San Luis Obispo.

HEALTH AND SOCIAL SERVICES

26 Health/Hospital/Mental Health - Atascadero - Clinic Improvements - $203,800
Provide new paint, repair the flooring, replace the heating and air conditioning system and repair the sewer line.

28 Health - San Luis Obispo - Paint Sierra Way Exterior - $84,500
Normal maintenance painting to preserve the exterior of the building.

29 Health - San Luis Obispo - Upgrade Health Emergency Generator - $55,600
Provide a new larger emergency generator for the SLO Health facility on Johnson. The existing generator, transfer switch and emergency panel are overloaded, and some of the equipment in the lab is critical to keep it running during power outages.

30 Social Services - Atascadero - Purchase/Install Herman Miller Furniture - $103,600
Installation of Herman Miller workstations for more efficient utilization of space.

LIBRARIES

34 Libraries - Paint San Luis Obispo City/County Library Exterior - $110,200
Paint the exterior of the SLO City/County library.

PUBLIC SAFETY

37 CDF - California Valley Facility Improvements - $309,700
To maintain the service delivery in California Valley, it will require the construction of a stand alone apparatus building and the existing space remodeled into crew living quarters.

41 Courts - County Operational Center - Expand Juvenile Services Center Courtrooms - $4,000,000
New courtrooms to accommodate growth in juvenile services caseloads and alleviate to overcrowding in the courts in San Luis Obispo.

48 Courts - Paso Robles - New Facilities - Phase I - $900,000
Partial funding for a new court facility in Paso Robles.

52 Probation - County Operational Center Repair Juvenile Services Center Roof - $75,000
Repair roof by replacing felt tar paper under the metal roofing.

53 Probation - San Luis Obispo - Expand Parking - $136,800
Pave adjacent open dirt, county-owned parking lot to accommodate additional 40-50 parking spaces. Parking for both our county-owned vehicles and employee vehicles is insufficient to accommodate all the users and customers at the CASA LOMA Probation facility.

54 Probation - San Luis Obispo Install Casa Loma Herman Miller Furniture - $84,600
Replacing outdated, deteriorated and ergonomically deficient office furniture.

60 Sheriff - County Operational Center Improve Cabling & Consolidate Phones - $75,800
The new jail was cabled with the original wiring standard, TYPE 1, which does not support Ethernet. We have migrated to the category 5 cabling standard which supports both the original Token-ring and Ethernet topology.

61 Sheriff - County Operational Center Install Microwave Emergency Generator - $69,000
Install standby electric power generator and transfer switch at main microwave equipment room at the Sheriff's Department. Our emergency response plan requires this facility be available for the County's communications requirements.

62 Sheriff - County Operational Center Paint Female Jail Interior - $58,300

64 Sheriff - County Operational Center Replace Cell Door Operation, A& B Decks - $185,000
Replace problematic lock controls to ensure safety in the jail.

66 Sheriff - North County Construct Sheriff Substation - $1,401,500
Build a new Sheriff substation on County owned land in Templeton.

PUBLIC WORKS

67 County Operational Center - Replace Sewer Main - $68,000

68 Government Center - Reconfigure Modular Furniture Room 206 & 207 - $48,400
Improve work areas and circulation within individual modular stations and public service areas that address ergonomic concerns and increase productivity of staff.

PARKS

69 Atascadero - Upgrade Chalk Mt. Golf Course Irrigation- $40,000
Phase I of golf course irrigation upgrades including replacement of mainlines and additional lateral lines.

71 Cambria - Improve Shamel Park Playground - $112,300
Replace/expand play equipment to meet ADA compliance guidelines.

73 Cayucos - Design/Develop Morro Strand Park - $200,000
Phase I development of Morro Strand Community Park. Develop plans and specifications for community park located in community of Cayucos on land adjacent to Cayucos cemetery. This phase funds plans, construction specifications and beginning initial park development.

75 Cayucos - Upgrade Hardie Park Pool Plumbing - $36,900
Upgrade plumbing for pool skimmers and relocate a pool storage shed.

79 Dairy Creek - Repair Lake Liners - $700,000
Repair lake liners that were installed improperly by contractors when the golf course was under construction. This project is funded from the proceeds of a settlement reached with the contractors.

80 El Chorro Park - Construct Maintenance Building - $722,000
Construction of approximately 2,500 square foot maintenance building and 1,000 square foot storage building on site of current maintenance compound at El Chorro Park. Structure will include offices for staff and restrooms with showers. Storage will include capacity for pesticides and fertilizer. equipment inventory, temporary storage of tables, benches, irrigation materials, etc. as well as shop workspace including work benches, storage shelves, tool storage room, etc.

91 Santa Margarita Lake - Construct Restroom and Showers - $248,000
New restroom with showers adjacent to Grey Pine Campground on site of former maintenance building/office. Approximately 6 unisex toilet stalls, 6 unisex shower stalls and ADA accessible.

93 Shandon - Renovate C.W. Clarke Playground - $119,400
Replace and expand play equipment for ADA compliance.

94 Shandon - Install Pool Leach Field - $36,500
Install a new leach field for proper drainage.

AIRPORTS

97 Oceano Airport - Slurry Seal Parking Lot - $15,000
Repave existing parking lot with slurry seal.

98 San Luis Obispo Airport - Construct Hanger Taxiways - $345,300
This project will ensure the further implementation of the Airport Master Plan.

99 San Luis Obispo Airport - Construct Parking Lot 5 Annex - $100,000
Construct a new parking lot to handle the increased volume of customers.

102 San Luis Obispo Airport - Relocate ASOS - $58,100
Relocation of ASOS (Automated Surface Observation System). ASOS provides automated weather observation for aviation users. This equipment is essential for safe and efficient aircraft operations whereby the pilot can obtain automated weather information. ASOS requires 500 foot separation from buildings and impediments. Current location will conflict with development planned for the north side of the airport as identified in the Airport Master Plan

112 San Luis Obispo Airport - Repair Pavement Program - $100,000
Annual maintenance of runways and taxiways.

LOPEZ LAKE

107 Lopez Lake - Renovate 14 Campground Restrooms, Phase I - $300,000
Renovate a portion of the campground restrooms. Renovate restrooms throughout recreation area including new partitions, fixtures, paint interior/exterior, repair/replace flooring, etc.

108 Lopez Lake - Seal Roads & Parking Lots - $254,400
Slurry seal all roads and parking lots; restripe lane lines and parking stalls.

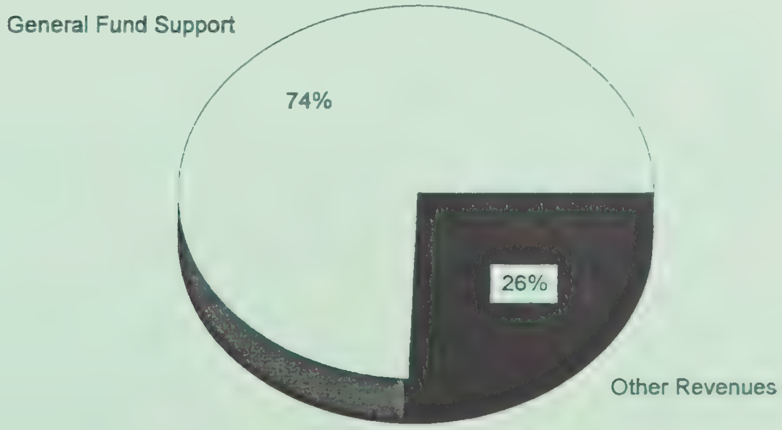
109 Lopez Lake - Upgrade Campground Electrical - $220,000
Electrical service to various campgrounds and restrooms has deteriorated over the years requiring the upgrade of wiring, breakers, and service capacity to meet modern user requirements.

Maintenance Projects
Budget Unit: 2208

PURPOSE
To provide funds for countywide repair, renovation and maintenance of existing county facilities.

Financial Summary	1999-00 Actual	2000-01 Actual	2001-02 Requested	2001-02 Recommended	2001-02 Adopted
Salaries and Benefits	$ 0	$ 0	$ 0	$ 0	$ 0
Services and Supplies	965,089	1,070,894	1,409,900	1,351,100	1,378,030
Other Charges	0	165,500	0	0	0
Fixed Assets	0	0	0	0	0
**Gross Expenditures	$ 965,089	$ 1,236,394	$ 1,409,900	$ 1,351,100	$ 1,378,030
Less Intrafund Transfers	0	0	0	0	0
**Net Expenditures	$ 965,089	$ 1,236,394	$ 1,409,900	$ 1,351,100	$ 1,378,030
Revenues	734,482	422,729	356,200	346,900	346,900
General Fund Support (G.F.S.)	$ 230,607	$ 813,665	$ 1,053,700	$ 1,004,200	$ 1,031,130

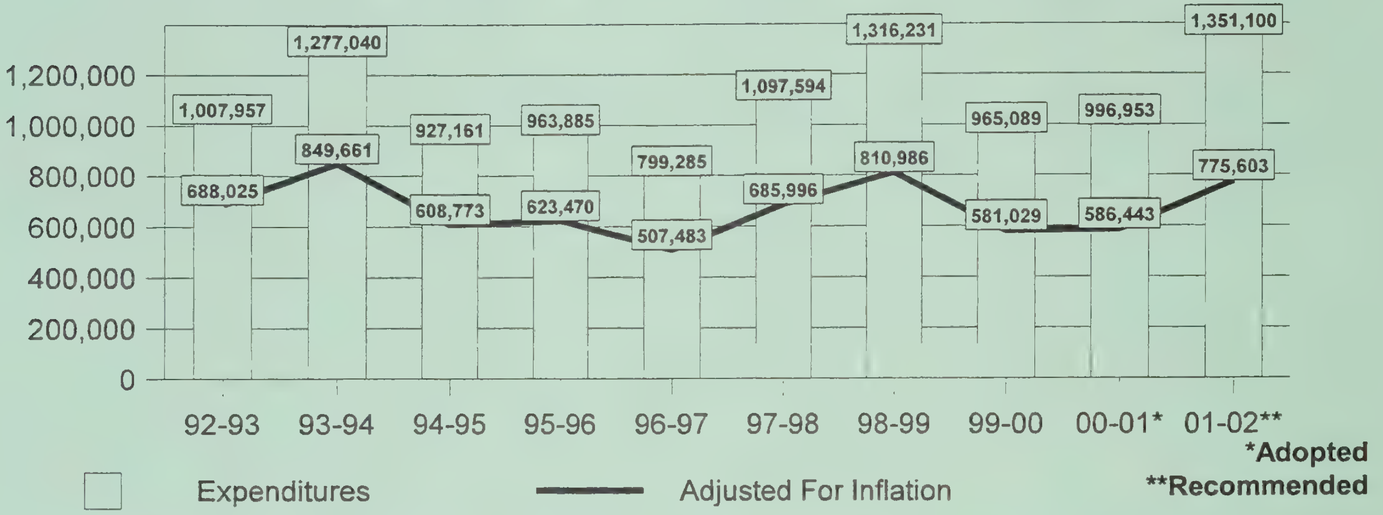
Source of Funds



Maintenance Projects

Budget Unit: 2208

10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended expenditures for maintenance projects follows Board of Supervisors budget policies in providing adequate funds to maintain county facilities. The majority of recommended maintenance projects are associated with on-going countywide programs such as painting, mechanical, roofing, flooring, and signage. It is recommended that $750,000 be appropriated for general maintenance of county facilities. Also, maintenance projects for other funds such as the Libraries and Parks are included.

In addition to on-going maintenance projects, this budget unit contains one-time maintenance projects and low cost capital projects. Significant maintenance projects recommended for funding include relocating a water line at the County Operational Center, parking lot repairs and County community buildings renovations. All the projects recommended for funding are shown on the following page. A description of each new project is also included.

The recommended revenue comes from a variety of sources, including General Fund, Parks, Library and reserves.

BOARD ADOPTED CHANGES

None.

SERVICE PROGRAMS

Countywide Projects

Provides funding for the following types of countywide maintenance projects: roof repair, heating, ventilation and air conditioning equipment maintenance; painting; restroom renovation; flooring, sidewalk and paving maintenance; coaxial cable installation; signage of facilities; coastal accessway maintenance; tennis court, and tree trimming projects.

Total Expenditures: $750,000 Total Staffing (FTE): 0

Facility Maintenance

Provides funding for specific maintenance projects necessary to maintain the County's facilities, excluding parks.

Total Expenditures: $458,038 Total Staffing (FTE): 0

Park Maintenance

Provides funding for specific maintenance projects necessary to maintain the County's parks. Beginning in fiscal year 1993-94, the Parks' budget has funded all new projects.

Total Expenditures: $170,000 Total Staffing (FTE): 0

MAINTENANCE PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE / GRANT
		COUNTYWIDE MAINTENANCE PROJECTS						
1	5481	Countywide Buildings BBQ Replacement	MULTI/YEAR	3,420		3,420		
2	5415	Countywide Buildings Tree Trimming	MULTI/YEAR	4,214	4,000	214		
3	5448	Countywide Data/Communication Cabling	MULTI/YEAR	42,778	25,000	17,778		
4	5417	Countywide Electrical Systems	MULTI/YEAR	58,118	20,000	38,118		
5	5402	Countywide Energy Management	MULTI/YEAR	39,000	39,000	0		
6	5601	Countywide Flooring Replacement	MULTI/YEAR	321,537	250,000	71,537		
7	5401	Countywide Hazardous Materials Abatement	MULTI/YEAR	64,855	25,000	39,855		
8	5602	Countywide Mechanical	MULTI/YEAR	130,636	100,000	30,636		
9	5603	Countywide Painting	MULTI/YEAR	74,716	65,000	9,716		
10	5680	Countywide Rekeying/Security	MULTI/YEAR	57,692	30,000	27,692		
11	5280	Countywide Restroom Renovation	MULTI/YEAR	6,250		6,250		
12	5605	Countywide Roofing	MULTI/YEAR	175,264	100,000	75,264		
13	5778	Countywide Sidewalk and Paving	MULTI/YEAR	167,186	80,000	87,186		
14	5606	Countywide Signage Program	MULTI/YEAR	5,553	5,000	553		
15	5447	Countywide Window Covering & Upholstery	MULTI/YEAR	12,711	7,000	5,711		
		Total Countywide Projects	**0**	**1,163,930**	**750,000**	**413,930**	**0**	
		GENERAL GOVERNMENT						
16	5454	County Operational Center - Relocate Water Line Creek Crossing	19,900	41,296	25,000	16,296		
17	5403	Government Center - Energy Management	30,000	29,591		29,591		
18	5469	Government Center - Merge Phone Drops	28,800	22,404		22,404		
19	5459	Government Center - Repair Ceiling Tiles	20,000	20,000	20,000	0		
20	5406	Government Center - Update Directories & Map	45,000	25,919		25,919		
21	5463	Government Center - Upgrade iSd Sound Absorption	15,000	15,000	15,000	0		
21 A	5419	Paso Robles - Construct Ag Commissioner Porch & Roof	7,500	6,384		6,384		
22	5422	San Luis Obispo - Improve Ag. Commissioner Auditorium	18,253	7,545		7,545		Farm Advisor/Health/Ag.Comm
23	5429	San Luis Obispo - Improve Ag. Commissioner Sierra Way HVAC	19,900	17,259		17,259		
23 A	5493	San Luis Obispo - Install Veteran's Bldg Museum Ceiling	26,930	26,930	26,930	0		
		Total General Government	**231,283**	**212,328**	**86,930**	**125,398**	**0**	
		HEALTH AND SOCIAL SERVICES						
23 B	5491	General Hospital - San Luis Obispo - Non Structural Modifications		0		0		
24	5407	General Hospital - San Luis Obispo - Repaint Exterior	124,000	332,130		332,130		
25	5408	General Hospital - San Luis Obispo - Repair Parking Lots	25,000	37,188	35,000	2,188		

MAINTENANCE PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE / GRANT
26	5464	Health/Hospital/Mental Health - Atascadero - Construct Bus Shelter	14,600	14,600	14,600	0		
26 A	5433	Health/Hospital/Mental Health - Atascadero - Replace Backflow	18,900	14,892		14,892		
27	5466	Mental Health - San Luis Obispo - Replace Windows	24,600	24,600	24,600	0		
28	5411	Mental Health - San Luis Obispo - Reroof Johnson Avenue Facility	125,300	111,892		111,892		
29	5467	Social Services - Grover Beach - Paint Building Interior	23,800	23,800	23,800	0	23,800	B.U. 3200 - Social Services
30	5475	Social Services - Grover Beach - Remodel Restrooms	32,600	32,600	32,600	0	32,600	B.U. 3200 - Social Services
		Total Health and Social Services	**388,800**	**591,702**	**130,600**	**461,102**	**56,400**	
		LIBRARY						
31	5427	Countywide Libraries - Renovate Facilities	MULTI/YEAR	191,097	100,000	91,097	100,000	B.U. 4000 - County Libraries
		Total Library	**0**	**191,097**	**100,000**	**91,097**	**100,000**	
		PUBLIC SAFETY						
32	5476	Courts - Grover Beach - Paint Courtrooms	20,500	20,500	20,500	0	20,500	Courthouse Construction Fund
33	5483	Sheriff - County Operational Center - Improve Main Jail Medical Ce	25,000	13,574		13,574		
34	5477	Sheriff - County Operational Center - Install Animal Services Heater	20,000	20,000	20,000	0		
35	5435	Sheriff - County Operational Center - Replace Jail Smoke Detectors	27,100	24,997		24,997		
36	5414	Sheriff - County Operational Center - Retrofit Jail West Housing Doo	78,500	47,528		47,528		Equipment Replacement Reserve
		Total Public Safety	**171,100**	**126,599**	**40,500**	**86,099**	**20,500**	
		PARKS						
37	5452	Avila - Bob Jones Bicycle Pathway Repairs	10,000	2,017		2,017		Public Facilities Fees - Parks
38	5436	Avila - Design Master Plan See Canyon Park, Phase I	12,200	20,200		20,200		Public Facilities Fees - Parks
39	5437	Cayucos - Design Master Plan Morro Strand Park, Phase I	10,200	16,200		16,200		Public Facilities Fees - Parks
40	5458	Coastal Access Plan	32,500	32,485		32,485		State Grant
41	5610	Countywide Coastal Accessways, Pier, and Paving Maintenance	MULTI/YEAR	0		0		B.U. 4125 - Parks
42	5426	Countywide Parks Pool Renovation	MULTI/YEAR	10,964		10,964		B.U. 4125 - Parks
43	5479	Countywide Parks - Renovate Facilities	MULTI/YEAR	170,000	170,000	0	170,000	Quimby Fees
44	5812	Countywide Parks Tennis Court Repairs	MULTI/YEAR	0		0		Quimby Fees

MAINTENANCE PROJECTS RECOMMENDED FOR FUNDING

REF NO.	PROJ NO.	PROJECT DESCRIPTION	ESTIMATED TOTAL COST	BALANCE TO COMPLETE	NEW FUNDING TO BE APPROPRIATED	PREV YR BAL TO BE ENCUMBERED	REVENUE OFFSET	REVENUE SOURCE / GRANT
45	5608	Countywide Parks Tree Trimming	MULTI/YEAR	0		0		B.U. 4125 - Parks
46	5490	Lampton Park - Improve Drainage	21,500	37,015		37,015		B.U. 4125 - Parks
47	5421	Morro Bay Golf Course - Replace Water Line	186,600	175,468		175,468		B.U. 4161 - Golf Courses
48	5473	Oceano Park - Improve Restrooms	27,000	0		0		Quimby Fees
49	5457	San Luis Obispo - Restore Dana Adode	200,000	200,000		200,000		State Aid - Grants To Other Agencie
50	5450	Santa Margarita - Replace Park Pedestrian Bridge	36,000	18,363		18,363		Quimby Fees
51	5474	Templeton - Improve Park Irrigation System	15,000	0		0		B.U. 4125 - Parks
		Total Parks	**551,000**	**682,712**	**170,000**	**512,712**	**170,000**	
		COMMUNITY SERVICES						
52	5442	Countywide Community Building Renovations	60,000	118,410	100,000	18,410		
53	5430	Templeton - Remodel Veteran's Building	37,000	0		0		
		Total Community Services	**97,000**	**118,410**	**100,000**	**18,410**	**0**	
		Grand Totals All Projects	**1,439,183**	**3,086,778**	**1,378,030**	**1,708,748**	**346,900**	

2001-2002 Maintenance Projects

This listing represents **new** facilities and parks projects, and continuing county wide maintenance projects recommending for funding. The reference number refers to the full projects listing (both on-going and new) on the previous pages.

Ref. No. **Description**

COUNTY WIDE MAINTENANCE PROJECTS

1-15 General Services - County wide Maintenance - $750,000
Program includes maintenance of buildings, tree trimming, data cabling, minor building electrical systems upgrades, energy management systems, flooring, hazardous materials abatement, mechanical (plumbing, heating, ventilation and air conditioning) replacement, painting, rekeying, building security, facility restroom renovation, reroofing, sidewalk, parking lot repaving, signage, BBQ replacements, window covering and upholstery replacements.

GENERAL GOVERNMENT

16 County Operation Center - Relocate Water Line Creek Crossing - $25,000
This is a budget increase for this project. The cost of moving the water line was more than first estimated.

19 Government Center - Repair Ceiling Tile - $20,000
Replace old and damaged ceiling tile and T-bar on the 2nd floor of the courthouse annex in the public hallways only.

21 Government Center - Upgrade Sound Absorption Material - $15,000
Replace sound absorption material in Information Services forms handling room on the 4th floor of the old courthouse.

23A Veteran's Building - Memorial Museum - $26,930
Funds for a Veteran's Memorial Museum at the San Luis Obispo Veteran's Building.

HEALTH AND SOCIAL SERVICES

25 General Hospital - Repair Parking Lots - $35,000
Additional funding to complete parking lot repairs.

26 Atascadero - Construct Health Clinic Bus Stop Shelter - $14,600
Construct a bus shelter at the Atascadero Health Clinic, so that clients will not have to wait in the rain.

27 Mental Health - San Luis Obispo - Replace Mental Health Windows - $24,600
At Mental Health Inpatient Facility, remove and replace existing exterior windows. Patch and repair exterior plaster as necessary where new windows are installed.

29 Social Services - Grover Beach - Paint Interior - $23,800
Repaint interior of the Grover Beach facility.

30 Social Services - Grover Beach - Remodel Staff Restrooms - $32,600
Remodel staff restrooms in Grover Beach office to maximize space; add one stall in ladies' room if possible; replace fans, and add emergency lighting.

LIBRARIES

31 Libraries - Renovate Library Facilities - $100,000
Based upon need, funds will be used for painting, carpeting, roofing, repaving parking lots and other basic repairs and maintenance of the County's libraries.

PUBLIC SAFETY

32 Courts - Grover Beach - Paint - Exterior - $20,500
Paint exterior of the court building.

34 Animal Services - Install Kennel Heaters - $20,000
Phase 1 - upgrade kennel heating and ventilation.

PARKS

43 Parks - Renovate Park Facilities - $170,000
Renovations include tree trimming, pool renovations, tennis court repairs, restroom repair, irrigation repairs and other general maintenance projects.

COMMUNITY SERVICES

52 Countywide - Community Building Maintenance - $100,000
Rehabilitation and repair of County's community buildings.

Glossary

Terms Commonly Used In This Budget Document

Account:	A detailed classification of an expenditure or revenue. For example, "Postage" is an expenditure account; "Property Taxes Secured" is a revenue account.
Activity:	A specific line of work performed to accomplish a function for which a governmental unit is responsible. This designation is required by the State Controller. Example: "Protective Inspection" is an activity performed in discharging the "Public Protection" function.
Appropriation:	An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is time-limited and must be expended before the deadline.
Assessed Valuation:	A valuation set upon real estate or other property by government as a basis for levying taxes.
Available Financing:	All the means of financing a budget including fund balance, revenues and canceled reserves.
Budget:	A plan of financial operation consisting of an estimate of proposed income and expenditures for a given period and purpose, usually one year.
Budget Unit:	The lowest entity in the budget hierarchy including all accounts for which a legal appropriation is approved by the Board of Supervisors. A department or agency may have one or more budget units assigned to it. Each budget unit is a collection of account numbers necessary to fund a certain division, department or set of functions.
Capital Project Program:	A program itemizing the county's acquisitions, additions and improvements to buildings and land purchases.
Contingency:	An amount, not to exceed fifteen percent of the fund in which it is allocated, appropriated for unforeseen expenditure requirements.
Contracted Services:	Expense for services rendered under contract by personnel or businesses who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.
Cost Accounting:	That method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.
Communitywide Results:	The Communitywide Results represents the "big picture" results we want for all county residents and are used to guide the preparation of the budget each year.
Debt Service Fund:	A fund established to finance and account for the payment of interest and principal on all general obligation debt, other than that payable exclusively from special assessments and revenue debt issued for and serviced by a governmental enterprise.
Department:	An organizational structure used to group programs of like nature.
Department Goals:	A listing of ongoing results a department desires for its customers stated in plain English.
Encumbrance:	An obligation in the form of a purchase order, contract, or other commitment which is chargeable to an appropriation and for which a part of the appropriation is reserved.
Enterprise Fund:	Established to finance and account for the operation and maintenance of facilities and services which are self-supporting by user charges. Example: Airports Enterprise Fund.

Terms Commonly Used In This Budget Document

Educational Revenue Augmentation Fund (ERAF):	In 1992-93, in response to serious budgetary shortfalls, the state began redirecting a portion of counties, cities and special districts property tax receipts to schools and community college districts'. The term "ERAF" is an acronym for the fund into which redirected property taxes are deposited.
Expenditure:	Designates the cost of goods delivered or services rendered.
Fiscal Year:	Twelve-month period for which a budget is prepared and is in force. The county's fiscal year is July 1 to June 30.
Fixed Asset:	An asset of a long-term character such as land, buildings, and equipment.
Full-Time Equivalent (FTE):	The ratio of time expended in a part-time position to that of a full-time position. The ratio is derived by dividing the amount of employed time required in the part-time position by the amount of employed time required in a corresponding full-time position. 2080 hours per year equates to 1.0 FTE.
Function:	A group of related activities aimed at accomplishing a major service for which a governmental unit is responsible. These designations are specified by the State Controller. Example: "Public Protection" is a function.
Fund:	A sum of money or other resources set aside for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. A fund is a distinct financial or fiscal entity.
Fund Balance Available:	That portion of the fund balance that is not reserved, encumbered or designated and therefore is available for financing the budgetary requirements.
General Fund:	The main operating fund of the county accounting for expenditures and revenues for countrywide activities.
General Fund Support:	The amount of General Fund financial support to a given budget unit after revenues and other funding are subtracted from expenditures.
Indicators:	Measures, for which data is readily available, that tell us whether we're achieving our communitywide results (e.g., crime rate, poverty rate, high school graduation rate, etc.).
Interfund Transfer:	A transfer of money between different funds (e.g., General Fund and Parks) which cannot be classified as a revenue or expenditure.
Intergovernmental Expenditures:	Payments to other governments as fiscal aids and shared taxes or as reimbursements for the performance of services.
Intergovernmental: Revenue:	Revenue received from other governments, such as fiscal aids, shared taxes and reimbursements for services.
Internal Service Fund (ISF):	An organization created to perform specified services for other county departments. The services performed are charged to the using department. Example: Reprographics.
Intrafund Transfers:	Reimbursements a provider budget unit for services/supplies received by another budget unit; transactions of this nature are limited to budgets within the same fund.
Mission Statement:	A description of the basic purpose and responsibility of the Budget Unit or department.
Other Charges:	Accounts which establish expenditures for expenses other than salary or operations, such as support and care of persons or debt service.
Per Capita:	Amount per individual.

Terms Commonly Used In This Budget Document

Performance Measure:	A measurement that assesses progress toward achieving predetermined goals. There are three basic types of meaningful performance measures: • efficiency measures show the relationship between work performed and resources required to perform it (i.e., cost per job application received, cost per felony prosecuted, etc.); • quality measures show how well services are delivered to customers and the extent to which the customer is satisfied (i.e., percentage of customers satisfied with custodial services, percentage of clients satisfied with fire suppression response time; etc.); and • outcome measures show the qualitative results of a program compared to its intended purpose (i.e., who is better off as a result -- percentage of clients that receive substance abuse treatment services and are alcohol and drug free one year later; percentage of repeat child abuse reports, etc.).
Proposed Budget:	The proposed spending plan for the upcoming next fiscal year. Approval of this document does not allow expenditures for new programs or fixed assets.
Proposition 13:	A tax limitation initiative approved by the voters in 1978. Proposition 13 provided for (1) a 1 percent tax limit of fair market value exclusive of tax rates to repay existing voter-approved bonded indebtedness, (2) assessment restrictions establishing 1975 level values for all property, with allowable increases of 2 percent annually and reappraisal to current value upon change in ownership and new construction, (3) a two-thirds vote requirement to increase property taxes, and (4) a two-thirds vote of the electorate for local agencies to impose "special taxes".
Proposition 172:	A tax measure proposed by the Legislature and approved by the voters in 1993 to provide counties and cities with a share of a half-cent sales tax for public safety purposes. This measure mitigated some of the 1993-94 property tax shift from counties and cities to schools and community colleges.
Reimbursement:	Payment received for services/supplies expended for another institution, agency or person.
Reserve:	An account that records a portion of funds which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.
Results Based Decision Making (RDBM) Initiative:	RDBM is a county sponsored initiative aimed at making the County a "results culture" organization. By "results Oriented", we mean that we want to be able to show taxpayers in measurable terms that our county runs efficiently, provides high quality services, and produces great results that are responsive to community desires.
Revenue:	Money received to finance ongoing county governmental services. Example: Property taxes, sales taxes, user fees, etc.
Realignment:	Refers to the 1991-92 restructuring of state and local government financing of health and welfare programs. Counties assumed a greater overall financing responsibility for these programs in exchange for a portion of sales tax and vehicle license fees.
Secured Roll:	Assessed value of real property such as land, building, secured personal property, or anything permanently attached to land as determined by the County Assessor.
Secured Taxes:	Taxes levied on real properties in the county which are "secured" by a lien on the properties.
Services and Supplies:	The "object class" or general classification of expenditure accounts that describe and report all operating expenses, other than employee related costs, of departments and programs.
Special District:	Independent unit of local government generally organized to perform a single function. Examples: Street lighting, waterworks, parks, fire departments.

Terms Commonly Used In This Budget Document

Spending Limits:	Refers to the Gann Initiative (Proposition 4 on the November 1979 ballot), which imposed limits on the allowable annual appropriations of the state, schools, and most local agencies; limit is generally prior year appropriations factored by CPI and population changes.
Supplemental Tax Roll:	The Supplemental Property Tax Roll is a result of legislation enacted in 1983, and requires an assessment of property when a change to the status of the property occurs, rather than once a year as was previously the case.
Taxes:	Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.
Tax Levy:	Amount of tax dollars raised by the imposition of the tax rate on the assessed valuation.
Tax Rate:	The rate per one hundred dollars of the assessed valuation base necessary to produce the tax levy.
Tax Relief Subventions:	Funds ordinarily paid to compensate local governments for taxes lost because of tax relief measures, such as the homeowner's exemption.
Teeter Plan:	An alternative method of allocating property tax receipts wherein the various taxing agencies (schools, cities, special districts) receive 100% of their tax levy each year with a deduction for delinquencies. The County General Fund finances the delinquencies and in return the General Fund collects and retains all of the eventual payments of delinquent taxes, including interest and penalties.
Unincorporated Area:	The areas of the county outside city boundaries.
Unsecured Roll:	A tax on properties such as office furniture, equipment, boats and airplanes owned by the assessee.
Use Tax:	A tax on goods purchased outside the state to prevent revenue loss from avoidance of sales taxes by means of out-of- state purchases. A use tax is also levied in order to remove inequities between purchases made within and outside the state.

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